

## **Bryant City Council Workshop**

Boswell Municipal Complex - City Hall Court Room 210 SW 3rd Street

YouTube: https://www.youtube.com/c/bryantarkansas

Date: November 04, 2025 - Time: 5:00 PM

Call to Order

**Public Comments** 

**Old Business** 

**New Business** 

## **Finance**

- 1. Budget Book DRAFT
  - 09.29.2025 2026 Budget Book DRAFT PW Workshop.pdf

## **Public Works**

- 2. Water/Wastewater Rate Discussion
  - ordinance\_2025-12\_wastewater\_rates (1).pdf
  - ordinance\_2025-11\_water\_rates (1).pdf
  - 2025 10 03 Bryant WW Infrastructure Chg Analysis.pptx.pdf
  - 2025 09 02 Bryant Rate Study Committee Presentation (3).pptx.pdf
  - 2025 10 03 Bryant Rate Study Report -- DRAFT 2.pdf

## **Adjournments**

## City of Bryant State of Arkansas

Annual 2026 Budget



Prepared by City of Bryant Finance Department

## TABLE OF CONTENTS ANNUAL BUDGET JANUARY 2026 - DECEMBER 2026



GFOA	Criteria Pa	ige#	GFOA Crite	ria Pa	ge
<b>Local History</b> Brief History of the City of Bryant	C3	03	<b>Debt</b> Total City Debt	C3	41
At A Glance			Governmental Debt		42
Demographics & General Informatio	n	04	Business Type/Enterprise Debt		43
Census Data - Population Age, Occu	pation,	05	1864 St. March 197	03	44
			FTE Budgeted by Department		45
Budget Highlights One page overview of 2025 Annual E	Rudget	07	Education & Certification Pay		47
Facilities		# section :	Performance Metrics Review of performance by focus area	06	49
Overview of the City's facilities & pa	.1KS	08	Governmental Fund Departments F4, 0	04, 05	
Statement from the Mayor Message from Mayor Chris Treat	C2	09	Personnel by Department, Department E 2025 Accomplishments, & 2026 Goals	3udget	S,
Letter of Transmittal	P1, P2		Governmental Fund Overview		51
Message from the Finance Director	*****	10	Administration		
Transparency in Budgeting	F1		Elected Officials	*****	52
Budgeting outreach efforts - Survey	'S,	11	Human Resources		54
Fallfest		TT	Finance		55
Budget Process	F2, P4		Information Technology Administration Budget		56
Basis of budgeting, process, & timeli	ine F2, F4	14	Planning & Development		59
Focus Areas			Parks & Recreation		61
Strategic focus areas of the budget	F5	15	Public Safety		U.
Adopting Resolution			Animal Control		63
Resolution #2025-XX to adopt the 2	026		Courts	•••••	65
City of Bryant Annual Budget		16	Fire Department Police Department		67 70
			Street and Stormwater		74
Distinguished Budget Presentation	ıdast	47	Historical Review of Stormwater Capita	ď.	
GFOA Budget Award for the 2025 Bu	ıdget	17	Enterprise & ARPA Funding		78
City Organizational Chart	01			04, 05	
Elected Officials, Department Heads	s, and	18	Personnel by Department, Department E		
Committee Members		10		Juuget	.5,
City of Bryant Policies	P3		2025 Accomplishments, & 2026 Goals Enterprise Fund Overview	200000	79
Accounting Policy			Water Department		80
Auditing Policy			Wastewater		81
Purchasing Policy			WEX MANAGEMENT THE PROPERTY OF	C3	0.
Balanced Budget Policy			Non-Major Funds List of non-major funds for both	CS	
Selling of Assets Policy		21		*****	8
Monthly Financial Reports Policy			governmental and enterprise		
Investment Policy				C3	
Electronic Fund Disbursement Polic			Appendix 1 - Major Vendor List		85
Debt Management	y		Appendix 2 - SWB Calculation		86
		22	Appendix 3 - Capital & Maintenance Plan	*****	87
Capital Asset Management Cash Reserve Plan Policy - DRAFT		22	Appendix 4 - City Fee Schedule		93
		23 24	Appendix 5 - Historical Review of Bryant		
Annexation Plan Policy - DRAFT		24	Parkway Capital Funds 187/188 &		96
Fund Structure	FI, C5, 02	0.5	Completion Plan		
Fund Organization & Descriptions		25	Appendix 6 - Facilities Operation Cost,		0-
Fund/Department Matrix		28	Building and Grounds		9,
Summary of Revenues & Expenses F		202	Glossary & Acronyms	C3	
2022 - 2026 Summary of Major Fund		29	Glossary		98
Revenue Review	******	31	Acronyms	···· <u>1</u>	00
2026 Summary of All Funds		33			
Grants - move?	******	36			
Forecasts of Major Funds		20			
General Fund		38			
Street & Stormwater Water & Wastewater	******	39 40			
vvater a vvastevvater	(5.50.555	40			

## **City of Bryant Local History**

The City of Bryant began when European settlers established themselves along Hurricane Creek in the early nineteenth century, along the route of the Cairo and Fulton Railroad. Over the years, the city saw times of economic struggle, but as the demand for the area's bauxite grew during the WWII era, development and a steady slow growth began. Since then, the economic landscape of the city has seen many changes, as Bryant evolved from a typical railroad community, into one focused on family, education and quality of life for its residents.

Once a small industrial town, Bryant is now the fastest-growing city in Central Arkansas. With a public education system deemed one of the best in the state, as well as proximity to the state's capital of Little Rock, Bryant has more than doubled in population size over the past two decades. A stable and diversified business community, as well as a high demand real-estate market, now makes Bryant a much sought-after community for both entrepreneurs and families.

With the backbone of Bryant being its competitive spirit, organized youth and adult sports have thrived here. Quality of life for residents a focus of Bryant's growth plan over the years; therefore, the city and school have created joint partnerships to ensure the best use of citizen taxpayer money for investment back into the community. This has allowed both entities to offer a multitude of sports and educational opportunities to local residents. One such opportunity, the creation of Bishop Park in 2010, allowed many local sports organizations to develop and grow, thus creating a robust sports tourism trade for the city. Bryant now hosts numerous sporting events for all ages, including baseball, softball, swimming, soccer, football, disc golf, pickleball, tennis, basketball, and lacrosse.

In addition to sporting opportunities, community events are also important to residents, connecting newcomers to the city to the many traditions that have been a longstanding part of the community. The Bryant Fallfest Celebration, hosted by the local Chamber of Commerce, is entering its thirty-seventh year and is well-attended by locals and visitors alike. Also, the city has recently recreated the Fourth of July celebrations from years ago, and is now planning the fifth annual Pops in the Park event.

However, the largest event for this area is the annual "Salt Bowl" Competition. This competition, normally held in August or September, is the most attended high school football game in Arkansas. During this battle for the title of Salt Bowl Champion, Bryant takes on its neighbor to the west, Benton. With a normal attendance of over thirty thousand fans, this long-standing rivalry extends past the football field; in fact, the weeks leading to the game will include competitive food drives between the two cities, including the schools and residents. Local businesses, community sponsors, churches and other organizations also find a way to join in on the friendly community-wide rivalry.

Economic development and growth in Bryant have held strong through many market challenges. This is mostly due to the comprehensive business make-up of the city. The Bryant School District along with the city government itself are the city's largest employers. There were 738 business licenses re-issued with another 77 new licenses requested in 2024 (not all store front). Local industry is varied and the myriad of retail, healthcare, restaurants, financial services, and other entrepreneurial opportunities offers stability to the city's economic development. With Bryant's residential growth still climbing, there is still much opportunity for commercial growth in the city.

In 2021, Bryant saw the opening of the Arkansas Heart Hospital's Encore Medical Center. This four-story building is a general acute hospital care facility with a focus on bariatric surgery and peripheral vascular disease. It also features a full-service emergency department, restaurant and medical offices, bringing an additional two hundred jobs to the local healthcare industry.

Arkansas's local economies are commonly supported by sales tax, including the statewide sales tax of 6.5%. In Bryant, another 3% is collected and used by the city, making up approximately 75% of the general fund income. I hope you enjoyed this brief Local History on the City of Bryant. Please continue reading to see how we plan to use the resources granted to us by the citizens for the calendar year of 2025.

## City of Bryant, Arkansas At a Glance

Date of Incorporation Form of Government Area in Square Miles October 29, 1892 Mayoral/Council 20.5

## **Demographics**

Population
Total Housing Units
Total Households
Median Household Income
Average Family Size

## **Building Permits**

Permits issued

City Employees Approximate Full time

## **Departments of Public Safety**

Police Stations Patrol Units

Part time

Fire Stations
Engine Companies
Truck Companies
Reserve Engines
Wildland Brush Units
Water Rescue Units

**Animal Shelters** 

# of Animal Control Officers

## **Parks and Recreation**

Acreage Playgrounds Baseball/Softball Fields Soccer/Football Fields Miles of Trails # of Pools

https://mys	choolinfo.arkansas.	gov/Districts/Detail/63030	<u>000</u>
Elementary	Name	Enrollment 202X-202x	Ward
	Parkway		1
	Collegeville		2
	Springhill		2
	Hillfarm		3
	Bryant		4
	Robert L. Davis		OCL*
	Hurricane Creek		OCL*
	Salem		OCL*
Middle Scho	ool		
	Bryant		4
	Bethel		2
Junior High	School		
	Bryant		3
High School			
	Bryant		_ 4
*OCL - Outs	ide City Limits		Total
Water Syste	em	Residential	Comm.
Active Acco	unts		
Water Main	miles		
Fire Hydran	ts		

Wastewater System Residential Comm.

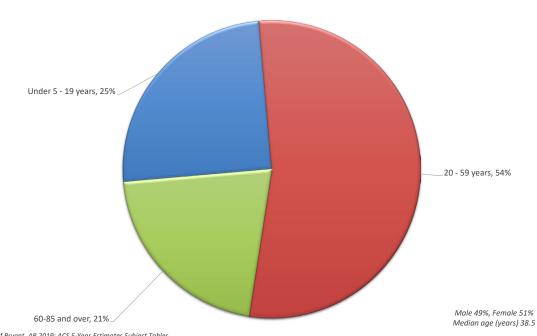
Active Accounts includes Sewer only

Miles of lines:

Gravity Sewer Force Main Sewer

Lift Stations

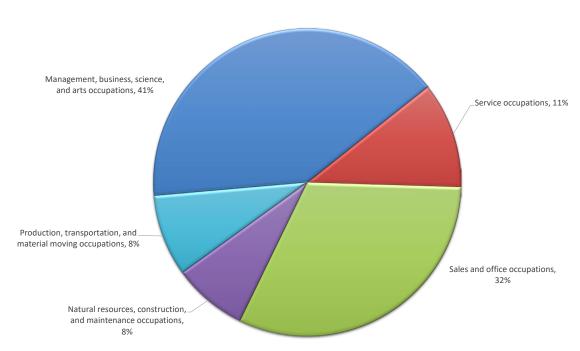
## Age of Population



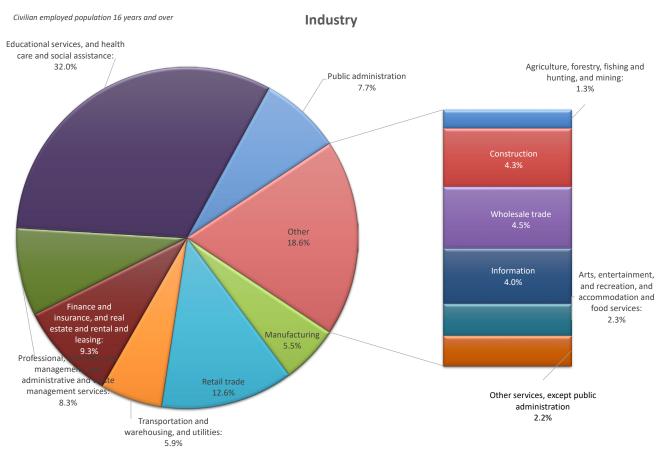
Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables

## Civilian employed population 16 years and over

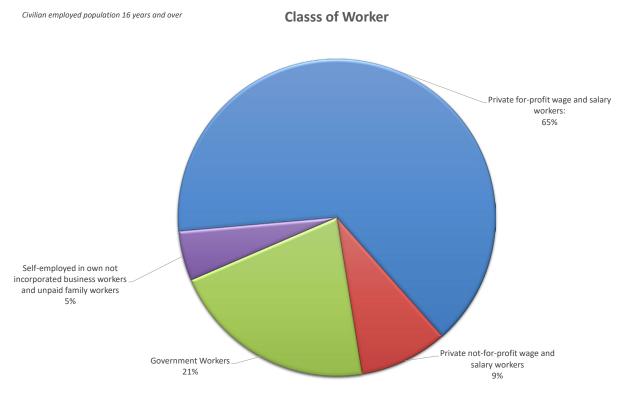
## Occupation



Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables



Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables



Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables

## page 5 BUDGET HIGHLIGHTS PAGE -REPLACE IN ADOBE!



## **Facilities**

## City Hall

## Administration

210 SW 3rd Street 501-943-0999

Mayor's Office, Finance, Human Resources, IT, and Planning & Development

## • Bryant District Court

208 SW 3rd Street 501-943-0440

## • Water Billing

210 SW 3rd St

501-943-0441

## **Animal Control Shelter**

## • 25700 Interstate 30 501-943-0489

Animal Shelter houses animals impounded by animal control officers, and other animals brought to the department, the administrative offices of the department as well as all the department vehicles and equipment.

# of Canine Housing Enclosures: 24 # of Cat/Kitten Enclosures: 28 # Small Dog/Exotic Housing: 5

## Fire Department

## • Station 1 (Headquarters)

312 Roya Lane

All administrative staff are located at this station

## • Station 2 (HillFarm)

1601 South Reynolds Road Serves the south end of Bryant.

Bryant Fire Training Facility located at this station

## • Station 3 (Springhill)

2620 Northlake Road

Serves the north side of Bryant and the Springhill Fire Protection District

• 501-943-0943 Emergency: 911

## Police Department

• 312 Rova Lane

Non-emergency contact: 501-943-0943

Emergency: 911

## **Public Works**

## Stormwater

1019 SW 2nd Street 501-943-0468

## Street

1019 SW 2nd Street 501-943-0468

## • Water Distribution

1019 SW 2nd Street 501-943-0469

## Wastewater Treatment

7064 Cynamide Road 501-943-0469

## Parks & Recreation

## Bishop Park, The Center at Bishop Park, Aquatic Center, and Splash Pad

6401 Boone Road

501-943-0444

Bishop Park has nine baseball fields, six softball fields, two football/soccer/multipurpose fields, an indoor/outdoor aquatic facility, outdoor splash pad, two ponds, disc golf course, community center, Bryant Youth Association, Senior Activity Center, paved parking, fencing, dugouts, natural walking trail, and a pavilion.

The Center at Bishop Park features three multi purpose courts, equipped to host basketball, volleyball, and pickleball. Also features a large indoor cushioned walking trail, aerobics room, fitness room, cardio room, and multiple events rooms equipped with drop down projector screen and audio.

The Aquatic Center features a 25 yard 8 lane competition/lap pool and a therapy pool. The Competition/Lap pool is certified through USA Swimming and capable of hosting USA, AAU, NCAA, and High School swim meets. It also has a 1 meter diving board available for recreational use on the weekends, summer time, and for pool parties. The Competition/Lap pool has an ADA certified pool lift and maintains a temperature of 84 degrees. The Therapy Pool has an ADA accessible, zero entry ramp. Underwater rails are located in the middle of the pool for exercise and therapy purposes. Seating around the radius of the pool features 12 jets for hydrotherapy and maintains a temperature of 92 degrees.

## • Mills Park and Mills Park Pool

1003 Mills Park Road

Mills Park features an outdoor swimming pool, concession building, restrooms, three pavilions, playground, outdoor basketball court, outdoor tennis courts, practice fields, and a walking/biking trail.

## Ashley Park

400 SW 3rd Street

Three baseball fields, playground, restrooms, and covered pavilion

## • Alcoa 40 Park and Bark Park

1110 Shobe Road

Two softball fields, one pee-wee football/multipurpose field, one concession stand, bathrooms, bridge and deck, paved parking, parking lot and field lighting, dugouts, press boxes, bleachers for football/soccer/multipurpose field, and the Campbell Lacrosse Field. The Bark Park is designated for dogs to exercise and play off-leash in a controlled environment with an area for dogs 25 pounds and over and an area for dogs under 25 pounds.

## Midland Park

3865 Midland

Four Youth soccer fields, concession building, restroom, sport-field lighting, and paved parking

## Springhill Park

2110 Binder Street

Playground, pavilion, water fountain, and paved parking

As I head into my third year in office, I've had several themes in mind for 2026. These themes will guide our decision-making and improve our efforts to serve the residents of the town I love.

Fiscally Responsible and Accountable

Sound financial management is the bedrock of a thriving city. We are committed to careful stewardship of taxpayer dollars, ensuring every investment delivers maximum value for our residents. This means prioritizing essential services, seeking innovative solutions, and maintaining strong financial health for the long term.

In 2025, we will continue to implement the insights gained from our long-range financial planning, making prudent decisions regarding reserves and debt. Our new Cash Reserve Policy, designed to set aside funds for large-scale projects and equipment replacement, will be a key tool in this effort. We will also continue to prioritize transparent reporting of our financial activities, making it easier for residents to understand how their tax dollars are being utilized. Our goal is to ensure Bryant remains a fiscally sound city, prepared for both present needs and future opportunities.

Community-Focused and Engaged

Bryant is more than just a place; it's a community built on strong relationships and shared aspirations. My team and I are dedicated to fostering an environment where every resident feels heard, valued, and empowered to contribute to our collective success. We believe in active listening and creating opportunities for meaningful engagement.

Crucial to this effort is our Bryant 2050: Building Today for a Better Tomorrow community engagement effort. As part of this effort, we will explore new ways to connect with diverse groups within our city, ensuring that all voices are represented in our decision-making process. Our "We AR Bryant" social media campaign will continue to highlight the incredible spirit and quality of life in our city, encouraging community pride and participation.

## Innovative and Adaptable

The world is constantly evolving, and so must our city. To remain competitive and continue providing excellent services, we must embrace innovation and be adaptable to change. This means exploring new technologies, adopting best practices, and being open to new ideas that can improve efficiency and enhance the quality of life in Bryant.

In 2026, we will continue to leverage technology to streamline city operations and improve resident services. This includes working to increase access for our residents through the city website and interactions, making city information and services more accessible to everyone. We will also foster a culture of continuous improvement within city departments, encouraging our staff to identify and implement creative solutions to emerging challenges.

Respectful and Responsive

We are committed to creating a city where everyone feels respected, valued, and has the opportunity to thrive. This means fostering an inclusive environment, celebrating our differences, and ensuring that city services and opportunities are accessible to all residents, regardless of their background.

In 2026, we will continue our efforts to ensure that all residents have equitable access to city information and resources. We will also focus on fostering positive relationships within our community, promoting understanding and collaboration among all groups. Our goal is to build a Bryant where every individual feels a sense of belonging and has the chance to contribute to our shared future.

Mayor Chris Treat, 9/12/25

## City of Bryant Letter of Transmittal

Dear Citizens of Bryant,

The annual construction of a budget for the upcoming year is important to your community on many levels. First it creates a road map and a mission for how your city government will utilize the resources allotted to them through sales tax, franchise fees, utility rates, fines, as well as permits. This roadmap is then set into place to create, and ultimately fulfill, a long-term vision for the city.

Working with Chris Treat as Mayor over the past year has been excellent. He has lived in Bryant his whole life and worked for the city for the past eight years as Parks Director so he brings a different perspective to being Mayor. He has continued to place greater emphasis on not just the short term budget process but long term planning as well. The Finance team is excited to look at our old Focus Areas more now as a Strategic Plan. These four areas of emphasis are where we have traditionally focused our budgeting dollars year to year but with Treat's emphasis on the long term we are able to better articulate how these areas can be improved and strengthened year over year as well.

The Finance Team plans to attend Fall fest again this year on Saturday Oct 4th. This year we will not have a separate finance/budgeting survey to ask citizens to complete, instead we'll be gaathering data from the Streets Comprehensive plan survey and the City Wide Comprehensive Plan work with Crafton and Tull.

It is the desire of the council and city employees to continue a proactive stance toward our city's growth and avoid being reactive when possible. To do this takes very deliberate action, which begins with good policy and long-term planning. This planning is then implemented one year at a time. The city currently has long-term plans for some departments like water, wastewater, parks and stormwater but not for all departments. The city is continuing to work towards this goal of a long-term plan for each department and to update old plans. See plans for Water, WW? and Parks as Appendices to this budget year document.

As we work to achieve our vision, many goals are set. One of the most important of these is **public safety**. Keeping our citizens and visitors safe while in our community is imperative to the healthy growth of Bryant.

The administration of public safety for the city is implemented by way of several departments, including Police, Fire, Courts, Public Works and Animal Control. As you read this document, you will find that much of our allotted resources (funding) are consumed by our Public Safety Departments.

From the more obvious safety and community response actions that our police, fire and animal control perform to the behind the scenes work of the public works staff ensuring our local water quality is meeting all standards keeping our community healthy is a main priority. Another high safety priority is stormwater management. During 2025 a Funding Committee was formed with citizen input and 2 Council members to determine future funding sources for our public safety issues. The Committee recommends asking the votes to increase sales tax to fund the needed increases related to public safety. Crafton and Tull will also ask the citizens about this as they survey related to our City Wide Comprehensive Growth Plan.

It is no secret that as Bryant has grown, so have its traffic concerns. Traffic congestion is frustrating, bad for businesses, and diminishing to a good quality of life. We devote substantial resources to creating a **well-connected community**, again, part of our long-term planning process. Every year, we work to improve our pedestrian and cycling infrastructure, focusing first on connecting our parks, neighborhoods and schools. Many of these improvements are funded through grants that the city applies for in conjunction with city resources. In 2013, Bryant implemented a complete street policy. This policy ensures that as Bryant grows, new developments that will affect our city sidewalk and road infrastructure share in the cost of that impact. By implementing this policy, the city will have to spend less tax revenue on building infrastructure in these areas and can reallocate that money for other much-needed uses within the city. In this Budget for 2026 is \$440,000 to be taken out of the Streeet funds savings to provide the match for a grant to complete a trail along the Bryant Parkway.

During 2024 one of the Finance Coordinators applied for the Purchasing Manager position. During 2025 the Finance Department has built this position out and it has more than paid for itself within the first year. Additionally the other Finance coordinator has had expanded duties and will now serve as an Accounting Manager These are examples of **smart growth**. Smart Growth is one of our four focus areas as well.

Finally, the last significant focus area to be mentioned here is the **health and quality of life** for the citizens and visitors to Bryant. All departments contribute to this goal in one way or another, but the department whole sole focus of this goal is Bryant Parks and Recreation. As Bryant has grown, it has struggled to balance its growth with the desires of those living in our community. There is no doubt that the parks and recreation department has felt this struggle the most. Often, when budget time rolled around Parks was looked upon as a want versus a need. It has received cutbacks in areas that did not allow the employees of that department to deliver the level of services desired by citizens and visitors. This budget season for 2026 is no different in this respect. However it is different in that the former Director of Parks became the Mayor in March of 2024 and he has worked closely with the Parks Department to help them secure funding. One of the changes that should help Parks is the Implementation of a Reserve plan that will hopefully reward the Dept Directors for good planning of their future capital needs.

Personnel costs make up the largest percentage category for the general fund each year. Therefore, it makes sense that each year a lot of discussion during budget time is devoted to personnel items. Each year the Council reviews an outsourced study of payroll and its recommendations along with the budget. A section of this document typically explores this study's recommendations in detail along with a five-year comparison of personnel numbers. Council is aware of other increases to payroll in surrounding communities so endeavors to close the gap between surrounding areas payroll have been undertaken this year as well. In this document is an individual merit increase of up to a max of 3%. We are hoping these will help to bridge that difference in 2026.

With growth comes opportunities, change, and challenges. Council, the Mayor and city employees look forward to 2026 and the continued service to you and this community. We are committed to ensuring at all times we are finding creative ways to make the most of the resources you have entrusted to us. We hope you find the following pages breaking down the budget process, department accomplishments, goals, performance measures and accompanying resources to your satisfaction, and that we are being the best stewards possible with the revenues we receive to operate the City of Bryant.

Sincerely, Joy Black City of Bryant, Finance Director September 23, 2025

## Adding Transparency to the Budget Process

For the 2025 budget season, the Finance Department decided to take a new approach to the annual budget survey. The goal to receive better engagement from the citizens regarding the budget. In the 3 prior years, the Finance Department received feedback through the survey from City Council and the various committees but only one response from a citizen that was not on council or a committee. The Finance Department teamed up with the Mayor's office to update the annual budget survey. Instead of handing out a paper copy of the survey at the Bryant Fall Fest, an electronic survey was created. By using an electronic format, the annual budget survey was created to not only engage with the citizens of Bryant, but also visitors and businesses. The results were great. As of 11/13/24 we have had responses from over 270 individuals. See one of the email messages about the survey below as well.







Your city budget is not just an accounting document. It is a management and planning tool for your community.



Because the City is limited by the amount of resources available, the Budget helps your city staff and officials in determining what projects or objectives have the HIGHEST priority and will produce the greatest positive impact on our city.



City budgets are generally composed of an operating budget, showing expenditures, and a capital budget, which shows the financial plans for long-term capital improvements, facilities, and equipment.

In the City of Bryant, there are 3 Major Funds that are highlighted during the budget process.



General Fund which is supported by local sales tax and revenues generated by city processes. This fund is responsible for many of the items Bryant residents consider a quality of life benefit.

## Street Fund:

This fund is set by Arkansas state law to account for money to be spent on roads. This money can NOT be used for any projects not pertaining to Streets.

## Water/Wastewater:

This fund is made up of several different revenue streams and is used to account for items related to Wastewater (sewer) activities for the residents of Bryant. These revenues are created by your utility bill charges and must pay not only for the daily upkeep of our water and wastewater system but also in the upgrades and repairs needed for aging infrastructure and needs placed on it by the rapid growth the city of Bryant.

In addition to the Finance Team being at Fall Fest 37 city teams from Animal Control, Community Engagement Committee, and Stormwater were all present. See Animal Control Director, Tricia Power, giving a Animal Control illustration to one young enthusist.

Below Purchasing Manager, Nichole Manley, and Finance Director, Joy Black, hand out goodies and promote the survey. Below that Crystal Winkler, Finance Coordinator, dresses as the Turtle, Stormwater "Ed" and in Education on Stormwater!

## Process, Timeline and Basis for Budgeting

The City of Bryant's audited financial statements follow the accrual method, while its budget is prepared using the modified accrual method. The primary difference between these methods, particularly for the City of Bryant, is the treatment of capital assets. In the budget, capital assets are recorded as expenses requiring Council approval and are categorized under the 58XX series of accounts. However, in the audited financial statements, these expenses—along with applicable debt principal and interest payments—are adjusted and reflected in the balance sheet. For these reasons this budget document is not prepared in the same manner as the Annual Comprehensive Financial Report. This budget document is used as a management tool for projecting and measuring revenues and expenses.

The City of Bryant typically begins constructing its budget for the upcoming year in August or September of the previous year. The Finance Director and Mayor meet with Department Heads to identify any significant anticipated changes from one year to the next. The Finance Director then opens a draft budget in the city's financial software and requests that Department Heads input their budget proposals.

Once all department budgets are submitted, the Finance Director compiles the information into a draft booklet for review by the Mayor and Department Heads. After reviewing and making necessary adjustments, a final draft is presented to the City Council, usually at the last Council meeting of the year, for adoption.

The Council approves the budget by revenue and expense categories for major funds by department. Changes on thislevel are required to come back to Council as well.

However, within the same category and department, small adjustments can be made with the approval of the Finance Director and the Department Head. At times department heads bring changes with in a category as well for transparency.

## **Budget Timeline**

Budget started in Tyler (General Ledger Software) by I the process with Payroll)	Dept Heads, Revi	ision I (HR began	Week of	Aug 20th
, ,			Thru	Sept 10th
Dept Head meetings to discuss 2026 Budget				
Attended Fallfest with Budget Pamphlets and Material	ut and Education	Saturday	Oct 4th	
Budget Workshop with Council and Committees	Public Works	5:30pm	Tuesday	Oct 7th
	General Fund	5:30pm	Tuesday	Oct 14th
	Extra	6pm		
Fullfilling 14-58-201 Mayor to give Budget to Council b		Tuesday	Nov 18th	
Budget Adopted by Resolution at Council Meeting			Tuesday	Dec 16th

The Government Finance Officers Association (GFOA) grades Budget Books annually based on their effectiveness in four areas:

> As a Policy Document (P Criteria) As a Financial Plan (F Criteria) As an Operations Guide (O Criteria)

And as a Communication Device (C Criteria)

See these criteria areas on the Table of Contents or at the GFOA website at www.gfoa.org

## Budget/City Strategic Focus Areas

Since 2014 the Four Areas shown below have been the identified and pursued Strategic Focus Areas of the City of Bryant. In this document we have tried to align the Letter of Transmittal along these focus areas as well as all departmental goals, accomplishments and performance measures. Certain departments meet more than one of these goals and are listed as such. This format provides a clear framework around which Department Heads and Departments as a whole can organize their time and resources.

			Enterprise W/WW	Non Majors (beyond Transfers		
		Governmental		mostly debt)		Totals
Public Safety	<b>Public Safety</b> Fire, Police, Animal Control, Court					\$0
Theore and will	Health & Quality of Life for the Citizens & Visitors to Bryant Parks					\$0
Connectivity	Connectivity Street, MS4 (Stormwater)					\$0
Smart	Smart Growth Admin, IT, Planning & Development					\$0 \$0
	Totals	\$0	\$0	\$ -	\$0	\$0

The chart above does not include the non major funds.

NOTE starting with the 2023 budget transfers were no longer planned for Water and Wastewater as new software allowed for separating out those two depts into two separate funds for budgeting purposes.

	General Fund	Street Fund	Water/WW/ Storm Funds	Non Major Funds	Total Budgeted Funds
Revenues					0
Expenditures					0
Budgeted Change in Fund Balance/Net Position	0	0	0	0	0

See page 76

	Fund 001 Only Fund 080 O		Funds 500/510/515 Only	002-068, 110- 187, and 525- 700	Totals
Cash Balance at 12/31/25	0	0	0	0	0
Change Proposed	0	0	0	0	0
Cash Balances est at 12/31/26	0	0	0	0	0

<sup>\*</sup> Not All projects are planned to complete in 2026.

## **RESOLUTION NO. 2025 -xx**

A RESOLUTION PROVIDING FOR THE ADOPTION OF A BUDGET FOR THE CITY OF BRYANT, ARKANSAS FOR THE TWELVE MONTH PERIOD BEGINNING JANUARY 1, 2026 AND ENDING DECEMBER 31, 2026

WHEREAS, the City Council has reviewed the proposed budget submitted by the Mayor and;

**WHEREAS**, it is the finding and conclusion of the City Council that the schedules and exhibits of anticipated revenues and expenditures for the calendar year appear appropriate for budgetary purposes.

## NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF BRYANT, ARKANSAS THAT:

This resolution shall be known as the budget resolution for the City of Bryant, Arkansas, for the Section 1. twelve (12) month period beginning January 1, 2026 and ending December 31, 2026. The attached budget, incorporated herein, reflects estimated revenues and expenditures as set forth on the

The respective funds for each item of expenditure proposed in the budget for 2026 are hereby approved and adopted for the operation of the City of Bryant, Arkansas, by the City Council on this date and constitute an appropriation of funds which are lawfully applicable to the items contained with the budget.

The Mayor or the Mayor's duly authorized representative may approve for payment, out of funds appropriated by this budget or otherwise approved by the City Council for that purpose or may disapprove any bills, debts, or liabilities asserted as claims against the City up to a maximum amount allowed by Arkansas law and the payment or disapproval of any bills, debts, or liabilities exceeding that amount shall require the confirmation of this governing body.

PASSED AND APPROVED this 1xth day of December, 2025.

APPROVED:

Chris Treat Mayor



## GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

City of Bryant Arkansas

For the Fiscal Year Beginning

**January 01, 2025** 

Christopher P. Morrill

**Executive Director** 

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Bryant, Arkansas, for its Annual Budget for the fiscal year beginning January 1, 2025. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communicative device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## page 17 ORG CHART PAGE 1 - REPLACE IN ADOBE

# page 18 ORG CHART PAGE 2 REPLACE IN ADOBE

The City of Bryant have put in place several policies to promote compliance and integrity in accordance to Arkansas Code annotated.

As a municipality, the City of Bryant has an established system of internal control that provides reasonable assurance that objectives have been achieved in 1) the effectiveness and efficiency of operations, 2) the reliability of financial reporting and 3) compliance with applicable laws and regulations. The City of Bryant also has established an effective anti-fraud program that: 1) creates a culture of honesty, 2) evaluates the risks of fraud and implements the processes, procedures and controls needed to mitigate those risks and 3) develops an appropriate oversight process. It is the policy of the City of Bryant, to the extent that is reasonable, to conduct its contracting affairs in an open, competitive manner.

## ACCOUNTING, AUDITING, PURCHASING AND FINANCIAL REPORTING CITY POLICIES

The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and the standards set by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).

An independent public accounting firm will perform an annual audit. The auditor's opinion will be included with the City's published Annual Financial Reports.

The City's Budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resources.

Monthly Reports shall be prepared and presented to the Bryant City Council on a timely basis. A Purchasing Policy was adopted by Council along with the 2021 Budget Book by Resolution 2021 -32.

Balancing the budget - the state of Arkansas requires that a balanced budget be presented to Council by December 1st before the year of the budget proposed in State Statute 14-58-201.

Ordinance 2007-35, ACA 14-58-303 and ACA 14-58-306, outlines that the Mayor may sell city assets not exceeding \$6000 in fair market value without competitive bidding. The sale of city assets over \$6000 in fair market value must be brought to council for disposal approval and recommendations.

Ordinance 2014-01 ACA 14-43-501 provides for organization of the City Council meetings and approval of the financial report from the previous month as a new business item at each monthly council meeting.

Ordinance 2021-26 ACA 19-1-505 outlines investments for municipal governments and creates an Investment Advisory Board to oversee and make recommendations regarding investments of monies regulated by the policy.

Ordinance 2022-18 ACA 14-59-105 establishes best practices for internal controls to make electronic fund disbursements of municipal funds.

## **DEBT MANAGEMENT CITY POLICIES**

The City will seek to maintain and, if possible, improve its current bond rating in order to minimize borrowing costs and preserve access to credit. The City will encourage and maintain good relations with financial bond rating agencies and will follow a policy of full and open disclosure.

Every future bond issue proposal will be accompanied by an analysis showing how the new issue combined with current debt impacts the City's debt capacity and conformance with City debt policies.

Financing shall not exceed the useful life of the asset being acquired.

The City will not use long-term debt to finance current operations.

The general policy of the City is to fund capital projects (infrastructure) with new, dedicated streams of revenue or voter approved debt. Nonvoter approved debt may be utilized when a dedicated revenue source other than general revenue can be identified to pay debt service expenses.

Interest earnings on bond proceeds will be limited to: 1) funding the improvements specified in the authorizing bond ordinance; or 2) payment of debt service on the bonds.

Utility rates will be set to ensure debt service coverage exceeds the bond indenture requirement of 110%.

The City shall comply with the Internal Revenue Code Section 148 - Arbitrage Regulation for all taxexempt debt issued.

Proceeds from debt will be used in accordance with the purpose of the debt issue. Funds remaining after the project is completed will be used in accordance with the provisions stated in the bond ordinance that authorized the issuance of the debt.

## **CAPITAL MANAGEMENT CITY POLICIES**

A Capital Improvement Plan will be updated annually, including anticipated funding sources. Capital improvement projects are defined as infrastructure or equipment purchases or construction that results in a capitalized asset costing more than \$5,000 and having a useful life (depreciable life) of two (2) years or more, per Resolution 2021-03.

Proposed capital projects will be reviewed by a cross-departmental team for accurate costing (design, capital, and operating), congruence with City objectives and prioritized by a set of deterministic criteria. Financing sources will be sought for the highest-ranking projects.

Capital improvement operating budget impacts will be coordinated with the development of the annual operating budget. Future operating, maintenance, and replacements costs will be considered.

In 2024 Mayor Chris Treat began work on a Reserve Plan. Here is a draft below at 9/12/25, keep in mind this will be for the five major funds of General, Water, Wastewater, Street, and Stormwater

## DRAFT RESERVE PLAN

Adequate reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength. Maintenance of fund reserves for each major fund (determined by Administration to be General, Street, Stormwater, Water and Wastewater funds) assures adequate resources for cash flow and to mitigate short-term effects of revenue shortages. Reserve funds are necessary to enable the City to deal with unforeseen emergencies or changes in condition.

## **General Policy**

The City shall maintain reserves required by law, ordinance and/or bond covenants. All expenditures drawn from reserve accounts shall require prior Council approval unless previously authorized by the City Council for expenditure within the City's annual budget. Any expenditures will comply with our purchasing policy. If reserves and/or fund balances fall below required levels as set by this policy, the City shall include within its annual budget a plan to restore reserves and/or fund balance to the required levels. All reserves will be presented in the City's annual budget.

## B. Contingency Reserve

The City will maintain a Contingency Fund and shall maintain a reserve equal to \$1,000,000 to provide a financial reserve to cover revenue shortfalls resulting from unexpected economic changes or recessionary periods or to provide funds in the event of major unplanned expenditures the City could face as a result of natural disasters. City Wide total this would be \$5,000,000. \$1,000,000 for each major fund.

## C. Operating Reserve

The City will maintain an operating reserve to provide for adequate cash flow, budget contingencies, and insurance reserves. The operating reserve will be determined as follows: 1. Cash Flow Reserve: The City will maintain a cash flow reserve in an amount a minimum of 90 days of budgeted payroll expenditures by major fund. The City will review this annually during budget preparations.

## D. Capital Reserve

The City will maintain a sufficiently funded capital reserve based on the capital depreciation schedule by major fund. The required level of reserve will equal 10% of the fund's depreciated value of depreciable assets as per the latest audit.

## E. Grant Reserve

The City will maintain at least \$250,000 in reserves for grants applications to cover the city's portion of matching grants for a total of \$1.25 million city wide. This bucket may not be spread equally among the five major funds.

## F. Debt Reserve

The City will maintain at a minimum one annual payment of principal and interest related to each debt issuance both short term (less than 5 years) and long term.

## **Excess Reserve**

The City may use excess above the targeted reserve levels for:
new expenditures, with emphasis on one-time uses that achieve future operation cost reductions
capital asset investments with a long term benefit of prepaying existing debt
employee bonuses, retirement benefits or
interest earning investments allowed by state law

In 2024 Mayor Chris Treat began work on several new plans, see a DRAFT of the proposed Annexation Plan on 2/14/25 below.

A Proactive Approach to Annexation Benefiting the City of Bryant

The City of Bryant has long been, and will continue to be, a desirable place to live. However, as developable land within city limits becomes increasingly scarce, new development has been pushed beyond these boundaries. This expansion has led to the creation of several neighborhoods within the Bryant School District but outside the city limits. Over the years, this has resulted in a situation where the City provides essential services to these areas without receiving the corresponding sales tax or property tax revenue needed to fund those services. It's clear that the City is currently missing out on revenue that would significantly offset the costs of the services we are already providing to these neighborhoods.

To address this issue, we intend to implement a proactive annexation plan designed to gradually reverse this trend. Our goal is to annex both existing and future developments that impact city costs, ensuring that the City recoups the expenses associated with these developments.

Our plan will focus on three key areas:

- 1. \*\*Established Neighborhoods\*\*: acknowledging areas that are already developed and receiving city services but not paying property or sales tax to the City of Bryant.
- 2. \*\*Neighborhoods in Early Development Stages\*\*: Identifying and annexing neighborhoods that are still in the initial phases of development. Allowing the city to benefit from the substantial sales tax on construction material and provide more quality control requiring these developments to pass city inspection.
- 3. \*\*Undeveloped Land Likely to be Developed Soon\*\*: Proactively annexing land that is expected to be developed in the near future. Allowing for better comprehensive and streamlined planning for smart growth.

This strategic approach will help ensure that the City of Bryant can continue to thrive while maintaining the quality of services our residents expect and deserve.

The City of Bryant is committed to communicating with the residents about this annexation plan every step of the way.

- (1) Currently there exists over 1200 homes that lie within the Northern Extraterritorial Jurisdiction but outside the City Limits with another 4000 future homes possible. Extraterritorial jurisdiction (ETJ) refers to a designated area one mile outside of a city's incorporated boundaries where the city has limited regulatory authority. It's a buffer zone that allows a city to extend its influence beyond its corporate limits for future growth and development. Anticipated property tax for 1200 homes is estimated to be \$160 per home for a total annual revenue of \$192,000. 5000 homes would be \$800,000. American households spend on average approximately \$9500 annual on online purchases. At a 3% sales tax rate, 1200 homes would generate \$342,000 sales tax annually, whereas 5000 homes would generate \$1,425,000 annually. New construction sales tax on materials for homes is estimated at \$5,500 per home.
- (2) Public safety operates a mutual and automatic aid agreement with the County in the ETJ. Parks are also used heavily by county residents closest to the city limits. The city department that does not currently service these areas in any way is the Street Department taking on these additional streets will provide issues for the street fund.

A sample of how these items might affect a four person family living in a \$200,000 house is shown below:

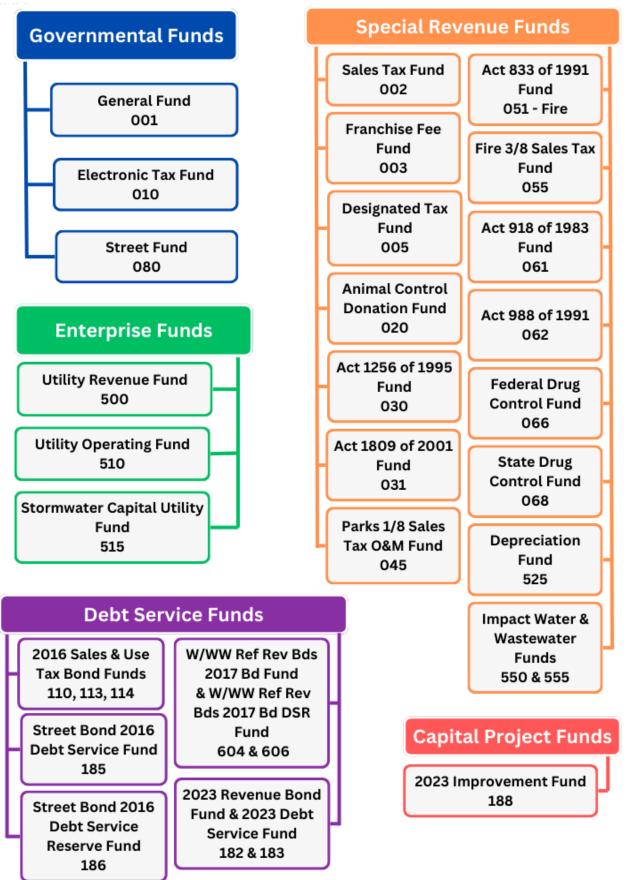
3% increase to on line sales\$285Reduction to Sewer bill(\$360)Millage increase\$160

Reduction in Home Insurance -100 (on avg. homeowners save \$200-\$300 with Class

1 ISO rating vs. a class 2)

Total (\$15)

## **FUND STRUCTURE ORGANIZATION CHART**



## **Governmental Funds**

General Fund (001) is the city's primary operating fund. It accounts for all financial resources of the general government except those required to be accounted for in another fund.

