

### **Municipal Funding Committee**

Boswell Municipal Complex - City Hall Conference Room 210 SW 3rd Street

YouTube: https://www.youtube.com/c/bryantarkansas

Date: May 20, 2025 - Time: 6:30 PM

#### **Call to Order**

#### **Approval of Minutes**

- 1. April 3, 2025 Meeting Unapproved minutes
  - Funding Committee Minutes Unapproved 04032025.pdf

#### **Public Comments**

**Old Business** 

**New Business** 

#### **Public Works**

- 2. 2025 Stormwater Rate Study Presented by Dan Jackson, WilDan
  - 2025 05 20 Bryant Stormwater Study MFC Presentation.pdf
- 3. Stormwater Master Plan Projects & Priorities Updated
  - · CDMP Phase 2 Project Prioritization and OPC Summary.pdf

#### **Committee Comments**

**Mayor Comments** 

**Adjournments** 

#### **Funding Committee Unapproved Minutes 4/3/2025**

**Members Present:** Lisa Meyer, Jon Martin, Jack Moseley, Denecia Ramsey, Scott Staples, Phillip Partain, Jim Erwin

**Members Absent:** Butch Higginbotham

Staff Present: Jordan Reynolds, Mayor Treat, Ted Taylor, Tim Fournier

**Guests Present:** 

**Call to Order:** 6:08 PM by Mayor Treat

#### **Public Comments**

- Joel Smith Rodeo backs up to Shoal Creek-wants to make sure it's on Council
  and City's radar; worried about continuing flooding and wants to know that the
  City is actively working to mitigate flooding
- Jack Moseley & Jordan O'Roark (in his ward) are aware and monitoring

#### **New Business**

- Bylaws Scott Staples motioned to accept, 2nd by Phillip Partain; all in favor
- Chairperson Jim Erwin made a motion for Lisa Meyer to chair this committee,
   2nd by Scott Staples
  - Vice Chair Jon Martin made a motion for Phillip Partain to vice-chair this committee, 2nd by Scott Staples; all in favor
  - Secretary Scott Staples made a motion for Jordan Reynolds to be secretary, 2nd by Phillip Partain; all in favor
- **Timeline** Ted Taylor went over proposed Funding Committee timeline and explained that the committee will focus on three areas, split between the year. Committee to regularly give report to Council
  - Agreed that Thursdays are better, meeting on 1st Thursday of each month
  - Motion by Scott, 2nd by Jim
    - Later, the committee changed the May meeting to May 15th—other meetings are scheduled for the 1st Thursday of each month at 6:00 PM
    - Talked about possibly moving locations to better serve residents (i.e. Bishop Center)

#### Draft Master Drainage Plan Phase 1

 Fournier gave an overview of the plan with details about the process which included a resident survey

- Fournier explained that they break the study down by how many flood instances were at certain locations
- Asked committee to study heat maps and executive summary after they review plan
- o Phase 2 lists all the projects, associated costs, and recommendations

#### • City In-House Drainage Study

- Fournier explained that they worked with Garver to create this
- Shows the prioritized projects and associated costs
- Fournier noted that some of these projects are at locations that are privately-owned
- Mayor said that many of the resources that the Stormwater team uses come from Streets
- Mayor asked "how do we get Stormwater to be a standalone utility?"
- Partain asked goals:
  - 3 more employees & a Stormwater analyst
- Staples asked if a stormwater fee is common
  - Fournier said surrounding cities like Hot Springs have stormwater fees

#### Stormwater Utility Fund

- Fournier explained that this can only fund projects, not staffing
- \$3 fee started in 2015 and has never been adjusted
- \$636,000 comes from Streets to help Stormwater; Streets basically sustains Stormwater
- Portion is funded by sales tax

#### Ongoing Rate Analysis

- Fournier explained that the rate analysis has begun and is ongoing
- Staples asked what other cities do
  - Fournier will bring these numbers back to committee next meeting
- Asked committee to keep up withSB518
- Next meeting, the committee hopes to make recommendation of Stormwater Master Plan to council