Electronic Tax Fund (010) is used to house payroll associated liabilities and sales taxes as they come in from the state. Any fund leftover in this fund over a period belong to another entity such as the state, county, employees, etc. This fund merely serves as a clearing fund.

Street Fund (080) is a special revenue fund to account for all activities associated with maintaining and constructing streets. Arkansas statutes that provide funding for street and drainage projects require that these activities be accounted for separately. The Street fund is financed by state turnback funds, and a portion of a state-wide 1/2 cent sales tax approved by the voters in July 2013.

## **Enterprise Funds**

Utility Revenue Fund (500) is used to account for activities associated with collecting the revenues of water, wastewater, and stormwater via the monthly bill collections and the treatment and distribution of drinkable water to customers in department 0900.

Utility Operating Fund (510) is used to account for activities associated with collecting, treating, and disposing sewage from customers in department 0950.

Stormwater Utility Fund (515) is used to account for activities associated with completing major capital stormwater projects.

## **Debt Service Funds**

2016 Sales & Use Tax Bond Funds (110, 113, 114) These bonds were obtained to fund two Fire Stations, several Parks Projects and the Street connection from I30 to the Airport.

Street Bond 2016 Debt Service Fund (185) These bond funds were refunded in 2016 and the proceeds used to fund the on off ramp connecting I30 to the Street discussed above connecting I30 to the Airport and providing traffic relief along Reynolds Road.

Street Bond 2016 Debt Service Reserve Fund (186) is the Debt Bond Requirement for the 2016 Franchise Fee Funded Bonds.

W/WW Ref Rev Bds 2017 Bond Fund and W/WW Ref Rev Bond Debt Service Revenue Fund (604 & 606) hold money associated with the 2017 Water/Wastewater Revenue Bonds - These bonds have been refunded and used several times to fund various Water and Wastewater infrastructure needs.

The 2023 Revenue Bond Fund (182) is used to pay the bond to the Trustee Regions & the 2023 Debt Service Fund (183) is the Debt Bond requirement to support the 2023 Bond issuance.

## Capital Project Funds

2023 Improvement Fund (188) were designated to be spent within three years of the 2023 Sales & Use Bond for the second half to the Parkway.

## Special Revenue Funds

Sales Tax Fund (002) is where the initial deposits of sales tax collections from the state before being distributed to other funds. For audit purposes it is shown with the General Fund (001).

Franchise Fees (003) is where the initial deposit of franchise fees collected from utility companies before being distributed to other funds. For audit purposes, it is shown with the General Fund (001).

Designated Tax Fund (005) Bryant Ordinance no. 1996-08 (March 25, 1996) provided for the levy of a one cent sales and use tax for the purpose of street improvements (30%), fire department (25%), police department (25%), city parks (10%), and animal control (10%)

Animal Control Donation (020) Bryant City Code 6.12.01 (2013) via Ordinance 2011-24 established fund to receive donations for the animal control department to be used for any purpose reasonably related to the care, custody, and control of animals secured by the department including training, education, and assistance.

Act 1256 of 1995 (030) Administration of Justice Fund - ACA 16-10-308 established that cities would receive a share of the uniform court costs and filing fees levied by the state law. These may be used to defray a part of the expenses of the administration of justice in the City. These funds are kept and spent from this fund.

Act 1809 of 2001 (031) District Court Automation Fund ACA 16-13-704 established that 1/2 of \$5 per month on each person in the court could only be used for court-related technology. These funds are kept and spent from this fund.

Park 1/8 Sales Tax O & M (045) Bryant City Code 12.32.01 (2013) levied a .125% sales and use tax to be used to acquire, construct, improve, expand, equip, furnish, operate and maintain new or existing park and recreational facilities, including parking, landscaping, signage, lighting, concession, road and utility improvements, and to pay and secure the repayment of park and recreational bonds.

Act 833 of 1991 (051) Fire Equipment and Training fund is used to account for specific revenues per ACA 14-284-403, 404 which requires insurance premium tax funds to be distributed by the County to municipal fire departments for training, purchase and improvement of fire fighting equipment, initial capital construction or improvements of fire departments, insurance for buildings and utilities costs.

Fire 3/8 Sales Tax (055) Bryant City Code 2.36.07 (2013) levied a .375% sales and use tax to be used to operate and maintain; acquire apparatus and equipment, acquire, construct, improve, and expand facilities; to pay and secure repayment of fire department bonds

Act 918 of 1983 (061) ACA 12-41-701 established the ability of cities to receive a portion of fines and penalties from the Courts to be used for law enforcement purposes. These funds are kept and spent from this fund.

Act 988 of 1991 (062) ACA 27-22-103 established the ability of cities to receive the fine for citizens who fail to insure their motor vehicles and use those fines for the purchase and maintenance of rescue, emergency medical, and law enforcement vehicles, communication equipment, animals owned or used by law enforcement agencies, life saving medical apparatus, and law enforcement apparatus. These funds are kept and spent from this fund.

Federal Drug Control (066) and State Drug Control (068) established that asset forfeitures resulting from drug offense cases should go to the arresting agency. These revenues shall only be used for law enforcement purposes.

Depreciation WW (525) holds money set aside each month by the Customer Service Management Group per the Bond Debt Covenants.

Impact Water and Wastewater Funds (550 & 555) holds money collected by Code Enforcement as well approximately \$600 collected for Water and \$500 for Wastewater.

## **Fund/Department Relationship**

				/	/ent	/	/	/	/	/	/
	/	Arrinist	Solitor S	Develor Co	opino ,	Que Cit	e de dio	ile s	, se s	OTTOWA!	et /
General Fund 001	X	X	X	X	X	X	X	/5	1/5	12	1
Sales Tax Fund 002	X	X	X	X	X	X	X				
Franchise Fee Fund 003	X	X	X	X	X	X	X				
Electronic Tax Fund 010	X	X	X	X	X	X	X	X	X	X	X
Animal Control Donation Fund 020		7.5 To	X		T. T.		1 1 1 1 1		o is		-
Act 1256 of 1995 Fund 030				X							
Act 1809 of 2001 Fund 031				X							
Parks 1/8 Sales Tax O&M Fund 045					X						
Act 833 of 1991 Fund 051						X					
Fire 3/8 Sales Tax Fund 055						X					
Act 918 of 1983 Fund 061							X				
Act 988 of 1991 Fund 062							X				
Federal Drug Control Fund 066							X				
State Drug Control Fund 068							X				
Street Fund 080								X			
2016 Sales Tax Bond Funds 110, 113, 114					X	X		X			
2023 Bond Funds 182 & 183								X			
Street Bond 2016 Debt Funds 185 & 186								X			
2023 Improvement Fund 188								X			
Utility Revenue Fund 500										X	
Utility Operating Fund 510							- 50				X
Stormwater Capital Utility Fund 515				- 3			17		X		
Depreciation Fund 525										X	X
ater & Wastewater Impact Funds 550 & 555										X	X
2017 Bond Funds 604 & 606										X	X

## Summary of 2022 -2026 and Category Totals for Major Funds

				Animal					Community			
Requested Revision I	Engineering	Admin	Planning	Control	Court	Park	Fire	Police	Development*	General TOTAL	Street	Water/WW
Proposed 2022 Revenues	0	6,987,736	0	629,334	743,420	2,390,621	3,767,410	2,087,064	566,120	17,171,705	4,332,276	18,609,235
Proposed 2022 Expenses	47,910	1,143,474	0	791,845	509,826	2,820,934	4,772,165	6,267,374	752,709	17,106,238	5,583,919	25,121,271
Proposed 2022 Net	(47,910)	5,844,262	0	(162,511)	233,594	(430,313)	(1,004,755)	(4,180,310)	(186,589)	65,467	(1,251,643)	(6,512,036)
		Admin	Community	Animal					Community			
Requested Revision I		(includes Eng)		Control	Court	Park	Fire	Police	Development*	General TOTAL	Street	Water/WW/Storm(515)
Proposed 2023 Revenues	0	7,359,408	617,250	666,501	743,420	2,441,247	4,017,705	2,179,982		18,025,513	4,143,777	11,007,359
Proposed 2023 Expenses		1,113,333	758,379	799,618	692,857	2,993,511	4,910,676	6,597,139		17,865,513	4,534,758	11,647,885
Proposed 2023 Net	0	6,246,075	(141,129)	(133,117)	50,563	(552,264)	(892,971)	(4,417,157)	0	160,000	(390,981)	(640,526)
		Admin	Planning &	Animal								
As Originally Adopted		(includes Eng)		Control	Court	Park	Fire	Police		General TOTAL	Street	Water/WW/Storm 515
Proposed 2024 Revenues	0	8,707,220	679,300	694,700	0	2,419,825	4,220,450	2,289,480		19,010,975	3,803,875	10,937,228
Proposed 2024 Expenses		1,061,262	725,608	843,555	669,695	3,008,409	5,768,521	7,676,783		19,753,833	6,440,945	10,399,192
Proposed 2024 Net	0	7,645,958	(46,308)	(148,855)	(669,695)	(588,584)	(1,548,071)	(5,387,303)	0	(742,858)	(2,637,070)	538,036
-								*Planning and Co	ode were combine	d in 2022, then in 2	2024 they becan	ne Planning and Dev.
Proposed 2025 Revenues		0	676,800	0	743,420	0	0	0		1,420,220	4,210,360	12,706,260
Proposed 2025 Expenses		0	0	0	0	0	0	0		0	4,207,683	12,441,221
Proposed 2025 Net		0	676,800	0	743,420	0	0	0	0	1,420,220	2,677	265,039
Proposed 2026 Revenues Proposed 2026 Expenses Proposed 2026 Net		0	0	0	0	0	0	0	0	0 0 0	0	0
	#DIV/0!	Soo holow tho	percentage of gene	oral fund royonu	os mado un hy t	avoc Ac noted of	cowhoro in thic	document the	ity poods to divor	cify its royonyo stre	name	
Revenues	%'s of Total (		percentage of gene	an iunu revenu	es made up by to	axes. As noted el	sewiiere iii tiiis	document the c	aty needs to diver	sily its revenue stre	cailis.	
Rates on Utility Bills	70 3 OF TOTAL C	J1										
Sales Tax (shown as Transfs)	#DIV/0!									0		
Property Millage 4151	#DIV/0!									0		
Other	#DIV/0!									0		
Total	#DIV/0!	0	0	0	0	0	0	0	0	0	0	0
Expenses									<u>_</u>			<u>_</u>
Personnel	#DIV/0!									0		
Building & Grounds	#DIV/0!									0		
Vehicle	#DIV/0!									0		
Supply	#DIV/0!									0		
Operations	#DIV/0!									0		
Professional Services	#DIV/0!									0		
Miscellaneous	#DIV/0!									0		
										0		
Intergovernmental Tsfr	#DIV/0!									0		
Contract/Don/Overlays/Reim										•		
Bonds/Leases	#DIV/0!									0		
Capital Assets/Leases/Int Exp										0		
Total	#DIV/0!	0	0	0	0	0	0	0	0	0	0	0

Each month the City receives 3% of sales tax back from the State of Arkansas. This 3% is mandated by the Citizens via vote to be spent on the following listed categories. You can see from the charts above and below what a large percentage Sales Taxes make up of the overall total Revenues for the General Fund.

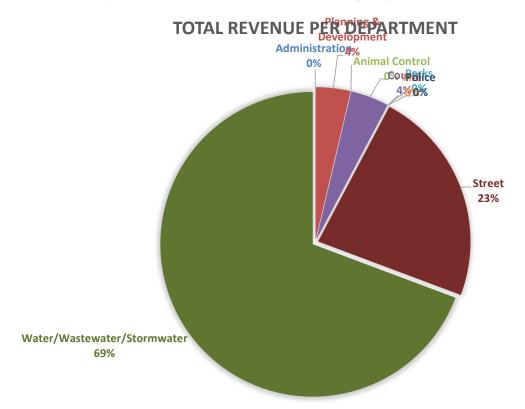
Stormwater Related Cap in Street Fund also in 515 Fund

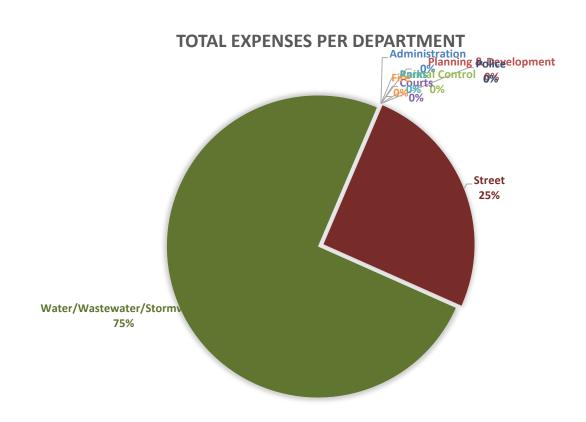
	Monthly				
	iviontniy	Annually			
1% GF	570,971	6,851,648	6,780,620	71,028	
1/8 Parks	71,371	856,456	847,578	8,878	
3/8 Fire	214,114	2,569,368	2,542,733	26,635	
4/8 Bond	285,485	3,425,824			
Animal 10%	57,097	685,165	678,072	7,093	
Parks 10%	57,097	685,165	678,072	7,093	
Fire 25%	142,743	1,712,912	1,695,155	17,757	
Police 25%	142,743	1,712,912	1,695,155	17,757	
Street 30%	171,291	2,055,494			
Total	1,712,912	20,554,944		156,241	

Plans for Fund Balances for the three major funds (General, Street, and Water/Wastewater) are shown above and on the Focus Area page 15. The City completed several projects in 2025. However, a few projects for both Street and Water/Wastewater were carried over via Purchase Order Encumbrances so separately adopted by Council and not in this budget. Any planned dipping into Fund Balances is the result of Capital Plans. Street adopted capital plans for \$xxx,xxx in this budget and Water/Wastewater adopted plans for \$240,000/ (plus \$xxxx of depreciation expense as well). Note further that some one time capital projects will be requested out of General Fund savings in January of 2026 after this initial budget was adopted. Council wisely waited to see how the year ended before approving these projects. Council and the Administration has followed this process for the past several years.

2% over Aug 1,679,325 33,587 1,712,912 1,712,912 20,554,940 6,851,64 0

## City of Bryant, AR 2026 Budget Book Summary of 2020 -2022 and Category Totals for Major Funds





## City Wide Revenue Overview

GFOA recommends long-range operating financial plans to help cities identify trends and potential impacts. The following General Fund Forecast and City Wide Revenue Review pages attempt to address this recommendation. The next page is a forecast of the General Fund through 2030 based off a look back to 2022. The city took the historical averages of increases over the last three years and used these to forecast out the next five years. The outcome is what was expected - i.e. the city 's expenses are outpacing its revenues. For the past several years the Finance Department has been advising the Mayor and Council that revenue sources need to be diversified and increased. With the new Mayor entering office in March of 2024 he began to work on this issue and has encouraged the Finance department to include the next page after the forecast. This page is a review of the revenues sources and amounts over the past decade and a list of the possible other areas/ ways to increase revenues over the next three to five years.

Note further on 2/13/25 that Council voted to ask the citizens in a general election about paying off the 2016 debt and extending the sales and use tax to fund an entertainment venue. This in theory would increase economic development and increase associated revenues such as sales tax, property tax and franchise fees, etc.

## City Wide Revenue Review

			Planning &	Animal						
		Admin	Development	Control	Court	Park	Fire	Police	General TOTAL	Street
	#DIV/0!	See below the	percentage of gene	ral fund revenue	s made up by taxes.	. As noted else	ewhere in this	document the C	ity needs to diversify	its revenue str
Revenues	%'s of Total GF									
Sales Tax (shown as Transfers	s) #DIV/0!								0	
Fees	#DIV/0!								0	
Property Millage 4151	#DIV/0!								0	
Fines	#DIV/0!								0	
SRO Contract/Grants	#DIV/0!								0	
State Turnback 4150	#DIV/0!								0	
Interest Revenue	#DIV/0!								0	
Other/Misc.	#DIV/0!								0	
Total	#DIV/0!	0	0	0	0	0	0	(	0	0

Each month the City receives 3% of sales tax back from the State of Arkansas. This 3% is mandated by the Citizens via vote to be spent on the following listed categories. You can see from the charts above and below what a large percentage Sales Taxes make up of the overall total Revenues for the General Fund.

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Revenues and other changes in net po	osition - Governmer	ntal Activities (excer	pt from the annual a	udit)						
Sales Tax	12,906,179	12,282,240	13,324,849	13,853,391	14,566,568	15,814,860	18,216,389	19,175,391	19,412,887	
Property Taxes	2,135,035	2,134,743	2,197,526	2,160,852	2,345,059	2,412,537	2,539,752	2,825,754	3,091,199	
Franchise Fees/Turnback	1,420,096	1,299,512	1,077,234	1,325,949	1,317,696	1,304,543	1,454,487	1,555,798	1,589,032	
Investment earnings	31,151	19,344	195,141	578,545	290,333	56,631	4,856	51,708	693,987	
Transfers / Note Proceeds/Sale of assets	(522,582)	40,107,315	-	-	(499,997)	-	-	32,820	(1,343,083)	
Charges for Services	3,711,434	2,956,829	3,258,705	6,279,042	3,797,954	3,671,950	6,386,701	4,534,166	3,983,213	
Grants / Contributions	46,239	70,690	39,598	276,300	34,409	99,510	2,202,820	3,253,586	4,220,925	
Total	19,727,552	58,870,673	20,093,053	24,474,079	21,852,022	23,360,031	30,805,005	31,429,223	31,648,160	

## City of Bryant Revenue Sources & Financial Considerations

### Sales Tax

Like many cities in Arkansas, Bryant relies heavily on sales tax revenue to fund its general and street operations. Property values and corresponding millage rates in the state are significantly lower than the national average, which presents financial challenges.

One major issue with this dependence on sales tax is its unpredictability. Sales tax revenue fluctuates with both local and national economic conditions, making it difficult to forecast on an annual basis. While the current city administration has no plans to increase the overall sales tax rate, it is considering reallocating the existing tax revenue. Currently, 1% of sales tax revenue is undesignated, while 3/8 of another 1% is allocated to the Fire Department—without a similar designation for the Police Department. The administration is exploring the possibility of putting a proposal to the voters to modify these allocations, reducing the undesignated portion and increasing the funding specifically for the Police Department to better align with community priorities.

For more details, see the Focus Areas on page 15 of this document.

### Enn

The second-largest revenue source for the general fund comes from various city fees. Each year, the city includes an appendix listing these fees to assist department heads in their annual review. This year's fee schedule can be found on pages 93-95.

Bryant continuously reviews fee structures in surrounding cities to ensure its rates remain competitive while covering associated costs where possible.

## Millage Rate

By summer 2025, city management hopes to present a proposal to the City Council for adding a dedicated mill for Fire and Police pensions. Combined with the proposed adjustments to sales tax allocations, this would create a more sustainable funding structure for public safety—an area that citizens have identified as a top priority.

Arkansas law allows cities to allocate 1 mill for Fire and Police Pensions without requiring a public vote. This could generate approximately \$415,000 in revenue, which, while not covering the full \$1.2 million in pension costs, would help offset expenses and free up funds for much-needed facility maintenance.

## State Turnback Funds

The city receives monthly state turnback funds, with allocations based on population counts. One way to increase this revenue stream is through annexation, as higher population numbers translate into greater state funding.

## Stormwater Rate

One of the most pressing revenue challenges involves funding stormwater repairs and maintenance. As an Enterprise Fund item, stormwater revenue is not included in the general fund.

As of September 20, 2024, the city is nearing completion of a Stormwater Feasibility Study. The study is expected to show that the city's current flat stormwater rates—\$3.00 for residential properties and \$6.00 for commercial properties—are insufficient to meet the city's stormwater infrastructure needs.

Many cities across the U.S. base stormwater fees on permeable surface area, ensuring a more equitable distribution of costs. If Bryant adopts a similar model, it would provide a long-term funding solution for stormwater maintenance, education, and improvements. Historically, these projects have been funded through a mix of fees, grants, and ARPA funds, but a sustainable revenue stream is needed moving forward.

## Annexatio

Shortly after taking office, Mayor Treat initiated discussions with committee and council members regarding an official City Annexation Policy. Since Bryant is bordered by Benton (west) and Alexander (east), most future annexation opportunities lie to the north—with limited expansion potential to the south due to the proximity of Bauxite.

The city is considering strategic annexation efforts as outlined in the Economic Forecast on page 32. While annexation often results in short-term financial losses, long-term revenue growth occurs in two key areas:

Initial Development Phase – Revenue from building supplies and new neighborhood construction

## Population Growth – Higher census counts increase State Turnback allocations

The goal is to expand the city's borders to align more closely with the Bryant School District boundaries. Many families in these areas already feel connected to Bryant and utilize city services, including fire and police protection, parks, senior centers, and youth programs. However, without annexation, the city does not receive the necessary revenue to support these services. For more details, see the Annexation Policy Draft on page 24.

## Advertising & Promotion (A&P) Tax

Bryant previously had an A&P tax in 2018-2019, but it was discontinued—a decision that the administration and finance department believe reduced revenue diversification

During its implementation, the A&P tax helped maintain city parks and fund community activities for **two years**. Surrounding cities continue to collect A&P taxes, which, under Arkansas law, can only be used to fund **parks and city advertising**. The tax is typically applied at **up to 4% on prepared food and hotel stays**.

The administration plans to **reintroduce the A&P tax proposal** for a public vote during the **May 2027 Special Election**. The goal is to educate residents on how these funds can enhance city services—while much of the tax revenue would come from visitors traveling along the **Highway 130 corridor**.

## Impact Fees

The city is conducting a comprehensive review of impact fees in 2025.

Impact fees are assessed on new developments to help fund increased services resulting from growth. These fees could potentially provide funding for Fire, Police, Animal Control, and other essential services. A study was initiated in 2024, with findings expected to be shared with the City Council and residents in 2025.

## Grants & Other Funding Sources

(See pages 53-55 for detailed grant information.)

In recent years, Bryant has been fortunate to secure \$7 million in Metroplan grants for completing the Parkway and \$4.3 million in ARPA funds for water, wastewater, and stormwater projects. However, as these grant-funded projects wrap up, it will be increasingly important for the city to diversify and expand its revenue streams to meet the growing expectations of residents.

## City of Bryant, AR 2026

Rudget Rook

Category	Rudget Rook Accounts	Budgeted Amounts	Enterprise/
		baagetea Amounts	Governmental
R20 License, Permits and Fees	4200-4258		E
R50 Sales of Service	4504-4569		E
R60 Misc Rev	4600		E
R62 Intergovernmental Revenues	4625-4632		E
R64 Reimbursement	4640-4560		E
R66 Sale of Equipment	4900		E
R85 Interest Revenues	4850		E
E01 Personnel	5000-5070		E
E10 Building & Grounds	5102-5145		E
E20 Vehicles	5200-5225, 5240		E
E30 Supplies	5300-5380		E
E40 Operations	5405-5547		E
E55 Prof Services	5550-5593		Е
E60 Misc	5600-5650		E
E62 Intergovernmental Transfers	5625-5642		Е
E68 Contract/Donations	5680-5682		Е
E70 Grant	5700-5705		E
E72 Bond Expense includes Int Exp	5722		E
E80 Capital Assets/Debt/Leases and Overlays	5800-5910		E
R10 Taxes Sales	4656		G
R15 Taxes Property	4150-4152		G
R20 License, Permits and Fees	4200-4258		G
R30 Membership Fees	4300-4323		G
R33 Rental Fees	4332-4354		G
R36 Park Program	4259-4260, 4360, 4390		G
R40 Fines and Forfeitures	4400-4428		G
R50 Sales of Service	4500-4534		G
R60 Misc Rev	4600, 4602, 4394, 4650		G
R62 Intergovernmental Revenues (Sales Tax)	4626-4629		G
R64 Reimbursement	4640, 4560		G
R66 Sale of Equipment	4900		G
R68 Donation Revenue	4680, 4682		G
R70 Grant Revenues	4700-4705		G
R74 Sponsorship Revenues	4740-4742		G
R85 Interest Revenues	4850		G
E01 Personnel	5000-5070		G
E10 Building & Grounds	5102-5145		G
E20 Vehicles	5200-5225		G
E30 Supplies	5300-5380		G
E40 Operations	5405-5547		G
E55 Prof Services	5550-5593		G
E60 Misc	5600-5650		G
E62 Intergovernmental Transfers	5625-5642		G
E68 Contract/Donations	5680-5682		G
E70 Grant	5700-5705		G
E72 Bond Expense includes Int Exp	5722		G
E80 Capital Assets/Debt/Leases and Overlays	5800-5910		G

## **GOVERNMENTAL BUDGETED REVENUES**



**GOVERNMENTAL BUDGETED EXPENDITURES** 



## **ENTERPRISE BUDGETED REVENUES**



## **ENTERPRISE BUDGETED EXPENDITURES**

E72 Bond Expense includes
E60 Mis C62 Intercept Completely & Grounds Assets/Debt/Leases and
0.00%
0.00% 0.00% 0.00% 0.00%
0.00% 0.00%



5

#### **Grants Received in 2025**

Metroplan Transportation Alternatives Program (TAP)
Blue & You Foundation Mini Grant
Metroplan Climate Pollution Reduction Grant (CPRG)
AR Association of Chiefs of Police Bulletproof Vest Reimbursement
Metroplan Surface Transportation Block Grant (STBG)

Total Received \$2,263,090.00

#### **ALCOA TO MILLS PARK TRAIL & RENOVATION**

Awarded: \$320,000 Match: \$129,264.35

The Alcoa to Mills Park Trail project will create a 12 foot wide multi-use path linking Mills Park to Alco Park, which connects directly to the Bryant Parkway Trail. Running from the south side of Alcoa Park on Shobe Road to Mills Park Road, this connection enhances recreational and transportation options. To support this connection, the heavily used Mills Park Trail will also be resurfaced to improve safety, accessibility, and long-term usability. The Metroplan TAP grant was awarded to cover construction cost overruns associated with the project and to assist with the Mills Park Trail overlay.

#### **CITY OF BRYANT LIFE-SAVING AED PROJECT**

Awarded: \$2,090

Grant funds from the Blue & You Foundation Mini Grant supported the purchase of the City's first Automated External Defibrillator (AED) at Bryant City Hall. The AED was installed in the Court Room, a central and highly utilized space. This project filled a critical safety gap, ensuring City Hall is prepared to respond to emergencies.

#### **BRYANT PARKWAY TRAIL CONSTRUCTION**

Awarded: \$1,760,000 Match: \$440,000

The Bryant Parkway Trail will link two existing sections of the Bryant Parkway multiuse trail, beginning near Raymar Road, crossing the I-30 corridor via the overpass, and extending to Highway 5. This project will provide a safe, dedicated route for pedestrians and cyclists, improving access between the North and South sides of Bryant. The Metroplan CPRG was funded to support the project's construction phase.

#### **BULLETPROOF VEST REIMBURSEMENT**

#### **Awarded: \$1,000**

Through the Arkansas Association of Chiefs of Police Bulletproof Vest Reimbursement Program, the City was awarded \$1,000. The program provides \$250 per vest for up to four vests each year, helping to reduce the costs for essential protective gear used by Bryant police officers.

#### HILLDALE-MIDLAND CONNECTOR TRAIL

Awarded: \$180,000 Match: \$45,000

The Hilldale-Midland Connector Trail is a proposed 1.05 mile, 12 foot wide multi-use trail connecting Hilldale Road to Midland Park. This trail will provide a vital link between community destinations, including the Oak Glenn and Kings Crossing subdivisions, Parkway Elementary School, and Midland Park. The Metroplan STBG was awarded to cover the design phase cost overrun and right-of-way acquisition costs.

# 6

#### **Potential Grants**

Assistance to Firefighters Grant
ArDOT Transportation Alternatives Program (TAP)
Law Enforcement Mental Health & Wellness Act (LEMHWA) Grant
COPS Hiring Program Grant
2 - AR Community Assistance Grant Program

#### **FIRE DEPARTMENT SCBA UNITS**

Applied to purchase 40 SCBA units, including harnesses, two cylinders each, and face pieces to enhance safety.

Applied For: \$458,733.45

Match: \$45,873.35

# PD MENTAL HEALTH, WELLNESS, & FAMILY SUPPORT INIATIVE

Applied to hire a full-time mental health counselor to support Bryant PD personnel and their families.

Applied For: \$193,750

#### **BISHOP PARK LIGHTS**

Applied to install 32 light fixtures throughout Bishop Park to enhance visibility, safety, and evening use of the park.

Applied For: \$238,064

Match: \$59,516

#### **BISHOP PARK LIGHTS**

Applied to install 32 light fixtures throughout Bishop Park to enhance visibility, safety, and evening use of the park.

Applied For: \$238,064

Match: \$59,516

#### POLICE DEPARTMENT HIRING PROGRAM

Applied to add four new officer positions with federal support covering a portion of their salary and benefits over a three-year period.

Applied For: \$500,000

Match: \$440,368

#### **ALCOA 40 PARK FIELD LIGHTS**

Applied for new field lights for the lacrosse field and two softball fields at Alcoa 40 Park.

Applied For: \$420,000

Match: \$105,000

#### **General Fund Budget Forecast**

Concrair and Dauget Forecast																		
001, 002, 003 Fund		2022		2023		2024		2025		2026		2027		2028		2029		2030
Revenue	Aud	dited Actuals	Au	dited Actuals	Cu	ırrent Budget	Pro	posed Budget		2020		2027		2020		2023		2030
Taxes	\$	7,366,326	\$	7,770,797	\$	8,411,920	\$	8,467,520	\$	8,874,023	\$	9,300,041	\$	9,746,511	\$	10,214,415	\$	10,704,781.69
Fees & Permits	\$	474,926	\$	476,832	\$	584,300	\$	576,680	\$	618,268	\$	662,856	\$	710,659	\$	761,909	\$	816,855.67
Membership, Rental Fees, Park Programming	\$	516,251	\$	565,750	\$	605,425	\$	605,925	\$	639,622	\$	675,192	\$	712,741	\$	752,378	\$	794,219.31
Grant Revenues	\$	23,103	\$	215,177	\$	233,700	\$	26,700	\$	-	\$	-	\$	-	\$	-	\$	-
Reimbursements	\$	542,542	\$	646,957	\$	518,000	\$	547,000	\$	518,000	\$	518,000	\$	518,000	\$	518,000	\$	518,000.00
Sales of Service	\$	1,735,995	\$	1,782,958	\$	1,537,700	\$	1,556,500	\$	1,537,700	\$	1,537,700	\$	1,537,700	\$	1,537,700	\$	1,537,700.00
Fines & Forfeitures	\$	480,510	\$	422,013	\$	539,680	\$	539,680	\$	567,938	\$	597,676	\$	628,971	\$	661,905	\$	696,562.72
Investment Earnings	\$	476	\$	187,033	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000.00
Misc. *	\$	828,219	\$	623,508	_	330,609	\$	233,220	_	330,000	\$	330,000	\$	330,000	_	,	\$	330,000
Total Revenues	\$	11,968,349	\$	12,691,025	\$	13,061,333.92	\$	12,853,225.00	\$	13,385,551.18	\$	13,921,465.26	\$	14,484,582.10	\$	15,076,306.96	\$	15,698,119.39
001, 002, 003 Fund	202	2 Audited	202		202		202			2026		2027		2028		2029		2030
Expenditures		Actuals		Actuals		Budget		Budget		2020		2027		2020	_	2023	_	2000
Personnel Expense	\$	11,916,650	\$	13,133,935	\$	14,934,925	\$	14,653,572	\$	15,730,299	\$	16,886,142	\$	18,126,915	\$	19,458,859	\$	20,888,671.88
Building & Grounds Exp	\$	1,328,142	\$	1,366,612	\$	1,360,016	\$	1,226,299	\$	1,250,825	\$	1,275,841	\$	1,301,358	\$	1,327,385	\$	1,353,933.05
Vehicle Expense	\$	643,895	\$	599,819	\$	596,490	\$	536,680	\$	547,414	\$	558,362	\$	569,529	\$	580,920	\$	592,538.46
Supply Expense	\$	300,805	\$	430,944	\$	355,459	\$	379,010	\$	419,909	\$	465,220	\$	515,422	\$	571,040	-	632,660.86
Operations Expense	\$	211,298	\$	317,574	\$	362,512	\$	386,668	\$	478,323	\$	591,703	\$	731,958	\$	905,459	\$	1,120,085.50
Professional Services	\$	357,143	\$	328,408	\$	355,165	\$	367,620		372,042	\$	376,517	\$	381,046	\$	385,629	\$	390,267.67
Miscellaneous Expense	\$	362,537	\$	434,010	\$	403,125	\$	641,517	\$	794,914	\$	984,990	\$	1,220,516	\$	1,512,361	\$	1,873,989.37
Reimbursement	\$	66,194	\$	255,712	\$	5,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Donation Expense	\$	90,000	\$	96,017	\$	96,017	\$	95,550	\$	96,017	\$	96,017	\$	96,017	\$	96,017	\$	98,001.09
Grant Expense	\$	31,395	\$	19,533	\$	33,700	\$	33,700	\$	37,603	\$	41,959	\$	46,818	\$	52,241	\$	58,291.86
Bond Expense	\$	989,437	\$	842,395	\$	1,000,773	\$	812,601	\$	1,454,406	\$	2,596,570	\$	3,701,765	\$	4,516,009	\$	4,292,271.19
Capital Assets	\$	2,030,448	\$	2,246,856	\$	-	\$	2,748,000	\$	-	\$	-	\$	-	\$	-	\$	-
Interest Expense	\$	99,507		135,872	\$	139,790	\$	190,497	_	308,893	\$	438,377	_		\$	738,939	\$	925,404.49
Total Expenses	\$	18,427,451	\$	20,207,687	\$	19,642,973	\$	22,071,714	\$	21,490,644	\$	24,311,698	\$	27,272,262	\$	30,144,859	\$	32,226,115
001, 002, 003 Fund		2022		2023		2024		2025		2026		2027		2028		2029		2030
Other Financing Sources (Uses)																		
Loan Proceeds for Public Safety	\$	822,779.00	-	-	\$	-	\$	2,250,000.00		-	\$	-	\$	-	\$	-	\$	-
Transfers in	\$	13,239,328	-	14,358,546	\$	14,677,400	\$	14,951,384		15,576,407		16,227,558		-,,-	\$	17,612,659		18,348,932.71
Transfer out	\$	(6,758,522)	_	(7,371,496)	_	(7,925,321)		(7,763,730)	_	(8,140,110)	_	(8,534,737)	-	(8,948,495)	_	(9,382,311)	\$	(9,837,158.97
Total Revenues	\$	7,303,585	\$	6,987,051	\$	6,752,079	\$	9,437,654	\$	7,436,297	\$	7,692,821	\$	7,957,435	\$	8,230,348	\$	8,511,774

170,440 \$

13,008,642 \$

219,165 \$

13,398,247 \$ 12,729,451 \$

13,179,082 \$

(668,796) \$

13,398,247 \$

(2,697,412) \$

12,729,451 \$

10,032,039 \$

(4,830,245) \$

10,032,039 \$

5,201,794 \$

(6,838,204) \$

5,201,794 \$

(1,636,411) \$

(8,016,222)

#### **Known Factors**

Changes in fund balances

Fund Balance - beginning

2026 - New Fire Truck Payment Deferment Ends (4 months in 2026 \$256,683.16, 12 months for 2027 & 2028 \$770,049.48, 8 months in 2029 \$513,366.32 (in bond expense until payment schedule received)

2025 Loan Proceeds - New Amendment 78 for \$2 mil + matching capital assets

	Prir	ncipal	Inte	rest
2025	\$	407,386.66	\$	88,320.66
2026	\$	425,380.82	\$	70,326.50
2027	\$	444,169.79	\$	51,537.54
2028	\$	463,788.65	\$	31,918.67
2029	\$	484 274 08	\$	11 433 25

844,483 \$

Fund Balance - ending \$ 13,008,642 \$ 12,479,030 \$ 13,179,082 \$

\$ 12,164,159.00 \$

(529,612) \$

13,008,642 \$

2022 Amend 78 for Police Training Facility, improvements to Tennis Court, and AC vehicle end March 1 - \$194,849.64 per year (\$146,137.23 in 2027)

2020 Police Tower Loan ends November 2024 - subtracted \$421,020 from Bond Expense & \$4,921 in Interest Expense

2023 Fire Note Payments for Fire Truck Loan beginning in 2023 end in September 2028 - \$200,215.32 per year (\$50,053.83 in 2026)

Forecast Pg 2	

Forecast Pg 3	

#### City of Bryant, AR 2026

The use of Long Term Debt or Bonds is an essential item to many municipalities to allow them to fund larger more costly projects. Similar to individual financing a car, bonding allows city's to spread the expense of an item over the life of the item. In many cases city's assets like roads and water plants have thirty plus year life spans.

Amendment 62 to the Arkansas constitution limits City General Obligation Debt (GO) to a limit of less than 20% of that area's assessed property values. The City of Bryant has no long term (more than 5 years) GO Debt. Its debt on the following pages is tied to specific revenue sources such as sales tax, franchise fees or water and sewer rates.

The Enterprise Debt Issuances are Revenue Bond Debt. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Rudget Rook										
	TOTAL CITY D	DEBT PAYMENTS	5							
Year	Total Govt	Total Bus.	Total City							
Original Par	42,585,000	25,293,810	67,878,810							
2026	1,593,623	1,200,424	2,794,047							
2027	1,690,435	1,442,937	3,133,372							
2028	2,392,485	1,523,235	3,915,720							
2029	2,389,010	1,535,677	3,924,687							
2030	2,391,748	1,548,160	3,939,908							
2031	2,392,623	1,555,470	3,948,092							
2032	2,388,707	1,572,977	3,961,684							
2033	2,391,923	1,585,143	3,977,065							
2034	2,387,832	1,401,393	3,789,225							
2035	2,390,301	683,504	3,073,805							
2036	2,391,041	561,239	2,952,280							
2037	2,394,198	316,580	2,710,778							
2038	2,389,660	314,352	2,704,012							
2039	2,388,269	81,956	2,470,225							
2040	2,334,769	82,729	2,417,498							
2041	1,149,660	83,516	1,233,176							
2042	1,152,960	84,317	1,237,277							
2043	1,149,960	85,132	1,235,092							
2044	1,149,785	85,961	1,235,746							
2045	1,152,195	86,805	1,239,000							
2046	1,152,925	87,664	1,240,589							
2047	1,151,975	81,127	1,233,102							
2048	1,149,345	0	1,149,345							
2049	1,149,930	0	1,149,930							
2050	1,148,625	0	1,148,625							
Total	45,813,982	16,000,297	61,814,279							

Amendment 78 of the Arkansas constitution governs short term (less than 5 years) government borrowing and limits it to 5% of the assessed value of the property located within the City.

The limites for both Amendments 62 and 78 are reviewed each year in the Annual Audit in the Statistical section, debt capacity.

# City of Bryant, AR 2026

			Gov	Rudgo:					
Series	2016B		000	2016			2023		Total Govt
Series	20100			Franchise					Total Govt
Туре	Sales and Use			Fee Rev			Franchise Fee		
1,400	Tax Bonds			Impro			Rev		
	12/1/2016			3/31/2016			5/31/2023		
Original Par	21,080,000			10,625,000			10,880,000		42,585,000
Ongman a	Annual Prin			Annual Prin			10,000,000		12,303,000
Year	(12/1)	Interest Rate	Interest	(2/1)	Interest Rate	Interest	Principal	Interest	
2026		1.875%	444,306	395,000.00	2.500%	241,206.26	70,000	443,110.00	1,593,623
2027	95,000	3.50%	444,306	405,000.00	3.000%	230,193.76	75,000	440,935.00	1,690,435
2028	800,000	3.50%	440,981	420,000.00	3.000%	217,818.76	75,000	438,685.00	2,392,485
2029	825,000	3.75%	412,981	430,000.00	3.000%	205,068.76	80,000	435,960.00	2,389,010
2030	860,000	3.75%	382,044	445,000.00	3.000%	191,943.76	80,000	432,760.00	2,391,748
2031	890,000	4.00%	349,794	460,000.00	3.000%	178,368.76	85,000	429,460.00	2,392,623
2032	925,000	4.00%	314,194	475,000.00	3.375%	163,453.13	85,000	426,060.00	2,388,707
2033	965,000	4.00%	277,194	490,000.00	3.375%	147,168.75	90,000	422,560.00	2,391,923
2034	1,000,000	3.125%	238,594	505,000.00	3.375%	130,378.13	95,000	418,860.00	2,387,832
2035	1,030,000	3.125%	207,344	525,000.00	3.375%	112,996.88	100,000	414,960.00	2,390,301
2036	1,065,000	3.125%	175,156	540,000.00	3.375%	95,025.00	105,000	410,860.00	2,391,041
2037	1,100,000	3.125%	141,875	560,000.00	3.625%	75,762.50	110,000	406,560.00	2,394,198
2038	1,130,000	3.125%	107,500	580,000.00	3.625%	55,100.00	115,000	402,060.00	2,389,660
2039	1,165,000	3.125%	72,188	605,000.00	3.625%	33,621.88	115,000	397,460.00	2,388,269
2040	1,145,000	3.125%	35,781	625,000.00	3.625%	11,328.13	125,000	392,660.00	2,334,769
2041							775,000	374,660.00	1,149,660
2042							810,000	342,960.00	1,152,960
2043							840,000	309,960.00	1,149,960
2044							875,000	274,785.00	1,149,785
2045							915,000	237,195.00	1,152,195
2046							955,000	197,925.00	1,152,925
2047							995,000	156,975.00	1,151,975
2048							1,035,000	114,345.00	1,149,345
2049							1,080,000	69,930.00	1,149,930
2050							1,125,000	23,625.00	1,148,625
Total	12,995,000		4,044,238	7,460,000		2,089,434	10,810,000	8,415,310	45,813,982
Insurance	No			No			No		
Current Rating	A+			Α			Α		
Call Date	12/1/2026			8/1/2021			8/1/2028		
City Fund #	110-114, 187			185, 186		185 186	182, 183, 188		
Starting in 2021 Er		rangements we	re made for		Com Dev Eng An				
* Approximately, s							id The Theets		
Multi Year or Ame						O COVID.			
Year	2021	2022	2023	2024	2025	2026	2027	2028	2029
PD Fleet 21	*50000	335952	335952	335952	374492	350085	127277	2028	2029
PD Fleet 21 PD Fleet 24	30000	333332	333332	333332	107783	108322	108323	108322	26127
IT Server 24					35,091	35,091	35,091	35,091	35,091
PD Training Fac 22	0	92,417	124,140	172 772	123,223	123,223	30,806	35,091	35,031
Planning Fac 22	0		124,140	123,223 0	50,130			50,130	50,130
Fire Land 24	0	12,600	12,950		70,182	50,130	50,130 70,182	70,182	
Fire Land 24 Fire Truck 24	0	0	0	0	70,182	70,182			70,182
		172,368				751,658 200,215	751,658	751,658	
Fire Trucks 18, 23	172,500 67,000		164,228	204,000	200,215		200,215	83,423	
Parks 18	,	67,032	11,172	70.140	63.100	63 100	15.700	0	
Parks 22	0	47,392	63,190	79,140	63,190	63,190	15,798	0	250.640
Parks 24		E 456	0.466	0.40-	250,649	250,649	250,649	250,649	250,649
Animal Van 22	0	5,450	8,460	8,437	8,437	8,437	2,109	0 05 346	05.240
Animal 24	220 = 25	700 011	700 000	750	95,246	95,246	95,246	95,246	95,246
Totals	239,500	733,211	720,092	750,752	1,378,637	2,106,427	1,737,483	1,444,700	527,424

Series				Busines	s Type/Enter	rprise Debt									
Series	2017			2011			2012			2024		2024			Total Bus
Туре	Water and Sewer Refunding			Water			Wastewater			Water		Wastewater			
	11/30/2017			10/15/2014			4/15/2015			11/8/2024		11/8/2024			
Original Par	5,245,000			6,500,000			8,500,000			3,548,810		1,500,000			25,293,810
Year	Annual Prin (12/1)	Interest Rate	Interest		Interest and 1% Service Fee	Interest	Semi Annual (4/15, 10/15)	Interest and 1% Service Fee	Interest	Principal	1% Service Fee	Principal	Interest	1% Service Fee	Just Prin and Int
2026	155,000	2.75%	79,756	348,108	0.75	23,062	450,066	0.75	31,765	112,668	11,689				1,200,424
2027	160,000	2.75%	75,494	354,226	0.75	20,440	457,976	0.75	28,375	340,264	32,805	5,224	938	1,250	1,442,937
2028	165,000	3.00%	71,094	360,453	0.75	17,771	466,026	0.75	24,925	343,682	29,386	63,291	10,994	14,659	1,523,235
2029	170,000	3.00%	66,144	366,788	0.75	15,056	474,217	0.75	21,414	347,135	25,934	64,407	10,515	14,021	1,535,677
2030	175,000	3.125%	61,044	373,235	0.75	12,293	482,552	0.75	17,842	350,622	22,446	65,543	10,028	13,371	1,548,160
2031	175,000	3.125%	55,575	379,795	0.75	9,482	491,034	0.75	14,207	354,144	18,924	66,700	9,533	12,711	1,555,470
2032	185,000	3.25%	50,106	386,471	0.75	6,621	499,665	0.75	10,508	357,702	15,366	67,876	9,029	12,038	1,572,977
2033	190,000	3.25%	44,094	393,263	0.75	3,709	508,447	0.75	6,745	361,296	11,773	69,074	8,516	11,354	1,585,143
2034	200,000	3.50%	37,919	199,216	0.75	747	517,385	0.75	2,915	364,926	8,143	70,292	7,993	10,658	1,401,393
2035	205,000	3.50%	30,919							368,591	4,477	71,532	7,462	9,949	683,504
2036	210,000	3.625%	23,744							247,782	930	72,792	6,921	9,228	561,239
2037	220,000	3.625%	16,131									74,078	6,371	8,495	316,580
2038	225,000	3.625%	8,156									75,385	5,811	7,747	314,352
2039												76,715	5,241	6,988	81,956
2040												78,068	4,661	6,214	82,729
2041												79,446	4,070	5,427	83,516
2042												80,847	3,470	4,626	84,317
2043												82,273	2,859	3,811	85,132
2044												83,725	2,237	2,982	85,961
2045												85,202	1,604	2,138	86,805
2046												86,705	959	1,279	87,664
2047												80,823	304	405	81,127
Total	2,435,000		620,175	3,161,556		109,180	4,347,368		158,696	3,548,810	181,874	1,499,998	119,513	159,351	16,000,297
Insurance	No	•		No		•	No	•		No		No	•		
Current															
Rating	Not Rated			Not Rated			Not Rated			Not Rated		Not Rated			
Call Date	12/1/2022			10/15/2030			10/15/2030								
Vac Truck	2023	2024	2025	2026	2027										
Wastewater	105,839	105,839	105,839	105,839	105,839	529,193									

#### HR, Personnel Overview

The City of Bryant uses the Job Evaluation and Salary Administration Program known as JESAP to evaluate its overall Personnel costs. This system is provided by an independent vendor named JER HR Group. During 2024 the individual the city and AML had worked with for more than ten years retired and sold the company to a national company called Trainery. The system had previously compared the City of Bryant with 12 of these data sources. For the last seven years with the budget process the most currently available JESAP study has been reviewed and accepted by Council as well. This year for the 2026 Budget Book we will be using an annual market study conducted by Compbuilder received 8/13/25 and listed as Exhibit 15. This Exhibit shows the City of Bryant at 8.78% below the Midpoint in salaries. Out of 218 positions listed it showed 17 under the minimum, 72 in the 1st Quartile, 99 in the 2nd Quartile, 27 in the 3rd Quartile, 3 in the 4th Quartile and zero over the max. In an attempt to remain competitive this budget includes up to a 3% possible merit based on evaluations. The hope is that this will allow the city of Bryant to remain competitive while we explore long term solutions to our market study needs.

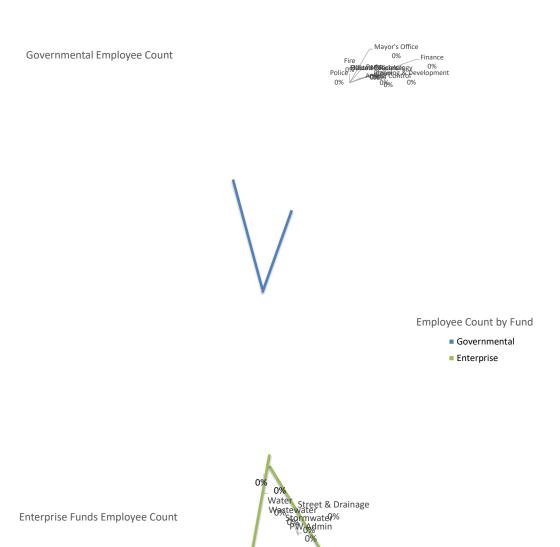
Full Time Equiva	alent Budgeted Employ	ees b	y Fun	ction	/Prog	ram		
Function/Program		2022	2023	2024	2025	2026	New/ Proposed/ Change	Vacant or Frozen (Yellow)
General government	Staff Attorney	0	0	0	0		0	
	Elected Attorney	1	1	1	1		-1	
	Elected City clerk	1	1	0.5	0.5		-0.5	
	Mayor 's office	3	3	3	2		-2	
	Human resources	3	3	3	3		-3	
	Finance	5	5	5	4.5		-4.5	
	Office of Technology	2	2	2	2		-2	
	Engineering	4	5	5	0		0	
Code	Combined into one Dept	7	7	7	7		-7	
Planning	Com. Dev in 2022	0	0	0	0		0	
Animal Control		10	10	10	10.5		-10.5	
Court (includes the Judge who is paid by	the County)	8	8	8	8		-8	
Parks	Admin	2	2	2	2		-2	
	Parks	16	16	16	9.5		-9.5	
	Recreation(Part Time 2021-2024)	10	10	10	17.5		-17.5	
Public Safety - Fire	Uniform	49	49	49	49		-49	
,	Clerical	1	1	1	1		-1	
Public Safety - Police	0600 Sworn	43	43	44	43		-43	
,	0620 Sworn(SRO)	8	8	8	9		-9	
	0610 was Dispatch, now civilian	12.5	10.5	7	7		-7	
	0600 was Civilian	2	2	3	0		0	
Public works	Admin (includes Customer Service 3 and Pumps&Controls 4)	13	14	17	20		-20	
	Stormwater (MS4)	3.5	4.5	4.5	4.5		-4.5	
	Street and drainage	13.5	17.5	17.5	18.5		-18.5	
Enterprise funds	Water	7	7	7	8		-8	
•	Wastewater	21	20	20	23		-23	
Total		245.5	249.5	250.5	250.5	0	-250.5	C
SOURCE: HR		(B)	(C.)		(D)	(D)	(D)	(E.)

<sup>(</sup>A) from 2021 to 2022 a total of 19.5 positions were added, 8.5 of those were in Public Works and 11 in General Fund. Of the 11 in General Fund six were in the Police Dept and other other five were one in the Mayor's office, one in Com Dev (Grants), one in Finance (Purchasing), and 1 full time and 2 part time positions in Animal.

<sup>(</sup>B) from 2022 to 2023 a total of 4.5 positions were added, 3.5 of those were in Public Works and 1 was in General Fund, dept of Engineering (C.) from 2023 to 2024 a total of 2 positions were removed from the budget, the City Clerk went from full time (1) to part time (.5) and the other 1.5 was removed from the Police Department.

<sup>(</sup>D) from 2024 to 2025 a total of seven (.5 Animal, 5 Eng, .5 Finance, 1 Mayor's) positions were unbudgeted in General Fund and one added in Parks. Additionally three were removed from the Police Department one was the Opioid grant funded position added in 2024 but not pursued and two were removed during the 911 consolidation process. 5 new positions were requested to be added in Public Works for 2025, one for Street/Storm Gen Manager, one for Water/WW General Manager and three in Wastewater.

<sup>(</sup>E.) Per a Council resolution in 2023 all General Fund funded positions are frozen after being vacated until approved again by Council except for Public Safety related positions.



Enterprise Funds Employee Count

# City of Bryant, AR 2026

# Budget Book Education and Certification Pay Budgeted by Function/Program

Function/Program		Education	Certifications	Total
General government	City attorney	5,099		5,099
-	Mayor 's office	6,749		6,749
	Human resources	2,400		2,400
	Finance	4,200	2,400	6,600
	City clerk	1,972		1,972
	Office of Technology	1,200		1,200
	Engineering	n/a	n/a	0
	Planning and Dev	4,200	6,300	10,500
Animal Control		600	4,560	5,160
Court (includes the Jud	ge who is paid by the County)	1,200	2,160	3,360
Parks	400 Dept	3,600	2,100	5,700
	430 Dept	6,000	9,300	15,300
Public Safety - Fire		13,800	70,368	84,168
Public Safety - Police	600 Dept General	13,200	59,578	72,778
	610 Dept Admin	1,200	9,430	10,630
	620 Dept SRO	600	7,716	8,316
Public works				
	Stormwater (MS4)	600	10,650	11,250
	Street and drainage	600	37,650	38,250
Enterprise funds	Water	2,400	31,650	34,050
	Wastewater	2,400	54,750	57,150
SOURCE: HR Departm	nent			
	GF Totals	66,020	173,912	239,932
	PW Totals	6,000	134,700	140,700
	City Wide Totals	72,020	308,612	380,632

<sup>\*</sup> Longevity is a one time payment on the first check of the month after the employee's start anniversary. Certification and Education Pay are monthly payments on the first check of the month.

One Page that	shows the City Budge	t (Major funds only	/) by [	Number of I	Personnel
Fund/Program	Description	Notes	2025 FTE	2025 Projected Revenues	2025 Projected Expenses
	Undesignated , SWB Allocation			8,979,440	(798,575)
General government/fund	Legal Services	Attorney	1		242,341
	Legislative Services	City Clerk, Council, Elections	0.5		93,876
	Community Support Services	Mayor, BGC Contracts	2		393,902
	Human resources services		3		310,351
	Accounting services	audit gf, sales tax	4.5		480,948
	Risk Management Services	IT related	2		595,905
	Planning Services		5	676,800	852,665
	Animal Control Services		10.5	708,452	969,425
	Municipal Court Services		8	743,420	743,181
Parks	Parks Maintenance		11	1,525,650	2,165,186
	Recreation Services		9	752,275	855,285
	Aquatics Services		9	213,600	318,933
Public Safety - Fire	Fire Suppression Services		49	4,333,338	6,071,690
	Fire Adminstration Services		1		
Public Safety - Police	Police Sworn Officers		43	1,727,635	5,521,510
	Police School Resource Officers		9	386,000	773,542
	Police - Civilian Personnel		7		485,317
	Admin (includes Customer Service				
Public works	3 and Pumps&Controls 4)		20		
	Stormwater Services		4.5	324,800	636,686
	Street services		18.5	4,210,360	3,570,957
Enterprise funds	Water distribution services		8	5,418,285	5,452,695
•	Wastewater treatment		23	6,963,175	6,988,525
Total			248.5	36,963,230	36,724,345

Function/Program	Performance Measure	2022	2023	2024	2025	
Focus Area - Smart Gro		2022	2023	2024	2025	
City attorney	# of Contracts Reviewed	17	27	43		
Oity attorney	Verdicts Received/Cases Presided	7,526	7,707	7,912		
Mayor 's office	# of Meetings Presided over	24	28	20		
iviayor o omoc	Social Media (Facebook and Instagram Combined)	2-1	20	20		
	Engagement (Likes, Shares, Comments Combined) (	8,016	5,500	11,500		
	Followers (E)	4,100	4,500	5,200		
	Reach (How many people's feed it showed up on) (E)	61,222	68,645	174,000		
	Website	01,222	00,040	174,000		
	Page Views (viewed internal pages in addition to hom	340,000	421,048	394,383		
	Total Users (E)	125,000	166,291	163,431		
	Returning Users (visited the website more than once)	23,000	4,214	27,119		
	Open Rate (how many people open our emails on average)	23,000	7,217	45.50%		
Human resources	# of Intakes Processed	62	61	50		
Turrian Foodards	# of Exits Processed	43	56	36		
COVID increased need	Wellness Fair/Clinics/On Boarding	6	3	3		
	New Hire Orientations	60+	35+	35+		
	# of employees retained 5+ years	113	115	123		
inance	# of Purchase Orders Processed	8736	6382	6195		
	Audit Submissions Timely (goal is June)	Yes, Aug	Yes, Nov.	Yes, July		
	Budget Book Award Received	Yes	Yes	Yes		
City clerk	# of Resolutions Processed	40	35	59		
•	# of Ordinances Processed	36	34	27		
Office of Technology	# of Computer Deployed	8	4	10		
<u> </u>	# of Laptops Deployed	21	5	11		
Engineering	# of Projects Reviewed	54	28 (G)	25		
	# of Prelim Plans/Plats Reviewed	109	148 (G)	89		
Community Developmen	# of Business Licenses Issued	(C.)	679 (F)	738		
· '	# of New residential Permits	86	96 (F)	84		
	# of New commercial Permits	19	11 (F)	10		
Focus Area - Public Sat	fety		` /			
Animal Control	# of Animals Impounded	1032	1053	1066	537	Thru Aug
	# of Animals Reclaimed	206	185	186	80	
	# of Animals Adopted	348	261	285	163	
	# of Other Live Release	137	273	364	188	
	# of Pet Registrations	286	610	288	0	
	# of Officer Activities	7663	6783	7053	4977	
	# of Special Events Held/Attended	16	16	50	070	
	# of Citations Issued # of Traps Set	429 449	726 1052	370 256	273 402	
	# of Spay/Neuter Vouchers	15	27	70	402	
	# of Social Media Followers (new metric in 2024)	13	21	20418	17504	
Courts	# of Cases Filed	8633	8986	11164	17004	
Jourta	# of Dismissals	306	503	450		
	# of Guilty Pleas	2739	2409	2998		
	# of Bond Forfeits	155	140	136		
	# of Not Prossed	2530	2987	4181		
	# of Finding Entered	1501	1340	2807		
	# of Other	295	328	292		
	# of Cases Closed (Sum of Others)	7526	7707	10864		
	ISO Rating of a Class I, Reviewed and awarded every	, 520	7107	10004		
Public Safety - Fire	four years last reviewed in 2021	Yes	Yes	Yes		
abile during - 1 lie	# of Community Outreach Programs - Fire Fest,	ণ ব	1 3	3		
	newsletters and School Outreach		Ĭ	Ŭ		
available by station	# of calls for Fire	150	145	121		
available by station	# of Calls for Medical	2374	2174	2433		
available by station	# of Calls for Other Items	1148	1181	921		
Public Safety - Police	# of calls for service	30268	25173	34266	24080	thru July 2
and carety 1 onco	Other Calls	13640	15270	18159	9682	a buly 2
	Accident Calls	1382	1416	1504	876	
	Business Alarms	809	797	698	470	
	Residential Alarms	346	257	267	181	
	Breaking and Entering	180	165	114	39	
	Shoplifting	288	195	192	95	
	911 Hang Up Calls	641	1457	929	716	
	Extra Patrols	10381	5616	12403	12021	
	# of Social Media Followers	30500	39500	46000	to get later	
		30300	33300	40000	to get later	
PW Customer Service	I# of Bills Processed					
	# of Bills Processed					
	# of Bills Processed	112245	101677	116348		
PW Customer Service and Pumps&Controls	# of Late Notices	112245 19525	101677 19944	116348 23054		

	# of Work Orders Completed	6897	12667	6600	
PW Water (A) (D)	Unaccounted for Water Loss Avg	14%	14%	15%	
	_	2690 in	2354 in	5526 in	
PW Wastewater	Linear Feet of Pipe Bursting	house	house	house	
	Linear Feet of Open cuts	2025	300	251	
	# of Manhole rehabs/replacements	3	5	6	
Focus Area - Connectiv	vity				
PW Street and drainage	# of miles paved	4	5621 tons (H)	0	
	# of Sidewalk repairs (linear feet)	60	55	550	
	Linear feet of culvert installs	645	640	480	
	Linear feet of swale rehabs	1490	1900	1400	
PW Stormwater (MS4)	# of Outreach events	3	4	4	(E
	Focus Area - Health and Quality of Life	2022	2023	2024	
Parks	# of Youth Participants	3759	3864	3731	
	# of Swim Lessons Provided	5187	6165	5943	
	# of Youth Sports Tournaments	42	44	45	

- (A) Note that Water and Wastewater also play a large role in the Health and Quality of Life Focus Area.
- (B) Includes Fall Fest, Business License Letters, Hwy Billboard, and coloring book giveaways to 600 kids
- (C.) Unavailable currently due to mid software conversion.
- (D) The reduction in Unaccounted for Water in 2022 was due to efficiencies created with the water crew and distribution system of locating leaks in the main lines and repairing quickly.
- (E) Began collecting data for this metric in 2022, Instagram added in 2024
- (F) Due to a software conversion, permits were most likely misclassified in the system at the beginning of the year.
- (G) The City Engineer left in the 3rd Quarter and Joe Henry from the Engineering Department supplied that last quarter of data.
- (H) Measurement changed from linear feet to tons in 2023 due to shifting costs of asphalt

# City of Bryant, AR 2026 Budget Book Governmental Funds

The City has two major Governmental Funds - the General Fund and the Street Fund. The General Fund includes the Sales Tax Fund 002, the Franchise Fee Tax Fund 003, and the Electronic Tax Fund 010 when it is shown in the audited financial statements. However, so that the individual budgeted lines can be viewed by Council those funds are broken out in this budget book and shown under the Non Major Governmental Funds section. General Fund includes Administration Department, Office of Technology (IT), Community Development, Animal Control, Courts, Parks and Recreation Department, Fire Department, and the Police Department. Administration includes the Mayor, City Clerk, Office of Technology, Human Resources, and Finance whose department code is 0100 and the IT with department code 0110. Community Development's department code is 0120. Animal Control is department 0200. The Court system is shown in department 0300. However, note that the Judge is elected and half of the Courts costs are borne by the city and half by the county.

Parks and Recreation is shown by park in the following departments 0400 for Parks General, 0410 for Mills Park, 0420 for Midland Park, 0430 for Bishop Park and Center, 0440 for Alcoa Park and 0450 for Ashley Park. The city has a few more small parks but the expenses associated with these are shown under Parks General 0400. The Fire Department is in the General fund under 0500 and the reciprocal agreement the City has with Springhill Fire District is shown under department 0510. The Police Department is shown under Departments 0600 for General Patrol and Administration of PD, 0610 for the department that shows the costs and revenues associated with non-uniformed civilian employees, 0620 for the department that shows the costs and revenues associated with the School Resource Officer Program that is has its costs split between the City of Bryant and the Bryant School District, and the K9 unit costs are shown under department 0630. The General Fund accounts for all the City's financial resources of the general government except those required to be accounted for in another fund.

The Street Fund is 080 and is a special revenue fund used to account for all activities associated with maintaining and constructing streets. Arkansas statutes that provide funding for street and drainage projects require that these activities be accounted for separately. The Street Fund is financed by state turnback funds and a portion of a state wide 1/2 cent sales tax and 30% of the 1% Designated Tax.

While Street is a Governmental Fund it is managed under the Public Works Director with all the Enterprise Funds.

Other Governmental Funds are shown together and listed in this document as Non Major. These Non Major Funds include some Special Revenue, Debt and a Construction Fund.

# Mayor at City Hall - 210 SW 3rd St.

Chris Treat was voted into office at the primary election on March 5, 2024.



The Mayor's office is responsible for overseeing departments and executing policies, including:

Assuring that all City services are delivered to the citizens of Bryant in an effective, efficient, and equitable manner and in compliance with City Council policy

Overseeing long-range planning and improvement of departmental management and service delivery

Serving as a catalyst for developing community-wide goals and mobilizing the resources to attain them

Serving as the primary outreach arm of the City government to other cities the business community, and other government agencies.

#### 2025 ACCOMPLISHMENTS

Began implementing the 2025-2026 strategic plan adopted by the council.

Adopted new water and wastewater rates in accordance with state law.

Lowered the infrastructure fee by \$5.00.

The Municipal Funding Committee successfully initiated a conversation that provided helpful funding insights to the City Council. Built strong partnerships with the County and neighboring Cities.

Strengthened communication and partnerships with Greater Bryant Chamber and local businesses.

#### **2026 GOALS**

Continue to strengthen communication between the city administration, council, and residents.

Continue to collaborate with the Chamber of Commerce to attract new business and industry to Bryant.

Lead the "Bryant 2050: Building Today for a Better Tomorrow" community engagement effort.

Continue to improve the city's water and wastewater infrastructure.

Work with Saline County and Benton to pursue grant opportunities for the Springhill Road widening project.

Continue to ensure public safety through continuous improvements in the police and fire departments.

Work with the Storm Water Department to create a basin management plan.

Use the new cash reserve policy to implement the new city-wide Capital Improvement plan, ensuring long-term improvements for all departmental needs.

In addition to all the department heads reporting directly to the Mayor two other positions do as well, the Mayor's Assistant/Legal Assistant and Maintenance for City Hall.

Communications Coordinator/Mayor's Assistant, Jordan Reynolds

	2022	2023	2024	2025	2026
FT Employees	3	3	3	2	

# Elected City Clerk at City Hall - 210 SW 3rd St.

Elected City Clerk, Mark Smith

Terms 2023 to 2026



The City Clerk is an elected official, who like the Mayor and Council, works for the citizens.

Mission Statement: To ensure the City's legislative processes are open and transparent by providing a bridge between citizens and government through the dissemination of information, and to ensure the preservation, access and integrity of records required to be stored for legal and business purposes.



The Clerk's office provides staff support for the City Council, preparing and maintaining the Council meeting minutes and maintaining public access of the Ordinance Manuals. The City Clerk is responsible for recording and publicizing the proceedings of the meetings, preparing the council approved ordinances and resolutions which are numbered, signed by the mayor and attested by the clerk and sealed. The Clerk is the legal custodian of the city's official records and city seal.

It is also the duty of the City Clerk to receive, file, and retain the Code of Ethics and Financial Disclosure Statements from appointed municipal commissioners and elected officials, including the mayor, aldermen, clerk, treasurer, city attorney, and municipal judge and to work in cooperation with the Saline County Election Commission to prepare for City Elections. The term of office for the City Clerk is four years.

# Elected City Attorney at City Hall - 210 SW 3rd St.

#### **Ashley Clancy**

Mission Statement: It is the mission of the City Attorney's Office to provide sound legal advice to the Mayor, City Council, City Departments, Commissions and Committees. It is also our mission to initiate and defend legal actions on behalf of the City, which may include City employment and personnel matters, condemnations, property issues, zoning issues, contract and lease disputes, and other causes of action in both State and Federal Courts.

Additionally, it is the mission of this office to prosecute in the criminal division of Bryant District Court misdemeanor offenses, traffic law and ordinance violations which occur within the city Limits in a thorough, efficacious, and equitable manner and to assist the authorized and assigned departments in the enforcement of laws and the protection of the health, safety, and welfare of the citizens of the City of Bryant.

#### Goals

- 1. To promote integrity in all facets of work and professional conduct.
- 2. To serve our community with competent professional legal representation.
- 3. To treat all persons with a professional, respectful and compassionate manner.
- 4. To be accountable for ensuring the policies of the office and the needs of the community are served.
- 5. To be open and forthright in our communications with all parties involved in any city legal related issues.

#### Legal Advice to the Public

The City Attorney is the attorney for the City of Bryant as represented by the elected Mayor and Council Members. Because of that relationship, the office cannot represent or provide legal advice to the public, individual citizens or private organizations.

# The Human Resources Department at City Hall

HR Manager Alisha Runnells

HR Coordinator
Gracie Buchanan



Human Resources Director
Charlotte Rue

Charlotte started at the City in Oct of 2015.

Mission Statement: The City of Bryant Human Resources Department is committed to providing all of our employees a stable and safe work environment with equal opportunity for learning, professional and personal growth. We strive to support our City's mission through the development of programs designed to help us recruit and retain the best of the best to serve our City. Through effective and consistent HR processes we are able to provide essential services to our employees.

#### 2025 Accomplishments:

- 1. Successfully onboarded 51 full-time and part-time employees.
- 2. Navigated company merge from DBCompensation to Trainery (compensation study software)
- 3. Continued to build out HR modules in the Tyler System.
- 4. Updated multiple job descriptions and policies across varying departments

- 1. Continue to update policies in order to remain in compliance with local and federal laws.
- 2. Continue to grow recruitment efforts in order to find top candidates for the City.
- 3. Continue to work on compensation and benefit studies in an effort to keep the City competitive
- 4. Continue to work on document retention and destruction program for HR.

	2022	2023	2024	2025	2026	No Change
FT Employees	3	3	3	3	3	

# The Finance Department at City Hall



Finance Director, Joy Black, shown to the left, joined the City of Bryant in August of 2014

Accounting Manager, Crystal Winkler

Accounts Payable Technician, Tabatha Koder

Purchasing Manager, Nichole Manley

Mission Statement: In the spirit of excellence, integrity, and dedication, the Finance Department is committed to providing timely, accurate, clear and complete information to other city departments, the Council, and the community.

#### 2025 Accomplishments:

- 1. Completion of the 2024 Audit, submitted to Council at the July 2025 Council meeting. (sent to GFOA in June)
- 2. For the 8th year in a row obtained the GFOA Budget Book Award (Budget Years 2018-2025)
- 3. Continued to adhere to the Record Retention and Destruction Policy and assist other depts to do so as well
- 4. Continued to train and put procedures in place to have back ups in the Finance Department for key functions.
- 5. Assisted on roll out of the new Reserve Policy via Council Report presentation (Draft), etc.

- 1. Complete the 2025 Audit on or before June 30th of 2026.
- For the 9th year in a row obtain the GFOA Budget Book Award.
- 3. Continue to explore aligning the funding for fleet vehicles across the city.
- 4. Continue to support the personnel in continuing their accounting and department education goals, including obtaining certificates.
- 5. Continue to work with the Department Heads on 5 year plans for Capital and Operations.
- 6. Continue to work with the City Depts to build out the duties of the Purchasing Manager Position.
- 7. Assist the Mayor and Depts in working through changes to a new Reserve Policy

	2022	2023	2024	2025	2026
FT Employees	4	5	5	4.5	4

<sup>\* 5</sup> positions were budgeted and approved but never filled. In 2024 the dept promoted from within and reduced down to 4.5 budgeted but only 4 are currently filled. In 2025 it was determined with the synergy gained from the General Ledger Software conversion only four were needed currently so only 4 positions were budgeted in 2026

# Information Technology (IT) Department

- at City Hall

IT Director, this position was vacated in May of 2025 and replaced with a 3 year contract with Pinnacle IT

IT Support Technician, Phillip Plouch

Mission Statement: The City of Bryant Information Technology Department is committed to providing timely technical support for all departments in the city. We are responsible for maintaining, updating, and growing the City's network, as well as keeping it secure. We assist all departments with finding technical solutions that fit their needs, and strive to keep up with the ever-changing technology advances.

#### 2025 Accomplishments:

- 1. replaced or upgraded all Windows 10 Domain Computers
- 2. Replaced all Dell Switches with Meraki Switches
- 3. Assisted with Police Spillman Server Update
- 4. Provided help desk support to employees
- 5. Added new security cameras to the Wastewater Treatment Plant
- 6. Implemented new Antivirus and Spam filtering
- 7. Deployed a new Firewall to handle city internet traffic
- Recycled old computers and IT hardware with ESCO Recyling

- 1. Replace server stack at Public Safety with VX Rail System (funded in this 2026 budget?)
- 2. Upgrade or replace recording equipment in the Courtroom (where funded? In part Courts part City?)
- 3. Replace computers that have reached end of life (funded in all depts except PD (too many at once))
- 4. Security Risk assessment with Pinnacle IT (waiting on quote for additional cost?)
- 5. Perform Cybersecurity tests with Pinnacle IT (waiting on additional cost estimate to budget)
- 6. Transition to .gov domain to follow state statute requirements (waiting on additional funding quote to budget)
- 7. Provide help desk support to employees
- 8. Discuss a possible transtion to Microsoft 365

	2022	2023	2024	2025	2026
FT Employees	2	2	2	2	1

Fund/Program	Description	Notes	2025 FTE	# of Desktops	# of Laptops	# of Other Type of Devices	# of Desk Phones /faxes	# of Cell Phones/ Devices
General government/fund	Legal Services	Attorney	1	1	0	0	1	1
_	Legislative Services	City Clerk, Council, Elections	0.5	1	0	0	1	0
	Community Support Services	Mayor, BGC Contracts	2	5		4	5	8
	Human resources services		3	3	0	0	7	1
	Accounting services	audit gf, sales tax	4	6	1	0	5	4
	Risk Management Services	IT related	1	3			1	1
	Planning Services		5	7	0	0	7	6
	Animal Control Services		10.5	10			13	6
	Municipal Court Services		8	NA*	NA*	NA*	15	0
Parks	Parks		29	14	0	2	26	10
Public Safety - Fire	Fire		50	14	0	0	38	32
Public Safety - Police	Police		50	77	0	12	27	100
	Police School Resource Officers		9	0	6	0	0	
Public works	Admin (includes Customer Service 3 and Pumps&Controls 4)		20	12			21	57
	Stormwater Services		4.5	2			0	
	Street services		18.5	6			0	
Enterprise funds	Water distribution services		8	3			0	
· · · · · · · · · · · · · · · · · · ·	Wastewater treatment		23	5			0	
Total			247	169	7	18	167	226

	Administration									
	Revenues									
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals					
R10	Taxes - Sale									
R15	Taxes - Property									
R20	Licenses Permits & Fees									
R30	Membership Fees									
R33	Rental Fees									
R36	Park Program Fees									
R40	Fines & Forfeitures									
R50	Sale of Services									
R60	Miscellaneous Revenue									
R62	Intergovernmental Tsfrs									
R64	Reimbursement									
R66	Sale of Equipment									
R70	Grant Revenue									
R74	Sponsorships									
R85	Interest Revenue									
_	Totals	\$ -	\$ -	\$ -	\$ -					

	Expenses								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
-		2020 Nequesieu	ZUZJ Buuget	2023 Estimated	2024 Actuals				
E01	Personnel Expense								
E10	Building & Grounds Exp								
E20	Vehicle Expense								
E30	Supply Expense								
E40	Operations Expense								
E55	Professional Services								
E60	Miscellaneous Expense								
E62	Intergovernmental Tsfr								
E68	Donation Expense								
E70	Grant Expense								
E72	Bond Expense								
E80	Capital Assets								
E85	Interest Expense								
_	Totals	\$ -	\$ -	\$ -	\$ -				

Revenues - Expenses \$ - \$ - \$ - \$

# The Planning Department

at City Hall

Records and Permits Secretary, Jason Rowton Code Enforcement Officer, Joe Thomas Grants Coordinator, Rebecca Kidder

Code Enforcement Officer, Allen Carver Code Enforcement Officer, Ethan Godwin Assistant Director Colton Leonard



Mission Statement: Plans, guides, and manages growth and development to maintain a safe, sustainable, and well designed city for current and future residents.

Director effective 6/17/24 Ted Taylor

#### 2025 Accomplishments:

- 1. Actively Engaging in an Updated City-wide Comprehensive Growth Plan with Land Use determination.
- 2. Successfully acquired over \$2.26 Million in grants for four separate departments.
- 3. Reviewed and oversaw submittals of subdivisions that represent future growth of potential 500 homes.
- 4. Participated in commissioning the final section of Bryant Parkway, opening a corridor of commercial and residential growth.
- 5. Provided vital support for multiple departments in achieving their goals.

- 1. Complete the Comprehensive Growth Plan with Land Use determination.
- 2. Analyze current growth related legislation to determine best fit for Bryant.
- 3. Work with surrounding government agencies to develop plans for adjacent unincorporated developable areas.
- 4. Continuing applying for and seeking new grant opportunities.
- 5. Explore avenues for developing an Emergency Management Plan and seek related available funding.
- 6. Optimize our community development software to continue to improve our processes.
- 7. Identify shortfalls in City codes and ordinances to work towards improving our community.

	2022	2023	2024	2025	2026
FT Employees	7	7	7	7	8

	Planning								
	Revenues								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
R10	Taxes - Sale								
R15	Taxes - Property								
R20	Licenses Permits & Fees								
R30	Membership Fees								
R33	Rental Fees								
R36	Park Program Fees								
R40	Fines & Forfeitures								
R50	Sale of Services								
R60	Miscellaneous Revenue								
R62	Intergovernmental Tsfrs								
R64	Reimbursement								
R66	Sale of Equipment								
R70	Grant Revenue								
R74	Sponsorships								
R85	Interest Revenue	_							
	Totals	\$ -	\$ -	\$ -	\$ -				

	Expenses								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
E01	Personnel Expense								
E10	Building & Grounds Exp								
E20	Vehicle Expense								
E30	Supply Expense								
E40	Operations Expense								
E55	Professional Services								
E60	Miscellaneous Expense								
E62	Intergovernmental Tsfr								
E68	Donation Expense								
E70	Grant Expense								
E72	Bond Expense								
E80	Capital Assets								
E85	Interest Expense								
	Totals	\$ -	\$ -	\$ -	\$ -				

Revenues - Expenses \$ - \$ - \$ - \$

#### City of Bryant, AR 2026

# **Budget Book**

# Parks and Recreation Department



Parks Director Keith Cox since 2024 (shown right)

Assistant Director - Matt Martin



Center Superintendent **Ebonee Scott** 

**Aquatics Superintendent** Kristin Robinson

Parks Superintendent **Dale Sanford** 

Community Outreach and **Engagement Coordinator** Cassie Henry-Saorrono

**Program Coordinator Hunter Bolin** 

**Aquatics Coordinator** Compassion Moomey

Foreman: David McCorkel **Evan Jacobs** 

Parks Staff: Tracy Butler Hannah Abdullah

Lifeguards at Mills and **Bishop Seasonal Part Time Positions** 

Parks Labor **Kevin Smith** John Stuckey Nathan West Jason Sykes Ian Alvarez Nathan Berry

Note: \$354,125 is budgeted for Part Time Payroll in this approved budget, at \$15.00 an hour it approximates 11 FTE Positions.

Bishop Center Part Time Staff

Parks Labor Part Time, Typically 2

The Parks Committee meets once a month on the second Tuesday of the month at 6:00pm in the Bishop Park Conference Room.

#### 2025 Accomplishments:

- 1. Replaced dehumidification system and installed HVLS fans in Bishop Aquatic Center to improve air quality and comfort.
- 2. Completed multiple necessary maintenance repairs to Bryant Youth Association facilities, including playground resurfacing.
- 3. Hosted the Cal Ripken State baseball tournament for all divisions, the first time all were held in one location.
- 4. Increased active internal programming by 80%, and more than doubled the number of programs offered.

- 1. Install lighting for Bishop Park sidewalks and parking lots (currently no funding source, a grant has been applied for)
- 2. Construct trail connecting Mills Park and Alcoa 40 Park and overlay Mills Park Trails (Grant funded but requires a match)
- 3. Begin Mills Park upgrades per Master Plan (currently no funding source)
- 4. Continue to expand internal programming.

	2022	2023	2024	2025	2026	no
FTE Employees	28	28	28	29	29	change

### Parks

	Revenues								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
R10	Taxes - Sale								
R15	Taxes - Property								
R20	Licenses Permits & Fees								
R30	Membership Fees								
R33	Rental Fees								
R36	Park Program Fees								
R40	Fines & Forfeitures								
R50	Sale of Services								
R60	Miscellaneous Revenue								
R62	Intergovernmental Tsfrs								
R64	Reimbursement								
R66	Sale of Equipment								
R70	Grant Revenue								
R74	Sponsorships								
R85	Interest Revenue								
	Totals	\$ -	\$ -	\$ -	\$ -				

	Expenses								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
E01	Personnel Expense								
E10	Building & Grounds Exp								
E20	Vehicle Expense								
E30	Supply Expense								
E40	Operations Expense								
E55	Professional Services								
E60	Miscellaneous Expense								
E62	Intergovernmental Tsfr								
E68	Donation Expense								
E70	Grant Expense								
E72	Bond Expense								
E80	Capital Assets								
E85	Interest Expense								
	Totals	\$ -	\$ -	\$ -	\$ -				

Revenues - Expenses \$ - \$ - \$ - \$

### **Animal Control and Adoption Center**

- located at 25700 Interstate 30

Sr. Animal Control Officer, Jessie Vowell

Animal Control Officers Logan Milks Vacant (3 as of 9/10/25) Shelter Manager, Rebecca Bennett

Animal Control Techs Hailey Rimmer Colleen Warford Torin Phillips Animal Control Director, Tricia Power

Volunteers Include: In-Home Pet Fosterers, In Shelter & Event Assistance



3 Temporary Part Time Animal Care Assistants (Summer)

The mission of Bryant Animal Control and Adoption Center is to provide compassionate, timely and effective response to domestic animal situations in order to ensure the safety of all citizens and animals through the consistent enforcement of state and local laws relating to the humane treatment, control of domestic animals, support and secure the human-animal bond.

#### 2025 Achievements:

- 1. Social Media (Meta) reach surpassed 2 million.
- 2. Sucessfully implemented several intake diversion programs which cut our animal intakes almost in half, allowing us to officially become No-Kill in August f 2025.
- 3. Sucessfully completed 3 month- long challenges offered by Best Friends Animal Society, which led to us winning multiple grants through Best Friends, expanded the volunteer program implementing new programs such as the long term fostering, regular Doggy Day Out, in shelter volunteering and internships.
- 4. Implemented the Community Cat Program, intended to reduce feral populations, while improving lifesaving efforts for cats there is still a ways to go to streamline the program, but it is off to a great start.
- 5. Focused efforts to remove barriers to adoption and expanded reclaim efforts by empowering officers and staff to recognize when a pet owner needs asistance instead of always defaulting to enforcement.
- 6. Replaced all ACO vehicles with new units and purchased a horse trailer. The adoption trailer has been ordered, and is scheduled to be delivered in early 2026. (all paid with Amend 78 over 5 years)
- 7. Explored and utilized ways to encourage community interest and involvement in the shelter we created a volunteer position of Shelter Advocate, which is a role for individuals who are social media savvy to share stories of pets in need in order to increase reclaims, pet adoptions, and donations.

- 1. Explore and utilize other avenues of taking a proactive role in pet ownership education.
- 2. Secure a company to evaluate our needs and develope a plan to either remodel our current shelter facility, build a new facility at our current location, or build a new shelter in a new location.
- 3. Continue to offer advice and assistance to Saline County and surrounding jurisdictions in regard to animal services/control.
- 4. Review and update internal protocols as needed in order to provide the best service to our community and the animals in our care.

	2021	2022	2023	2024	2025
FT Employees	6	10	10	10	10

	Animal Control								
	Revenues								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
R10	Taxes - Sale								
R15	Taxes - Property								
R20	Licenses Permits & Fees								
R30	Membership Fees								
R33	Rental Fees								
R36	Park Program Fees								
R40	Fines & Forfeitures								
R50	Sale of Services								
R60	Miscellaneous Revenue								
R62	Intergovernmental Tsfrs								
R64	Reimbursement								
R66	Sale of Equipment								
R70	Grant Revenue								
R74	Sponsorships								
R85	Interest Revenue								
	Totals	\$ -	\$ -	\$ -	\$ -				

	Expenses								
Cat.	Description	2026 Requested	202 5Budget	2025 Estimated	2024 Actuals				
E01	Personnel Expense								
E10	Building & Grounds Exp								
E20	Vehicle Expense								
E30	Supply Expense								
E40	Operations Expense								
E55	Professional Services								
E60	Miscellaneous Expense								
E62	Intergovernmental Tsfr								
E68	Donation Expense								
E70	Grant Expense								
E72	Bond Expense								
E80	Capital Assets								
E85	Interest Expense								
	Totals	\$ -	\$ -	\$ -	\$ -				

Revenues - Expenses \$ - \$ - \$ - \$





Judge Stephanie Casady

at City Hall 208 SW 3rd Street

Mission: To serve the people by efficient and accessible administration of justice for all, to treat everyone with integrity, fairness and respect.

Executive Assistant to the Judge Debora Duncan

Deputy Court Clerks: Michaele Tanon Debra Styles Rebekah Brown

Trial Coordinator Jackie Lindsey District Court Clerk Lindsey Dinwiddie

Ancillary District Court Clerk
Melanie Smith

In Arkansas, district courts were formerly known as municipal courts before the passage of Amendment 80 to the Arkansas Constitution in 2000. Act 3 and Act 627 of 2009 created 25 pilot district judgeships in the state, two of which are in Saline County. The Saline County District Courts exercise countywide jurisdiction over misdemeanor criminal cases, preliminary felony cases, and in certain types of civil cases in matters of less than \$25,000. There are no jury trials in district court. In a district court trial, the judge makes both findings of fact and rulings of law.

A small claims division of the Saline County District Court is administered by the Bryant Department and presided over by Judge Casady of the Bryant Department. This small claims division provides the citizens of Saline County a forum in which citizens may represent themselves to resolve minor civil matters. No attorneys may take part in litigation in the small claims division.