**Adjourment:** 7:28, motion by Meyer; 2nd by Staples

**Next meeting:** May 15 at 6:00 PM in Conference Room

# City of Bryant

2025 Stormwater Rate Study

# Municipal Funding Committee Presentation

May 2025







Updated: May 13 2025

### **Agenda**



- Background on Stormwater Management and Utilities
- Stormwater Fee Calculation Methodology
- Stormwater Rate Plan Scenarios
- Presentation Summary





### Facts about Stormwater Management



- Urbanization and development had a significant impact how water moves after storm events
- EPA has issued regulations requiring cities to create and implement comprehensive stormwater management plans
- These regulations and increasing urbanization have led to higher stormwater-related costs
- In past cities have mostly absorbed stormwater costs in utility and general funds
- As costs continue to rise, cities are increasingly establishing separate utilities to finance and manage stormwater operations

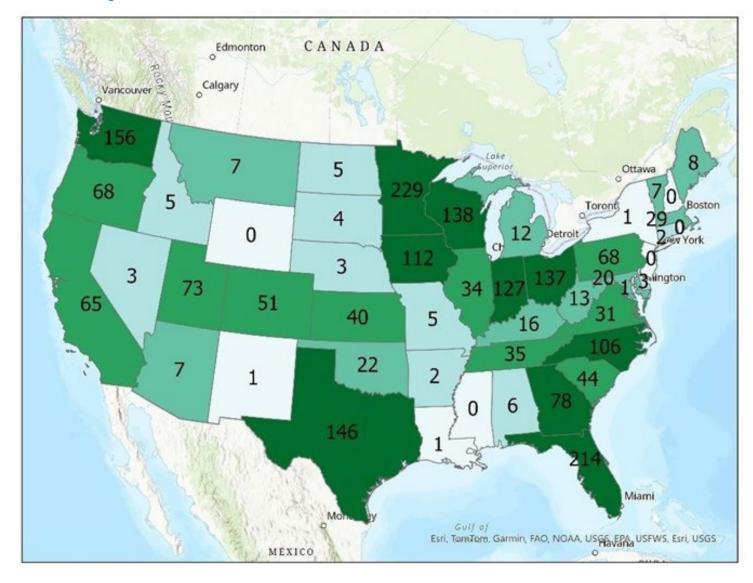
### Facts about Stormwater Utilities



- Latest Stormwater Utility Survey conducted by Western Kentucky University in 2024 identifies 2,135 stormwater utilities (SWUs) located in 42 U.S. states and DC
- Most SWUs are located in Florida, Texas, Pacific Northwest and Upper Midwest
- At least 9 states have 100 or more SWUs
- Minnesota has the highest number of SWUs 229
- Arkansas has only 2 SWUs (City of Bryant and City of Hot Springs)
- Residential monthly fees in the U.S. range from \$0 to \$46.71
- National average monthly single-family residential fee is \$6.19