	2022	2023	2024	2025	2026	No change
FT Employees	8	8	8	8	8	

# Courts

	Revenues								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
R10	Taxes - Sale								
R15	Taxes - Property								
R20	Licenses Permits & Fees								
R30	Membership Fees								
R33	Rental Fees								
R36	Park Program Fees								
R40	Fines & Forfeitures								
R50	Sale of Services								
R60	Miscellaneous Revenue								
R62	Intergovernmental Tsfrs								
R64	Reimbursement								
R66	Sale of Equipment								
R70	Grant Revenue								
R74	Sponsorships								
R85	Interest Revenue								
	Totals	\$ -	\$ -	\$ -	\$ -				

	Expenses								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
E01	Personnel Expense								
E10	Building & Grounds Exp								
E20	Vehicle Expense								
E30	Supply Expense								
E40	Operations Expense								
E55	Professional Services								
E60	Miscellaneous Expense								
E62	Intergovernmental Tsfr								
E68	Donation Expense								
E70	Grant Expense								
E72	Bond Expense								
E80	Capital Assets								
E85	Interest Expense								
	Totals	\$ -	\$ -	\$ -	\$ -				

	<del>-</del>		•		-		•	
Highlighted in Green abo	ve is the o	difference fi	rom th	e new Co	ounty Ja	ail Contract	for \$1	43K.
Payanuas Evnancas	¢		Ф		¢		<b>C</b>	

# Fire Department



Chief Brandon Futch, shown to the left Promoted from Assistant Chief to Chief in 2024. Chief Futch has been with Bryant FD since 2002.

> Executive Assistant Cindy Bell



Assistant Chief Tommy Hammond,
Promoted from Fire Marshal
Battalion Chief to Assistant Chief in
2024.

Battalion Chief A Brian Watson

Battalion Chief B P.J. Cristler Battalion C Mike McFarland

Assistant Fire Marshal TBD

Fire Marshal Battalion Chief

**David Slack** 

Captain (4)

Captain (4)

Captain (4)

Training Officer (Battalion Chief Rank) Randy Harmon

Engineer (5)

Engineer (5)

Engineer (5)

Firefighters (5)

Firefighters (5)

Firefighters (5)



#### Mission:

- \*Reduce and prevent the loss of life and property damage through adequate, efficient, and timely response
- \*Continue to strive for excellence by providing the highest quality of customer service through continued training and education
- \*Provide timely and effective life and fire safety education throughout our community and schools
- \*Adapt to the ever changing needs of our community
- \*Adequately plan and have a vision for progressive growth of our Fire Department within the community

#### 2025 Accomplishments:

- 1. Maintained ISO Rating of a 1
- 2. Finalized the Design Process for the 2024 Rosenbaur 101' King Cobra Aerial
- 3. Administered Promotional Exams for 3 different ranks that resulted in the promotions for 6 of our personnel
- 4. Participated in a county wide Rescue Task Force training to better prepare our personnel for potential active shooter responses
- 5. Transitioned from our obsolete emergency reporting software to our new reporting software, ESO
- 6. Purchased the needed Equipment for the New Aerial Apparatus

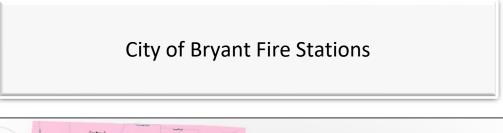
#### 2026 Goals:

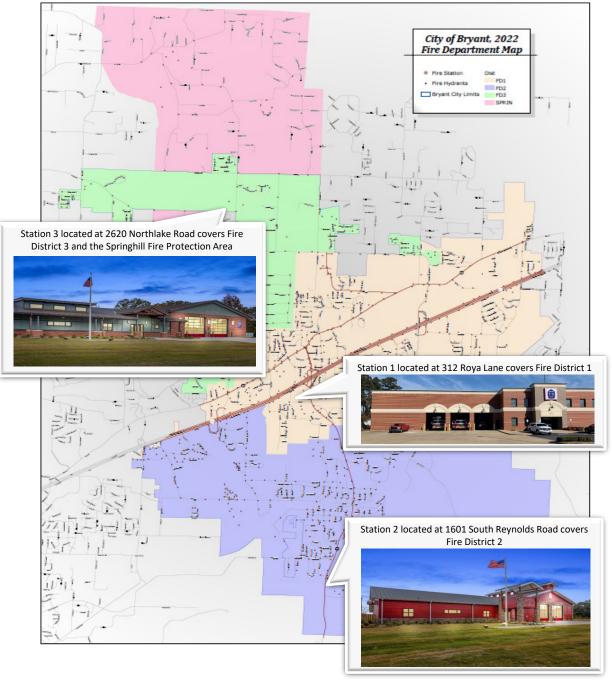
- 1. Maintain ISO rating of 1
- Upgrade some of the HVAC Units at the Central Fire Station
- 3. Hire an Assistant Fire Marshal(Captain)
- 4. Continue to improve the condition of our Apparatus fleet with the use of our in-house maintenance program
- 5. Continue to improve our training and hydrant testing programs which will help to solidify our ISO Class 1 rating for future ISO Evaluations
- 6. Transition from the outdated National System(NFIRS) to the new national reporting system(NERIS).
- 7. Continue to plan for the addition of Bryant Fire Department Station #4
- 8. Upgrade some of the furniture and bedding in Firefighter's Living/Sleep Quarters

 Fire Stations are located at:
 2022
 2023
 2024
 2025
 2026

 Fire Station 1 at 312 Roya Lane
 FT Employees
 50
 50
 50
 50
 51

Fire Station 2 at 1601 S. Reynolds Fire Station 3 at 2620 Northlake





	Fire								
	Revenues								
Cat.	Cat. Description 2026 Requested 2025 Budget 2025 Estimated 2024 A								
R10	Taxes - Sale								
R15	Taxes - Property								
R20	Licenses Permits & Fees								
R30	Membership Fees								
R33	Rental Fees								
R36	Park Program Fees								
R40	Fines & Forfeitures								
R50	Sale of Services								
R60	Miscellaneous Revenue								
R62	Intergovernmental Tsfrs								
R64	Reimbursement								
R66	Sale of Equipment								
R68	Donation Revenue								
R70	Grant Revenue								
R74	Sponsorships								
R85	Interest Revenue								
	Totals	\$ -	\$ -	\$ -	\$ -				

	Expenses								
Cat.	Description	20	025 Requested	20	024 Budget	20	024 Estimated	20	023 Actuals
E01	Personnel Expense	\$	5,239,976	\$	5,034,162	\$	4,563,848	\$	4,339,000
E10	Building & Grounds Exp	\$	191,415	\$	203,808	\$	200,109	\$	203,312
E20	Vehicle Expense	\$	164,677	\$	144,311	\$	132,291	\$	146,659
E30	Supply Expense	\$	169,300	\$	185,077	\$	167,287	\$	235,763
E40	Operations Expense	\$	16,000	\$	14,000	\$	11,868	\$	12,653
E55	Professional Services	\$	1,000	\$	1,000	\$	375	\$	1,117
E60	Miscellaneous Expense	\$	25,000	\$	10,900	\$	4,375	\$	26,849
E62	Intergovernmental Tsfr	\$	-	\$	=	\$	-	\$	-
E68	Donation Expense	\$	-	\$	=	\$	-	\$	-
E70	Grant Expense	\$	-	\$	=	\$	-	\$	-
E72	Bond Expense	\$	228,746	\$	174,000	\$	173,369	\$	114,287
E80	Capital Assets	\$	-	\$	254,375	\$	371,160	\$	11,115
E85	Interest Expense	\$	35,576	\$	30,000	\$	26,846	\$	49,121
	Totals	\$	6,071,690	\$	6,051,633	\$	5,651,528	\$	5,139,876

Revenues - Expenses \$ (6,071,690) \$ (6,051,633) \$ (5,651,528) \$ (5,139,876)

Note highlighted above is a large difference due to \$150K of Turn out gear being bought in 2023.

48/96 hour schedule would be based on 2920 hrs per year. Training Officer and Fire Marshal are 40 hour per week positions based on 2080 hrs per year & 0 hrs of normally scheduled Overtime. Newly hired employees will start at either the certified or uncertified Firefighter position. To start at the certified Firefighter position the newly hired Firefighters must have IFSAC Firefighter I & II Certifications. Anytime an employee changes job positions they will start at 1st position for that Job Classification. An employee that maxes out in a position will be paid an annual bonus in the amount of \$50.00 per year starting the year after the employee maxes out in that position with a maximum bonus of \$1000.00.

# Police Department - station at 312 Roya Lane



Police Chief Carl Minden Serving Since 2019



Asst. Chief JW Plouch Serving Since 1998

Admin. CAPT P. Tarvin

Support CAPT J. Payte

Patrol CAPT N. Johnston

PSU SGT

Training SGT

CID LT

SRO LT (1 K9)

PTL LT X 4 (1 K9)

PIO/Com Relations SGT

Warrants OFC

CID SGT

SRO SGT

PTL SGT X 4 (1 K9)

RES OFC X 15 (unpaid)

Office Manager

OFC X 4

SRO OFC X 7 (1K9)

PTL OFC X 20 (2 K9)

Administrative Assistant Records Clerk Warrants X 4 Evidence/Property Tech

Mission Statement: The mission of the Bryant Police Department is to work in harmony with all citizens of the community to create a safe and secure environment and to improve the quality of life for our residents with an emphasis on equality, fairness, integrity and professionalism.

#### 2025 Accomplishments:

- 1. Purchased a new drone to upgrade the current aging drone fleet.
- 2. Purchased building on Roya Lane for Training Annex (from Gen Fund savings).
- 3. Purchased new rifles and body armor for SWAT team members to replace aged out items.
- 4. Upgraded the department's sky watch surveillance tower.
- 5. Upgraded interview room camera systems and added additional prox card door readers.

#### 2026 Goals:

- 1. Continue to increase training available to staff.
- Complete renovation of new building (in budget?)
- 3. Increase retention rate for sworn staff by revising the Step & Grade to be more competitive. (in budget?)
- 4. Add four Patrol Officers (funded in part by a grant for 3 years then taken over by city funding entirely in 2029)
- 5. Update Public Safety Building Surveillance cameras (looking for grants to fund this).

CAPT = Captain LT = Lieutenant 
 ET Employees
 2022
 2023
 2024
 2025
 2026

 FT Employees
 65.5
 63.5
 62
 59
 59

SGT = Sergeant

PTL = Patrol

OFC = Officer

SRO = School Resource Officer

RES = Reserve Officer

CID = Criminal Investigation Division

PIO = Public Information Officer

PSU = Professional Standards Unit

	Police							
	Revenues							
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals			
R10	Taxes - Sale							
R15	Taxes - Property							
R20	Licenses Permits & Fees							
R30	Membership Fees							
R33	Rental Fees							
R36	Park Program Fees							
R40	Fines & Forfeitures							
R50	Sale of Services							
R60	Miscellaneous Revenue							
R62	Intergovernmental Tsfrs							
R64	Reimbursement							
R66	Sale of Equipment							
R68	Donation Revenue							
R70	Grant Revenue							
R74	Sponsorships							
R85	Interest Revenue							
	Totals	\$ -	\$ -	\$ -	\$ -			

	Expenses								
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals				
E01	Personnel Expense								
E10	Building & Grounds Exp								
E20	Vehicle Expense								
E30	Supply Expense								
E40	Operations Expense								
E55	Professional Services								
E60	Miscellaneous Expense								
E62	Intergovernmental Tsfr								
E64	Reimbursement								
E70	Grant Expense								
E72	Bond Expense								
E80	Capital Assets								
E85	Interest Expense								
	Totals	\$ -	\$ -	\$ -	\$ -				

Revenues - Expenses \$ - \$ - \$

## **Public Works Department**

- Office at 7064 Cynamide Road

Public Works oversees the Street, Stormwater, Water and Wastewater functions of the City.

**Administrative Assistant** 

**Public Works Director** Tim Fournier



PUBLIC WORKS

VACANT

Director beginning 4/27/21



**Customer Service** Supervisor Angela Shepard

Senior Office Assistant Lesa Warner

Office Assistant Lejena Holt

Office Assistant Tiffany Jones

Water and Wastewater Analyst Moriah Winkel

> Meter Tech Eric Ahart

> Meter Tech Mindy Cox

Meter Tech **Kayla Collins** 

Utility Worker Hunter Pharr

Inventory and **Acquisition Manager** Christina Call

Mechanic, Dylan Shepherd (note this position and the asst. is paid out of Admin but reports to the Street Superintendent)

Mechanic Assistant **Christopher Runnells**  Selected as the General Manager for Utilities in May of 2025, Bryce J. Rimmer

> **Construction Project** Coordinator, Joe Henry

Construction Project Coordinator, Allen Davis

**Construction Project** Coordinator, Scott Chandler

Public Works Engineer Kelly Vanlandingham

Mission Statement: Provide quality of life to residents by building and maintaining Public Works infrastructure to protect the health and welfare of the city residents, businesses, and visitors along with the environment. We will also provide superior customer service in a timely and efficient manner. The department works to provide these services, as well as to support economic growth and development, with the teamwork and trust of highly qualified and skilled personnel.

	_				
	2022	2023	2024	2025	2026
FT Employees	13	14	17	19	20



	Certifications	/Licenses								
Employee	Water	Water	Wastewater	CDL	nal Asset	CSI	CISEC	IMSA I	IMSA II	Diese
Ahart, Eric	Distribution Class I	Treatment	Operator		NA	Х				Tech
	Class I						V			
Ayres, Ryan				В			X			
Baker, David				Α		X	X			
Boyette, John						Х				
Braden, Joshua						Χ				
Byrd, Josh	Class II		Class I							
Call, Christina				В	X					
Carter, Jon				В		X				
Causey Justin			Class III							
Chandler, Scott	Class II		Class III							
Collins, Kayla						Χ				
Coleman, Erik			Class II			Χ				
Cox, Mindy						Χ				
Donahou, Skylar			Class II							
Dozier, Geoffrey						Χ				
Drake, Charles				В		Χ		X		
Ellis, Troy					Х	Х	Х	Х		
Fournier, Tim			Class I	Α	X					
Glover, Frankie	Class II		Class III	Α						
Gorden, Ken	Class II		5.0.00	В		Х	Х			
Gray, Gene						X				
Green, Robert				В		X				
Harris, James						X				
Hawkins, Matthew			Class I			X				
Henry, Joe			Class II	Α						
Jones, Anthony			Class I	В		Х				
Jones, Quinton			Class II							
Merrell, Anthony			Class II	Α		Х				
Mitchell, Dylan						X				
Mitchell, Nick				Α		X		Х		
Moore, Jason	Class IV	Class IV		A		^		^		
	Class IV	Class IV		B		Х				
Moseley, Chad			Class III	В						
Price, Tim				ь						
Remsing, Austin	Class "Y		Class II		X					
Rimmer, Bryce	Class IV		Class II		X					
Runnells, Chris						Х				
Shepard, Dylan						Χ				Х
Smith, Gary			Class II							
Stake, Jay						Χ	Х			
Stephens, David	Class II		Class II	Α						
Tallent, Austin	C1033 11		C1033 11	,,		Х				
•			Class							
Tallent, Steven			Class I			Х				
Tarvin, Donald				Α		Х				
Thornberry, Kevin	Class I					X				
Tobias, Jose			Class I			Χ				
Watkins, Dale			Class II	Α						
Winkel, Moriah	Class IV	Class IV	Class I	,,						
,		Class IV	Class I							
Wilson, Brad	Class IV		and CISEC for	A						

<sup>\*</sup>CSI stands for Certified Stormwater Inspector and CISEC for Certified Inspector for Sediment & Erosion Control

### 2025 Public Works Accomplishments:

- 1. Completed the Master Plans for Water, and Stormwater with 10 year scopes, see Appendices.
- 2. Continued CAO Project Improvements and loading Capacity limits on the Sanitary Sewer System.

#### 2026 Public Works Goals:

- 1. Begin construction on the South Plain Water Tank using ARPA for Design and Bond for remaining.
- 2. Secure funding and a plan for Lift Station #5 project.
- 3. Complete a road Survey for rehab schedule

### 2025 Construction Project Coordination Accomplishments:

- 1. Continued relocation of utility design for Hwy 5 widening project
- 2. Reviewed 22 pending projects as of 8/2025
- 3. Reviewed 79 Preliminary and final plat designs as of 8/2025
- 4. Subdivision infrastructure installation management

#### 2026 Construction Project Coordination Goals:

- 1. Obtain Drone License and training.
- 2. Obtain Flood Plain Mgt License.
- 3. Continue to update and maintain City GIS.
- 4. Look at updating our water and wastewater specifications.

<sup>\*</sup> IMSA stands for International Municipal Signal Association

## **Street and Stormwater Departments**

New Streets/Stormwater General Manager

Street and Stormwater Superintendent Troy Ellis

Stormwater Manager VACANT

Construction Crew Field Supervisor Charles Drake Right of Way Crew Field Supervisor David Baker Signs & Signals Technician
II Ryan
Ayres

Stormwater Inspector Ken Gordon

Equipment Operator III
Gene Grey

Equipment Operator II
Chad Moseley

Sign & Signals I Nicholas Mitchell

Stormwater Inspector

Jon Carter

Equipment Operator II VACANT

Equipment Operator III
Donald Tarvin

Locate Technician
Shane Thornberry

Stormwater Enforcement Jay Stake Equipment Operator II
Anthony Merrell

Equipment Operator I Josh Braden Locate Technician Geoffrey Dozier

Equipment Operator II VACANT

Equipment Operator II
Michael Galloway

ROW Equipment Opt II Dwayne Galloway Equipment Operator I Eric Richards Equipment Operator I VACANT

#### 2025 Stormwater Accomplishments:

- 1. Completed drainage for Phase I and Phase II of Stillman Loop.
- 2. Completed full designs for Stillman Loop Phases I, II, III and Lacrosse and Stivers as well.
- 3. Completed full CDMP and Council Approved (Garver Phase I & II)
- 4. Continuance of the Stormwater Feasibility Study and updated Stormwater Mgn Plan (received ADEQ Approval).

#### 2026 Stormwater Goals:

- 1. Start and complete construction for Stillman Loop Phases III (Budgeted in 515 Fund with ARPA)
- 2. Basin Easement Maintenance RFW
- 3. Start and complete Dogwood Phase III Drainage Improvements (not funded currently)
- 4. Update Stormwater Mgn Ordinance 2019-32 (5 year update)

#### 2025 Street Accomplishments:

- 1. Implementation and completion of Phase II City Wide Radar Speed Sign Installation.
- 2. Installation of Bryant Parkway (Central) Parkway Lighting.
- 3. Implementation of Phase I for the Street Widening and Maintenance RFQ.
- 4. Started city wide sidewalk repair (damaged, missing or ADA non compliant).
- 5. Westpointe Sidewalk Improvements.

#### 2026 Street Goals:

- 1. Implementation of Phase II and III for the street widening and maintenance RFQ.
- 2. Install & Implement Phase II of MUTCD Approved Radar Signs (Signs purchased with 2024 budget)
- 3. Completion of i30 Bryant Parkway trail crossing (Grant funded match of \$440K in 080 budget in 2026)
- 4. Continue city wide sidewalk repair (in house under the Materials and Maintenance budget line in fund 080)
- 5. Lowry Lane widening construction and completion (in- house)

	2022	2023	2024	2025	2026
FT Employees Street	13.5	18	17.5	18.5	18.5
FT Employees Stormwater	3.5	4	4.5	4.5	4.5

# **Bryant Drainage Master Plan**

			Street					
			Revenu	es				
Cat.	Description	20	26 Requested	20	025 Budget	2025 Estimated	20	024 Actuals
R10	Taxes - Sale	\$	-	\$	-	\$ -	\$	-
R15	Taxes - Property	\$	2,361,000	\$	2,174,000	\$ 1,708,043	\$	2,373,075
R20	Licenses Permits & Fees	\$	-	\$	-	\$ -	\$	-
R30	Membership Fees	\$	-	\$	-	\$ -	\$	-
R33	Rental Fees	\$	-	\$	-	\$ -	\$	-
R36	Park Program Fees	\$	-	\$	-	\$ -	\$	-
R40	Fines & Forfeitures	\$	-	\$	-	\$ -	\$	-
R50	Sale of Services	\$	-	\$	-	\$ -	\$	-
R60	Miscellaneous Revenue	\$	1,500	\$	1,500	\$ 15,161	\$	242,482
R62	Intergovernmental Tsfrs	\$	2,034,860	\$	2,034,860	\$ 2,401,672	\$	1,977,600
R64	Reimbursement	\$	-	\$	-	\$ 22,783	\$	-
R66	Sale of Equipment	\$	-	\$	20,900	\$ 20,900	\$	-
R70	Grant Revenue	\$	-	\$	-	\$ -	\$	-
R74	Sponsorships	\$	-	\$	-	\$ -	\$	-
R85	Interest Revenue	\$	-	\$	-	\$ -	\$	-
	Tota	s \$	4,397,360	\$	4,231,260	\$ 4,168,559	\$	4,593,157

			Expense	es				
Cat.	Description	2026	Requested	20	025 Budget	2025 Estimated	20	024 Actuals
E01	Personnel Expense	\$	1,773,910	\$	1,751,141	\$ 1,070,837	\$	1,470,552
E10	Building & Grounds Exp	\$	231,946	\$	231,090	\$ 133,620	\$	223,278
E20	Vehicle Expense	\$	260,500	\$	257,042	\$ 209,707	\$	231,847
E30	Supply Expense	\$	508,516	\$	443,996	\$ 178,644	\$	310,962
E40	Operations Expense	\$	126,200	\$	96,000	\$ 50,774	\$	83,957
E55	Professional Services	\$	500,750	\$	492,049	\$ 189,865	\$	478,099
E60	Miscellaneous Expense	\$	58,776	\$	28,776	\$ 45,676	\$	27,060
E62	Intergovernmental Tsfr	\$	-	\$	-	\$ -	\$	-
E70	Grant Expense	\$	-	\$	-	\$ -	\$	-
E72	Bond Expense	\$	189,077	\$	136,550	\$ 75,293	\$	-
E80	Capital Assets	\$	90,000	\$	(305,325)	\$ 903,990	\$	1,885,371
E85	Interest Expense	\$	33,821	\$	30,700	\$ 17,581	\$	-
E90	Construction Project - Hilltop	\$	-	\$	-	\$ -	\$	117,233
	Totals	\$	3,773,496	\$	3,162,019	\$ 2,875,987	\$	4,828,358
	Revenues - Expenses	\$	623,864	\$	1,069,241	\$ 1,292,572	\$	(235,201)
	Stormwater in right of way next page	\$	(759,393)	\$	(636,685)	\$ (440,748)	\$	(603,205)
	Difference	\$	(135,529)	\$	432,556	\$ 851,824	\$	(838,406)

The Funding Committee in 2025 did not make a decision regarding changing the funding structure of the Stormwater funds so the Street Fund will continue to pay for Stormwater projects in the right of way and therefore continue to be short of funds for needed projects. This year all that is budgeted for capital projects are the four below:

2 Scag Mowers to replace old ones	40,000	
Digital Speed Sign	10,000	
Pipe for the year	40,000	
Bryant Parkway Trail Match \$440,000	0	Removed to come from General Fund Savings in 2026
Total Capital shown above	90,000	

		Stori	nwa	ater					
		Rev	enu	es					
Cat.	Description	2026 Request	ed	2025 Bı	udget	2025 Estimate	d	2024 Act	uals
R10	Taxes - Sale	\$ -		\$	-	\$ -		\$	-
R15	Taxes - Property	\$ -		\$	-	\$ -		\$	-
R20	Licenses Permits & Fees	\$ -		\$	-	\$ -		\$	-
R30	Membership Fees	\$ -		\$	-	\$ -		\$	-
R33	Rental Fees	\$ -		\$	-	\$ -		\$	-
R36	Park Program Fees	\$ -		\$	-	\$ -		\$	-
R40	Fines & Forfeitures	\$ -		\$	-	\$ -		\$	-
R50	Sale of Services	\$ -		\$	-	\$ -		\$	-
R60	Miscellaneous Revenue	\$ -		\$	-	\$ -		\$	-
R62	Intergovernmental Tsfrs	\$ -		\$	-	\$ -		\$	-
R64	Reimbursement	\$ -		\$	-	\$ -		\$	-
R66	Sale of Equipment	\$ -		\$	-	\$ -		\$	-
R70	Grant Revenue	\$ -		\$	-	\$ -		\$	-
R74	Sponsorships	\$ -		\$	-	\$ -		\$	-
R85	Interest Revenue	\$ -		\$	-	\$ -		\$	-
	Totals	\$ -		\$	-	\$ -		\$	-

NOTE: All revenues derived from the current Stormwater charge are expended on Capital not operational needs.

			Expens	es					
Cat.	Description	202	26 Requested	2	025 Budget	20	25 Estimated	20	24 Actuals
E01	Personnel Expense	\$	645,261	\$	525,553	\$	394,453	\$	447,169
E10	Building & Grounds Exp	\$	4,512	\$	4,512	\$	1,785	\$	5,265
E20	Vehicle Expense	\$	27,020	\$	27,020	\$	7,999	\$	15,621
E30	Supply Expense	\$	25,400	\$	25,400	\$	7,769	\$	11,661
E40	Operations Expense	\$	16,200	\$	13,200	\$	9,040	\$	7,130
E55	Professional Services	\$	41,000	\$	41,000	\$	19,702	\$	116,359
E60	Miscellaneous Expense	\$	-	\$	-	\$	-	\$	-
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	-	\$	-
E68	Donation Expense	\$	-	\$	-	\$	-	\$	-
E70	Grant Expense	\$	-	\$	-	\$	-	\$	-
E72	Bond Expense	\$	-	\$	-	\$	-	\$	-
E80	Capital Assets	\$	-	\$	-	\$	-	\$	-
E85	Interest Expense	\$	-	\$	-	\$	-	\$	-
<u>-</u>	Totals	\$	759,393	\$	636,685	\$	440,748	\$	603,205
	Revenues - Expenses	\$	(759,393)	\$	(636,685)	\$	(440,748)	\$	(603,205)
	515-0140-4567 Storm Fees		20,000						
	515-0140-4568 Storm Res		258,000						
	515-0140-4569 Storm Bus		46,800	•					
	Total		324,800	58	16 \$1 placeho	olde	er		

# Historical Review of 515 Stormwater Capital Enterprise Fund and ARPA Funding Out of 515 Stormwater Capital Fund

		Encumbered as of 2/11/25 in 515 Fund	Spent in 2017	Spent in 2018	Spent in 2019	Spent in 2020	Spent in 2021	Spent in 2022	Spent in 2023	Spent in 2024	Spent thru 8/31/2025	Total since 2017
5808 Vehicles and Equipment Master plan Feasibility Study	RJN/Garvei	7,904	68,101	29,000					148,968	171,458	15,646	97,101 336,072
August Cove	KJIN/Gal vel	1 7,904	164,991					52,445	140,900	1/1,456	15,040	217,437
Bame to White Blossom			104,551		11,250	750		32,443				12,000
Boone estimated at \$600,000												0
Bridgeport					45,455							45,455
Cambridge (ARPA \$500K moved here)	D&D Home		6,500							483,449		489,949
Carrywood /Raintree Acres Proj 2.6.8		arnat, Scurlock, Jcon, LR	WinWater		3,638	39,088	160,056		126,972			329,754
Debswood	JcCon				72 940	4 200	5,900		242 704			5,900
Dogwood Eastwood	Redstone Redstone				73,849	4,290			342,704	193,433	21,492	420,843 214,925
Hanover/Other/Span Rd.	Gene Sumr	mers					71,997			193,433	21,432	71,997
Henson/Ozark		McC, Jcon, Scurlock			10,578	64,459	15,531					90,568
Hidden Creek	McC					8,156						8,156
Hilltop/Springhill Intersection	Redstone,	Garnat, Pinacle				5,300	13,176	300,924				319,400
Jon Drive	Conso Pipe	e		12,370								12,370
Lacross										22,478		22,478
Lexington				18,030	5,971	24 724	74.050					24,001
Mills Park Rd Monticello	McC			1,415	147,759	21,721	71,258					92,979 149,174
Northlake (ARPA \$1.1Mil)	Township			1,415	147,759	3,900	19,900		1,100,000			1,123,800
Oak Glenn/Coral Tree/Rogers/Span		ar, Riggs, Jed				3,500	3,562		1,100,000	37,002		40,564
Pleasant Point Phase 2	Granite, Da	11, 111gg3, 1cu					3,302			37,002		40,504
Raintree (ARPA \$550K)	Garnat, Cis	sneros							496,999			496,999
Richland park			210,500	5,202								215,702
Robinwood	McC					134,326						134,326
Rogers includes \$5K easement	R. Val									29,233		29,233
Stillman Loop	McC, Garna				9,557	7,000				69,519	624,550	710,625
Stivers		52,284								27,716	9,098	36,814
StoneyBrook				8,360	2,776							11,136
Target Parking Lot Trench Boxes/Stock					17,289					53,955		17,289 53,955
Westpoint/Hensley					6,300	26,783				53,955		33,083
Woodland Park					0,500	8,313						8,313
Timbercreek						66,533						66,533
Totals		1,439,785	450,092	74,377	334,422	390,620	361,379	353,369	2,215,643	1,088,243	670,785	5,938,931
		2016						2022	2023			
500-0140-4567 SW In Lieu added 4259/	/4250	1,500	46,565	6,500	91,587	2,800	22,730	25,825	27,467	22,425	11,700	259,099
500-0140-4568 SW Residential		138,822	243,075	248,889	246,249	244,159	243,213	241,964	248,713	260,443	175,730	2,291,257
500-0140-4569 SW Business 515-0140-4850 SW Int		17,130 14	32,500 91	32,412 60	42,018 141	44,366 297	44,850 72	45,107 59	46,615 0	47,258 0	31,784 0	384,039 735
@		157,466	322,231	287,861	379,995	291,622	310,865	312,955	322,795	330,126	219,214	2,935,129
500-0140-5622 SW Transfer		132,865	344,277	264,515	379,308	291,246	309,041	332,276	0	550,120	213,211	2,053,528
@		24,601	(22,046)		687	375	1,824	(19,321)	322,795	330,126	219,214	881,601
515-0140-1000 just deposits		135,341	344,368	264,575	879,449	294,387	309,113	463,013	1,668,523	1,144,881		5,503,651
@		(2,476)	(91)	(60)	(500,141)	(3,141)	(72)	(130,738)	(1,668,523)	(1,144,881)	0	(3,450,123)
								(A)	(B)	(C.)	(C.)	
Extras from GF.ARPA.Grants Etc.					500,000			322,071	1,668,523	1,144,881		
515-0140-5816 Infrastructure		0	381,992	45,377	334,422	390,620	361,379	353,369	2,215,643	1,088,243	670,785	5,841,830
515-0140-5808 Vehicles/Equip		0	68,101	29,000								97,101
Total Capital Spend		0	450,092	74,377	334,422	390,620	361,379	353,369	2,215,643	1,088,243	670,785	5,938,931
		157.466	20.005	242 402	767.212	602.240	646 745	005 022	600 244	1 201 200	250.054	(2.207.050)
Cash 1000		157,466 135,341	29,605 29,617	243,102 221,640	767,212 782,247	683,248 667,259	616,745 624,175	905,832 914,536	690,211 709,626	1,301,300 1,113,112	258,054	(2,387,058)
@		22,125	(12)		(15,035)		(7,431)	(8,704)	(19,415)	188,188	258,054	
•		22,123	(12)	21, 102	(13,033)	13,503	(,,,51)	(0,701)	(13,113)	100,100	250,05 1	
080-0140- Revenues												
080-0140 Totals					500,000	1						500,000
080-0140 Capital included in Totals			199,870	195,485	500,000 233,631	236,053	320,431	298,278	505,626	769,317		500,000 2,758,692
			199,870 0	195,485 0			320,431 0	298,278 0	505,626	769,317 166,112		2,758,692 193,326
080-0140-5571 Engineering included in	Τι				233,631	236,053			505,626 88,934			2,758,692
			0 53,207	0 39,629	233,631 20,589 18,521	236,053 6,625 0	0 44,380	0 40,566	88,934	166,112		2,758,692 193,326
080-0140-5571 Engineering included in Historically double the 515 amounts sho		ere typically spent on th	0 53,207	0 39,629	233,631 20,589 18,521	236,053 6,625 0	0 44,380	0 40,566	88,934	166,112		2,758,692 193,326
		ere typically spent on th	0 53,207 hese projects becaus	0 39,629 se another half	233,631 20,589 18,521 f was spent out	236,053 6,625 0	0 44,380	0 40,566	88,934	166,112		2,758,692 193,326
Historically double the 515 amounts sho	own above we		0 53,207 hese projects becaus Reported to Fed 3/	0 39,629 se another half	233,631 20,589 18,521 f was spent out	236,053 6,625 0	0 44,380 Fund as these proj	0 40,566 ects are in the Stre	88,934 et Right of way.	166,112		2,758,692 193,326
	own above we Northlake	1,100,000	0 53,207 hese projects becaus Reported to Fed 3/ 1,100,000	0 39,629 se another half Left to Report 0	233,631 20,589 18,521 f was spent out t Or Change	236,053 6,625 0	0 44,380 Fund as these proj	0 40,566	88,934 et Right of way. 2,377,489	166,112 116,359	gain/interest	2,758,692 193,326
Historically double the 515 amounts sho	own above we	1,100,000 190,130	0 53,207 hese projects becaus Reported to Fed 3/	0 39,629 se another half	233,631 20,589 18,521 f was spent out t Or Change	236,053 6,625 0	0 44,380 Fund as these proj	0 40,566 ects are in the Stre	88,934 et Right of way. 2,377,489	166,112 116,359	gain/interest	2,758,692 193,326
Historically double the 515 amounts sho	own above we Northlake Raintree	1,100,000 190,130	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change	236,053 6,625 0	0 44,380 Fund as these proj	0 40,566 ects are in the Stre	88,934 et Right of way. 2,377,489	166,112 116,359	gain/interest	2,758,692 193,326
Historically double the 515 amounts sho Reported on SEFA 2023	own above we Northlake Raintree	1,100,000 190,130	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change	236,053 6,625 0 t of the Street F	0 44,380 Fund as these proj	0 40,566 ects are in the Stre	88,934 et Right of way. 2,377,489	166,112 116,359	gain/interest	2,758,692 193,326
Historically double the 515 amounts sho	own above we  Northlake Raintree Cambridge	1,100,000 190,130 e 6,870	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change	236,053 6,625 0 t of the Street F	0 44,380  Fund as these proj	0 40,566 ects are in the Stre	88,934 et Right of way. 2,377,489	166,112 116,359	gain/interest	2,758,692 193,326
Historically double the 515 amounts sho Reported on SEFA 2023	Northlake Raintree Cambridge 1,100,000 190,129	1,100,000 190,130 e 6,870 Northlake Raintree	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change	236,053 6,625 0 t of the Street F	0 44,380  Fund as these proj or Dogwood 2B too in 2023 expens	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359	gain/interest	2,758,692 193,326
Historically double the 515 amounts sho Reported on SEFA 2023	Northlake Raintree Cambridge 1,100,000 190,129 183,449	1,100,000 190,130 e 6,870 Northlake Raintree Cambridge	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant (C.) State Grant	0 44,380  Fund as these proj or Dogwood 2B too in 2023 expens	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359	gain/interest	2,758,692 193,326
Historically double the 515 amounts sho Reported on SEFA 2023 ARPA Expended	Northlake Raintree Cambridge 1,100,000 190,129 183,449	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill	0 53,207 hese projects becaus Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant: (C.) State Grant (A) State Grant	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expenses in 2022 expenses	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest		2,758,692 193,326 401,596
Historically double the 515 amounts sho Reported on SEFA 2023	Northlake Raintree Cambridge 1,100,000 190,129 183,449 870,590	1,100,000 190,130 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed	0 53,207 hese projects becaus Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant (C.) State Grant	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expenses in 2022 expenses	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest	ru 8/31/25	2,758,692 193,326 401,596
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36	Northlake Raintree Cambridge 1,100,000 190,129 183,449 870,590 2,344,168	1,100,000 190,130 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed	0 53,207 hese projects becaus Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant: (C.) State Grant (A) State Grant	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expenses in 2022 expenses	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thn Hwy 5	ru 8/31/25 65,742	2,758,692 193,326 401,596
Historically double the 515 amounts sho Reported on SEFA 2023 ARPA Expended	Northlake Raintree Cambridge 1,100,000 190,129 183,449 870,590 2,344,168	1,100,000 190,130 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed	0 53,207 hese projects becaus Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant: (C.) State Grant (A) State Grant	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expenses in 2022 expenses	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest	ru 8/31/25	2,758,692 193,326 401,596
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47	Northlake Raintree Cambridge 1,100,000 190,129 183,449 870,590 2,344,168	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed	0 53,207 hese projects becaus Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant: (C.) State Grant (A) State Grant	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expenses in 2022 expenses	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thr Hwy 5 Meters	ru 8/31/25 65,742 39,001	2,758,692 193,326 401,596
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 900,000	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed	0 53,207 hese projects becaus Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half Left to Report 0 (55,466)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant: (C.) State Grant (A) State Grant	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expenses in 2022 expenses	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thr Hwy 5 Meters South Plain	ru 8/31/25 65,742 39,001 149,900	2,758,692 193,326 401,596 WW's 65,742
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 900,000 2,000,000	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half : Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380  Fund as these proj  or Dogwood 2B too in 2023 expenss t too in 2024 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thr Hwy 5 Meters South Plain Rate Study	ru 8/31/25 65,742 39,001 149,900 3,381	2,758,692 193,326 401,596 WW's 65,742 3381.25 4481.74
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge 1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 900,000 2,000,000	1,100,000 190,130 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed LS#5 NRD plus South Plain Water Tank	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant (C.) State Grant (C.) State Grant (A) State Grant (A) State Grant (A) Company (C.) State Grant (A) Company (C.) State Grant (B) State Grant (C.)	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expensi too in 2024 expensi in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thr Hwy 5 Meters South Plain Rate Study RJN ? Other?	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909)	2,758,692 193,326 401,596 WW's 65,742 3381.25 4481.74
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36 Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46	Northlake Raintree Cambridge 1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 900,000 2,000,000	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half : Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thn Hwy 5 Meters South Plain Rate Study RJN ? Other?	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909)	2,758,692 193,326 401,596 WW's 65,742 3381.25 4481.74 -2909
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed  LS#5 NRD plus South Plain Water Tank  Phase II Redstone PO ene	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F State Grant fo (B) State Grant (C.) State Grant (C.) State Grant (A) State Grant (A) State Grant (A) Company (C.) State Grant (A) Company (C.) State Grant (B) State Grant (C.)	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expensi too in 2024 expensi in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thr Hwy 5 Meters South Plain Rate Study RJN ? Other?	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909)	2,758,692 193,326 401,596 WW's 65,742 3381.25 4481.74 -2909
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed LS#5 NRD plus South Plain Water Tank	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thr Hwy 5 Meters South Plan Rate Study RJN ? Other? Land from School 7 Vehicles	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909)	2,758,692 193,326 401,596 401,596 65,742 3381.25 4481.74 -2909 7 Vehicles 13 equipment?
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed  LS#5 NRD plus South Plain Water Tank  Phase II Redstone PO ene	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thn Hwy 5 Meters South Plain Rate Study RJN ? Other? Land from School 7 Vehicles	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909) 151,104	2,758,692 193,326 401,596 401,596 65,742 3381.25 4481.74 -2905 7 Vehicles 13 equipment?
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed  LS#5 NRD plus South Plain Water Tank  Phase II Redstone PO ene	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359  gain/interest  5816 in Water thn Hwy 5 Meters South Plain Rate Study RJN ? Other? Land from School 7 Vehicles  LS#5 Lea Circle Reimbur	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909) 151,104	2,758,692 193,326 401,596 401,596 401,596 3381,25 4481,74 -2905 7 Vehicles 13 equipment? 441966.1
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed  LS#5 NRD plus South Plain Water Tank  Phase II Redstone PO ene	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359  gain/interest  5816 in Water thn Hwy 5 Meters South Plan Rate Study RUN ? Other? Land from School 7 Vehicles  LS#5 Lea Circle Reimbur WW Master Plan (	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909) 151,104	2,758,692 193,326 401,596 401,596 65,742 3381.25 4481.74 -2909 7 Vehicles 13 equipment? 441966.1
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed  LS#5 NRD plus South Plain Water Tank  Phase II Redstone PO ene	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359  gain/interest  5816 in Water thn Hwy 5 Meters South Plain Rate Study RJN ? Other? Land from School 7 Vehicles  LS#5 Lea Circle Reimbur	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909) 151,104	2,758,692 193,326 401,596 401,596 401,596 3381.25 4481.74 -2909 7 Vehicles 13 equipment? 441966.1 40550 71446
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed  LS#5 NRD plus South Plain Water Tank  Phase II Redstone PO ene	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359  gain/interest  5816 in Water thn Hwy 5 Meters South Plain Rate Study RJN ? Other?  Land from School 7 Vehicles  LS#5 Lea Circle Reimbur WW Master Plan 0 LS#10	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909) 151,104	2,758,692 193,326 401,596 401,596 401,596 3381.25 4481.74 -2909 7 Vehicles 13 equipment? 441966.1 40550 71446
Historically double the 515 amounts sho Reported on SEFA 2023  ARPA Expended  Sept 2024 Council approval Res 2024-36  Oct 2024 Council approval Res 2024-47 Oct 2024 Council approval Res 2024-46  Stillman	Northlake Raintree Cambridge  1,100,000 190,129 183,449 870,590 2,344,168 1,100,000 2,000,000 417,282 461,242 878,524	1,100,000 190,130 e 6,870  Northlake Raintree Cambridge Springhill Stillman I, II and III not to exceed  LS#5 NRD plus South Plain Water Tank  Phase II Redstone PO ene	0 53,207 hese projects because Reported to Fed 3/ 1,100,000 494,534 272,922	0 39,629 se another half (* Left to Report 0 (55,466) (227,078)	233,631 20,589 18,521 f was spent out t Or Change 300,000 300,000 300,000 300,000 300,000	236,053 6,625 0 t of the Street F  State Grant fo (B) State Grant (C.) State Grant (A) State Grant Applied for at 8	0 44,380 Fund as these proj or Dogwood 2B too in 2023 expens in 2022 expens in 2022 expenses 3/27/24 - Denied	0 40,566 ects are in the Stre ARPA moved in	88,934 et Right of way. 2,377,489	166,112 116,359 gain/interest 5816 in Water thr Hwy 5 Meters South Plain Rate Study RJN ? Other? Land from School 7 Vehicles LS#5 Lea Circle Reimbur WW Master Plan 0 LS#10 LS#10	ru 8/31/25 65,742 39,001 149,900 3,381 4,196 (2,909) 151,104	2,758,692 193,326 401,596 401,596 401,596 3381.25 4481.74 -2909 7 Vehicles 13 equipment? 41966.1 40550 71446 52524.14

### **Enterprise Funds**

The City has a major Enterprise Fund called the Utility Revenue Fund shown as number 500. This fund started out housing the collections of the water payments on the utility bills; however, wastewater funds are collected through this fund as well. Any Enterprise Fund revenues are collected through this fund and then distributed out to their separate funds via transfers. This began changing with a General Ledger Software Conversion in 2022. Going into 2023 it is planned for all of Water's revenues and expenses to be housed in Fund 500 and all of Wastewater's related revenues and expenses to be housed in Fund 510.

The water expenses are derived from the treatment and distribution of water to approximately 9000 customers. The Water department received its water from the Central Arkansas Water Authority in Little Rock, Arkansas. The expense to pay for the water is listed under the supplies category.

In 2016 the City added a new enterprise fund 515 for Stormwater capital costs. The city collects on the Utility bills \$3.00 from all residential customers and \$6.00 from all commercial customers to help fund capital projects associated with stormwater issues. Because many Stormwater issues are related and in Streets the Stormwater Personnel and related operating costs continue to be paid out of the Street Fund, see those related pages in this Budget Book for a complete picture of Stormwater issues.

The Water and Wastewater Divisions had Twenty Year Master Plans completed by Crist Engineering in 2008 and new ones completed in 2025 by XXXXX. New master plans are scheduled to be completed in 2024. These documents are listed as Appendices to this document and should be reviewed each year during budget season to make sure we are adhering to our master plans.

# Water Department

Water Superintendent Jason Moore

> Field Supervisor Josh Byrd

Equipment Operator Bradley Stapler

Equipment Operator John Boyette

Utility Worker II Kevin Thornberry

Equipment Operator Brad Wilson

Utility Worker I VACANT

Equipment Operator James Moore

Utility Worker I VACANT

### 2025 Water Accomplishments:

- 1. Completed Rate and Impact Fee Study.
- 2. North Tank Repairs Completed.
- 3. Completed Master Plan Fire Deficiency Tie Ins.

### 2026 Water Goals:

- 1. Engineering of the South Pressure Plane Project.
- 2. Engineering of Highway 5 Utility Relocation (reimbursed from the State).
- 3. Installation of Pressure Data Loggers Throughout the City of Bryant.
- 4. Replace Booster Pump Station PRV and Controls and Chlorinator.

	2022	2023	2024	2025	2026
FT Employees	7	7	7	8	9

## Wastewater Department

- The Wastewater Plant is located at 7064 Cynamide Drive

The Water and Wastewater Committee (WSAC) meets on the first Tuesday of each month at 6:00 pm.

Wastewater Superintendent Frankie Glover Wastewater Treatment Plant Manager Timmy Price STANA NO.

NEW Pumps and Controls Manager

Field Supervisor Erik Coleman

Chief Plant Operator Dale Wakins

> Wastewater Treatment Operator Gary Smith

Pumps and Controls Operator James Harris

Maintenance Utility Worker II Jose Tobias Repair Utility Worker II Matt Hawkins

Maintenance

Utility Worker II

**Anthony Jones** 

Maintenance Utility Worker I Dylan Mitchell

Maintenance

Utility Worker II

**VACANT** 

Wastewater Operator Skyler Donahue

Wastewater

Operator

**Austin Remsing** 

Wastewater Lab Tech. Justin Causey Pumps and Controls Operator Josh Frye

Maintenance Utility Worker I Dave Stephens

Util Worker I Robert Green Utility Worker II Steven Tallant Wastewater Operator Quinton Jones Wastewater Operator Josh Miller

Utility Worker NEW 2026

Maintenance Utility Worker I Trace Morin Maintenance Utility Worker I Austin Tallant

Utility Worker II

Utility Worker I VACANT Utility Worker NEW 2026

### 2025 Wastewater Accomplishments:

- 1. Completed upgrades to Lift Stations 4, 10, 18, and 19.
- 2. Completed upgrades to Basin 4 Trunkline.
- 3. Completed Lea Circle Gravity Sewer Project (bonded with ANRC).
- 4. Completed 3500 ft of sewer line pipebursting.
- 5. Completed the Wastewater Master Plan.

#### 2026 Wastewater Goals:

- 1. Continue Lift Station #5 and parallel force main upgrades.
- 2. Upgrades to Owen Creek Trunkline Project.
- 3. Upgrading lift stations 11, 13, 24, and 28.
- 4. Pipebursting of 3600 ft of sewer line.

	2022	2023	2024	2025	2026
FT Employees	21	20	20	23	25

	Water												
				R	Revenues								
Cat.	Description	202	6 Requested	2	025 Budget		2025 Estimated		2024 Actuals				
R10	Taxes - Sale	\$	-	\$	-	\$	-	\$	-				
R15	Taxes - Property	\$	-	\$	-	\$	-	\$	-				
R20	Licenses Permits & Fees	\$	-	\$	-	\$	-	\$	-				
R30	Membership Fees	\$	-	\$	-	\$	-	\$	-				
R33	Rental Fees	\$	-	\$	-	\$	-	\$	-				
R36	Park Program Fees	\$	-	\$	-	\$	-	\$	-				
R40	Fines & Forfeitures	\$	-	\$	-	\$	-	\$	-				
R50	Sale of Services	\$	5,327,997	\$	4,638,785	\$	3,795,932	\$	4,834,718				
R60	Miscellaneous Revenue	\$	5,000	\$	5,000	\$	90,338	\$	21,921				
R62	Intergovernmental Tsfrs	\$	937,407	\$	774,500	\$	-	\$	428,505				
R64	Reimbursement	\$	50,000	\$	50,000	\$	110,158	\$	-				
R66	Sale of Equipment	\$	-	\$	-	\$	-						
R70	Grant Revenue	\$	-	\$	-	\$	-						
R74	Sponsorships	\$	-	\$	-	\$	-						
R85	Interest Revenue	\$	-	\$	-	\$	-						
	Totals	\$	6,320,404	\$	5,468,285	\$	3,996,427	\$	5,285,144				

				E	xpenses			
Cat.	Description	2026	Requested	20	25 Budget	2025 Estimated	2024	Actuals
E01	Personnel Expense	\$	1,705,767	\$	1,633,049	\$ 1,132,748	\$	1,334,366
E10	Building & Grounds Exp	\$	131,567	\$	141,035	\$ 67,070	\$	122,089
E20	Vehicle Expense	\$	107,281	\$	113,781	\$ 88,852	\$	100,693
E30	Supply Expense	\$	2,218,502	\$	1,870,500	\$ 1,597,107	\$	1,712,181
E40	Operations Expense	\$	478,000	\$	503,200	\$ 387,674	\$	516,831
E55	Professional Services	\$	301,350	\$	468,722	\$ 286,109	\$	129,649
E60	Miscellaneous Expense	\$	105,534	\$	68,734	\$ 45,688	\$	37,586
E62	Intergovernmental Tsfr	\$	187,500	\$	187,500	\$ 141,853	\$	1,318,199
E68	Donation Expense	\$	-	\$	-	\$ -	\$	-
E70	Grant Expense	\$	-	\$	-	\$ -	\$	-
E72	Bond Expense	\$	85,000	\$	43,002	\$ 26,318	\$	31,970
E80	Capital Assets	\$	889,908	\$	1,367,095	\$ 552,447	\$	854,205
E85	Interest Expense	\$	74,629	\$	67,455	\$ 76,468	\$	71,247
E90	Construction Projects	\$	-	\$	-	\$ -	\$	-
	Totals	\$	6,285,038	\$	6,464,071	\$ 4,402,334	\$	6,229,015
		\$	6,285,038	\$	6,464,071	\$ 4,402,334	\$	6,229,015
	Revenues - Expenses	\$	35,366	\$	(995,786)	\$ (405,907)	\$	(943,871)
		\$	-	\$	-	\$ -	\$	-
	Capital above consists of:	-	ciation Placeholo			649,907		
		-			ly Dr. to Steeple (	80,000		
					<mark>r and Replace Me</mark>	60,000	D : 1 1	
		-	al Infrastructure - al Asset - Land	Hwy 5	relocates	50,000 50,000	Reimbursed	
			Plain Placeholde	r		30,000		
		200011	a.m r lacenolae	Total		889,908		
						· · · · · · · · · · · · · · · · · · ·		

			Was	stewater		
			Re	venues		
Cat.	Description	2026 Requested		2025 Budget	2025 Estimated	2024 Actuals
R10	Taxes - Sale	\$ -	\$	-	\$ -	\$ -
R15	Taxes - Property	\$ -	\$	-	\$ -	\$ -
R20	Licenses Permits & Fees	\$ -	\$	-	\$ -	\$ -
R30	Membership Fees	\$ -	\$	-	\$ -	\$ -
R33	Rental Fees	\$ -	\$	-	\$ -	\$ -
R36	Park Program Fees	\$ -	\$	-	\$ -	\$ -
R40	Fines & Forfeitures	\$ -	\$	-	\$ -	\$ -
R50	Sale of Services	\$ 6,137,400	\$	5,790,000	\$ 4,057,056	\$ 6,189,472
R60	Miscellaneous Revenue	\$ -	\$	-	\$ -	\$ 45,114
R62	Intergovernmental Tsfrs	\$ 956,051	\$	1,099,500	\$ 894,583	\$ 2,009,369
R64	Reimbursement	\$ 50,000	\$	50,000	\$ 83,684	\$ -
R66	Sale of Equipment	\$ -	\$	-	\$ -	\$ -
R70	Grant Revenue	\$ -	\$	-	\$ -	\$ -
R74	Sponsorships	\$ -	\$	-	\$ -	\$ -
R85	Interest Revenue	\$ -	\$	-	\$ -	\$ -
	Totals	\$ 7,143,451	\$	6,939,500	\$ 5,035,322	\$ 8,243,956
		\$ 7,208,451	\$	6,989,500	\$ 5,599,822	\$ 8,243,956

			Expenses		
Cat.	Description	2026 Requested	2025 Budget	2025 Estimated	2024 Actuals
E01	Personnel Expense	\$ 2,887,871	\$ 2,363,234	\$ 1,663,370	\$ 2,010,576
E10	Building & Grounds Exp	\$ 716,208	\$ 726,219	\$ 460,810	\$ 652,698
E20	Vehicle Expense	\$ 223,769	\$ 253,769	\$ 158,145	\$ 192,558
E30	Supply Expense	\$ 838,000	\$ 870,000	\$ 499,578	\$ 769,961
E40	Operations Expense	\$ 42,001	\$ 89,200	\$ 61,082	\$ 83,694
E55	Professional Services	\$ 335,850	\$ 351,222	\$ 218,966	\$ 475,851
E60	Miscellaneous Expense	\$ 100,034	\$ 82,734	\$ 49,498	\$ 58,470
E62	Intergovernmental Tsfr	\$ 289,500	\$ 289,500	\$ 202,853	\$ 309,474
E68	Donation Expense	\$ -	\$ -	\$ -	\$ -
E70	Grant Expense	\$ -	\$ -	\$ -	\$ -
E72	Bond Expense	\$ 49,002	\$ 49,000	\$ 35,755	\$ 62,049
E80	Capital Assets	\$ 1,639,839	\$ 1,558,618	\$ 1,410,131	\$ 1,262,793
E85	Interest Expense	\$ 89,983	\$ 89,915	\$ 4,895	\$ 55,209
E90	Construction Projects	\$ -	\$ -	\$ -	\$ -
	Totals	\$ 7,212,057	\$ 6,723,411	\$ 4,765,082	\$ 5,933,332
		\$ 7,262,063	\$ 6,773,411	\$ 4,767,304	\$ 5,933,332
	Revenues - Expenses	\$ (68,607)	\$ 216,089	\$ 270,240	\$ 2,310,624
	Capital above consists of:	Depreciation Placeholder of		666,551	
		Capital Infrastructure - CAO Pipe	Bursting and E1	483,285	
		Capital Infrastructure - WWTP Up	grades	100,000	
		Capital Infrastructure - Hwy 5		50,000	reimbursable
		LS #5 ARPA Placeholder		1	
		Capital Land Easements , Springhi		100,000	
		Capital possibly pay off Vac Con T	Total	240,000 1,639,837	
			10tai	1,033,837	

2026 Requested 2025 Budget 2025 Estimated 2024 Actuals 4100 Designated Tax - AC 4100 Designated Tax - Fire 4100 Designated Tax - Police 4100 Designated Tax - Street 4105 One Cent Sales Tax 4110 Park 1/8 Sales Tax 4120 Fire 3/8 Sales Tax 4150 State Turnback 4259 Impact Fees 4402 Act 988 of 1991 Revenue 4404 Act 1256 Civil Division 4406 Act 1256 District Court Rev 4410 Admin of Justice Revenue 4418 Drug Seizure Revenue 4502 AT&T / SW Bell Franchise Fee 4506 Centerpoint Energy Franchise Fee 4508 Fidelity Franchise Fee 4510 Comcast Cable Franchise Fee 4528 First Electric Franchise Fee 4546 Infrastructure Fee 4564 Windstream Franchise Fee 4610 Loan Proceeds 4610 Loan Proceeds 183 4610 Loan Proceeds 4623 Xfer from Other Fund 110 4623 Xfer from Other Fund 4623 Xfer from Other Fund 4625 Xfer from Water 4627 Xfer from Other 4850 Interest Revenue 4850 Interest Revenue 4850 Interest Revenue 113 4850 Interest Revenue 4855 Gain on Investment 4855 Gain on Investment 0.00 Total revenues 5072 Act 1256 Judge Retirement 0.00 Total expenses 5400 Act 316 of 1991 Expense 0.00 Difference 5410 Act 833 Expense 5415 Act 918 of 1983 Expense 5420 Act 988 Expense 5430 Act 1256 Court Costs 5440 Act 1256 DFA (State) 5445 Act 1256 Ordinance 89-15 5495 Act 1256 Intoximeter Expense 5580 AC Donation Expense 5600 Miscellaneous Expense 5600 Miscellaneous Expense 600 5608 Software - New & Renewals 5620 Xfer to General 5620 Xfer to General 5620 Xfer to General - AC 5620 Xfer to General - Fire 5620 Xfer to General - Police 5620 Xfer to General 5620 Xfer to General 5622 Xfer to Fund Bond Funds 5622 Xfer to Street 5626 Xfer to Other 113 5626 Xfer to other fund 5626 Xfer to Other 5626 Xfer to Water 5626 Xfer to Other 5626 Xfer to Other Non Zeroing Out Funds for Requested 2026 5626 Xfer to Other Fund Franchise Fees 5626 Xfer to Other 110 Bond 5626 Xfer to Water 5722 Bond Principle Pmt -2,678 114 182 Bond 500 34.411 5722 Bond Principal Pmt 510 25,350 Bond 5724 Bond Fees 185 186 Bond Bond 5724 Bond Fees Construction 5724 Bond Fees Impact -267.721 5750 Interest Expense Tyler Check Digit 5850 Interest Expense 620 Infrastructure

5900 Construction

0 Total

Appendix 1 - Major Vendor List \* Denotes under Contract, Single Source is shown as SS and is defined as "best performing for the current city systems, usage, or services", D = paid by DRAFT and OG means vendor over many years. Note Ordinance 2022-18 was approved by Council in July of 2022 and denotes that items on DRAFT will be brought once a year to Council during the budgeting process and many vendors on this list will not be brought back to Council for approval because of earlier approvals in

many forms. SS Hilbilt \* AC&T Wastewater Rehab OG Historic Society Other Acronyms Used Related to Purchasing Highway Graphics - Pavement Marking Homemark Honeywell Analytics #2811 Fire Action Electric Adams Pest Control BO,BW = Bid Out, Bid Winner QA = Quotes Attached in Tyler GL Software OG Alliconnect - PD mental health/officer wellness provider OG Humane Society of Saline County MA = Mayor Approved above \$5K Quotes Alert All #18 Fire ICM of America SB = State Bid ICM of America

SS In Traffic - Street Contract 4 years Per Troy

D Internal Revenue Service (IRS)

IT on the Go (Courts) SB = State Bid

CP = Cooperative Purchasing Agreement Used

Yellow Denotes Paid Monthly under PO

Orange Denotes SS both Sole and Single OG OG OG OG OG OG American Fidelity SS AR on site Iworgs - Work Orders for Stormwater and Planning \* AR One Call - PW OG OG \* Jack Tyler Engineering for WWTP - Sole Source AR Sign and Barricade Electrical repairs - winner Middlebrooks May 1 Plumbing repairs - winner Rex White Plumbing May Hvac - winner Jones AC April 1 OG \* Jeanna Collins - City Hall Janitorial \* Archive Social - Next Request - Legal FOIA Response (civic plus) OG Jcon - BID OUT Concrete OG and Transportation etc Jeon - BID OUT Concrete
Jebidiah Sawyer Tree Services
Jerry Conrad Trash Service #227 Fire
KT&S Cleaning Services For PD
L&L Municipal Supplies
Landmark for Arbitrage OG Ark Hwy Graphics OG OG OG OG OG OG OG Ark Mailing Services for Utility Billing
Ark Municipal League for Various Items and Programs
Ark Public Employees Retirement System (APERS)
Arkansas Fire Academy #76 Fire OG D AT&T Landscape Structures
Laserfiche R&D Computer Systems for City Clerk Typical Bid Out List of PW Typical Bio Out List of PW Signage - winner Highway Graphics (only bidder) Reinforced Concrete Pipe - Winner Scurlock (only bi Plastic Pipe and Coupler - winner LR Winwater Pavement Marking - Winner Highway Graphics OG Atco International - WWTP Chemicals

D Auditor of the State for Escheating Purposes
Axon - Tasers for PD LeadSOnline
LESO (Law Enforcement Support Organization)
D Local Fire and Police Retirement System (LOPFI) D Banner Fire Equipment LR Winwater Marmic Fire & Safety #2815 Fire Rock/gravel - no bids received NOUNCE PROVED TO DIGS received
Degreaser for Lift Stations - Pro Chem (only bidder)
Concrete Work - Winner Joon (only bidder)
Repair/install Materials - LR Winwater
Fencing - winner AF&G (only bidder)
Sole/Single Sources Bantist Health Clinic for Physicals martin Marietta
McClelland Engineering
Metro Plan
Metro Baysingers (police supply store) Benton Napa Auto Parts #141 Fire OG OG OG OG Best Janitorial

D Boston Mutual - Payroll Deduct Metron Brad Glover Electric

\* Bryant Youth Association
Bulkhalter Michael Baker John Deere Equipment OG OG OG Middleton Heat & Air - HVAC Services
Midwest Public Safety
Motorola (owns Spillman Software) for PD OG Hangar 14 - SS for Fire CAD added 2/4/25 Cadenance Bank for WW Vi Chris Crain Dogge, Landers OG MSI for Courts Municipal Emergency Services OG CDW - Sole Source for IT OG CDWG - Barracuda Backup for IT OG MWI - Animal \*\*Discretional Commerce - Bryant - Contract Started in 2022

Chamber of Commerce - Bryant - Contract Started in 2022

Chem Aqua - Parks

Ciscretion - Commerce - Bryant - Contract Started in 2022

Chem Aqua - Parks

Ciscretic - Commerce - Bryant - Contract Started in 2022

Chem Aqua - Parks Nationwide for Retirement Options
 Nationwide Trailers
 Neopost
 Northern Oil OG OG OG OG Cisneros OG D NPC Merchant OG OG OG OG Cisneros
Civic Plus replaced Municode for City Clerk
Civic Rec replaced Activenet in 2018
CJI (Criminal Justice Institute) OG Onen Gov for Finance O'Reilly
D Paymentech
\* Pepsi Cola for Parks OG OG OG Clarity Pools Clark Communication #3933 Fire OG OG Pettus Office Products SS Pinkley Sales - Streets Signs and Signals Coronet for Cyber Security - 3 year contract signed 11/19/24 Princey Sales - Streets Signs and Signals
Pittiney Bowes for Postage machine
Precision Delta - State Contract for Ammo
Pro Chem - certain items on contract, certain sole source
Purcell Tire #543 Fire OG CLEAN #2599 Fire and Police OG OG OG D Clearent

\* Clifford (for Generator Maintenance) OG OG Pure Water for City Hall Commercial Air Consolidated Fleet Service #876 Fire OG R. Valadez Red E-Xtinguishers #3998 Fire
Red River Dodge for the PW Rams to keep Fleet Uniform
Regal Chemical
Regolar C-redit Cards and Banking Services and Amend 78s
Republic Services for Sanitation for Certain Depts OG \* Cranford - Bid Out no other Respondents for Street Asphalt \* Crews - bond related \* Crist Engineering Cummins Sales & Service #1386 Fire \* Richardson Engineering OG SS Riggs Cat River Valley Athletic Fields Curry's Pest Control# 240 Fire Custom Advertising
SS Dana Safety - PD was Cap Fleet SS River Valley Tractor Darragh

\* DB Squared JESAP - Name changed to JER -HR RJN
Robert's Bros. Trash Services PW OG OG OG OG ROCIC (Regional Organized Crime Information Center) DNT for the City Website and marketing Rural Water Services SAF Coat for Parks - Regional Sole Source OG \*D Salem Water for Fire Station Eagle Electric EGW Utilities Saline County - Public Water Authority, Regional Solid Waste and Treasurer Saline Courier \* ELC and Espino Lawn Care (Parks and Street)
\* Eliant Solutions Inc. for IT OG Sally's Body Shop S Scurlock Industries of Ionesboro 0G 0G 0G 0G 0G EMed/Grogans #862 Fire Employee Assistance Plan OG SetCom #2584 Fire SHI (Google Workspace IT) Shred It for PD Siddons Martin #3882 Fire Employment Solutions \*D Entergy

\* Enterprise for PD Vehicles OG ErgoMetrics #2051 Fire Sir Speedy Newsletter
 Southern Pipe and Supply
 Standard Business - Copier Overages
 State - Sales Tax and Surcharge ESO #3835 Fire ESRI (PD and PCD) OG OG OG Everett EverOn #4023 Fire OG OG Stephens for Bonds FAAC inc. SRI/MILO for PD contract 24, 25 and 26 (indoor shooting range) OG OG. \*D Sparklight for Internet Stribling - John Deere - PW
 Symmetry for Parks Bulk Natural Gas
 Target Solutions (Vector) - PD Software for scheduling, policies, and Prof Standards
 Teeco Safety OG First Security - Bonds Fleming Network #299 Fire Flock Safety - pD ALPR camera system provider OG OG \* Temple SS Tire Town Truck Center - SS for some tires locally OG D, \* Friday, Eldridge & Clark for Bond Counsel \* Galls - PD Uniforms TK Elevator (PD and Parks)
TLO for PD
Township Builders OG Garnat
\* Garver Engineering OG Gary Williams - Electrical inspections
Gene Summers Construction SS Tri State Mack for PW OG Trinity Innovative Solutions for PD OG SS Trinnexx Inc. - lead and copper mitigation

\* Tyler for General Ledger Software

SS United Rental Gone for Good Shredding City Hall OG OG Uline \*D Utility Billing Services - Central Arkansas Water OG GovDeals OG Granite <mark>Mountain - Bid Out no Bid - Gravel</mark>, Ballast, etc. \*D Valero Gas Cards for all City Vehicles, Wright Express (Circle K)

\* Verizon for Cell phones and internet OG OG Greenway John D Gym Masters Hayes Equip - E1 WW Replacements Walden Chemicals for Parks Waste Management for Sanitation for Certain Depts OG D Heartland Clark - new receipt books \* White River Skybox (9/2019 started) for Landline Phone Services

Note: State Statute (A.C.A 14-58-303)b)(2)(B) says that bids are not required on motor fuels, oil, asphalt, asphalt oil, natural gas and in some cases on motor vehicles.

#### Appendix 2 - Salaries, Wages, Benefits Allocation Review

It is a very common practice for shared cost centers in Administration or a general fund of a city to be allocated out to other funds. In the case of the City of Bryant services provided by the departments outlined below - Finance, HR, Attorney, Mayor, City Clerk, and Information Technology - are provided to the other departments but the costs associated with their payroll are housed in Administration. To more accurately reflect these costs where they are utilized the Salaries, Wages, and Benefits Calculation is performed each budget season and an agreed upon amount is charged back to the other departments to reflect these costs/usages.

#### SWB Allocation Review (Salaries, Wages, and Benefits of Admin Staff)

In September of 2025 Department Heads from the seven depts shown below across the top of the chart from Admin were asked to divide 100% of their time amongst all the depts.

		FIN	HR	ATT	MAY	CC	IT	Planning	total	Div by 7					Rounded
100	Admin	5.00	5	25.00	10.00	25.00	10.00	0.00	80.00	11.43					
120	Plan & Dev	2.00	10	10.00	10.00	15.00	10.00	0.00	57.00	8.14	40.00	39.86	Govt Des Tax	Allocat	ed
200	Animal	5.00	10	10.00	10.00	25.00	10.00	5.00	75.00	10.71					99,847
300	Courts	4.00	5	10.00	10.00	10.00	10.00	0.00	49.00	7.00					
400+	Parks	10.00	10	10.00	10.00	5.00	10.00	15.00	70.00	10.00					171,167
500+	Fire	10.00	12	5.00	10.00	5.00	10.00	10.00	62.00	8.86					171,167
600+	Police	10.00	12	15.00	10.00	5.00	10.00	10.00	72.00	10.29	26.50	26.57	Unallocated		171,167
800+140	Street and Storm	18.00	12	5.00	10.00	3.33	10.00	20.00	78.33	11.19	33.50	33.57	PW %		167,244
900	Water	18.00	12	5.00	10.00	3.33	10.00	20.00	78.33	11.19					167,244
950	WW	18.00	12	5.00	10.00	3.33	10.00	20.00	78.33	11.19					167,244
	Total	100	100	100	100	99.99	100	100	700	100					1,115,080

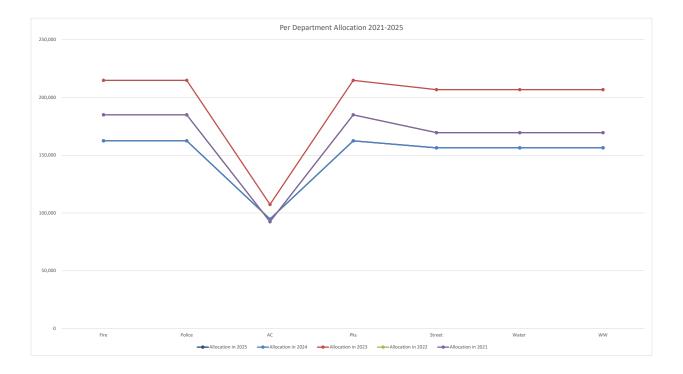
1,497,709.53 Accounts 5000-5057 no travel/train is included from 2026 calculations. In 2026 it was determined that ...

 501,733
 so stre,w.ww each
 167,244
 501,733
 599,084
 fire,pd,pks each
 171,167
 513,500
 animal
 99,847

 396,893
 unallocated
 1,115,080
 Representing salaries only

Allocation in 2022 Allocation in Allocation in Allocation in Allocation in Allocation in 2026 2025 2024 2023 171,167 162,485 162,485 162,485 214,853 184,986 184,986 184,986 171,167 214,853 184,986 Police 162.485 99,847 94,783 94,783 107,426 92,493 92,493 Pks 162.485 184.986 184.986 171.167 162,485 214.853 156,392 206,796 169,571 Water 167.244 156.392 156.392 206.796 169.571 169.571 ww 167,244 156,392 156,392 206,796 169,571 169,571 1,051,414

32,557 increase to PW 31,110 ncrease to GF 1.447



The City of Bryant started applying for the GFOA Budget Book Award in 2017. The City first received the Award for their 2018 Budget Book. Planning and long term goal setting have always taken place within the city but with the submission of the budget book these processes have begun to be more fully documented by the present City Finance Department.

The 2016 \$26 million dollar Bond issuance was under taken in part to fund two Fire Stations and several parks projects that had been planned for some time and in part were discussed in conjunction with a 2020 plan.

It was planned in both 2020 and 2021 to hold several joint meetings to begin to solidify a 2040 Plan between the City Chamber and the City's offices; however, because of COVID these meetings were put on hold and never conducted. On the City's side to start an informal process of listing items considered for General Fund for the next 20 years the Department heads were polled. Some of the items listed came from the feedback received from Department heads. We have been included this listing in the Budget Books for 2020, 2021, 2022, 2023, 2024, 2025 and now 2026.

The State of Arkansas mandates that General Funds be budgeted balanced each year excluding capital projects. In order for this to be clearly and transparently accomplished each year the Council has chosen to adopt the regular budget in December and then come back and adopt a separate resolution for any capital for General Fund.

This appendix for these funds is not intended to provide for precise budgeting. The costs are estimates. Annually in the Budgeting process updates to the plan, deletions, additions, delays or other revisions may occur which will reflect changing community needs and resources. Only after incorporation in successive budgets or as approved separately by the City Council will these items be considered funded.

Some of the items contained here in this appendix will require on going operational costs and in some cases produce operational savings. However, given the speculative nature of these items these operational additional costs or savings have not been estimated at this time.

In 2025 Mayor Treat started discussions of a 2050 Comprehensive City Plan. Some of the items discussed for the 2050 plan may require additional review or approval by the various city committees/commission including but not limited to Water/Wastewater, Parks, Community Development and Review, Planning Commission and also review or discussion or reciprocal agreements with the County or State. Additionally some may require public hearings.

Beithor Per S. spot SS0   Got Sanitary Control   Got Sanitary Contro							
Description   1,000   2007	Recap of Parks Capital and Maintenance Items Completed in 2022, 2023 and 20	)24 (all GF pg.	58 Audit)		2025 thru		Funding Sources (Grant Bond
Billion Print, Egglocation	Description	2022	2023	2024			Amend78, Donations, Savings)
Columnication	Bishop Park, dept 0430				, ,		0.7
Committed   10,931   2,930   3,000							
		62,266					GF Savings
Space   Spac		46.044	7,934				GF Savings
3,500   Gr Saving		16,911	F2 80C				
New State for Solish Fool Professor			52,800	31 500			GF Savings
Post   March   Post	·						GF Savings
### Special Stolen Trailer				.,	713,978		Amend 78
Replace Stolen Trailer	Pool Heaters for Lap Pool and Therapy Pool				49,944		GF Savings/Amend 78
Soone Ref Cross with and sidework, Other half in Street   6,859   7,447   66   67 Saving Aloco applicability, and 202 and 2023 and in 10224   7,447							
All composite backstop netting was 0.322 all on 0.423 all on in 2024   27,447   27,447   36 Saving Ander Sa	•						GF Savings
Alloan Barth Stignafes, Sept 0400  Alloan Barth Stignafes, Sept 0400  Alloan Barth Stignafes, Sept 0400  Advertising and Professional Control of the State of State o		6,859		27.447			
Batheronem and Parellon, in propress, COVID Celegos AP, Frolent to 2022   20.72.20   28.000   Advertising and Pre- Cappineering on the Countering to Milk, McCelland   11.357   5.722   A G F3 Swin, McCelland   20.72.20   A F3 Swin, McCelland				27,447			GF Savings
Engineering on trail connecting to Mills, McCelland   11,357   5,722		207 220	28 009				Advertising and Promotion Tax
Middle Park Upgrades, dept 0430							GF Savings
Field Lighting, \$71K approved on of AP Funds \$900, \$000 CP 100 Sponsor 77,500							g.
Pages   Page		266,996					AP Funds
Mills Park Uggrades, dept 6110		77,500					GF Savings
Page		7,250					GF Savings
Expanded tennis/pickleball courts 3 500% a piece initial estimate   20,500   544,310   GP Saving Pool Returbal & Returbal & Pool Reservation & Returbal Pool Reservation & Returbal Pool Reservation & Po							
Paymin Refurbish & Flectrical   26,571		<u> </u>					Grant, GF Savings
Pack   Septimbries			544,319				Amend 78
Mills Park Trail Engineering		26,571		40.075			
Septemblin Park Upgrades		<del>                                     </del>					
Seringhil Park Upgrades		$\vdash$		5,010	16 378		GF Savings/Amend 78
Parks General dept 0400   27ar Surm Mower					10,370		o. savings/milena /o
Parks General dept 0400   Side by side							GF Savings
Side by side	Parks General dept 0400						
Other Depts	· · · · · · · · · · · · · · · · · · ·	14,572	15,727				GF Savings
Courts new Door ADA	Side by Side		16,106		16,461		GF Savings
TSante Fe	•						
AC Expedition AC Heat Pump replacement on building AC Host				7,362			
AC Heat Pump replacement on building  (It bygrade to building access controls  PO Officer Body Cams/Dosh Cams  PO KO Officer  PO KO Officer  Fire SCBA Cascade Compressor (\$63K HQ and \$20K to move exist to Stat 2)  Totals  Totals  Totals  (11,115)  12 AEDs and a Trainer (12 at 3K and trainer 2K non capital)  Rope Rescue Equipment (non cap)  S year capital and maintenance plan  Proposed Funding Sc  Bondy Amendra, 1  Done  Proposed Funding Sc  Bondy Amendra, 1  Aquatic Center Upgrades  Corne & Pool Chemistry Upgrades  Aquatic Center Upgrades  Done  Bishop Grounds & Center  Aquatic Center Upgrades  Done  Bishop Grounds & Center  Aquatic Center Upgrades  Done  Bishop Grounds & Center  Aquatic Center Upgrades  Done  Done  Applied for a Weight Room Equipment (not yet funded and not in master plan)  Weight Room Equipment (not yet funded and not in master plan)  Weight Room Equipment (not yet funded and not in master plan)  Off Room Foor Resurfacing (every 10 years, \$15k each year to maintain) and New Curtains  Center Paring Lot Overlay maintenance not in master plan  Alkely Park Maintenance, dept 0430, see Master Plan (est. \$5.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$5.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0400, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0400, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0400, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0400, see Master Plan (est. \$2.3 mil) details for consideration for this park in t							
CH Upgrade to building access controls   69.294   PO Officer Body Camp/Dan/Dan/Dan/Dan/Dan/Dan/Dan/Dan/Dan/Dan							
PD Officer Body Carns/Dash Cams   679,803							
PD KS Officer Fire SCRA Cascade Compressor (\$63K HQ and \$20K to move exist to Stat 2) Totals Fire  12 AEDs and a Trainer (12 at 3K and trainer 2K non capital) 13 AEDs and a Trainer (12 at 3K and trainer 2K non capital) 14 AEDs and a Trainer (12 at 3K and trainer 2K non capital) 15 Qridered 16 AEDs and a Trainer (12 at 3K and trainer 2K non capital) 16 Qridered 17 AEDs and a Trainer (12 at 3K and trainer 2K non capital) 18 Qrear capital and maintenance plan  19 Done 10 GF Saving 10 Done 11 GF Saving 10 Done 11 GF Saving 11 Done 12 Q226 Q27 Q228 Q29 Q230 Savings 12 Savings 13 Savings 14 Qualit Center 14 Qualit Center Upgrades 15 Q206 Q27 Q28 Q29 Q230 Savings 16 Saving Savings 16 Saving Savings 16 Saving Savings 17 Qualit Center Upgrades 100,000 30,000 Q5,000 Unfrunde 17 Q200 Unfrunde 18 Q200 Unfrunde							
Totals							
Fire    12 AEDs and a Trainer (12 at 3K and trainer 2K non capital)   Ordered   GF Saving Rope Rescue Equipment (non cap)   Done   GF Saving Syear capital and maintenance plan			,	56,893			GF Savings
2 AEDs and a Trainer (12 at 3K and trainer 2K non capital)   Ordered   GF Saving Rope Rescue Equipment (non cap)   Done   GF Saving Spara capital and maintenance plan   Proposed Funding Sc Bond, Amend78, 1 Savings   Proposed Funding Sc Bond, Amend78, 1 Savings   Shop Park, dept 0430, Master Plan est. S8.5 Mil   Proposed Funding Sc Bond, Amend78, 1 Savings   Proposed Funding Sc Bond, Amend78, 1 Sa	Totals	711,202	1,872,514	124,693			_
12 AEDS and a Trainer (12 at 3K and trainer 2K non capital) Rope Rescue Equipment (non cap) S year capital and maintenance plan  Proposed Funding Sc Bond, Amendra, Rope Rescue Equipment (non cap)  Proposed Funding Sc Bond, Amendra, Rope Rescue Equipment (non cap)  Proposed Funding Sc Bond, Amendra, Rope Rescue Equipment (non cap)  Proposed Funding Sc Bond, Amendra, Rope Rescue Equipment (non cap)  Proposed Funding Sc Bond, Amendra, Rope Rescue Equipment (non cap)  Proposed Funding Sc Bond, Amendra, Rope Rescue Equipment (non cap)  Proposed Funding Sc Bond, Amendra, Rope Rescue Equipment (non cap)  Rope Rescue Equipment (non cap)  Proposed Funding Sc Bond, Amendra, Rope Rope Rescue Equipment (non cap)  Rope Rope Rope Rescue Equipment (non cap)  Rope Rope Rope Rescue Equipment (non cap)  Rope Rope Rope Rope Rope Rope Rescue Equipment (non cap)  Rope Rope Rope Rope Rope Rope Rope Rescue Plan (est. \$1.9mi) details for consideration for this park in the future.  Rope Rope Rope Rope Rope Rope Rope Rope	Fire						
Rope Rescue Equipment (non cap)  5 year capital and maintenance plan  2026 2027 2028 2029 2030 Bond, Amend78, Bond, Bond, Amend78, Bond, Bond, Amend78, Bond, Bond			(11,115)				
Syear capital and maintenance plan   2026   2027   2028   2029   2030							GF Savings
Description   2026   2027   2028   2029   2030	Rope Rescue Equipment (non cap)			Done			GF Savings
Bishop Park, dept 0430, Master Plan est. \$8.5 Mill  Aquatic Center  Aquatic Center Upgrades  100,000  30,000  25,000  Unfunde  Bishop Grounds & Center  2 complex restroom (includes 4), Shade Structures, Lighting Upgrades  2,000,000  Weight Room Equipment (not yet funded and not in master plan)  30,000  30,000  4Applied for a  Applied for a  Weight Room Equipment (not yet funded and not in master plan)  30,000  Unfunde  30,000  Unfunde  30,000  Unfunde  4Applied for a  5Applied for a  5Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40, dept 0440, and Millis dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Alcoa 40, dept 0440, and Millis dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Alcoa 40, dept 0440, see Master Plan (est. \$1.3 mill) details for consideration for this park in the future.  Millis Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Millis Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Millis Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Millis Park Upgrades, dept 0420, see Master Plan dest. \$2.3 mill) details for consideration for this park in the future.  Millis Park Upgrades, dept 0420, see Master Plan dest. \$2.3 mill) details for consideration for this park in the future.  Millis Park Upgrades, dept 0420, see Master Plan details for consideration for this park in the future.  Millis Park	5 year capital and maintenance plan						
Description   2026   2027   2028   2029   2030   Savings							Proposed Funding Sources (Gran
Bishop Park, dept 0430, Master Plan est. \$8.5 Mil  Aquatic Center  Aquatic Center Upgrades  Dion,000  Bishop Forunds & Center  100,000  Bishop Forunds & Center  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  2 complex restroom (includes A), Shade Structures, Lighting Upgrades  3 00,000  3 0,000  4 00,000  5 0,000  4 00,000  5 0,000  4 00,000  4 00,000  5 0,000  4 00,000  5 0,000  4 00,000  5 0,000  Applied for of this park in the future.  Bishop Forum Allows and Lighting  Applied for of this park in the future.  Applied for of this park in the future.  Applied for of this park in the future.  Mills Park Upgrades, dept 0420, see Master Plan (est. \$12 mill) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mill) details for consideration for							Bond, Amend78, Donations,
Aquatic Center Upgrades 100,000 30,000 25,000 Unfunde Bishop Grounds & Center 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 30,000 30,000 Applied for a Weight Room Equipment (not yet funded and not in master plan) 30,000 Surfoom Rough Floor Resurfacing (every 10 years, \$15k each year to maintain) and New Curtains 140,000 Unfunde Ashley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting 550,000 400,000  Applied for 6 Skate Park Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match 76,925 Midland Park Upgrades, dept 0420, see Master Plan (est. \$1.2 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0410, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0410, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0410, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0410, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Ripgrades, dept 0410, see Master Plan est. of \$200K  Kings Crossing Parks  Master Plan Implementation  Debswood Park Upgrades, dept 0410, see Master Plan est. of \$4 mil  Engineering & Design  Unfunde  Construction  4,160,000  Unfunde		2026	2027	2028	2029	2030	Savings)
Aquatic Center Upgrades Ozone & Pool Chemistry Upgrades Bishop Grounds & Center 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 3 complex restroom (includes A), Shade Structures, Lighting Upgrades 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 3 complex restroom (includes A), Shade Structures, Lighting Upgrades 4 complex restroom (includes A), Shade Structures, Lighting Upgrades 4 complex restroom (includes A), Shade Structures, Lighting Upgrades 4 complex restroom (includes A), Shade Structures, Lighting Upgrades 4 complex restroom (includes A), Shade Structures, Lighting Upgrades, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Milland Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Applied for 0.  2,400,000 Unfunde 575,000 Unfunde 575,000 Unfunde 575,000 Unfunde 676,925 Unfunde 677,000 Unfunde							
Ozone & Pool Chemistry Upgrades  Bishop Grounds & Center 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2,000,000  Weight Room Equipment (not yet funded and not in master plan) 30,000 30,000  Unfunde Gym Floor Resurfacing (every 10 years, \$15k each year to maintain) and New Curtains 140,000  Curtains 140,000  Unfunde Ashley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting 550,000  Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail, details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match 76,925  Midland Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Springhill Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Springhill Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  280,000  Unfunde  Debswood Park Upgrades, dept 0400, see Master Plan Est. of \$4 mil  Engineering & Design  Unfunde  Construction  4,160,000  Unfunde	·	100.000		20.000	25.000		Hofordad
Bishop Grounds & Center 2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2,000,000 30,000 4 Applied for a Weight Room Equipment (not yet funded and not in master plan) 30,000 30,000 4 Unfunde Gym Floor Resurfacing (every 10 years, \$15k each year to maintain) and New Curtains 4 Sound Farking Lot Overlay maintenance not in master plan 4 Sound Farking Lot Overlay maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan Connector Trail, details for consideration for this park in the future.  Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail, details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match 76,925 Midland Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Master Plan Implementation  Master Plan Implementation 507,000 Unfunde Springhill Park Upgrades, dept 0400, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation 280,000 Unfunde Springhill Park Upgrades, dept 0400, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation 280,000 Unfunde Springhill Park Upgrades, dept 0400, see Master Plan est. Of \$200K Mills Park Upgrades, dept 040C see Master Plan est. Of \$4 mil Baster Plan Implementation 4,160,000 Unfunde Construction 4,160,000 Unfunde Construction 4,160,000 Unfunde		100,000	100.000	30,000	25,000		
2 complex restroom (includes A), Shade Structures, Lighting Upgrades 2,000,000 Weight Room Equipment (not yet funded and not in master plan) 30,000 30,000 30,000 30,000 Unfunde Gym Floor Resurfacing (every 10 years, \$15k each year to maintain) and New Curtains 140,000 Unfunde Center Parking Lot Overlay maintenance not in master plan 300,000 Ashley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting 550,000 Applied for 0 Skate Park Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail, details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match 76,925 Midland Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Mister Plan Implementation  Center Park Implementation Applied for a 300,000 Applied for a 400,000 Applied for a 400,000 Applied for a 400,000 Applied for a 400,000 Applied for a			100,000				omunaea
Weight Room Equipment (not yet funded and not in master plan)  30,000  30,000  30,000  30,000  Unfunde  Gym Floor Resurfacing (every 10 years, \$15k each year to maintain) and New Curtains  140,000  Long Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting  \$50,000  Applied for (  \$8ate Park  \$2,875,000  Possible Gr  Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match  Midland Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  2,400,000  Unfunde  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  280,000  Unfunde  11,500  Unfunde  Construction  4,160,000  Unfunde  Construction	,	2,000.000					Applied for a Grant
Gym Floor Resurfacing (every 10 years, \$15k each year to maintain) and New Curtains  Center Parking Lot Overlay maintenance not in master plan  Ashley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting  S50,000  Alcoa 40, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match  T6,925  Midland Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrade Master Plan est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrade Master Plan est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  280,000  Unfunde  Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design  Unfunde  Construction				30,000			Unfunded
Curtains 140,000 Unfunde Center Parking Lot Overlay maintenance not in master plan 300,000 Unfunde Ashley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting 550,000 400,000 Applied for Consideration for this park in the future.  Possible Gi Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match 76,925 Grant 80/20 total \$38 Midland Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Master Plan Implementation 2,400,000 Unfunde Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation 5,75,000 Unfunde Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation 5,75,000 Unfunde Debswood Park Upgrades Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation 280,000 Unfunde Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design 311,500 Unfunde Construction 4,160,000 Unfunde							
Ashley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for consideration for this park in the future.  Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting  Skate Park  Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail, details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match  Midland Park Upgrades, dept 0420, see Master Plan (est. \$1.2 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  280,000  Unfunde  Tire Chief Park/First Responders Park (Master Plan Est. of \$4 mil)  Engineering & Design  Unfunde  Construction		<u> </u>		140,000			Unfunded
Alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for consideration for this park in the future.  Parking Lot Updates and Lighting  550,000  400,000  Applied for 0  2,875,000  Possible Gr  Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match  76,925  Midland Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Possible Grant 80/20 total \$38  Master Plan Implementation  2,400,000  Unfunde  Springhill Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  575,000  Unfunde  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  280,000  Unfunde  Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil)  Engineering & Design  311,500  Unfunde  Construction							Unfunded
Parking Lot Updates and Lighting 550,000 400,000 2,875,000 Possible Growth Skate Park	Ashley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for o	consideration	for this park in	the future.			
Parking Lot Updates and Lighting 550,000 400,000 2,875,000 Possible Growth Skate Park		<u> </u>	L				
Skate Park 2,875,000 Possible Grant 80/20 total \$38 Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match 76,925 Grant 80/20 total \$38 Midland Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation 2,400,000 Unfunde  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation 575,000 Unfunde  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation 280,000 Unfunde  Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design 311,500 Unfunde  Construction 4,160,000 Unfunde	, , , , , , , , , , , , , , , , , , , ,						
Alcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail , details for consideration for this park in the future.  Pos opened in 2023 carried forward into 2025 with McC Match 76,925 Grant 80/20 total \$38 Midland Park Upgrades, dept 0420, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation 2,400,000 Unfunde  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation 575,000 Unfunde  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks Master Plan Implementation 280,000 Unfunde  Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design Construction 4,160,000 Unfunde  Unfunde  Construction		550,000	400,000		2 075 000		Applied for Grant
Pos opened in 2023 carried forward into 2025 with McC Match 76,925 Grant 80/20 total \$38 Midland Park Upgrades, dept 0420, see Master Plan (est. \$12 mill) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mill) details for consideration for this park in the future.  Master Plan Implementation 2,400,000 Unfunde  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation 575,000 Unfunde  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation 280,000 Unfunde  Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design 311,500 Unfunde  Construction 4,160,000 Unfunde		s for consider	ation for this no	rk in the future			rossible drant
Midland Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for consideration for this park in the future.  Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  280,000  Unfunde  Frie Chief Park/First Responders Park (Master Plan Est. of \$4 mil)  Engineering & Design  Unfunde  Construction  4,160,000  Unfunde			asion for this pa	ar an ene ruture.			Grant 80/20 total \$384,625
Mills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mil) details for consideration for this park in the future.  Master Plan Implementation  Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  280,000  Unfunde  Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil  Engineering & Design  311,500  Unfunde  Construction		-7	or this park in th	e future.			
Debswood Park Upgrades, dept 0400, see Master Plan details for consideration for this park in the future.  Master Plan Implementation  Springhill Park Upgrade Master Plan est. Of \$200K  Kings Crossing Parks  Master Plan Implementation  Pire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design  Construction  4,160,000  Unfunde  Unfunde							
Master Plan Implementation 575,000 Unfunde Springhill Park Upgrade Master Plan est. Of \$200K Kings Crossing Parks 280,000 Unfunde Master Plan Implementation 280,000 Unfunde Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design 311,500 Unfunde Construction 4,160,000 Unfunde						2,400,000	Unfunded
Springhill Park Upgrade Master Plan est. Of \$200K Kings Crossing Parks Master Plan Implementation Pire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design Unfunde Construction 4,160,000 Unfunde		for this park i	in the future.				
Kings Crossing Parks         Section 1           Master Plan Implementation         280,000         Unfunde           Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil Engineering & Design         311,500         Unfunde           Construction         4,160,000         Unfunde					575,000		Unfunded
Master Plan Implementation 280,000 Unfunde  Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil  Engineering & Design 311,500 Unfunde  Construction 4,160,000 Unfunde							
Fire Chief Park/First Responders Park (Master Plan Est. of \$4 mil     Street Plan Est. of \$4 mil       Engineering & Design     311,500     Unfunde       Construction     4,160,000     Unfunde		200					
Engineering & Design         311,500         Unfunde           Construction         4,160,000         Unfunde		280,000					Unfunded
Construction 4,160,000 Unfunde			211 500				Unfundad
		<del>                                     </del>	311,500	4 160 000			
II VINA MENERI MEMERATOR INCIDUES TINICONSOUNT, QUO FIGUINSACONE FORS OS WEN OS LIE WALET FAIRISZU WILL AND TENNIS FICKIEDAN CHIMIER IS IS A WILL THAT THE CAP CAP		well as the W	ater Park(\$20 M		Pickleball Comp	lex (\$15 Mil)	
Plan documents, see Appendices				,	, cop	,,, ui	and the maste
Parks Equipment 26000 36000 100000 134000		26000	36000	100000	134000		Unfunde
Totals by year for Parks 3,062,925 1,147,500 4,460,000 3,609,000 2,400,000	Totals by year for Parks					2,400,000	