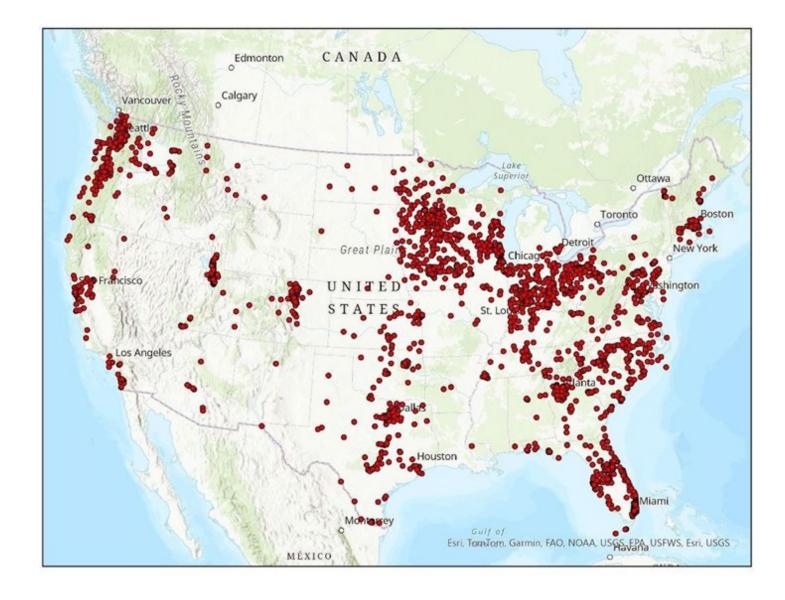
# Number of SWUs by State





# **U.S. Stormwater Utilities**





### **Bryant Stormwater Utility Background**

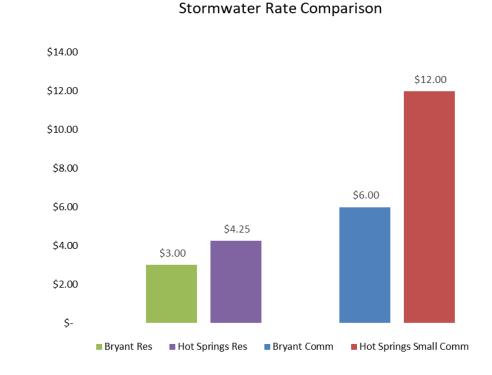
- City charges a flat fee of \$3.00/mo. for residential and \$6.00/mo. for non-residential customers.
- Senior citizens are exempt.
- Current rates collect \$300,000 annually (not enough to cover Stormwater Fund operating expenses)
- City has identified over \$95 million of long-term unfunded stormwater capital improvements to address flooding issues
- City wants its stormwater fund to become selfsufficient in the future
- Combination of above factors results in need to implement a new long-term rate plan



### **Current Monthly Stormwater Charges in Arkansas**



CITY OF BRYANT	
Residential (fixed fee) Commercial (fixed fee)	\$3.00 \$6.00
CITY OF HOT SPRINGS	
Residential (fixed fee)	\$4.25
Commercial (fee is based on Impervious Surface Area* (sq. ft.)	
0—9,999	\$12.00
10,000—49,999	\$36.00
50,000—99,999	\$90.00
100,000—249,999	\$210.00
250,000—Above	\$450.00



<sup>\*</sup>Impervious surface area (ISA) refers to areas of land that are covered by hard, non-porous surfaces (e.g. pavement, concrete, or rooftops), which prevent or significantly limit the absorption of water into the ground.



# Stormwater Fee Calculation Methodology



STEP 1
Impervious Surface Area



STEP 2
Current and Forecast Accounts



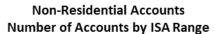
STEP 3
Current and Forecast Cost of Service

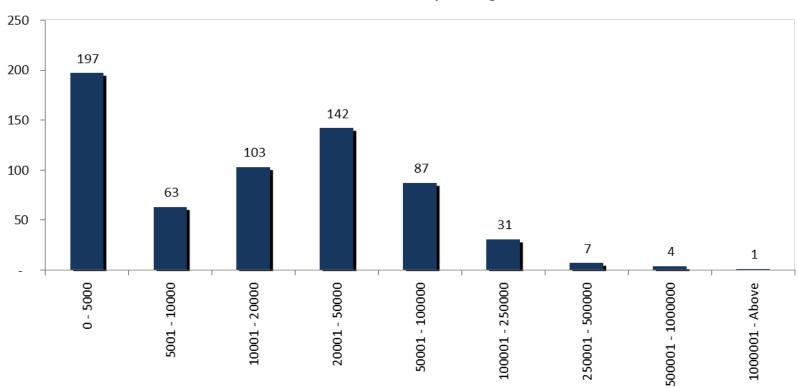


STEP 4
Stormwater Fee per ERU

# Step 1: Impervious Surface Area (ISA)







Estimated average ISA for residential accounts is 3,500 sq. ft.