Bryant City Hall (Admin - HR, Fin, Eng, Mayor, City Clerk, etc.) An		Courts, IT, and (				
Year	2026	2027	2028	2029	2030	
Comprehensive Plan put out by RFQ						
New City Hall		3,000,000				BOND
						GF
						Savings/Partner
New Animal Control Facility Architecture Costs		65,000				Split
New Animal Control Facility		5,000,000				Bond/Grant
Reseal and paint Parking Lot (at Animal Control)						GF Savings
Finance/Water Billing Building Improvements		30,000				Undetermined
Network Infrastructure Upgrade, Switches and Routers,						
Replacement 6-8 years						<b>GF Savings</b>
City Hall Improvements at the Water Window Area						GF Savings
Bryant Fire						
Outfit Training Room with AV System	60,000					GF Savings
Hwy 5/Hilltop RD Area Fire Station		3,000,000				BOND
Equipment for Hwy 5/Hilltop RED Area Fire Station		1,000,000				BOND
5 year cycle adding to our fire apparatus fleet						Amend 78
Reseal and paint Parking Lot (Split with Police)	12,500					GF Savings
Bryant Police						
						Grants/GF
Replace body Armor 5 year expiration some each year	15,000	15,000	15,000	15,000		Savings
NEW K9 Dogs some from 2 from School and 1 from Narcotic						Donation/GF
funds						Savings
New Police Headquarters		4,000,000				BOND
Reseal and paint Parking Lot (Split with FIRE)	12,500					GF Savings
Replace aging Trinity Innovative Solutions/Getac Camera Units						
in Cars (new in 2023), have approximately 50 units replace every						
5 years				100,000		Amend 78
Replace aging Body Camera Units, have approximately 61 units						
replace every 2 years individually below the Capital threshold of						
\$5K						
	5,000	5,000	5,000	5,000		<b>GF Savings</b>
City Wide General Fund Totals	105,000	16,115,000	20,000	120,000	0	16,360,000

#### **Future Capital Projects and Funding Considerations**

Over the next decade, four major capital projects are being considered:

- A new or significantly improved City Hall
- A new Fire Station in the northern area of the city
- A new Police Headquarters
- A new Animal Control Facility

The combined cost of these projects is expected to exceed \$10 million, likely requiring the issuance of bonds to finance them.

Starting December 1, 2026, the 2016 Sales and Use Bond becomes eligible for refinancing. At that time, the City Council could consider taking the issue to a public vote to refinance the existing debt and extend the Sales Tax to help fund these critical infrastructure improvements.

This topic has been highlighted in the city's Budget Books from 2022 to 2025. However, in September 2024, Mayor Treat introduced a new possibility to the City Council and Bond Counsel: the advanced refunding of the 2016 debt to fund the construction of an outdoor entertainment venue.

#### **Proposed Plan for Refinancing Failed**

This extension would have generated an estimated \$33 million to fund the entertainment venue. The strategy behind this approach was the venue would drive economic growth, potentially increasing sales tax revenue, property taxes, and franchise fees. These additional revenues could then be used to finance future city projects, including facility improvements. If successful, this plan might reduce the need for new facilities by allowing for repairs and enhancements to existing structures. The election was held May 13, 2025, voters chose not to refinance at that time. Back to the drawing board. In XX of 2025 a Funding Committee was formed to address this and other funding issues being experienced by the City of Bryant. After XX meetings the funding committee decided to get behind the idea of increasing sales tax to fund these and other items like the Wastewater Treatment plant needed upgrades, Stormwater infrastructure and others. The amount and division and timing of such a tax increase is being explored by consultants the city hired.

Bryant	Fleet Overview and five year plan	LC	oc						
Bryant	General Fund Departments - including Enterprise Leases			2026	2027	2028	2029	2030	2031
NEW PI	anning and Development - dept 0120	4							
	Ordering 5 vehicles on proposed Amend 78								
Fire - de	epts 0500-0510	2							
IT									
2020	Hyundai Santa Fe	91259						Replace	
Animal	- 6 planned vehicles for 10.5 employees								
2013	Ford F250 Truck	69002							
2023	Ford Transit Van	02855							
2023	Ford Expedition XL SUV	11893							
2025	Office Staff Use Ford FS SUV Max 4*2	49930							Replace
2025	Office Staff Use Ford FS SUV Max 4*2	49865							Replace
2025	4th Officer Use Ford FS SUV Max 4*2	49917							Replace
2025	added a 4th Ford ex on 9/29/25 per Crystal	50029							
Fire	Chief, Assist. Chief, Marshall, Batt Chief, Brush and Pool Truck								
2013	Ram 2500	02148		Replace					
2015	Ram 5500 Brush Truck	08948							
2016	Chev Tahoe	90828		Replace					
2017	Dodge Durango	29002			Replace				
2019	GMC Sierra	31033					Replace		
2020	Ford F250	68562						Replace	
Parks - :	11 vehicles for 18 full time and 11 part time employees								
2018	GMC Sierra 3500 dump bed (1-ton)	66156						Replace	
2018	GMC Sierra 2500 crew long (Ballfield)	00896						Replace	
2018	GMC Sierra 2500 crew long (Mow Crew)	02286						Replace	
2018	GMC Sierra 2500 crew short (David)	17426						Replace	
2004	Ford Expedition	B49713			Replace				
2025									replace
2009	Chevy Silverado 2500HD (Trash Truck)	49772			Replace				
2025									Replace
2025						•			Replace
2025									Replace
2025									Replace

Police Department - 27 of the below vehicles are up for sale in 2024 and 2025, keeping 2 Specialty Vehicles. It is unknown how much will be received from the sale but it should be budget neutral in 2025 to replace only 13 (6 regular, admin unmarked, 7 Enterprise) of them in 2025 and two in later years. After 2024 the Police Department is the only department planning to continue their leases with Enterprise. In 2024 they bought 8 new vehicles from Enterprise to pay off through 2029 (5 years). The old Enterprise agreement from 2020/2021 is for 32 vehicles. They currently rent 7(budgeted in act 5245 non-cap) and that brings their department total to 62 vehicles for 59 dept employees.

/(buuge	ted in act 5245 non-cap) and that brings their department total to t	oz veriicies for 5	9 dept employees.				
2025	Chevy Silverado	41698					Replace
2025	Chevy Tahoe	86400					Replace
2025							Replace
2015	Dodge Durango	47767					
2015	Ford Cargo Van kept for Specialty Vehicle	91263					
2016	Dodge 1500 - on Gov Deals to sell in 11/2024	20615					
2016	Dodge 1500	02136					
2025	Chevy Tahoe - Enterprise	16849					Replace
2025	Chevy Tahoe - Enterprise	16948					Replace
2025	Chevy Tahoe - Enterprise	16943					Replace
2025	Chevy Tahoe - Enterprise	16864					Replace
2025	Chevy Tahoe - Enterprise	16843					Replace
2025	Chevy Tahoe - Enterprise	16823					Replace
2025	Chevy Tahoe - Enterprise	16813					Replace
2008	Ford F350 - Sold by 11/2024	04824					
2025							Replace
2017	Ford Explorer	36819					
2025							Replace
2025							Replace
2018	Dodge Ram Truck	70000			Replace		
2019	Dodge Charger	26569					
2019	Dodge Charger	26570					
2019	Dodge Charger	26571					
2019	Dodge Charger	26572					
2022	GMC Yukon Chief's	29990		Replace			
Unknow	LESSO Mrap Kept as Specialty Vehicle	No VIN/Title					
Jnknown	LESSO Tandem Axle 16ft Trailer - Sold by 11/2024	No VIN/Title					
Jnknown	LESSO Single Axle Lrg Wheel Trailer	No VIN/Title					
Jnknown	LESSO Single Axle Trailer	No VIN/Title					
Jnknown	LESSO RTV - sold by 11/2024	68424					
Jnknown	LESSO Motorcycle, donation in pieces	04000					
Street - 2	4 vehicles for 18 employees						
Vehicles	Make:						
2022	Ram 5500 4x4 Single Cab Tradesman Diesel (Dump)	71327		Replace			
2023	Ram 5500 4x4 Crew Cab Tradesman Diesel (Dump)	55839			Replace		
2023	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59920			Replace		
2023	Ram 2500 4x4 Crew 6' 4" Bed Diesel	81539			Replace		
2023	Ram 2500 4x4 Crew 6' 4" Bed Diesel	81540			Replace		
2024	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59921					
2024	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59922					
	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59923					
2024	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59924					
2024	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59925					

1		1			1		1	ı	
	Ram 5500 4x4 Single Cab Tradesman Diesel (Dump)	18648	<u> </u>		ļ	ļ			
	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59920	<u> </u>			ļ	<u> </u>	<u> </u>	Ļ
2024	Ram 5500 4x4 (1 Ton) Tradesman Diesel (Mechanic)	39967	LĪ						
2024	Ram 2500 4x4 Crew 6' 4" Bed Diesel	11963							
	Ram 1500 4x4	36990							
	Jeep Grand Cherokee Laredo 4x4	78210							
	Jeep Grand Cherokee Laredo 4x4	51792	t		İ	1			
	Jeep Grand Cherokee Laredo 4x4	51793							
2024	Jeep Grand Cherokee Laredo 4x4	51790							
			-						
2024	Jeep Grand Cherokee Laredo 4x4	51790				-			
	Jeep Grand Cherokee Laredo 4x4	51791							
2022	Ram 5500 1 Ton	71327			Replace				
2023	Mack Granite 64 Single Axle	02014							
2024	Ram 5500 4X4	18648							
2024	Ram 5500 4X\$	39967							
2024	Mack Granite 64 Tandem	88451							
2025	Mack Granite 64 Tandem	44435							
	Ram 5500 AT37G Bucket Truck	95336			Replace				
Trailers									
2025									Replace
2025			-						
2025			-						Replace
						<u> </u>			Replace
	Air Burner T-300	11018	<u> </u>			Replace	ļ		
	Big Ex	95327	<u> </u>						
	Big Tex	18079	<u> </u>			ļ			
2022	KM International	46033	<u> </u>			ļ			
2023	CellTech	69349	L				<u> </u>	<u> </u>	
2023	PJ Trailers	49707							
2023	Trailboss	04451							
2024	Palmer	03069			İ	İ			
2024	Vermeer	50857	t		1	1			
2024	X-ON	33603	H			<b>+</b>			<del>                                     </del>
Mowers	A ON	33003	<del>                                     </del>		1	<del>                                     </del>			<del>                                     </del>
								-	Donlas:
2025		00:						ļ	Replace
	Scag Power Equipment	00204	1						Replace
2019	Scag Power Equipment	00203	<u> </u>	Replace					Replace
2021	Scag Power Equipment	00729	<u> </u>			Replace		]	Replace
	Scag Power Equipment	00103	<u> </u>				<u> </u>	<u> </u>	
2024	John Deere	17594	LĪ						
2024	John Deere	17742							
2024	John Deere	92375							
	Ventrac	59926							
Heavy Ed		l	<del>                                     </del>		t	t	<b>-</b>	<b></b>	+
									,
		30172		Replace/\$100K					
2006	Sakai Roller	30172 00723		Replace/\$100K					
2006 2011		30172 00723		Replace/\$100K					Replace
2006 2011 2025	Sakai Roller Caterpillar	00723		Replace/\$100K		Penlace			Replace
2006 2011 2025 2019	Sakai Roller Caterpillar Air Burner T-300	00723		Replace/\$100K		Replace			Replace
2006 2011 2025 2019 2023	Sakai Roller Caterpillar Air Burner T-300 John Deere	00723 11018 49348		Replace/\$100K		Replace			Replace
2006 2011 2025 2019 2023 2023	Sakai Roller Caterpillar Air Burner T-300 John Deere Sakai	00723 11018 49348 30335				Replace			Replace
2006 2011 2025 2019 2023 2023 2017	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar	00723 11018 49348 30335 06761		Replace/\$100K  Replace/\$200K		Replace			Replace
2006 2011 2025 2019 2023 2023 2017 2023	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere	11018 49348 30335 06761 69766				Replace			Replace
2006 2011 2025 2019 2023 2023 2017 2023 2023	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere	00723 11018 49348 30335 06761 69766 49348				Replace			
2006 2011 2025 2019 2023 2023 2017 2023 2023	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere	11018 49348 30335 06761 69766				Replace			Replace
2006 2011 2025 2019 2023 2023 2017 2023 2023 2011 Heavy Tr	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar	00723 11018 49348 30335 06761 69766 49348				Replace			
2006 2011 2025 2019 2023 2023 2017 2023 2023 2011	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar	00723 11018 49348 30335 06761 69766 49348				Replace			
2006 2011 2025 2019 2023 2023 2017 2023 2023 2011 Heavy Tr	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar	00723 11018 49348 30335 06761 69766 49348				Replace			Replace
2006 2011 2025 2019 2023 2023 2017 2023 2023 2011 Heavy Tr 2025	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar	00723 11018 49348 30335 06761 69766 49348				Replace			Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2023 2011 Heavy Tr 2025 2025	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar	00723 11018 49348 30335 06761 69766 49348			Replace	Replace			Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2023 2011 Heavy Tr 2025 2025 2025	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere Caterpillar ucks:	11018 49348 30335 06761 69766 49348 00723			Replace Replace	Replace			Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2021 2021 2011 Heavy Tr 2025 2025 2025 2022 2022	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:	00723 11018 49348 30335 06761 69766 49348 00723 71327 50291			Replace Replace	Replace			Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2023	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:	00723 11018 49348 30335 06761 69766 49348 00723 71327 50291 02014				Replace			Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2023 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Kenworth T370 Mack Ram	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648				Replace			Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2022 2022 202	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram  Kenworth T370 Mack Ram Ram Ram	00723 11018 49348 30335 06761 69766 49348 00723 71327 50291 02014				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2022 2022 202	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Kenworth T370 Mack Ram Ram Ram Mack	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967				Replace			Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2022 2023 2024 2024 2025	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Kenworth T370 Mack Ram Ram Ram Mack Mack Mack	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2022 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere John Beere John Beere Askai Ram Kenworth T370 Mack Ram Ram Mack Mack Mack Mack Mack Mack Mack Mack	00723 11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere  Ram Remworth T370 Mack Ram Ram Mack Mack Mack Mack Mack Mack Mack Mack	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2027 2023 2017 2023 2011 Heavy Tr 2025 2025 2022 2022 2024 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere Ram Ram Ram Ram Ram Ram Ram Ram Ram Ram	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2027 2023 2017 2023 2011 Heavy Tr 2025 2025 2022 2022 2024 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere  Ram Remworth T370 Mack Ram Ram Mack Mack Mack Mack Mack Mack Mack Mack	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2022 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Kenworth T370 Mack Ram Ram Mack Mack Mack Mack Mack Jeep Jeep	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2022 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere Ram Ram Ram Ram Ram Ram Ram Ram Ram Ram	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2022 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Kenworth T370 Mack Ram Ram Mack Mack Mack Mack Mack Jeep Jeep	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435				Replace			Replace Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Remworth T370 Mack Ram Ram Mack Mack Mack Mack Mack Mack Mack Mer- 3 vehicles for 4 employees Jeep Jeep Jeep Jeep Jeep Jeep Ju vehicles for 7 employees and 4 for Pumps and Controls	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788				Replace			Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2027 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2024 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Rem Kenworth T370 Mack Ram Ram Mack Mack Mack Mack Jeep Jeep Jeep Jeep Jeep Jeep Jeep Jee	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787				Replace			Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2022 2022 2022 2022 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar ucks:  Ram Kenworth T370 Mack Ram Ram Mack Mack Mack Mack Mack Mack Mack Mack	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787	###			Replace			Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2022 2022 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar uchs:  Ram Kenworth T370 Mack Ram Ram Mack Mack Her- 3 vehicles for 4 employees Jeep Jeep Jeep Jeep Jeep Jeep John Deere John	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787	###			Replace			Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2025 2022 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere Caterpillar John Deere Caterpillar John Deere Caterpillar John Deere Caterpillar John Deere John Deere Caterpillar John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere Deere John Deere John Deere Deeree John Deere Deeree John Deere Deeree John Deere Deeree John Deeree John Deere Deeree John Deere Deeree John Deere Deeree John Deere Deeree John Deere Deeree John Deere Deeree John Deere Deeree John Deeree	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787	###			Replace			Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2017 2021 2011 Heavy Tr 2025 2025 2025 2022 2024 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere John Deere Caterpillar John John John John John John John John	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787 76703 71224 60794 49295	### ### ###			Replace			Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2022 2022 2022 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar  Well and the same service of the same s	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787 76703 71224 60794 49295 49295	###			Replace			Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2022 2022 2022 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere John Deere Caterpillar John John John John John John John John	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787 76703 71224 60794 49295	### ### ###			Replace			Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2022 2022 2022 2022 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere Caterpillar  ucks:  Ram  Kenworth T370 Mack Ram  Ram  Mack Mack Mack Mack Mer- 3 vehicles for 4 employees Jeep Jeep Jeep Jeep John Deere	11018 49348 30335 06761 69766 49348 00723  71327 50291 02014 18648 39967 44435  51789 51788 51787  76703 71224 60794 49295 49295 49295 49788 61999	### ### ###		Replace	Replace			Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2022 2022 2022 2022 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar  Well and the same service of the same s	11018 49348 30335 06761 69766 49348 00723 71327 50291 02014 18648 39967 44435 51789 51788 51787 76703 71224 60794 49295 49295	### ### ###			Replace			Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2017 2023 2011 Heavy Tr 2025 2025 2025 2025 2022 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere Caterpillar  ucks:  Ram  Kenworth T370 Mack Ram  Ram  Mack Mack Mack Mack Mer- 3 vehicles for 4 employees Jeep Jeep Jeep Jeep John Deere	11018 49348 30335 06761 69766 49348 00723  71327 50291 02014 18648 39967 44435  51789 51788 51787  76703 71224 60794 49295 49295 49295 49788 61999	### ### ###		Replace	Replace	Replace		Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace
2006 2011 2025 2019 2023 2023 2017 2023 2019 2011 Heavy Tr 2025 2025 2025 2022 2024 2024 2024 2024	Sakai Roller Caterpillar  Air Burner T-300 John Deere Sakai Caterpillar John Deere John Deere Caterpillar John Deere Caterpillar  ucks:  Ram  Kenworth T370 Mack Ram  Ram  Kenworth T370 Mack Ram  Ram  Li vehicles for 4 employees  Jeep Jeep Jeep Jeep John Deere  Li vehicles for 7 employees and 4 for Pumps and Controls  On order PO end 2431 for On order PO end 2431 for On order PO end 2431 for On order PO end 2739 for On order PO end 2739 for On order PO end 2739 for On order PO end 2739 for On order PO end 2739 for On order PO end 2739 for On order PO end 2430 for, see above?	11018 49348 30335 06761 69766 49348 00723  71327 50291 02014 18648 39967  44435  51789 51788 51787  76703 71224 60794 49295 49295 89748 61999	### ### ###		Replace	Replace	Replace Replace		Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace Replace

2025									Replace
	Peterbuilt Vac-All	49926							перисс
2025	Stribling Hammer	PO 1838					1		
	50/50 Ram 2500 New Position Water/WW	NEW							
Equipme									
	On order PO end 2052 for	537000	###						Replace
	John Deere 35	312						Replace	.,
Trailers								Портили	
2025	Trailer	NEW							
	Trailer Fusion Pipe Cargo								Replace
Wastew	ater - 9 vehicles for 23 employees								
Vehicles									
2025	On order PO end 2086 for	45690	###						Replace
2025	On order PO end 2429 for	60790	###						Replace
2025	On order PO end 2954 for	31410	###						Replace
2025	On order PO end 2726 for	61260	###						Replace
2025	On order PO end 2727 for	61260	###						Replace
	On order PO end 2432 for	112490							Replace
2025	Not ordered yet budgeted at	287000							Replace
2022	Ram 3500 Dually	38677			Replace				
2019	Weston Star Vac Con - 10 year contract replace in 2030	H5678						Replace	
2024	Ram 2500	76793					Replace		
2024	Ram 2500	68248					Replace		
2024	Ram 2500	68249					Replace		
2024	Ram 3500 Dually	98682					Replace		
2024	Ram 3500	72697					Replace		
2025	On order PO end 3487 for	233400							Replace
Trailers									
2025	On order PO end 1764 for	17010							Replace
2025	On Order PO end 1763 for	19730							Replace
2025	On order PO end 1843 for	18780							Replace
2025	Extra ordered from savings PO end 1845 for	12543							
2019	Big Tex 14ft Dump Trailer	38252		Replace					
2022	Big Tex 40ft Gooseneck	03109					Replace		
2012	Wooden Equipment Trailer	00003							
2010	Big Tex Box Trailer	2433							
Equipme									
2025	1997 Sniper Jetter 747 pending budgeted at \$281K								Replace
2025	on order PO end 1553 for	93250							Replace
2025	on order PO end 1760 for	90070							Replace
2020	Scag SMT-72V	00137			Replace				
2018	Kubota RCK72P-28Z	00874							
2020	Kaeser M55PE	35630			Replace				
2022	John Deere 333G Skid	35500					Replace		
2022	John Deere 50G Excavator	98352					Replace		
2023	John Deere 85G Excavator	24630						Replace	
	Hammerhead HB45T4 GenPac	20002				Replace			
2021	Hammerhead 100XT PB Machine	30021				Replace			
2025	4" Pump PO 1551 for ?								Replace
_	John Deere 35 Excavator							1	Replace
	McElroy Fusion Machine Pipeburst								Replace
2025	John Deere 135 Excavator								Replace

Appendix 4 - City Fee Schedule

		Appendix 4 - City Fee Schedule	
Dept		Misc GL Code Fee, 001-0120-4248	Amount/Calculation  14 Cents a Square Foot. \$40 Minimum
Plan Dev Plan Dev		Fee, 001-0120-4248 Fee, 001-0120-4200	.000475 * Project Costs. Maximum \$1000
Plan Dev	Amusement Permit	Fee, 001-0120-4204	100
Plan Dev		001-0120-4206	125
Plan Dev Plan Dev		Fee, 001-0120-4242 Fee, 001-0120-4236	100 14 Cents a Square Foot. \$150 Minimum
Plan Dev	Building-Residential Addition, Remodel	Fee, 001-0120-4238	14 Cents a Square Foot. \$100 Minimum
Plan Dev			150
Plan Dev Plan Dev		Fee, 001-0120-4250 Fee, 001-0120-4210	25 15 Cents a Square Foot. \$100 Minimum
Plan Dev		Fee, 001-0120-4228	15 Cents a Square Foot. \$200 Minimum
Plan Dev		Fee, 001-0120-4228	1/2 of Commercial Building Fee
Plan Dev Plan Dev		Fee, 001-0120-4206 Fee, 001-0120-4212	150 100
Plan Dev		Fee, 001-0120-4212 Fee, 001-0120-4214	14 Cents a Square Foot. \$35 Minimum
	buildings	<u> </u>	
Plan Dev	Generators, (Enter # of systems)	Fee, 001-0120-4214	\$35 Plus \$30 Each Additional System
Plan Dev	inspections)	Fee, 001-0120-4214	2 Inspections are \$70. Each Inspection after is \$35.
Plan Dev Plan Dev		Fee, 001-0120-4214 Fee, 001-0120-4214	35 35
Plan Dev	Electrical - TPP	Fee, 001-0120-4214	35
Plan Dev			35 25
Plan Dev Plan Dev		Fee, 001-0120-4218 Fee, 001-0120-4232	\$35 PER METER
Plan Dev	Large Attendance Facility Permit	Alcohol Permit Fee, 001-0120-4258	1000
Plan Dev		Alcohol Permit Fee, 001-0120-4258	250
Plan Dev Plan Dev		Alcohol Permit Fee, 001-0120-4258 Fee	500 \$70 for the first system. \$25 for each after.
Plan Dev		Fee, 001-0120-4220	\$60 for the first system. \$15 for each after.
Plan Dev Plan Dev	Mechanical - Duct Work (Enter # of Systems)	Fee, 001-0120-4220 Fee, 001-0120-4220	\$70 for the first system. \$35 for each after.  14 Cents a Square Foot Heated and Cooled. \$70 Minimum
	accessory buildings		
Plan Dev Plan Dev		Fee, 001-0120-4220 Fee, 001-0120-4220	\$70 for the first system. \$35 for each after. 70
Plan Dev			66
Plan Dev	MOBILE HOME	Fee, 001-0120-4226	50
Plan Dev Plan Dev		Sales Tax, 001-0120-4656 Fee.	.10 PER DOLLAR SOLD
Plan Dev		Alcohol Permit Fee, 001-0120-4258	250
Plan Dev	On-Premises Consumption Permit - Restaurant	Alcohol Permit Fee, 001-0120-4258	Seating Capacity is under 100 equals \$500. Over 100 is \$1000
Plan Dev		Alcohol Permit Fee, 001-0120-4258	The number of Rooms is under 100 equals \$500. Over 100 is \$1000
Plan Dev Plan Dev		001-0120-4208 Fee, 001-0120-4230	25 Percent of Fee 50. Unless Company has Franchise Fee Agreement
Plan Dev		Fee, 001-0120-4232	35
Plan Dev		Fee, 001-0120-4232	\$5 PER FIXTURE
Plan Dev		Fee, 001-0120-4232	14 Cents a Square Foot Heated and Cooled. \$40 Minimum
Plan Dev Plan Dev		Fee, 001-0120-4232 Sales Tax, 001-0120-4656	35 5% of TOTAL ALCOHOL SALES
Plan Dev	Private Club Monthly Sales Tax 5%  Private Club Monthly Sales Tax Late Fee	Sales Tax, 001-0120-4030	10% of Sales Tax Fee
Plan Dev		Alcohol Permit Fee, 001-0120-4258	750
Plan Dev		Fee, 001-0120-4234	\$35
Plan Dev Plan Dev		Fee, 001-0120-4250 Alcohol Permit Fee, 001-0120-4258	\$25 plus \$1 per Lot \$20 for the First \$2000 in Sales. \$5 for Every \$1000 After.
Plan Dev		Alcohol Permit Fee, 001-0120-4258	\$20 for the First Two Thousand in Sales. \$5 for Every Thousand After.
Plan Dev Plan Dev		Alcohol Permit Fee, 001-0120-4258 001-0120-4206	425 Lot and Block is \$40. Meets and Bounds is \$125.
Blee Dev	RPZ PERMIT	Fee. 001-0120-4230	40
Plan Dev Plan Dev		Fee, 001-0120-4230 Fee, 001-0120-4240	25
Plan Dev		Alcohol Permit Fee, 001-0120-4258	250
Wastewater	Sewer Connection Fee, also supplied by Angela	Sewer Impact and Connection, 500-0950-4558	150
Wastewater Plan Dev			
	Wastewater Impact Fee, supplied also by Angela 500-0950-4631	Sewer Impact and Connection	500 per lot/unit
Plan Dev	SIGN PERMIT	Fee, 001-0120-4242 Fee 001-0120-4250	35 100
Plan Dev Plan Dev	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT	Fee, 001-0120-4242 Fee 001-0120-4250 Fee, 001-0120-4212	35 100 5
Plan Dev Plan Dev Plan Dev	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT	Fee, 001-0120-4242 Fee 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4244	35 100 5 15
Plan Dev Plan Dev Plan Dev	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT STORTMAN FERMIT	Fee, 001-0120-4242 Fee 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4244	35 100 5
Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT STORMWater In-Lieu Fee Commercial-Large - Stormwater Detention and Drainage Plan Review Commercial-Small - Stormwater Detention and Drainage Plan Review	Fee, 001-0120-4242 Fee 001-0120-4250 Fee, 001-010-4212 Fee, 001-0120-4244 500-0140-4567 500-0140-4567 500-0140-4567	35 100 5 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250
Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Stormwater	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT Stormwater In-Lieu Fee Commercial-Large - Stormwater Detention and Drainage Plan Review Commercial-Small - Stormwater Detention and Drainage Plan Review STREET CUT	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4244 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4280	35 100 5 1 100 5 1 100 1
Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT Stormwater In-Lieu Fee Commercial-large - Stormwater Detention and Drainage Plan Review Commercial-Small - Stormwater Detention and Drainage Plan Review STREET CUT Subdivision Final Plat - Wastewater Flushing Fee	Fee, 001-0120-4242 Fee 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4244 500-0140-4567 500-0140-4567 500-0140-4567 Fee, 001-0120-4230 Fee, 500-0550-4631	35 100 5 5 15 5 500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 50 50
Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Street Wastewater Wastewater Water	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STORMART STORMART STORMART STORMART STORMART STORMART STORMART STORMART STORMART STORMART STORMART STORMART STORMART STREET CUT Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Waster Flushing Fee	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4214 500-0140-4567 500-0140-4567 500-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631	35 100 5 15 15 SSO0-\$3000 based on acreage, calculated by STORMWATER 250 250 50 Number of Lots * 50 50
Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Street Wastewater Wastewater Water Water	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMATER IN-LIEU FEE Commercial-large - Stormwater Detention and Drainage Plan Review Commercial-Small - Stormwater Detention and Drainage Plan Review STREET CUT Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Water Impact Fee - 500-0900-4631 Subdivision Final Plat - Water Impact Fee - 500-0900-4632	Fee, 001-0120-4242 Fee 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4214 500-0140-4567 500-0140-4567 500-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4632 Fee, 500-0900-4632 Fee, 500-0900-4632	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 50
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Street Wastewater Wastewater Water Water Water	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STO	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4214 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0900-4632 Fee, 500-0900-4632 Fee, 001-0120-4250	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Street Wastewater Wastewater Water Water Water Plan Dev	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STORMART STORMART PERMIT STORMART STORMART PERMIT STORMART STORMART PERMIT STREET CUT SUBdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Preliminary Plat - Review Fee - 900-0900-4632 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4557 Review - 500-0140-4557	Fee, 001-0120-4242 Fee, 001-0120-4212 Fee, 001-0120-4212 Fee, 001-0120-4244 500-0140-4567 500-0140-4567 500-0140-4567 Fee, 001-0120-4230 Fee, 001-0120-4230 Fee, 500-050-631 Fee, 500-050-631 Fee, 500-0900-632 Fee, 500-050-632 Fee, 500-050-632 Fee, 500-050-635 Fe	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum
Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storet Wastewater Wastewater Water Water Water Plan Dev Plan Dev	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMARIA STORMARIA STORMARIA STORMARIA STORMARIA STORMARIA STORMARIA STORMARIA STORMARIA STORMARIA STREET CUT SUBdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Inpact Fee - 500-0950-4631 Subdivision Final Plat - Water Flushing Fee Subdivision Final Plat - Water Flushing Fee Subdivision Final Plat - Water Flushing Fee Subdivision Final Plat - Water Impact Fee - 500-0950-4631 Subdivision Final Plat - Water Impact Fee - 500-0900-4632 Subdivision Final Plat - Water Impact Fee - 500-0900-4632 Subdivision Final Plat - Water Impact Fee - 501-0120-4635 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567 SWIMMINIOR POOL	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4214 Fee, 001-0120-617 Fee, 001-0120-617 Fee, 001-0120-617 Fee, 001-0120-618 Fee, 001-0120-618 Fee, 500-0950-6181 Fee, 500-0950-6181 Fee, 500-0950-6182 Fee, 500-0950-6182 Fee, 500-0950-6182 Fee, 001-0120-6182 Fee, 001-0120-6182 Fee, 001-0120-6182 Fee, 001-0120-6182 Fee, 001-0120-6182 Fee, 001-0120-61867 Fee, 001-0120-6182 Fee, 001-0120-61867 Fee, 001-0120-6182	35 100 5 15 15 SS00-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Street Wastewater Wastewater Water Water Plan Dev Plan Dev Water	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMARD AND PERMIT STORMARD AND PERMIT STORMARD AND PERMIT STORMARD AND PERMIT STORMARD AND PERMIT PERMIT AND PERMIT	Fee, 001-0120-0424 Fee, 001-0120-04210 Fee, 001-0120-04212 Fee, 001-0120-04244 500-0140-04567 500-0140-04567 500-0140-04567 Fee, 001-0120-04210 Fee, 500-0950-0631 Fee, 500-0950-0631 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0900-0632 Fee, 500-0100-0100-0100-0100-0100-0100-0100-	35 100 5 15 15 500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 Number of Lots * 50 Number of Lots * 3 Number of
Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storet Wastewater Wastewater Water Water Water Plan Dev Plan Dev	SIGN PERMIT SIGN PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PLAN PERMIT STREET CUT SUBdivision Final Plat - Wastewater Plushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Water Flushing Fee Subdivision Final Plat - Water Flushing Fee Subdivision Preliminary Plat - Review Fee - 001-0120-4632 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567 SWIMMING POOL System Dev. Charge, also supplied by Angela Temporary Business License Fee	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4214 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0900-652 Fee, 500-0950-50 Fee, 500-0950-50 Fee, 500-0950-652 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250	35 100 5 15 15 SS00-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storet Wastewater Wastewater Water Water Plan Dev Plan Dev Water Plan Dev Water	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STORMASTER OF STORMASTER OF STORMASTER OF STORMASTER OF STORMASTER OF STORMASTER OF STORMASTER OF STORMASTER OF STORMASTER OF STREET CUT. Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4632 Subdivision Preliminary Plat - Review Fee - 001-0120-4632 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567 SWIMMING FOOL System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4212 Fee, 001-0120-4214 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4632 Fee, 500-0950-4632 Fee, 500-0950-4632 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250 Water impact and Connection, 500-0900-4540 001-0120-4208 001-0120-4208	35 100 5 15 15 SS00-\$3000 based on acreage, calculated by STORMWATER 250 250 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125.
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storewater Street Wastewater Water Water Water Water Plan Dev Water Plan Dev Water Plan Dev Water Plan Dev Water	SIGN PERMIT SIGN PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT SUBDIVISION PERMIT SUBDIVISION FINAL PLATE PLANTING PERMIT SUBDIVISION FINAL PLATE VASTEWATER FLUSHING FEE SUBDIVISION FINAL PLATE VASTEWATER FLUSHING FEE SUBDIVISION FINAL PLATE VASTEWATER FLUSHING FEE SUBDIVISION FINAL PLATE VASTEWATER PLATE PLAT	Fee, 001-0120-4242 Fee, 001-0120-4210 Fee, 001-0120-4211 Fee, 001-0120-4214 Fee, 001-0120-4244 500-0140-4567 500-0140-4567 500-0140-4567 Fee, 001-0120-4230 Fee, 500-0550-4631 Fee, 500-0550-4631 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 001-0120-4250 500-0140-4567 Fee, 001-0120-4250 Fee, 001-0120-	35 100 5 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$2\$ per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125.
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Storet Wastewater Wastewater Water Water Water Plan Dev Plan Dev Water Plan Dev Water	SIGN PERMIT Sign Variance Fee - 001-0120-4250 STE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART In Lieu Fee Commercial-Large - Stormwater Detention and Drainage Plan Review Commercial-Small - Stormwater Detention and Drainage Plan Review STREET CUT Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Inspact Fee - 500-0950-4631 Subdivision Final Plat - Waster Plushing Fee Subdivision Final Plat - Water Impact Fee - 500-0900-4632 Subdivision Final Plat - Water Impact Fee - 500-0900-4632 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567 SWIMMING POOL System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4212 Fee, 001-0120-4214 S00-0140-4567 500-0140-4567 500-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4632 Fee, 500-0950-4632 Fee, 500-0950-4632 Fee, 500-0950-4632 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250 Water Impact and Connection, 500-0900-4540 S01-0120-4208 S01-0120-4208 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection	35 100 5 15 15 SS00-\$3000 based on acreage, calculated by STORMWATER 250 250 50 0 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storest Street Wastewater Wastewater Water Water Water Plan Dev Plan Dev Water Plan Dev Water Water Water Plan Dev Water Water Water Plan Dev Water Water Water Water Water Water Water Water Water	SIGN PERMIT Sign Variance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STORMART DETERMINE AND PROPERTY OF THE PR	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4212 Fee, 001-0120-4214 Fee, 001-0120-4244 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 001-0120-4250 S00-0140-4567 Water Impact and Connection, 500-0900-4540 O01-0120-4208 O01-0120-4208 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection	35 100 5 15 55 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 660 per lot/unit 125 500
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storest Wastewater Wastewater Water Water Plan Dev Plan Dev Water Plan Dev Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev	SIGN PERMIT SIGN AVAIRANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STORMART PERMIT STORMART STORMART PERMIT STORMART STORMART PERMIT STARET CUT SUBdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Wastewater Impact Fee - 500-0900-4632 Subdivision Preliminary Plat - Review Fee - 001-0120-4632 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567 SWIMMING POOL System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Beer and Light Wine Permit Wholesale Beer and Light Wine Permit Work Commencing before permit issuance (Enter Fee)	Fee, 001-0120-4242 Fee, 001-0120-4215 Fee, 001-0120-4215 Fee, 001-0120-4217 Fee, 001-0120-4214 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-050-4631 Fee, 500-050-4631 Fee, 500-050-4631 Fee, 500-050-4631 Fee, 500-050-4632 Fee, 500-050-4632 Fee, 500-050-4632 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250 Water Impact and Connection, 500-0900-4540 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Mater Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230	35 100 5 15 15 500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storest Street Wastewater Wastewater Water Water Water Plan Dev Plan Dev Water Plan Dev Water Water Water Plan Dev Water Water Water Plan Dev Water Water Water Water Water Water Water Water Water	SIGN PERMIT SIGN PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STORMART PERMIT STORMART STORMART PERMIT STORMART STORMART PERMIT STREET CUT Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Water Flushing Fee Subdivision Final Plat - Water Flushing Fee Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567 SWIMMING POOL System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela Water Deposit Water Impact Fee, supplied also by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Work Commencing before permit issuance (Enter Fee)	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4212 Fee, 001-0120-4214 Fee, 001-0120-4244 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 500-0500-4632 Fee, 001-0120-4250 S00-0140-4567 Water Impact and Connection, 500-0900-4540 O01-0120-4208 O01-0120-4208 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection	35 100 5 15 55 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 660 per lot/unit 125 500
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Storet Wastewater Waster Water Water Water Plan Dev Plan Dev Water Plan Dev Water Plan Dev Plan Dev Plan Dev Water Water Water Water Water Water Water Animal Control Animal Control	SIGN PERMIT SIGN PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STORMARD PERMIT STREET CUT SUBDIVISION Final Plat - Wastewater Plushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Water Flushing Fee Subdivision Final Plat - Water Flushing Fee Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567 SWIMMING POOL System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, slos oupplied by Angela Water Deposit Water Impact Fee, also supplied also by Angela Water Deposit Water Impact Fee, slos oupplied also by Angela Subdivision Primit Wholesale Liquor Permit Wholesale Bear and Light Wine Permit Wholesale Enquor Permit Work Commencing before permit issuance (Enter Fee) 1st Impound - not licensed or vaccinated 2nd impound - not licensed or vaccinated	Fee, 001-0120-0424 Fee, 001-0120-04210 Fee, 001-0120-04212 Fee, 001-0120-04214 Fee, 001-0120-04244 Fee, 001-0120-04244 Fee, 001-0120-04267 Fee, 001-0120-04267 Fee, 001-0120-04210 Fee, 500-0950-0631 Fee, 500-0950-0631 Fee, 500-0900-0632 Fee,	35 100 5 15 15 SS00-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 30 60
Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Storewater Street Wastewater Water Water Water Water Plan Dev Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Water Water Water Plan Dev Animal Control Animal Control Animal Control Animal Control	SIGN PERMIT SIGN PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART STORMART DETENTION AND DETAILS PLAN REVIEW Commercial-Large - Stormwater Detention and Drainage Plan Review Commercial-Small - Stormwater Detention and Drainage Plan Review STREET CUT SUBdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Waster Flushing Fee Subdivision Final Plat - Water Flushing Fee Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4557 SWIMMING POOL System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Work Commencing before permit issuance (Enter Fee) 1st Impound/pickup - licensed/sterilized 1st Impound - not licensed or vaccinated 2nd impound	Fee, 001-0120-4242 Fee, 001-0120-4215 Fee, 001-0120-4215 Fee, 001-0120-4212 Fee, 001-0120-4214 Fee, 001-0120-4244 500-0140-4567 500-0140-4567 500-0140-4567 Fee, 001-0120-4230 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0900-4632 Fee, 500-0900-4632 Fee, 500-0900-4632 Fee, 500-0900-4632 Fee, 500-0900-4632 Fee, 500-0900-4632 Fee, 001-0120-4250 Fee, 001-0120-4250 Fee, 001-0120-4250 Fee, 001-0120-4250 Fee, 001-0120-4250 Fee, 001-0120-4250 Fee, 001-0120-4250 Fee, 001-0120-4250 Fee, 001-0120-4258 Fee, 001-0120-4258 Fee, 001-0120-4230 Fee Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420 Fer Animal, Per incident, Ord 2015-19, 001-0200-4420	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 660 67 67 68 68 68 68 68 68 68 68 68 68 68 68 68
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Storet Wastewater Waster Water Water Water Plan Dev Plan Dev Water Plan Dev Water Plan Dev Plan Dev Plan Dev Water Water Water Water Water Water Water Animal Control Animal Control	SIGN PERMIT  SIGN DERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  STORMART STORMART DETERMINE PLANT PROPERTY OF THE PROPERTY	Fee, 001-0120-4242 Fee, 001-0120-4215 Fee, 001-0120-4217 Fee, 001-0120-4217 Fee, 001-0120-4214 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4632 Fee, 500-0910-4525 S00-0140-4567 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250 Water impact and Connection, 500-0900-4540 001-0120-4208 Water impact and Connection, 500-0900-4540 Mater impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	35 100 5 15 15 SS00-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 30 60
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Stormwater Stormwater Wastewater Wastewater Water Water Plan Dev Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Auter Water Water Auter Auter Water Auter Animal Control	SIGN PERMIT  SIGLORARNICE PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  STORMART STORMART PERMIT  STORMART STORMART PERMIT  STATE CLEAR STORMART POTENTION AND DEVALUATE PLAN REVIEW  COMMERCIAL TIPE - STORMART POTENTION AND DEVALUATE PLAN REVIEW  STREET CUT  Subdivision Final Plat - Wastewater Flushing Fee  Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631  Subdivision Final Plat - Waster Flushing Fee  Subdivision Final Plat - Water Flushing Fee  Subdivision Preliminary Plat - Review Fee - 001-0120-4250  Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567  SWIMMING POOL  System Dev. Charge, also supplied by Angela  Temporary Business License Fee  Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206  Water Connection Fee, also supplied by Angela  Water Deposit  Water Connection Fee, also supplied by Angela  Water Deposit  Water Impact Fee, supplied also by Angela, 500-0900-4629  Wholesale Beer and Light Wine Permit  Work Commencing before permit issuance (Enter Fee)  1st impound/pickup - licensed/sterilized  1st impound - not licensed or vaccinated  2nd impound  4th and Subsequent impounds  After-hours impound fee, in addition to regular impound/Boarding Fees. Also applies to reclaim after hours.	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4212 Fee, 001-0120-4214 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4632 Fee, 500-0902-4632 Fee, 500-0902-4632 Fee, 500-0902-4632 Fee, 500-0903-632 Fee, 001-0120-4250 S00-0140-4567 Water Impact and Connection, 500-0900-4540 O01-0120-4208 O01-0120-4208 O01-0120-4208 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 250 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 240 50
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Storex Storex Wastewater Wastewater Water Water Plan Dev Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Auter Water Water Auter Water Auter Animal Control Animal Control Animal Control Animal Control Animal Control Animal Control Animal Control Animal Control	SIGN PERMIT  SIGN PATIANCE PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STREET CUT  SUBDIVISION Final Plat - Wastewater Detention and Drainage Plan Review  STREET CUT  Subdivision Final Plat - Wastewater Flushing Fee  Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631  Subdivision Final Plat - Water Flushing Fee  Subdivision Preliminary Plat - Review Fee - 001-0120-4250  Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567  SWIMMING POOL  System Dev. Charge, also supplied by Angela  Temporary Business License Fee  Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206  Water Connection Fee, also supplied by Angela  Water Deposit  Water Impact Fee, supplied also by Angela, 500-0900-4629  Wholesale Beer and Light Wine Permit  Wholesale Equor Permit  Wholesale Equor Permit  Work Commencing before permit issuance (Enter Fee)  1st Impound/pickup - licensed/sterilized  1st impound/pickup - licensed/sterilized  1st impound - not licensed or vaccinated  2nd impound  3rd impound  4th and Subsequent impounds  After- hours impound fee, in addition to regular Impound/Boarding Fees. Also applies to reclaim after hours.  Emergency Boarding	Fee, 001-0120-0424 Fee, 001-0120-04210 Fee, 001-0120-04212 Fee, 001-0120-04244 500-0140-04567 500-0140-04567 500-0140-04567 500-0140-04567 Fee, 001-0120-04210 Fee, 500-0950-04631 Fee, 500-0950-04631 Fee, 500-0950-04631 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04632 Fee, 500-0900-04526 Water impact and Connection, 500-0900-04540 O01-0120-04280 O01-0120-04280 O01-0120-04280 Water impact and Connection, 500-0900-04566 Water impact and Connection Water impact and Connectio	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 61 120 120 120
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Storet Wastewater Wastewater Water Water Plan Dev Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	SIGN PERMIT SIGN Ariance Fee - 001-0120-4250 SITE CLEARANCE PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMART In Lieu Fee Commercial-Large - Stormwater Detention and Drainage Plan Review Commercial-Small - Stormwater Detention and Drainage Plan Review STREET CUT Subdivision Final Plat - Wastewater Flushing Fee Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631 Subdivision Final Plat - Water Impact Fee - 500-0900-4632 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Review Fee - 001-0120-4250 Subdivision Preliminary Plat - Review Fee - 001-0120-04250 System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela Water Deposit Water Impact Fee, supplied also by Angela Swater Impact Fee, supplied also by Angela Water Impact Fee, supplied also by Angela Swater Impact Fee, supplied also by Angela Water Impact Fee, supplied also by Angela Water Impact Fee, supplied also by Angela Swater Impact Fee, supplied also by Angela Water Impact Fee, supplied also by Angela Swater Impact Fee, supplied also by Angela Swater Impact Fee, supplied also by Angela Water Impact Fee, supplied also by Angela Swater Impact Fee, supplied Swater Impact Fee, supplied Swater Impact Fee, supplied Swater Impact Fee, supplied Swater Impact Fee, supplied Swater Impact Fee, supplied Swater Impact Fee, supplied Swater Impact Fee, supplied Swater Fee, supplied Swater Fee, supplied Swater Fee, supplied Swater Fee, supplied Swater Fee, supplied Swater Fee, supplied Swater Fee, supplied Swater Fee, supplied Swater Fee,	Fee, 001-0120-4242 Fee, 001-0120-4215 Fee, 001-0120-4215 Fee, 001-0120-4214 Fee, 001-0120-4244 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4632 Fee, 500-0950-4632 Fee, 500-0910-4632 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250 S00-0140-4567 Water impact and Connection, 500-0900-4540 001-0120-4208 Water impact and Connection, 500-0900-4540 Water impact and Connection Water impact and Connection Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4258 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-04420	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 60 60 60 60 60 60 60 60 60 60 60 60
Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Street Wastewater Water Water Water Water Plan Dev Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Water Water Water Water Animal Control	SIGN PERMIT  SIGN TAIRD PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  STORMARD PERMIT  SUDDIVISION FINIAL PERMIT  SUDDIVISION FINIAL PLATE WAS PERMIT	Fee, 001-0120-0424 Fee, 001-0120-04210 Fee, 001-0120-04212 Fee, 001-0120-04244 500-0140-04567 500-0140-04567 500-0140-04567 500-0140-04567 Fee, 001-0120-04230 Fee, 500-050-04631 Fee, 500-050-04631 Fee, 500-050-04631 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 500-050-04632 Fee, 001-0120-04250 500-0140-04567  Water Impact and Connection, 500-0900-04540 001-0120-04208 001-0120-04208 001-0120-04208 Water Impact and Connection, 500-0900-04566 Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Per Per Animal, Per incident, Ord 2015-19, 001-0200-0420	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 110 20 10 20 5
Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Stormwater Stormwater Wastewater Wastewater Water Water Plan Dev Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Auter Water Water Auter Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Auter Plan Dev Plan Dev Animal Control	SIGN PERMIT  SIGLICARANCE PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  STORMART IN-LIGHE FERMIT  STORMART IN-LIGHE FERMIT  STORMART IN-LIGHE FERMIT  STARET CUT  SUBdivision Final Plat - Wastewater Detention and Drainage Plan Review  STREET CUT  Subdivision Final Plat - Wastewater Flushing Fee  Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631  Subdivision Final Plat - Waster Flushing Fee  Subdivision Final Plat - Water Flushing Fee  Subdivision Preliminary Plat - Review Fee - 001-0120-4250  Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4557  SWIMMING POOL  System Dev. Charge, also supplied by Angela  Temporary Business License Fee  Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206  Water Connection Fee, also supplied by Angela  Water Deposit  Water Deposit  Water Deposit  Water Impact Fee, supplied also by Angela, 500-0900-4629  Wholesale Beer and Light Wine Permit  Work Commencing before permit issuance (Enter Fee)  1st Impound/pickup - licensed/sterilized  1st impound - not licensed or vaccinated  2nd impound  4th and Subsequent impounds  After- hours impound fee, in addition to regular impound/Boarding Fees. Also applies to reclaim after hours.  Emergency Boarding  Boarding  Quarantine/Prosecution (Includes police impoundment.)  Pupples/Kitens impounded with Mother  Bath	Fee, 001-0120-4242 Fee, 001-0120-4215 Fee, 001-0120-4215 Fee, 001-0120-4214 Fee, 001-0120-4244 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4631 Fee, 500-0950-4632 Fee, 500-0950-4632 Fee, 500-0910-4632 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250 S00-0140-4567 Water impact and Connection, 500-0900-4540 001-0120-4208 Water impact and Connection, 500-0900-4540 Water impact and Connection Water impact and Connection Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4258 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-04420	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 60 60 60 60 60 60 60 60 60 60 60 60
Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Stormwater Stormwater Wastewater Wastewater Water Water Plan Dev Water Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	SIGN PERMIT  SIGLCEARANCE PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  SOLICITATION PERMIT  STORMART IN-LIGHE FERMIT  STORMART IN-LIGHE FERMIT  STORMART IN-LIGHE FERMIT  STATE CLEARANCE PERMIT  STATE CLEARANCE PERMIT  STATE CLEARANCE PERMIT  STATE CLEARANCE PERMIT  SUDDIVISION FINAL PLANT PROVING PERMIT	Fee, 001-0120-4242 Fee, 001-0120-4250 Fee, 001-0120-4212 Fee, 001-0120-4212 Fee, 001-0120-4214 S00-0140-4567 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0590-4632 Fee, 500-0500-4632 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Fee, 500-0500-4500 Feer Animal, Per incident, Ord 2015-19, 001-0200-4420 Feer Animal, Per inc	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 105 100 100 100 100 100 100 100 100 10
Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Stormwater Stormwater Stormwater Storet Wastewater Wastewater Water Water Plan Dev Plan Dev Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	SIGN PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT SOLICITATION PERMIT STORMAN STATE CLEARANCE PERMIT STORMAN STATE CLEARANCE PERMIT STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE STORMAN STATE	Fee, 001-0120-4242 Fee, 001-0120-4215 Fee, 001-0120-4217 Fee, 001-0120-4217 Fee, 001-0120-4218 Fee, 001-0120-4244 S00-0140-4567 S00-0140-4567 S00-0140-4567 Fee, 001-0120-4230 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0590-4631 Fee, 500-0590-4632 Fee, 500-0900-4632 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4250 S00-0140-4567 Fee, 001-0120-4252 Water impact and Connection, 500-0900-4540 001-0120-4208 001-0120-4208 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per	35 100 5 15 15 5500-\$3000 based on acreage, calculated by STORMWATER 250 250 50 50 Number of Lots * 50 Number of Lots * 50 Number of Lots * 3 + 300 \$25 per lot. \$250 Minimum 60 150 Double Business License Fee Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 30 60 10 10 10 10 20 5 5

Animal Cantral	Farance Materials Con-	Deced as Asimal Needs 001 0200 4224	Marian
Animal Control Animal Control	Emergency Veterinary Care Adoption	Based on Animal Needs, 001-0200-4224 Per Animal , Ord 2015-19, 001-0200-4202	Varies 15
Animal Control	Medical Care, Misc.	Per Animal , Ord 2015-19, 001-0200-4222	20
Animal Control	Spay/Neuter	Per Animal , Ord 2015-19, 001-0200-4246 Per Animal , Ord 2015-19, 001-0200-4202	60
Animal Control Animal Control	Adoption - Small Animals Adoption- Exotics	Per Animal , Ord 2015-19, 001-0200-4202 Per Animal , Ord 2015-19, 001-0200-4202	Set by Director
Animal Control	Adoption - Misc.	Per Animal , Ord 2015-19, 001-0200-4202	Set by Director
Animal Control	Adoption - Discount	Per Animal , Ord 2015-19, 001-0200-4202	Set by Director
Animal Control Animal Control	Adoption - Senior Discount Euthanasia 0-50 lbs.	Per Animal , Ord 2015-19, 65 year of age or older, 001-0200-4202 Per Animal , Ord 2015-19, 001-0200-4222	minus \$5 30
Animal Control	Euthanasia 51-100 lbs.	Per Animal , Ord 2015-19, 001-0200-4202	40
Animal Control	Euthanasia 101-150 lbs. (Needs updated)	Per Animal , Ord 2015-19, 001-0200-4202	60
Animal Control Animal Control	Euthanasia 150 - 200 lbs. (Needs updated) Private Cremation with Return of Cremains (Prices set at: 0-25 lbs.; 25.01 - 50	Per Animal , Ord 2015-19, 001-0200-4202 Per Animal , Ord 2015-19, 001-0200-4202	80+\$2 per lb. over - Needs to be increased to 90+\$2 per lb. over 150 lbs. \$175/\$195/\$225 - Needs increased to 180/195/230
	lbs.; 50.01 - 150 lbs.; 150 lbs. + Not available.)		
Animal Control  Animal Control	Cremation without Return (Prices set at 0 - 25 lbs.; 25.01 - 50 lbs.; 50.01 - 199.9 lbs.; 200 lbs. + Not Available - Refer to Livestock and Poultry.)  Urn or Remains Container	Per Animal , Ord 2015-19, 001-0200-4202  Per Animal , Ord 2015-19, 001-0200-4202	\$35/\$45/\$55 - Needs Increased to 40/50/60  Cost
Animal Control	Semi- Private Cremation with Return (Prices set at: 0-25 lbs.; 25.01 - 50 lbs.; 50 lbs. + Not Available, Must be Private.)	Per Animal , Ord 2015-19, 001-0200-4202	\$125
	Pet Memorial Service	Per Item, 001-0200-4222	TBD
Animal Control Animal Control	License - 1 year License - 3 year	Annually , 001-0200-4224 Triennial, 001-0200-4224	15
	(Deleted - Outdated) (Deleted - Outdated)		
Animal Control	License - Registered Therapy, Assistance Animal and Law Enforcement/Military Animals	No Fee	0
Animal Control	Lifetime Pet License	One Time , 001-0200-4224	50
Animal Control Animal Control	Active/Military Senior Discount Wild Animal Permit	Per Pet License, 001-0200-4224 Annually , 001-0200-4224	(\$2) 100
Animal Control	Animal Establishment Permit - Private Kennels/Catteries	Annually , 001-0200-4224	25
Animal Control	Animal Establishment Permit - Grooming, Boarding Kennels	Annually , 001-0200-4224	25
Animal Control	Animal Establishment Permit - Pet Shops	Annually , 001-0200-4224	40
	Fee Name		Fee Price
Parks Parks	Memberships Senior Annual	001-0430-4300	\$120
Parks	Senior Monthly	001-0430-4300	\$15
Parks	Senior 3 Month	001-0430-4300	\$40
Parks Parks	Senior 6 Month Senior 10 Pass	001-0430-4300 001-0430-4300	\$75 \$30
Parks	Family Annual	001-0430-4300	\$420
Parks Parks	Family Monthly	001-0430-4300 001-0430-4300	\$45 \$125
Parks	Family 3 Month Family 6 Month	001-0430-4300	\$240
Parks	Additional Youth Annual	001-0430-4300	\$75
Parks	Additional Adult Annual	001-0430-4300	\$175
Parks Parks	Additional Youth Monthly Additional Adult Monthly	001-0430-4300 001-0430-4300	\$6 \$16
Parks	Additional Youth 3 Month	001-0430-4300	\$20
Parks	Additional Adult 3 Month	001-0430-4300	\$48
Parks Parks	Adult Annual Adult Monthly	001-0430-4300 001-0430-4300	\$280 \$30
Parks	Adult 3 Month	001-0430-4300	\$80
Parks	Adult 6 Month	001-0430-4300	\$150
Parks Parks	Adult 10 Pass Student Annual	001-0430-4300 001-0430-4300	\$45 \$150
Parks	Student Monthly	001-0430-4300	\$20
Parks Parks	Student 3 Month Student 6 Month	001-0430-4300 001-0430-4300	\$50 \$80
Parks	Student 10 Pass	001-0430-4300	\$30
Parks Parks	Disability Annual Disability Monthly	001-0430-4300 001-0430-4300	\$120 \$15
	Disability 3 Month	001-0430-4300	\$40
Parks	Disability 6 Month	001-0430-4300	\$75
Parks Parks	Disability 10 Pass Corporate Adult	001-0430-4300 001-0430-4300	\$30 \$20
		001-0430-4300	\$10
Parks	Corporate Senior		
Parks	Corporate Senior Corporate Family	001-0430-4300	\$30
Parks Parks	Corporate Family Child Annual	001-0430-4300	\$100
Parks	Corporate Family		
Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 5 Month	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300	\$100 \$10 \$25 \$45
Parks Parks Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 5 Month Adult Day pass	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514	\$100 \$10 \$25 \$45 \$5
Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 5 Month	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300	\$100 \$10 \$25 \$45
Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Adult Mills Pool Season Pass	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0410-4532	\$100 \$25 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 5 Month Adult Day pass Vouth Day pass Mills Day pass Mills Day pass Mills Day pass Vouth Was pass Mills Day pass Mult Mills Pool Season Pass Vouth Mills Pool Season Pass	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4310 001-0430-4514 001-0410-4532	\$100 \$10 \$25 \$45 \$5 \$5 \$5
Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Adult Mills Pool Season Pass	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0410-4532	\$100 \$25 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Mills Day pass Mills Day pass Adult Nills Pool Season Pass Adult Nills Pool Season Pass Activities Adult Basketball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0410-4532 001-0410-4532 001-0430-4532 001-0430-454 001-0410-4532	\$100 \$10 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$50 \$250 \$2
Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks Parks	Corporate Family Child Annual Child Annual Child Monthly Child 3 Month Child 5 Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball I Team	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532	\$100 \$25 \$45 \$55 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Mills Day pass Mills Day pass Adult Nills Pool Season Pass Adult Nills Pool Season Pass Activities Adult Basketball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364	\$100 \$10 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$50 \$250 \$2
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 5 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Solleyball Team Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4564 001-0430-4564 001-0430-4564 001-0430-4564	\$100 \$25 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$50 \$250 \$2
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Gold	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0430-4532 001-0430-4532 001-0410-4532 001-0410-4532 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4546 001-0430-4566 - monthly 001-0430-43566 - monthly	\$100 \$10 \$25 \$45 \$45 \$55 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$50 \$100, now offering financial aid \$300 \$50, now offering financial aid \$200 \$85, now offering financial aid \$85, now offering financial aid
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 5 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Solleyball Team Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4564 001-0430-4564 001-0430-4564 001-0430-4564	\$100 \$25 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$50 \$250 \$2
Parks Parks	Corporate Family Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Iream Youth Volleyball Team BASS Swim Gold BASS Swim Gild BASS Swim Gild BASS Swim Silver BASS Swim Bronze AAU kit Master Swim	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4310 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4366 - monthly	\$100 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child A Month Child S Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Individual Youth Molleyball Team Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Mas	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4512 001-0430-4532 001-0410-4532 001-0410-4532 001-0430-4544 001-0430-4546 001-0430-4564 001-0430-4566 - monthly 001-0430-4366 - monthly	\$100 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$75 \$60 \$200 \$200 \$200 \$200 \$200 \$200 \$200
Parks Parks	Corporate Family Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Iream Youth Volleyball Team BASS Swim Gold BASS Swim Gild BASS Swim Gild BASS Swim Silver BASS Swim Bronze AAU kit Master Swim	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4366 - monthly	\$100 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Individual Youth Mills Mool Season Mills Pool Season Pass Activities Adult Basketball Mills Mills Pool Season Pass Activities Adult Basketball Youth Season Mills Mills Pool Season Pass Activities Adult Basketball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4314 001-0430-4514 001-0430-4514 001-0430-4532 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4534 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly	\$100 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks	Corporate Family Child Annual Child Annual Child Month Child J Month Child S Month Adult Day pass Youth Day pass Wills Day pass Mills Day pass Adult Nills Pool Season Pass Adult Nills Pool Season Pass Adult Nills Pool Season Pass Adult Nills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Wolleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4310 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4386 - monthly 001-0430-4386 - monthly	\$100 \$25 \$45 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$575 \$50 \$250 \$250 \$250 \$250 \$250 \$250 \$250
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Individual Youth Mills Mool Season Mills Pool Season Pass Activities Adult Basketball Mills Mills Pool Season Pass Activities Adult Basketball Youth Season Mills Mills Pool Season Pass Activities Adult Basketball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4314 001-0430-4514 001-0430-4514 001-0430-4532 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4534 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly	\$100 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Fool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Volleyball Iream Pouth Volleyball Iream BASS Swim Gold BASS Swim Silver BASS Swim Gold BASS Swim Silver BASS Swim Solve Master Swim Mater Swim Mater Swim Mater Swim Montes Mater Swim Season Private Swim Lessons Private Swim Lessons Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Swim Badiles Adult Disc Golf	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4534 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly	\$100 \$25 \$45 \$55 \$45 \$55 \$55 \$55 \$575 \$60 \$250 \$250 \$250 \$250 \$250 \$250 \$250 \$25
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball i Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Basketball Individual Youth Wolleyball Team BASS Swim Silver BASS Swim Silver BASS Swim Sold BASS Swim Sold BASS Swim Sold BASS Swim Solver BASS Swim B	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-454 001-0430-454 001-0430-454 001-0430-454 001-0430-4364 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4386 - monthly 001-0430-4388 - monthly	\$100 \$25 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Fool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Volleyball Iream Pouth Volleyball Iream BASS Swim Gold BASS Swim Silver BASS Swim Gold BASS Swim Silver BASS Swim Solve Master Swim Mater Swim Mater Swim Mater Swim Montes Mater Swim Season Private Swim Lessons Private Swim Lessons Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Swim Badiles Adult Disc Golf	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4534 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly	\$100 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$75 \$50 \$250 \$250 \$250 \$250 \$250 \$250 \$250
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child G Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Toyuth Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Mass Swim Gold BASS Swim Gold BASS Swim Bronze AAU kit Master Swim Swim Meet Master Swim Swim Meet Swim Babies Adult Rickleball Adult Disc Soil Semi-Private Swim Lessons Semi-Private Swim Lessons Semi-Private Swim Lessons Semi-Private Swim Lessons Swim Babies Adult Pickleball Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4310 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4388 - monthly/class 001-0430-4382 - monthly-04882 - mo	\$100 \$25 \$45 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$55 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Volleybal Individual Youth Volleybal Individual Youth Volleybal Individual Youth Wolleybal Individual Youth Wolleybal Individual Youth Wolleybal Individual Youth Soleybal Individual Youth Wolleybal	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4382 - monthly-class 001-0430-4382 - monthly-class 001-0430-4382 - monthly-class 001-0430-4382 - monthly-class 001-0430-4382 - monthly-rate 001-0430-4332 - hourly-rate	\$100 \$25 \$45 \$55 \$45 \$55 \$55 \$55 \$55 \$55 \$575 \$60 \$2500 \$2500 \$2500 \$2500 \$2500 \$250, now offering financial aid \$200 \$250, now offering financial aid \$285, now offering financial aid \$285, now offering financial aid \$270, now offe
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Iram Youth Basketball Individual Youth Basketball Individual Youth Basketball Individual Youth Wolleyball Individual Youth Volleyball Individual Youth Volleyball Individual Master Swim Silver BASS Swim Silver BASS Swim Solver  001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4368 001-0430-4368 001-0430-4368 001-0430-4368 001-0430-4388 001-0430-4388 001-0430-4388 001-0430-4388 001-0430-4382 001-0430-4382 001-0430-4382 001-0430-4382 001-0430-4366 001-0430-4382 001-0430-4366 001-0430-4382 001-0430-4382 001-0430-4366 001-0430-4382 001-0430-4382 001-0430-4366 001-0430-4382 001-0430-4382 001-0430-4366 001-0430-4382 001-0430-4366 001-0430-4382 001-0430-4366 001-0430-4368 (Indoor) 001-0430-4363 001-0430-43632 - hourly rate 001-0430-4332 - hourly rate	\$100 \$25 \$45 \$45 \$55 \$55 \$55 \$55 \$575 \$50 \$250 \$250 \$250 \$250 \$250 \$250 \$250	
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Individual Youth Delseyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Rickleball Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Green Room Green Room Blue Room Half Purple Room Half Purple Room Half Purple Room Half	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4314 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4382 - monthly-4368 - monthly 001-0430-4382 - monthly-4368 - monthly	\$100 \$25 \$25 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child G Month Adult Day pass  Wouth Day pass Mills Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Bronze AAU kit Master Swim Swim Meet  Water Aerobics Non Members/Members Group Swim Lessons Semi-Private Swim Lessons Semi-Private Swim Lessons Semi-Private Swim Lessons Semi-Bables Adult Pickleball Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Red/Green Room Bule Room Purple Room Full Ektra bour room fee	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4382 - monthly/class 001-0430-4382 - monthly-class 001-0430-4382 - mont	\$100 \$25 \$45 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$575 \$560 \$250 \$250 \$250 \$250 \$250 \$250 \$250 \$25
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Individual Youth Delseyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Rickleball Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Green Room Green Room Blue Room Half Purple Room Half Purple Room Half Purple Room Half	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4314 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4382 - monthly-4368 - monthly 001-0430-4382 - monthly-4368 - monthly	\$100 \$25 \$25 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Broil Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Salestball Team Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Gold BASS Swim Silver BASS Swim Foroze Adu Itit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Semi- Pri	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-5514 001-0430-5514 001-0430-552 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4382 - monthly-class 001-0430-4382 - m	\$100 \$25 \$45 \$55 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$5
Parks Parks	Corporate Family Child Annual Child Monthly Child 3 Month Child Month Adult Day pass Mills Day pass Mills Day pass Mills Day pass Mills Day pass Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Iroam Youth Basketball Iroam Youth Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Master Swim Silver BASS Swim Silver BASS Swim Sold BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Bablies Adult Pickleball Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Green Room Green Room Bulle Room Half Purple Room Half Purple Room Half Purple Room Hull Extra hour room fee Reservation Late Fee Event Room Media	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4382 hourly rate 001-0430-4332 hourly rate	\$100 \$25 \$45 \$45 \$55 \$5 \$5 \$5 \$5 \$5 \$5 \$55 \$55

Parks	Gymnasium	001-0430-4332 - daily rate	\$1050 an even number per court
Parks	Bishop Tournament Court	001-0430-4332 - hourly rate	\$40
Parks	Bishop Basketball Court	001-0430-4332 - hourly rate	\$50
Parks	Bishop Basketball Half Court	001-0430-4332 - hourly rate	\$25
Parks	Fitness Room	001-0430-4332 - hourly rate	\$20
Parks	Stage Pieces	001-0430-4332	\$50
Parks	Baseball Parking Lot	001-0430-4332 - hourly rate	\$50
Parks	Full Lap Pool	001-0430-4340 - hourly rate	\$100
Parks	Individual Lanes	001-0430-4340 - hourly rate	\$15
Parks	Therapy Pool	001-0430-4340 - hourly rate	\$100
Parks	Racer's Party Room	001-0430-4340 - 2 hour block	\$120
Parks	Splash Pad	001-0430-4340 - 2 hour block	\$60
Parks	Outdoor Rentals		
Parks	Mills Pavilion 1	001-0430-4534 - hourly rate	\$20
Parks	Mills Pavilion 2	001-0430-4534 - hourly rate	\$10
Parks	Mills Pavilion 3	001-0430-4534 - hourly rate	\$15
Parks	Bishop Park Pavilion	001-0430-4332 - hourly rate	\$25
Parks	Ashley Park Pavilion	001-0450-4260 - hourly rate	\$25
Parks	Ashley Park Baseball Field	001-0450-4260 - 1.5 hour block	\$30
Parks	Alcoa 40 Multipurpose Field	001-0440-4260 - hourly rate	\$30
Parks	Alcoa 40 Softball Field	001-0440-4260 - hourly rate	\$30
Parks	Midland Soccer Field	001-0440-4260 - hourly rate	\$30
Parks	Mills Park Pool Party	001-0430-4532 - 2 hour block	\$250 cost covers a 3rd life quard when needed
Parks	Bishop RV Site - weekend rate	001-0430-4332 - daily rate	\$75
Parks	Bishop Softball Field	001-0430-4332 - hourly rate	\$30
Parks	Bishop Multipurpose Field	001-0430-4332 - hourly rate	\$30
Parks	Bishop Baseball Field	001-0430-4332 - hourly rate	\$30
Parks	Point Of Sale		
Parks	Mills Pool day pass		\$5
Parks	Tournament fee - baseball	001-0430-4354 - per field/per day	\$150
Parks	Tournament fee - softball	001-0430-4354 - per field/per day	\$150

Appendix 5 - Historical Review of 187/188 Bryant Parkway Capital Fund and Completion Plan

Rationary Project   State   February   State	Vendors/Engineers	Remaining on Contract at 12/31/24	Spent in 2017	Spent in 2018	Spent in 2019	Spent in 2020	Spent in 2021	Spent in 2022	Spent in 2023	Spent in 2024	Spent in 2025 Thru 8/31/25	Total since 2017
Garber project 2 Shoke to Reynolds 2 July 1         68,059         366,739         366,739         770,705	Rasbury Surveying		11,000			6,000						17,000
According	Garver Project 1 Shobe to I30 1 mile		294,797	211,967	345,524	11,380	5,625					869,293
## 1	Garver Project 2 Shobe to Reynolds 2.3 Mile	28,281	62,509	366,273	709,758	476,751	298,365	511,117	915,681	393,349	38,256	3,772,058
Same Part of the Control of the Con				279	•	•					•	279
Section   Sec	Bernhard TME LLC			4,500								4,500
## 1	Cranford			328								
Marchan	Crist											
Part					259.753		(58.893)	189.160				
Caratte							(,,					
Part	Garnat					24.375						
Redistone Redistone         6,500           Redistone Redistone         2,644,369         1,870,709         25,458         4,500						,						
Act												
Asphalt					1.627.094	254.584						
Septemble				_,,,,								
Trigonomia   170,149   1												
Substitution   Sub								12.422				
### 1								,				
Ferguson												
Fe												
Name						515 887						
1,000		(0)					2 633	26 311	25.860	68 669	4 527	
Saline County		(0)			0,527		2,033	20,511	23,000	00,003	1,527	
Saline County   19   19   19   19   19   19   19   1						2,000		1 355				
Streamworks												
McGeorge (completion date est 7/11/24)   (0)   5,072,660   11,228,680   3,914,322   20,215,661												
First Electric   0   1,725,000   1,225,000   1,225,000   1,225,000   1,225,000   1,225,000   1,225,000   1,225,000   1,225,000   1,223,025   1,282,640   36,8306   3,778,286   3,266,720   1,290,337   247,730   6,503,091   12,239,325   4,376,340   604,422   32,674,556   1,282,640   1,282,640   1,282,640   1,282,640   1,282,754		(0)							11.228.680	3.914.322		
Traffic Lighting Contract   1,225,000   Metropian Trail Grant   29,360   29,360   3,78,286   3,266,720   1,290,337   247,730   6,503,091   12,239,225   4,376,340   604,422   36,640								.,. ,		-,- ,-		
Totals									,		525,000	
Totals 1,282,640 368,306 3,778,286 3,266,720 1,290,337 247,730 6,503,091 12,239,325 4,376,340 604,422 32,674,556    Residual												
Funding 2016 Bond 15,037,646 Bond Interest Thru 8/31/25 1,228,754 Arbitrage Calculations Completed through 12/31/23 County Relimbursement 637,340 STP Grant 2021 Received in 2022 2,793,888 STP Grant 2022 Received in 2022 3,3000,000 2023 Frant 2022 Received in 2023 3,000,000 2023 Frant fixer Ee Bond Fund 188 9,948,051 Deposited May 2023 Total Funding Secured 33,851,791 Amount Obligated and Spent to Date Office Control of the Stephoring a difference in contract amount with Garver at 12.31.24  Finance had the Garver Contract at Garver had 4,508,731 Diff 20,663 Previous Diff 15,038			368.306	3.778.286	3.266.720	1.290.337	247.730	6.503.091	12.239.325	4.376.340		
Funding   2016 Bond   15,037,646			-						8.013.344.27			
2016 Bond Interest Thru 8/31/25	Funding								-,,			
Bond Interest Thru 8/31/25		15.037.646										
County Reimbursement 637,340 5TP Grant 2021 Received in 2023 2,793,888 5TP Grant 2021 Received in 2022 1,206,112 5TP Grant 2022 Received in 2023 3,000,000 2023 Franchise Fee Bond Fund 188 9,948,051 Deposited May 2023  Total Funding Secured 33,851,791  Amount Obligated and Spent to Date Difference (105,405) 1820518.46 1,925,923.45 1,897,642.94 Finance had the Garver Contract at 4,529,394 Garver had 4,508,731 Diff 20,663 Previous Diff 15,038			Arbitrage Calo	culations Complet	ed through 12/31/	23						
STP Grant 2021 Received in 2023 STP Grant 2021 Received in 2022 STP Grant 2021 Received in 2022 1,206,112 STP Grant 2022 Received in 2023 3,000,000 2023 Franchise Fee Bond Fund 188 9,948,051 Total Funding Secured 33,851,791 Amount Obligated and Spent to Date Difference (105,405) 1820518.46 1,925,923.45 1,897,642.94 *Exploring a difference in contract amount with Garver at 12.31.24 Finance had the Garver Contract at 4,529,394 Garver had Garver had Uiff 15,038 4,508,731 1,897,642.94 Finance had the Garver Contract at 4,529,394 Garver had 15,038 4,508,731 1,897,642.94 This potential deficit of \$105,405 has not been budgeted for in 2026. The city is waiting to see the final 2025 numbers before determining which fund will pay for this.												
STP Grant 2021 Received in 2022   1,206,112   3,000,000   3,000,000   3,000,000   2023 Franchise Fee Bond Fund 188   9,948,051   0,948,0												
STP Grant 2022 Received in 2023   3,000,000   2023 Franchise Fee Bond Fund 188   9,948,051   Deposited May 2023     Total Funding Secured   33,851,791     Amount Obligated and Spent to Date   (105,405)   1820518.46   1,925,923.45   1,897,642.94     Exploring a difference in contract amount with Garver at 12.31.24   This potential deficit of \$105,405 has not been budgeted for in 2026. The city is waiting to see the final 2025 numbers before determining which fund will pay for this.    Finance had the Garver Contract at   4,529,394     Garver had   4,508,731     Diff   20,663     Previous Diff   15,038												
2023 Franchise Fee Bond Fund 188   9,948,051   Deposited May 2023     Total Funding Secured   33,851,791     Amount Obligated and Spent to Date   (105,405)   1820518.46   1,925,923.45   1,897,642.94     Finance had the Garver Contract at Garver Contract at Garver had Diff   20,663     Diff   15,038     Diff   15,03												
Total Funding Secured  Amount Obligated and Spent to Date Difference  (105,405) 1820518.46 1,925,923.45 1,897,642.94 (195,405) 1820518.46 (195,405) 1820518.46 (195,405) 1820518.46 (195,405) 1820518.46 (195,405) 1820518.46 (195,405) 1820518.46 (195,405) 1820518.46 (195,405) 1820518.46 (195,405) 1820518.46 (			Deposited Ma	av 2023								
Amount Obligated and Spent to Date Difference (105,405) 1820518.46 1,925,923.45 1,897,642.94 *Exploring a difference in contract amount with Garver at 12.31.24  Finance had the Garver Contract at 4,529,394 Garver had 4,508,731 Diff 20,663 Previous Diff 15,038												
Difference (105,405) 1820518.46 1,925,923.45 1,897,642.94  *Exploring a difference in contract amount with Garver at 12.31.24  Finance had the Garver Contract at 4,529,394 Garver had 4,508,731 Diff 20,663 Previous Diff 15,038												
*Exploring a difference in contract amount with Garver at 12.31.24 city is walting to see the final 2025 numbers before determining which fund will pay for this.  Finance had the Garver Contract at Garver had 4,528,731 diff 20,663 previous Diff 15,038			1820518 46	1.925.923 45	1.897.642.94		This notential deficit of \$	105 405 has not	heen hudgeted f	or in 2026 The		
Finance had the Garver Contract at 4,529,394 Garver had 4,508,731 Diff 20,663 Previous Diff 15,038												
Finance had the Garver Contract at 4,529,394 Garver had 4,508,731 Diff 20,663 Previous Diff 15,038		Exploring a differ	circe iii contre	acc amount with c	20.10. 01 12.31.24		city is waiting to see the i			ming winch fullu		
Garver had 4,508,731 Diff 20,663 Previous Diff 15,038	Finance had the Garver Contract at	4.529.394						Will pay for t	uns.			
Diff         20,663           Previous Diff         15,038												
Previous Diff 15,038												
	=											
		5,625										

#### Appendix 6 - Facilities Operation Cost Review

	2026 Budget	100/120 City Hall		200 cility Courts part of	300	410	420 440/4.		100/430	500 Split 3 ways		600 Stre	800 et	90 Water	0 Lift Statio Treatmer plant		Totals		
5/6/5104 5110 5111 5112 5115/6 5120 5130 1/2/5140	Building Main Grounds/pool/Splash Pad Main Electricity Gas Water Landlines and Internet Prop Insurance Sanitation Janitor Supplies and Main								me Center				et	watei	piant		Totals	0 0 0 0 0 0 0	
	Totals	(	0	0	0	0	0	0	0	0		0	0	(	Lift Statio Treatmer			0 Gc	one down from \$2285 -diff \$62K
	2025 Actuals	City Hall	Animal Fac	cility Courts part of	CH Bt Mills Par	k Midla	and Park Alcoa	/Ashley 1	The Center	Split 3 ways	Part of Roya	Stre	et	Water	plant		Totals		
5/6/5104 5110 5111 5112 5115/6 5120 5130 1/2/5140	Building Main Grounds Main Electricity Gas Water Landlines and Internet Prop Insurance Sanitation Janitor Supplies and Main Totals		0	0	0	0	0	0	0	0		0	0	(	) Lift Statio	O ons ,		0 0 0 0 0 0 0 0	
															Treatmer	nt			
	Differences Building Main	City Hall		cility Courts part of 0	CH Bt Mills Par 0	k Midla 0	and Park Alcoa/ 0		The Center	Split 3 ways	Part of Roya	Stre 0	et 0	Water (	plant	0	Totals	0	
	Grounds/pool/Splash Pad Main		0 0	0	0	0	0	0	0	0		0	0	(		0		0	
	Electricity			0	0	0	0	0	0	0		0	0			0		0	
5111			0	0	0	0	0	0	0	0		0	0	(		0		0	
	Water		0	0	0	0	0	0	0	0		0	0	(		0		0	
	Landlines and Internet		0	0	0	0	0	0	0	0		0	0		)	0		0	
	Prop Insurance		0	0	0	0	0	0	0	0		0	0	Ċ		0		0	
	Sanitation		0	0	0	0	0	0	0	0		0	0		)	0		0	
	Janitor Supplies and Main		0	0	0	0	0	0	0	0		0	0			0		0	
	Totals		0	0	0	0	0	0	0	0		0	0	C	)	0		0	

Grader comments in past years have asked for a review of facility operational costs. For the 2023 Budget Book after adoption, we put this chart together. We gained a lot from that review so we have kept in for the 2024 and 2025 budget books. As is typical you do not want to overbudget for your Utilities and other facility maintenance costs but you also do not want to drastically underfund these areas either. Reviewing this helps the City at large to budget for these areas more efficiently. We have shaded those areas that are over or under by more than \$5K.