Total Residential accounts: 8,113 (including Senior Citizens accounts)

Seniors Citizens accounts exempt from stormwater fee: 1,164

**Total Non-Residential** accounts: **635** 

# **Step 2: Forecast Stormwater Accounts**



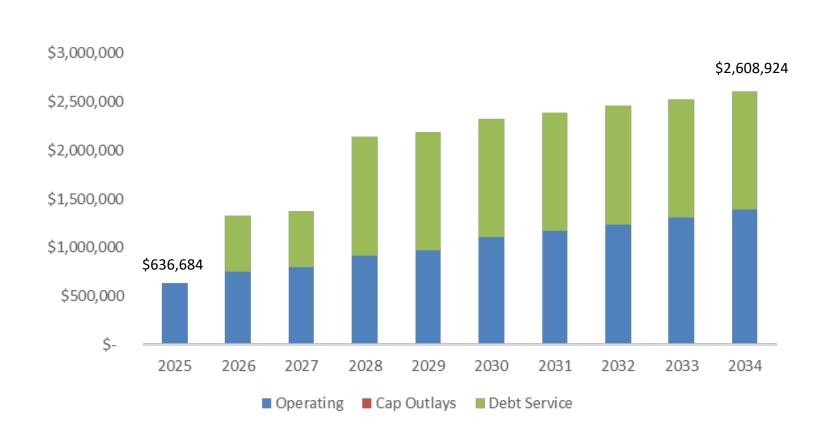


Average annual growth rate is 1.7% or 177 new accounts per year:

- 140 residential
- 13 non-residential
- 24 Senior Citizens

### Step 3: Historical and Forecast Cost of Service





Operating and personnel expenses are forecast to increase 3-5% per year (some expenses are increasing at a higher rate than others)

City will issue a \$10 million bond in 2025 and an \$11 million bond in 2027 to fund CIP.

The bonds will have a 30-year term at 4.00% APR

# **Stormwater Utility UNFUNDED CIP**



Boone Road at Boswell Creek Improvements	\$ 532,000
Hidden Forest Subdivision Improvements	1,122,400
Hidden Creek Drive at Shoal Creek	1,979,100
Meadow Lake Subdivision Improvements	2,700,200
Hilldale Road at Owen Creek Improvements	3,186,900
Lea Circle near Hurricane Creek	3,697,700
Oak Glenn Subdivision Improvements	3,770,000
Midland Road at Owen Creek Improvements	6,092,300
Shobe Road at Unnamed Tributary to Crooked Creek	14,052,200
Cynamide Road at Hurricane Creek	16,113,000
Rodeo Drive at Shoal Creek Improvements	17,474,300
Boone Road at Hurricane Creek Improvements	 24,700,700
TOTAL UNFUNDED	95,420,800



# Non-Residential ISA Range Fee Multiplier



CITY OF BRYANT, AR
SQUARE FOOTAGE EQUIVALENT CALCULATION

Square Footage Range						
Low	Low High Average					
-	10,000	5,000	-			
10,001	50,000	30,001	6.00			
50,001	100,000	75,001	15.00			
100,001	250,000	175,001	35.00			
250,001	500,000	350,000	70.00			
500,001	Above	750,000	100.00			

A new tier-based fee structure that would use a multiplier based on the average impervious surface area in each tier

### Recommended Monthly Fees Scenario I – Status Quo



		Current	Jul-25	Jul-26	Jul-27	Jul-28	Jul-29
Stormwater Mon	thly Fees						
Residential		\$ 3.00	\$ 4.50	\$ 6.00	\$ 7.25	\$ 8.00	\$ 8.00
Seniors		-	-	-	-	-	-
Non-Residential	Church/Schools						
-	10,000	6.00	13.50	18.00	21.75	24.00	24.00
10,001	50,000	6.00	26.73	72.36	130.50	144.00	144.00
50,001	100,000	6.00	66.83	180.90	326.25	360.00	360.00
100,001	250,000	6.00	155.93	422.10	761.25	840.00	840.00
250,001	500,000	6.00	311.85	844.20	1,522.50	1,680.00	1,680.00
500,001	Above	6.00	445.50	1,206.00	2,175.00	2,400.00	2,400.00

Recommend to adopt a new fee structure with fixed rates for Residential customers and tier-based rates for Non-Residential customers based on the average imperious surface area (ISA)

Full tier-based nonresidential rates to be phased in over 2 years

Non-Residential fee category includes churches and schools

### Net Revenue Forecast - Scenario I



	2025	2026	2027	2028	2029	2030
Revenues	\$ 458,527	\$ 944,588	\$ 1,611,128	\$ 2,142,517	\$ 2,329,152 \$	2,390,112
Less Cost of Service Operating Costs	636,684	753,566	796,870	922,776	975,882	1,111,803
Capital Outlays	-	-	-	-	-	-
Debt Service		578,301	578,301	1,214,432	1,214,432	1,214,432
Total Cost of Service	636,684	1,331,867	1,375,171	2,137,208	2,190,314	2,326,235
Net Revenues	<b>(178,157)</b> -38.9%	<b>(387,280)</b> -41.0%		<b>5,309</b> 0.2%	<b>138,838</b> 6.0%	<b>63,877</b> 2.7%

If the City of Bryant adopts recommended fee increases, its
Stormwater fund should become self-sufficient in 2027

### Recommended Monthly Fees Scenario II – Status Quo + Seniors



		Current	Jul-25	Jul-26	Jul-27	Jul-28	Jul-29
Stormwater Month	ly Fees						
Residential		\$ 3.00	\$ 4.50	\$ 5.50	\$ 6.75	\$ 7.50	\$ 7.50
Seniors		-	4.50	5.50	6.75	7.50	7.50
Non-Residential C	hurch/Schools						
-	10,000	6.00	13.50	16.50	20.25	22.50	22.50
10,001	50,000	6.00	26.73	66.33	121.50	135.00	135.00
50,001	100,000	6.00	66.83	165.83	303.75	337.50	337.50
100,001	250,000	6.00	155.93	386.93	708.75	787.50	787.50
250,001	500,000	6.00	311.85	773.85	1,417.50	1,575.00	1,575.00
500,001	Above	6.00	445.50	1,105.50	2,025.00	2,250.00	2,250.00

This scenario assumes
City implements a
monthly fee for Seniors
that is equivalent to the
residential fee.

Non-Residential fee category includes churches and schools



### **Presentation Summary**

- Increasing stormwater costs are a result of urbanization and EPA regulations
- Fee adjustments are required to ensure that stormwater utility recovers (at least partially) its cost of service
- While commercial fees for larger properties are significantly higher, current fees are extremely low and significantly below cost



#### **Disclosure**

Willdan Financial Services ("Willdan") is registered as a "municipal advisor" pursuant to Section 15B of the Securities Exchange Act and rules and regulations adopted by the United States Securities and Exchange Commission ("SEC") and the Municipal Securities Rulemaking Board ("MSRB"). The MSRB has made available on its website (www.msrb.org) a municipal advisory client brochure that describes the protections that may be provided by MSRB rules and how to file a complaint with the appropriate regulatory authority. As part of its SEC registration Willdan is required to disclose to the SEC information regarding criminal actions, regulatory actions, investigations, terminations, judgments, liens, civil judicial actions, customer complaints, arbitrations and civil litigation involving Willdan. Pursuant to MSRB Rule G-42, Willdan is required to disclose any legal or disciplinary event that is material to Client's evaluation of Willdan or the integrity of its management or advisory personnel. Willdan has determined that no such event exists. Copies of Willdan's filings with the United States Securities and Exchange Commission can currently be found by accessing the SEC's EDGAR system Company Search Page which is currently available at: https://www.sec.gov/edgar/searchedgar/companysearch.html and searching for either Willdan Financial Services or for our CIK number which is 0001782739.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the municipality with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the municipality, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the municipality, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, unless formally engaged to provide such information.





	Project Prioritization and Opinion o	f Project Cost	Summary						
<sup>3</sup> Project Prioritization	Project Name	Project Name		Project Name		Total Estimated Construction Cost		Total Estimated Project Cost	
3	Boone Road at Boswell Creek Improvements	Moderate	< 3 Years	\$ 409,204.00	\$	532,000.00			
1	Hidden Forest Subdivision Improvements	Minor	6 - 25 Years	\$ 863,399.00	\$	1,122,400.00			
3	Hidden Creek Drive at Shoal Creek Improvements	Major	< 3 Years	\$ 1,522,373.00	\$	1,979,100.00			
1	Meadow Lake Subdivision Improvements	Minor	1 - 5 Years	\$ 2,077,058.00	\$	2,700,200.00			
3	Hilldale Road at Owen Creek Improvements	Moderate	< 3 Years	\$ 2,451,455.00	\$	3,186,900.00			
2	Lea Circle near Hurricane Creek	Moderate	3 - 7 Years	\$ -	\$	3,697,700.00			
3	Oak Glenn Subdivision Improvements	Major	< 5 Years	\$ 2,865,615.00	\$	3,770,000.00			
2	Midland Road at Owen Creek Improvements	Moderate	3 - 7 Years	\$ 4,686,374.00	\$	6,092,300.00			
2	Shobe Road at Unnamed Tributary to Crooked Creek Improvements		3 - 7 Years	\$ 10,809,380.00	\$	14,052,200.00			
3	Cynamide Road at Hurricane Creek Improvements	Major	< 5 Years	\$ 12,394,577.00	\$	16,113,000.00			
3	Rodeo Drive at Shoal Creek Improvements	Major	< 5 Years	\$ 13,441,794.00	\$	17,474,300.00			
3	Boone Road at Hurricane Creek Improvements	Major	< 5 Years	\$ 19,000,526.00	\$	24,700,700.0			
1	Millspark & Ruth Drive Drainage Improvements	Minor	1 - 5 Years	\$ 125,000.00	\$	143,000.0			
1	Walmart Basin City Owned	Minor	1 - 5 Years	\$ 200,000.00	\$	230,000.0			
1	Vicki Drive Drainage Improvements	Minor	1 - 5 Years	\$ 175,000.00	\$	201,250.0			
2	Pleasant Pointe Subdivision Drainage Improvements	Moderate	< 5 Years	\$ 1,100,000.00	\$	1,180,000.0			
1	Sunset Meadows Subdivision Drainage Improvements	Minor	6 - 25 Years	\$ 1,500,000.00	\$	1,620,000.0			
2	Springhill Road Crossing Improvements	Moderate	< 5 Years	\$ 50,000.00	\$	57,500.0			
1	6141 Remington Subdivision	Minor	8-25 Years	\$ 175,000.00	\$	201,250.0			
1	Stivers Drainage Improvements	Minor	< 5 Years	\$ 300,000.00	\$	380,000.0			
1	Lacross Drainage Improvements	Minor	< 5 Years	\$ 70,000.00	\$	120,000.0			
3	Walmart Super Center Subdivison Drainage Improvements (Failing and Collapsed Drainage System)	Minor	No Rating	\$ 3,000,000.00	\$	3,450,000.00			

 $<sup>^{\</sup>rm 1}\,{\rm Definitions}$  for Major, Moderate and Minor flooding impacts are as follows:

- a. Major (at least one of the following):
  - i. Damage to structures or homes
  - ii. Significantly impedes traffic flow on a collector, minor arterial, or major arterial
  - iii. Prevents access to a residence or business
- b. Moderate (at least one of the following):
  - i. Damage to property other than structures or homes (i.e. erosion, fences, etc.)



- ii. Significantly impedes traffic flow on a local road
- c. Minor (at least one of the following):
  - i. Nuisance flooding such as standing water or ponding caused by inadequate stormwater infrastructure within Public Right-of-Way.
  - ii. Does not meet city's drainage criteria but does not impede traffic flow
- <sup>2</sup> A rough estimate of the frequency of the flooding targeted by the project can be obtained by one of the following ways:
  - i. Engineering Judgement and knowledge of the flooding issue within the city.
  - ii. Referring to previous drainage studies
- <sup>3</sup> See attached Drainage Project Scoring Matrix.

Drainage Scoring Matrix					
Flooding Severity	Flooding Frequency	Score			
Major	< 5 Years	3			
Moderate	Moderate < 3 Years				
Major Moderate Minor	5 - 10 Years 3 - 7 Years < 1 Year	2			
Major	11 - 25 Years				
Moderate	8 - 25 Years				
Minor	1 - 5 Years 6 - 25 Years	1			