Note on 2024 Actuals vs. 2025 Budget for 5120 Property Insurance – In 2024, Arkansas Municipal Property Insurance had an adjuster reassess the value of the City's properties. This reassessment resulted in increased valuations for nearly all City-owned properties and the addition of previously unlisted items. As a result, the City had to cover a prorated rate increase in 2024, along with the 2025 premiums. The 2025 budget reflects only the portion of property insurance allocated for the 2025 premiums.

# Glossary:

Accrual - revenue and expenses are recorded when they are incurred.

Act 474 Sur Charge is paid by the Code Department to the State.

Ad Valorem - a basis for levy of taxes upon property based on value.

Agency Fund - a fund consisting of resources received and held by the governmental unit as an agent

Arbitrage - the simultaneous buying and selling of securities, currency, or commodities in different markets or in derivative forms in order to take advantage of differing prices for the same asset.

Audit - an official inspection of an individual's or organization's accounts, typically by an independent

Balanced Budget - a budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

BOND: (Debt Instrument): A written promise to pay a specified sum of money (called the principal amount or face value) at a specified future due date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (called the interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures. The difference between a note and a bond is that the latter is issued for a longer period (over 10 years) and requires greater legal formality.

Budget - an annual or other regular estimate of revenues and expenditures put forward by the government, often including details of changes in taxation or other revenue sources.

Capital Expenditures - as also described for this particular Entity/City on page 13 are reviewed starting at \$5000 with a life of two or more years and the common definition is money spent by a business or organization on acquiring or maintaining capital assets, such as land, buildings, and equipment.

Capital Projects Fund - A fund created to account for all resources to be used for the acquisition or construction of designated capital assets.

Cash basis is a major accounting method by which revenues and expenses are only acknowledged when the payment occurs.

Debt Service Fund - A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

Depreciation - a reduction in the value of an asset with the passage of time, due in particular to wear and tear.

A Dewatering Facility is a Wastewater Treatment Plant option. The City of Bryant implemented this option in 2018.

Enterprise Fund - A Fund established to finance and account for the acquisition, operations, and maintenance of governmental facilities and services which are entirely or predominantly self - supporting by user charges.

The Federal Drinking Water Loan Program is operated by the Arkansas Natural Resources Commission.

Franchise Fee - a fee paid by public service businesses for use of city streets, alleys, and property in providing their services to the citizens of a community, included but not limited to electricity, telephone, natural gas and cable television.

Full - Time Equivalent Position (FTE) - A part time position converted to the decimal equivalent of a full time position based on 2080 per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full time position.

FUND: An accounting entity with a self-balancing set of accounts containing its own assets, liabilities and fund balance. A fund is established for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - is when liabilities are subtracted from assets, there is a fund balance. A positive fund balance means there are more assets than liabilities; a negative fund balance means just the opposite. Fund balance can be complicated by the fact that part of the fund balance is reserved and part unreserved.

Governmental Fund - A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenues sources.

Getac is the Police Department's software for the in car video.

Major Funds are defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total and Non Major Funds are all

MSI/Virtual Justice is computer software used by the Courts system.

Non Major Fund - is a fund that doesn't meet the criteria to be classified as a major fund. These funds are not individually reported but are aggregated and presented in a single column on financial statements.

Profit Star is computer software used for the Water, Wastewater and Stormwater bills.

ROCIC is a government organization used by Police Department for intelligence gathering and equipment loans.

Special Revenue Fund - A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

Trust Fund - A fund consisting of assets belonging to a trust, held by the trustees for the beneficiaries.

# Acronym:

ACIC - 'Arkansas Crime Information Center' and is used by the Police Department.

ADFA - Arkansas Department of Finance and Administration.

ANRC - Arkansas Natural Resource Commission

APERS - Arkansas Public Employees Retirement System.

ARPA - American Rescue Plan Act - Federal Money given to cities related to the pandemic needs.

AWWA - American Water Works Association.

B&G - Building and Grounds.

BAC - Blood Alcohol Content.

BBS - Battery Backup System

CAPPD - Central Arkansas Planning Development District. This District works with the City of Bryant

CAW - Central Arkansas Water Authority. The City of Bryant currently receives their Water via a

CIP - Capital Improvement Plan or Program.

COE - Corp of Engineers. The City of Bryant has a contract with the COE for future water access from

EMT - Emergency Medical Technician

FICA -Federal Insurance Contributions Act is a payroll cost.

FM - Force Main

FTE - Full-Time Equivalent

GAAP - Generally Accepted Accounting Principles

GASB - Government Accounting Standards Board

GFOA - Governmental Finance Officers Association

GIS - Geographic Information System is a system designed to capture, store, manipulate, analyze,

GO Bond or Debt - General Obligation Bond or Debt.

1&I - Inflow and Infiltration. Inflow is storm water that enters into the sanitary sewer system.

JESAP - Job Evaluation and Salary Administration Program for evaluating wages in relation to the LS - Lift Station

LOPFI - Local Fire and Police Retirement System administered by the State of Arkansas.

M&R stands for Maintenance and Repair.

MUTCD - Manual for Uniform Traffic Control Devices

NOC - Network Operations Center used by the Construction/Project Management division of the

OCL - Out of City Limits

PRAC - Parks and Recreation Alliance Council and was established during the 2017 by the Parks

PTZ Cameras - Pan, Tilt, Zone

RFP or RFQ - Request for Proposal or Request for Quotes, regarding purchasing.

RPM - Raised Pavement Markers

RRFB - Rectangular Rapid Flashing Beacons (Crosswalk Systems)

SCADA - Supervisory Control And Data Acquisition is a system that operates with coded signals over

SRO - School Resource Officer

WEA - Water Environmental Association.

WEFTEC - Water Environment Federation Technical Conference.



# **AGENDA ITEM HISTORY SHEET**

### ITEM TITLE

Ordinance 2025-12 Wastewater Rates

AGENDA NO. 14

AGENDA DATE: 10/28/2025

**FUNDING CERTIFICATION** (Finance Director) (Signature, if applicable)

6/3 9/24/25

MANAGEMENT STAFF REVIEW (Signature)

MAYOR (Signature)

ITEM HISTORY (Previous Council reviews, action related to this item, and other pertinent history)

The proposed rate study has been reviewed at WSAC regular & special meeting, planning commission, community engagement committee, and a meeting with business leaders. Ryan Bowman with Friday Firm along with staff have drafted/reviewed these ordinances.

**ITEM COMMENTARY** (Background discussion, key points, recommendations, etc.) Please identify any or all impacts this proposed action would have on the City budget, personnel resources, and/or residents.

This ordinance reflects the rates that were proposed in our recently completed Water/Wastewater Rate Study. The wasterwater rates are scheduled to increase by 6% for 3 years followed by 2% the next 2 years. Act 925 requires the implementation of full cost pricing meaning we must have rates that provide us with adequate revenue to continue operating the system at the current level of service as well as completing our Council adopted Wastewater Capital Improvement Plan. Our last rate ordinance was passed in 2021 as Ordinance 2021-07. This ordinance also includes the Monthly Infrastructure Fee so fees/rates are easily trackable.

(This section to be completed by the Mayor)

### **ACTION PROPOSED** (Motion for Consideration)

Complete a first reading of proposed ordinance in September, allow for public hearing to be held during October's Council meeting, and adopt the ordinance as proposed in October to ensure adequate time for Natural Resources Division to review/approve and proper budgeting to occur before rates go into effect January 1, 2026.

<b>ORDINANCE</b>	NO.
------------------	-----

AN ORDINANCE FIXING RATES FOR SERVICES RENDERED BY THE SEWER FACILITIES OF THE WATER AND SEWER SYSTEM OF THE CITY OF BRYANT, ARKANSAS; AND PRESCRIBING OTHER MATTERS RELATING THERETO.

WHEREAS, the City of Bryant, Arkansas (the "City") owns and operates a water and sewer system (the "System"); and

WHEREAS, the City Council has determined that the rates charged for sewer services of the System should be increased;

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Bryant, Arkansas:

Section 1. The following monthly rates and charges, which the City Council hereby finds and declares are fair, reasonable and necessary rates, are hereby fixed as rates to be charged for sewer services to be rendered by the System.

Monthly Sewer Rates. (a) For sewer service between January 1, 2026 and December 31, 2026, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

#### January 1, 2026 - December 31, 2026

For the first 2,000 gallons of water consumption per month or portion thereof

\$21.94 (minimum charge)

All water consumption in excess of 2,000

\$1.170 per 100 gallons

gallons

(b) For sewer service between January 1, 2027 and December 31, 2027, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

### January 1, 2027 - December 31, 2027

For the first 2,000 gallons of water consumption

\$23.26 (minimum charge)

per month or portion thereof

All water consumption in excess of 2,000

\$1.240 per 100 gallons

gallons

(c) For sewer service between January 1, 2028 and December 31, 2028, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

### January 1, 2028 - December 31, 2028

For the first 2,000 gallons of water consumption

\$24.65 (minimum charge)

per month or portion thereof

All water consumption in excess of 2,000

\$1.315 per 100 gallons

gallons

(d) For sewer service between January 1, 2029 and December 31, 2029, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

### January 1, 2029 - December 31, 2029

For the first 2,000 gallons of water consumption

\$25.15 (minimum charge)

per month or portion thereof

All water consumption in excess of 2,000

\$1.341 per 100 gallons

gallons

(e) For sewer service between January 1, 2030 and December 31, 2030, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

### January 1, 2030 - December 31, 2030

For the first 2,000 gallons of water consumption

\$25.65 (minimum charge)

per month or portion thereof

All water consumption in excess of 2,000

\$1.368 per 100 gallons

gallons

- (f) The rates in (e) above shall be increased by 5% on January 1, 2031 and on each January 1 thereafter.
- (g) Customers receiving sewer services to locations outside of City limits will be charged double the prevailing minimum charge.
- (h) Each customer 65 years and older, with verification of age, shall receive a senior citizen discount of three dollars and eighty-one cents (\$3.81), which shall be deducted from the monthly sewer bill.

- (i) Customers receiving sewer services that require grinder pumps permitted, operated and maintained by the City will be charged a flat monthly surcharge in the amount of \$12.95 in addition to charges for sewer usage.
- Section 2. (a) On or before June 30, 2029 and on or before June 30 of each fifth (5th) year thereafter, the City shall engage a duly qualified rate analyst not in the regular employ of the City (an "Analyst") to review the then current water and sewer rates and make recommendations as to whether any rate increases are necessary to produce revenues sufficient to pay debt service on outstanding bonds secured by System revenues ("System Bonds"), provide an adequate depreciation fund, pay the costs of operating and maintaining the System and meet any required bond covenants for the ensuing fiscal year.
- (b) Beginning in 2026, the City, on or before June 30 of each year that an Analyst is not engaged pursuant to subsection (a) above, shall review the then current water and sewer rates to determine whether any rate increases are necessary to produce revenues sufficient to pay debt service on outstanding System Bonds, provide an adequate depreciation fund, pay the costs of operating and maintaining the System and meet any required bond covenants for the ensuing fiscal year.
- Section 3. None of the sewer services afforded by the System shall be furnished without a charge being made therefore. Any multi-unit that has installed a master meter will pay the Minimum Charge on each unit plus usage shown on the master meter.
- Section 4. (a) All customers of the System shall be charged a monthly fee (the "System Infrastructure Fee") to be used solely for the repayment of System Bonds. The System Infrastructure Fee will be paid by all customers regardless of the amount of water used or wastewater discharged. All revenues derived from the System Infrastructure Fee shall be used solely for payment of debt service (principal, interest, and trustee fees and expenses) of System Bonds.
- (b) The monthly System Infrastructure Fee for each mobile home, with or without a separate water meter, shall be as set forth in subsection (i) below.
- (c) The monthly System Infrastructure Fee for each apartment, residential dwelling unit, with or without a separate water meter, shall be as set forth in subsection (i) below.
- (d) The monthly System Infrastructure Fee for each new residential dwelling unit of any type, with or without a separate water meter, shall be as set forth in subsection (i) below.
- (e) The monthly System Infrastructure Fee for each health care facility shall be based on meter size as set forth in subsection (j) below.
- (f) The monthly System Infrastructure Fee for each State funded facility shall be based on meter size as set forth in subsection (j) below.

- (g) The monthly System Infrastructure Fee for commercial establishments ("Commercial Establishments") shall be based on meter size as set forth in subsection (j) below. Any additional unit without a separate water meter ("Additional Unit") shall be an amount set forth in subsection (i) below.
- (h) The monthly System Infrastructure Fee for all other customers will be based on meter size as set forth in subsection (j) below.
- (i) The System Infrastructure Fee for customers in subsections (b), (c), (d) and (g) with respect to Additional Units shall be as follows:
  - (1) January 1, 2026 December 31, 2026: \$10.00
  - (2) January 1, 2027 December 31, 2027: \$10.50
  - (3) January 1, 2028 December 31, 2028: \$11.03
  - (4) January 1, 2029 December 31, 2029: \$11.58
  - (5) January 1, 2030 December 31, 2030: \$12.16
  - (6) On and after January 1, 2031: 5% annual increase
- (j) The System Infrastructure Fee for customers in subsections (e), (f), (g) with respect to Commercial Establishments and (h) shall be based on meter size as follows:

		0000	-		
January	1.	2026 -	Decem	ber 3	1, 2026

Meter Size	System Infrastructure Fee					
5/8" and 3/4"	\$ 10.00					
1"	55.13					
1 1/2"	110.25					
2"	176.40					
3"	352.80					
4"	556.76					
6" and 8"	1,113.53					

### January 1, 2027 – December 31, 2027

Meter Size	System Infrastructure Fee				
5/8" and 3/4"	\$ 10.50				
1"	57.88				
1 1/2"	115.76				
2"	185.22				
3"	370.44				
4"	584.60				
6" and 8"	1,169.20				

#### January 1, 2028 - December 31, 2028

0 011101011 1 1 1 20 0 20 0	is cocinion is it holds					
Meter Size	System Infrastructure Fee					
5/8" and 3/4"	\$ 11.03					
1"	60.78					
1.1/2"	121.55					

2"	194.48
3"	388.96
4"	613.83
6" and 8"	1,227.66

January 1, 2029 – December 31, 2029

Meter Size	System Infrastructure Fee
5/8" and 3/4"	\$ 11.58
1"	63.81
1 1/2"	127.63
2"	204.21
3"	408.41
4"	644.52
6" and 8"	1,289.04

January 1, 2030 – December 31, 2030

builtuity 1, 2000	December 31, 2030
Meter Size	System Infrastructure Fee
5/8" and 3/4"	\$ 12.16
1"	67.00
1 1/2"	134.01
2"	214.42
3"	428.83
4"	676.75
6" and 8"	1,353.50

### On and after January 1, 2031

### 5% annual increase

Section 5. The provisions of this Ordinance are separable and if a section, phrase or provision shall be declared invalid, such declaration shall not affect the validity of the remainder of this Ordinance.

Section 6. All ordinances and resolutions and parts thereof in conflict herewith are hereby repealed to the extent of such conflict.

PASSED	):, 2025.		
		APPROVED:	
ATTEST:		Mayor	

### City Clerk

(SEAL)

### CERTIFICATE

The undersigned, City Clerk of the City of Bryant, the foregoing pages are a true and perfect copy of Ordinance Noregular session of the City Council of the City of Bryant, Arkansa place in said City at 6:30 o'clock p.m., on the day of	o, adopted at a ns, held at the regular meeting
Ordinance is of record in Ordinance Record Book No.	, Page, now
in my possession.	
GIVEN under my hand and seal on this day of	of, 2025.
	City Clerk
(SEAL)	



### **AGENDA ITEM HISTORY SHEET**

**ITEM TITLE** 

Ordinance 2025-11 Water Rates

**AGENDA NO. 13** 

AGENDA DATE: 10/28/2025

**FUNDING CERTIFICATION** (Finance Director) (Signature, if applicable)

6 3 a/2/25

MANAGEMENT STAFF REVIEW (Signature)

MAYOR (Signature)

ITEM HISTORY (Previous Council reviews, action related to this item, and other pertinent history)

The proposed rate study has been reviewed at WSAC regular & special meeting, planning commission, community engagement committee, and a meeting with business leaders. Ryan Bowman with Friday Firm along with staff have drafted/reviewed these ordinances.

**ITEM COMMENTARY** (Background discussion, key points, recommendations, etc.) Please identify any or all impacts this proposed action would have on the City budget, personnel resources, and/or residents.

This ordinance reflects the rates that were proposed in our recently completed Water/Wastewater Rate Study. The water rates are scheduled to increase by 9% each year for the next 5 years. Act 605 requires a rate study to be completed by a third party every 5 years, and they require the implementation of full cost pricing meaning we must have rates that provide us with adequate revenue to continue operating the system at the current level of service as well as completing our Council adopted Water Capital Improvement Plan. Our last rate ordinance was passed in 2021 as Ordinance 2021-06.

(This section to be completed by the Mayor)

**ACTION PROPOSED** (Motion for Consideration)

Complete a first reading of proposed ordinance in September, allow for public hearing to be held during October's Council meeting, and adopt the ordinance as proposed in October to ensure adequate time for Natural Resources Division to review/approve and proper budgeting to occur before rates go into effect January 1, 2026.

|--|

AN ORDINANCE FIXING RATES FOR SERVICES RENDERED BY THE WATER FACILITIES OF THE WATER AND SEWER SYSTEM OF THE CITY OF BRYANT, ARKANSAS; AND PRESCRIBING OTHER MATTERS RELATING THERETO.

WHEREAS, the City of Bryant, Arkansas (the "City") owns and operates a water and sewer system (the "System"); and

WHEREAS, in order to comply with Act 605 of 2021, the City Council has determined that the rates charged for water services of the System should be increased;

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Bryant, Arkansas:

Section 1. The following monthly rates and charges, which the City Council hereby finds and declares are fair, reasonable and necessary rates, are hereby fixed as rates to be charged for water services to be rendered by the System.

Monthly Water Rates. (a) For water service between January 1, 2026 and December 31, 2026, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

#### January 1, 2026 - December 31, 2026

For the first 2,000 gallons of water consumption per month or portion thereof:

Meter Size	Minimum Charge
5/8"	\$ 15.84
1"	23.76
1 1/2"	39.60
2"	79.19
3"	126.70
4"	237.58
6"	791.92

All consumption in excess of 2,000 gallons: \$0.761 per 100 gallons

(b) For water service between January 1, 2027 and December 31, 2027, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

January 1, 2027 - December 31, 2027

For the first 2,000 gallons of water consumption per month or portion thereof:

Meter Size	Minimum Charge
5/8"	\$ 17.26
1"	25.90
1 1/2"	43.16
2"	86.32
3"	138.10
4"	258.96
6"	863.19

All consumption in excess of 2,000 gallons: \$0.829 per 100 gallons

(c) For water service between January 1, 2028 and December 31, 2028, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

### January 1, 2028 - December 31, 2028

For the first 2,000 gallons of water consumption per month or portion thereof:

Meter Size	Minimum Charge
5/8"	\$ 18.82
1"	28.23
1 1/2"	47.05
2"	94.08
3"	150.53
4"	282.26
6"	940.88

All consumption in excess of 2,000 gallons: \$0.904 per 100 gallons

(d) For water service between January 1, 2029 and December 31, 2029, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

### January 1, 2029 - December 31, 2029

For the first 2,000 gallons of water consumption per month or portion thereof:

Meter Size	Minimum Charge
5/8"	\$ 20.51
1"	30.77
1 1/2"	51.28
2"	102.55
3"	164.08

4"	307.67
6"	1,025.56

All consumption in excess of 2,000 gallons: \$0.985 per 100 gallons

(e) For water service between January 1, 2030 and December 31, 2030, the amount to be paid by each customer shall be computed on the basis of the following schedule of rates:

#### January 1, 2030 - December 31, 2030

For the first 2,000 gallons of water consumption per month or portion thereof:

Meter Size	Minimum Charge
5/8"	\$ 22.36
1"	33.54
1 1/2"	55.90
2"	111.78
3"	178.85
4"	335.36
6"	1,117.86

All consumption in excess of 2,000 gallons: \$1.074 per 100 gallons

- (f) The rates in (e) above shall be increased by 5% on January 1, 2031 and on each January 1 thereafter.
- (g) Customers receiving water services to locations outside of City limits will be charged double the prevailing minimum charge.
- (h) Each customer 65 years and older, with verification of age, shall receive a senior citizen discount of three dollars and eighty-one cents (\$3.81), which shall be deducted from the monthly water bill.
- (i) If the City determines that it is necessary to purchase from any secondary water provider, customers will be charged an additional surcharge of \$0.04 per 100 gallons of water consumption, in addition to the then-prevailing water rates, for the month in which the City purchases from said secondary provider.
- Section 2. (a) On or before June 30, 2029 and on or before June 30 of each fifth (5th) year thereafter, the City shall engage a duly qualified rate analyst not in the regular employ of the City (an "Analyst") to review the then current water and sewer rates and make recommendations as to whether any rate increases are necessary to produce revenues sufficient to pay debt service on outstanding bonds secured by System revenues ("System Bonds"), provide an adequate depreciation fund, pay the costs of operating and maintaining the System and meet any required bond covenants for the ensuing fiscal year.

	, on or before June 30 of each year that an
Analyst is not engaged pursuant to subsection (a) a	
sewer rates to determine whether any rate increases to pay debt service on outstanding System Bonds, p	
costs of operating and maintaining the System an	
ensuing fiscal year.	
Section 3. None of the water	garvings afforded by the System shall be
furnished without a charge being made therefore.	services afforded by the System shall be
meter will pay the Minimum Charge on each unit pl	
Section 4. The provisions of the phrase or provision shall be declared invalid, such	is Ordinance are separable and if a section,
remainder of this Ordinance.	declaration shall not affect the valuary of the
Section 5. All ordinances and herewith are hereby repealed to the extent of such c	I resolutions and parts thereof in conflict
nerewith are nereby repeated to the extent of such c	onnict.
PASSED:, 2025.	
	A DDD OLUMB
	APPROVED:
ATTEST:	Mayor
City Clerk	

(SEAL)

4

### CERTIFICATE

The undersigned, City Clerk of the City of B the foregoing pages are a true and perfect copy of Ordina regular session of the City Council of the City of Bryant, A place in said City at 6:30 o'clock p.m., on the day	nce No. Arkansas, held at t	, adopted at a he regular meeting
Ordinance is of record in Ordinance Record Book No in my possession.	, Page	, now
GIVEN under my hand and seal on this	_ day of	, 2025.
	City Cle	rk
(SEAL)		



2025 WATER AND WASTEWATER RATE STUDY

IMPACT OF ELIMINATION OF WW INFRASTUCTURE CHARGE

October 2025



**Updated: October 3 2025** 



# BENEFITS AND CHALLENGES OF ELIMINATING WW INFRASTRUCTURE FEE



### **Benefits**

- Lesser increases for low volume wastewater customers
- Customers using
   5,000 gallons or less
   per month will benefit

### **Challenges**

- Significantly higher charges for high volume customers
- More cost recovered through volume charges instead of fixed charges – leads to less revenue certainty

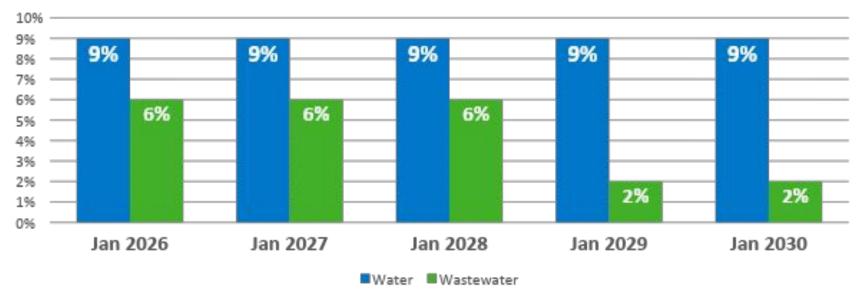
### RATE PROPOSAL | SCENARIO I – STATUS QUO

## **Recommended rate adjustments for next 5 years:**



- Annual Rate Adjustments in January of each year
- Uniform percentage adjustments for base volume charges
- Higher increases for water
- One Time \$5 reduction in WW Infrastructure Monthly fee for residential customers

### Recommended Rate Increases



# SCENARIO I | WASTEWATER



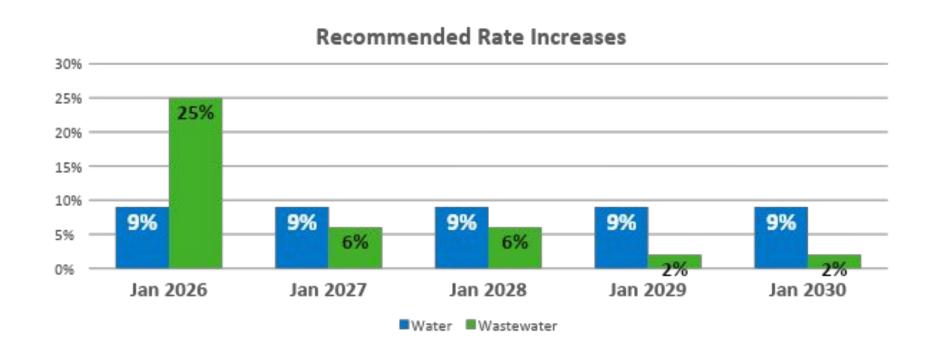
		Effective Control of the Control of										
		Current		Jan-26		Jan-27		Jan-28		Jan-29		Jan-30
WASTEWATER												
Residential & Non-Residential I	Inside											
Monthly Minimum Charge	\$	20.70	\$	21.94	\$	23.26	\$	24.65	\$	25.15	\$	25.65
Volume Rate/100 Gal (2,000-Abo	ve)	1.104		1.170		1.240		1.315		1.341		1.368
Salem/Quail Ridge												
Monthly Minimum Charge		\$ 41.40	\$	43.88	\$	46.52	\$	49.31	\$	50.29	\$	51.30
Volume Rate/100 Gal		1.104		1.170		1.240		1.315		1.341		1.368
Drain Water (County Landfield)												
Volume Rate/per Gallon		0.0575		0.0610		0.0646		0.0685		0.0699		0.0713
WW Infrastructure Monthly Ch	arge											
	ACCOUNT OF THE PARTY OF	15.75	\$	10.00	\$	10.50	\$	11.03	\$	11.58	\$	12.16
• • • • • • • • • • • • • • • • • • • •	1"	52.50		55.13	·	57.88	·	60.78	·	63.81	·	67.00
1	1/2"	105.00		110.25		115.76		121.55		127.63		134.01
	2"	168.00		176.40		185.22		194.48		204.21		214.42
	3"	336.00		352.80		370.44		388.96		408.41		428.83
	4"	530.25		556.76		584.60		613.83		644.52		676.75
	6"	1,060.50		1,113.53		1,169.20		1,227.66		1,289.04		1,353.50
	8"	1,060.50		1,113.53		1,169.20		1,227.66		1,289.04		1,353.50

## RATE PROPOSAL | SCENARIO II – ELIMINATE WW IF CHARGE

### **Recommended rate adjustments for next 5 years:**



- Annual Rate Adjustments in January of each year
- Uniform percentage adjustments for base volume charges
- Higher increases for water
- Elimination of WW Infrastructure Monthly fee for all customers



# SCENARIO II | WASTEWATER

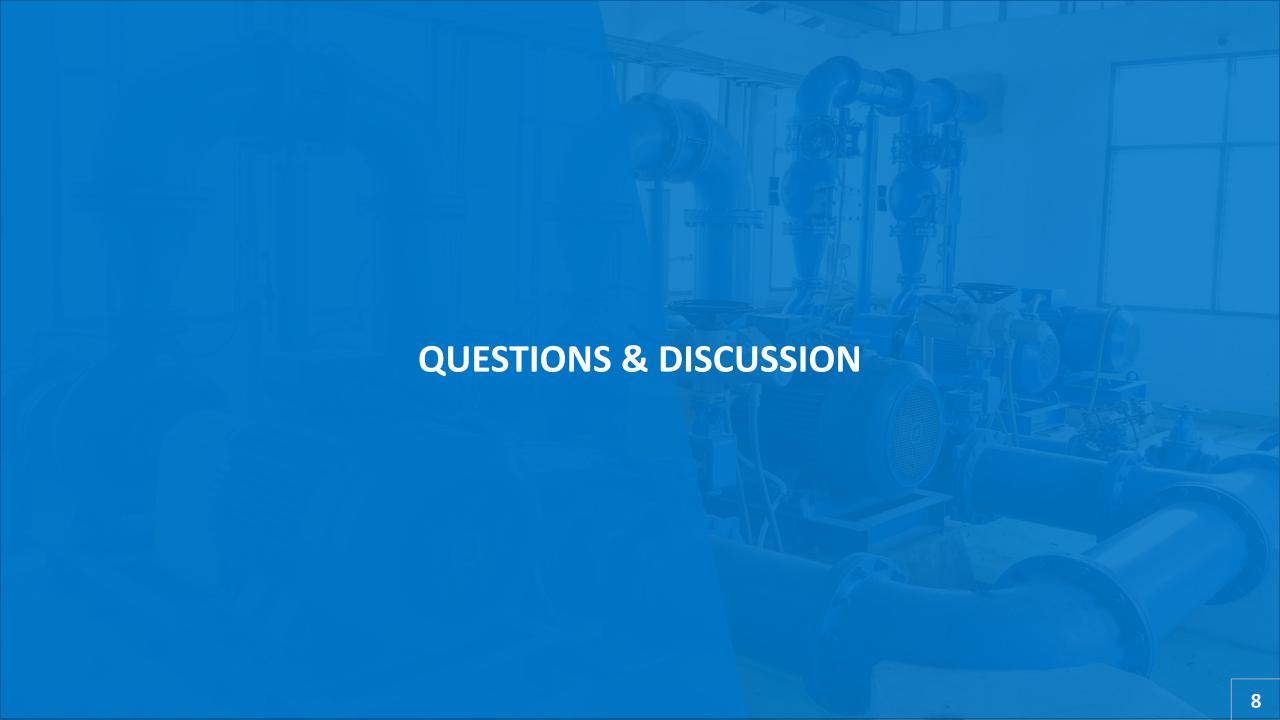


									Effective				
	10 0	Cu	ırrent		Jan-26		Jan-27		Jan-28		Jan-29		Jan-30
WASTEWATER													
Residential & Non-Residenti	al Inside												
Ionthly Minimum Charge		\$	20.70	\$	25.88	\$	27.43	\$	29.07	\$	29.65	\$	30.25
Volume Rate/100 Gal (2,000-	Above)		1.104		1.380		1.463		1.551		1.582		1.613
alem/Quail Ridge Monthly Minimum Charge		\$	41.40	\$	51.75	\$	54.86	\$	58.15	\$	59.31	\$	60.50
norming tomminant ordange		_	11.10	•	010	Ψ	01.00	*	33.13	*	00.01	*	00.00
Volume Rate/100 Gal			1.104		1.380		1.463		1.551		1.582		1.613
Prain Water (County Landfie	ld)												
√olume Rate <i>l</i> per Gallon			0.0575		0.0719		0.0762		0.0808		0.0824		0.0840
VW Infrastructure Monthly C	harge 5/8"	•	4575	•		•		•		•		•	
addition to mthly chgs)	5/8" 1"	\$	15.75 52.50	ð	•	\$	-	\$	-	\$	-	\$	-
	1 1 1/2"		105.00		-		-		-		-		-
	2"		168.00		<u>-</u>		<u>-</u>		<u>-</u>		- -		<u>-</u>
	3"		336.00		- -		_		_		-		_
					_		-		-		-		-
	4"		530.25		-		-		-				
	4" 6"		530.25 1,060.50		-		-		_		-		-

## IMPACT OF RATE SCENARIOS ON COMBINED MONTHLY CHARGES



		Effective Effective				
	Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
Wastewater Monthly C	harges					
2,000 WW	<b>g</b>					
With IF Fee	\$ 36.45	\$ 31.94 \$	33.76 \$	35.68 \$	36.72 \$	37.81
Without IF Fee	36.4 <u>5</u>	25.88	27.43	29.07	<u> 29.65</u>	30.25
Difference	-	(6.07)	(6.33)	(6.61)	(7.07)	(7.56)
5,000 WW						
With IF Fee	69.57	67.05	70.97	75.13	76.96	78.85
Without IF Fee	69.57	67.28	71.31	75.59	77.10	78.64
Difference	-	0.23	0.34	0.46	0.14	(0.20)
10,000 WW						
With IF Fee	124.77	125.56	132.99	140.87	144.02	147.25
Without IF Fee	124.77	136.28	144.45	153.12	<u> 156.18</u>	159.30
Difference	-	10.71	11.46	12.25	12.16	12.06
20,000 WW						
With IF Fee	235.17	242.59	257.04	272.36	278.14	284.05
Without IF Fee	235.17	274.28	290.73	308.18	314.34	320.63
Difference	_	31.69	33.69	35.82	36.20	36.58



### **Disclosure**

Willdan Financial Services ("Willdan") is registered as a "municipal advisor" pursuant to Section 15B of the Securities Exchange Act and rules and regulations adopted by the United States Securities and Exchange Commission ("SEC") and the Municipal Securities Rulemaking Board ("MSRB"). The MSRB has made available on its website (www.msrb.org) a municipal advisory client brochure that describes the protections that may be provided by MSRB rules and how to file a complaint with the appropriate regulatory authority. As part of its SEC registration Willdan is required to disclose to the SEC information regarding criminal actions, regulatory actions, investigations, terminations, judgments, liens, civil judicial actions, customer complaints, arbitrations and civil litigation involving Willdan. Pursuant to MSRB Rule G-42, Willdan is required to disclose any legal or disciplinary event that is material to Client's evaluation of Willdan or the integrity of its management or advisory personnel. Willdan has determined that no such event exists. Copies of Willdan's filings with the United States Securities and Exchange Commission can currently be found by accessing the SEC's EDGAR system Company Search Page which is currently available at: https://www.sec.gov/edgar/searchedgar/companysearch.html and searching for either Willdan Financial Services or for our CIK number which is 0001782739.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the municipality with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the municipality, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the municipality, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, unless formally engaged to provide such information.



2025 WATER AND WASTEWATER RATE STUDY

WATER ADVISORY COMMITTEE PRESENTATION

September 2025



Updated: August 25 2025



### **AGENDA**



- Background on Rates
- Customers and Volumes
- Current and Forecast Cost of Service
- Initial Rate Plan Scenarios
- Summary





# Facts about Water and Wastewater Service in the 21<sup>st</sup> Century



- Average utility has been increasing rates 5-6% per year, a trend that is expected to continue
- American Water Works Association (AWWA) forecasts that water and wastewater rates across the U.S. will **triple** over the next 15 years
- Rate adjustments are primarily due to reasons beyond a utility's direct control – inflation, necessary Capital Improvement Plans, wholesale costs, and other indirect expenses
- 30-40% of utilities charge rates that do not cover their costs

## **CURRENT RATE STRUCTURE | EFFECTIVE JAN 2025**



WATER RATE STRUCTURE	
Base Charge by Meter Size (includes 2,000 Gal for City customers)	RES and NON-RES
5/8"	\$14.53
1"	21.80
1 1/2"	36.33
2"	72.65
3"	116.24
4"	217.96
6" and Above	726.53

WW RATE STRUCTURE			
MIN Charge (includes 2,000 Gal)	RES and NON-RES	SALEM SEWER**	QUAIL RIDGE**
All Meter Sizes	\$20.70	\$41.40	\$41.40

WW RATE STRUCTURE			
Volume Rate per 100 Gal	RES and NON-RES	SALEM SEWER	QUAIL RIDGE
All Gallons	\$1.104	\$1.104	\$1.104

WATER RATE STRUCTURE					
Volume Rate per 100 Gal	RES and NON-RES	COB PARKS	WOOD HILLS		
All Gal	\$0.698	\$0.2166*	\$0.2166*		

WW RATE STRUCTURE – SPECIAL RATE			
Volume Rate per 1 Gal	SALINE COUNTY LANDFILL		
Volume rate per 1 Gal	\$0.0575		

<sup>\*</sup>same rate as CAW

<sup>\*\*</sup>OCL sewer customers pay 2x times inside base charge

## SYSTEM INFRASTRUCTURE FEE | EFFECTIVE JAN 2025



SYSTEM INFRASTRUCTURE FEE			
Based on Water Meter Size	ALL SEWER CUSTOMERS		
5/8"	\$15.75		
1"	52.50		
1 1/2"	105.00		
2"	168.00		
3"	336.00		
4"	530.25		
6" and Above	1060.50		

System Infrastructure Fee was adopted in 2023 and is assessed to ALL sewer accounts

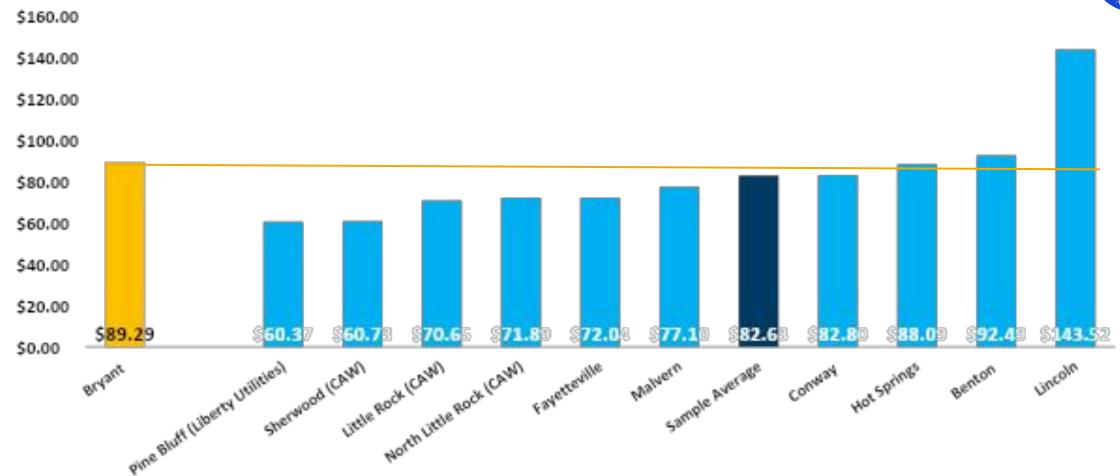
The fee is used for repayment of sewer or water system bonds and loans

The fee is charged in addition to all other water and sewer rates and charges

The fee is set to automatically increase by 5% each year

## **CURRENT MONTHLY CHARGES | 5KGAL WATER & WW**





NOTE: Does not include wastewater infrastructure fee

<sup>\*</sup>Rates as of May 2025 Average RES water use: **4,470** Gal/month



## NUMBER OF ACCOUNTS | TEST YEAR 2025



### **WATER Customer Accounts**

Total Accounts	8,800
No Charge	9
Woodland Hills*	1
Wholesale (COB Parks & Rec)	7
Multy-Family	99
Sprinkler	308
Residential & Non-Residential	8,376

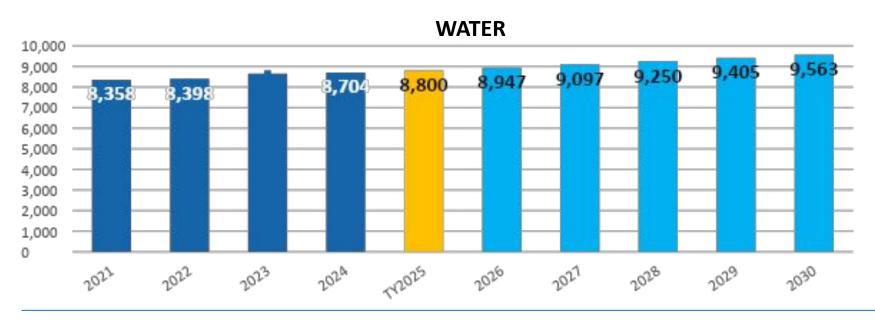
<sup>\* 1</sup> Master meter serves 529 connections

### **WASTEWATER Customer Accounts**

Residential & Non-Residential	7,894
Salem Metered Sew er	1,414
Salem Sew er	701
Quail Ridge	46
Drain Water (County Landfield)	1
Other6	
Total Accounts	10,056

### **ACCOUNT FORECAST | WATER AND WASTEWATER**







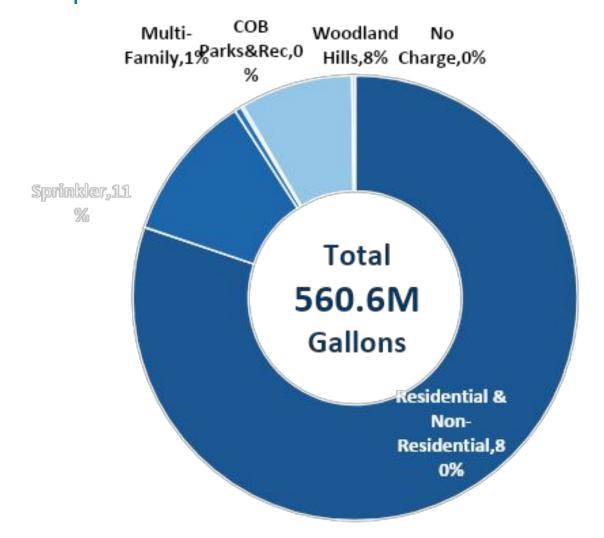
Project team is forecasting 1.7% annual water account growth rate – 158 new accounts per year

Wastewater accounts are growing faster as Bryant expands sewer services to the County

Average wastewater growth rate is 2.0% -- 213 accounts per year

## TEST YEAR | WATER CONSUMPTION BY RATE CLASS





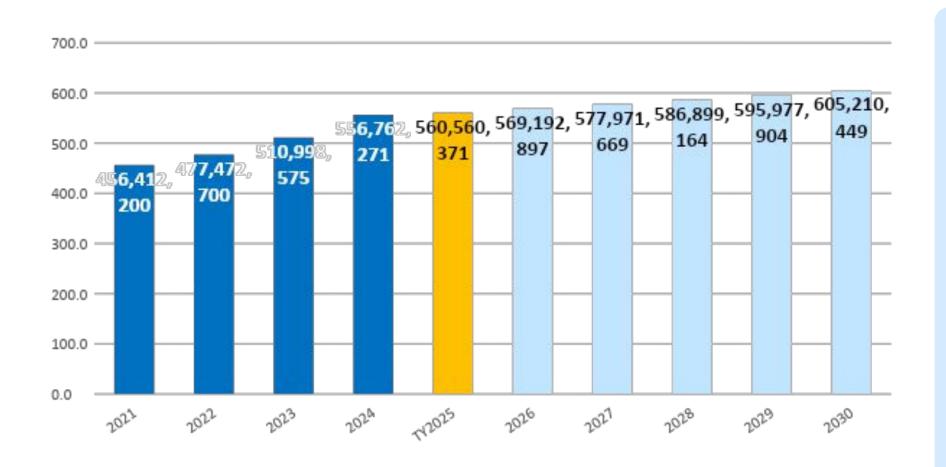
Residential and
Non-Residential customer
class comprises a clear
majority of consumption
and accounts within the
City

We are not forecasting any significant change to the consumption by class makeup

Average Monthly Residential Consumption per Account = **4,470** gallons

## CONSUMPTION FORECAST | WATER





Water consumption is forecast to increase by 1.55% per year

Actual water use may vary considerably with weather patterns. The model is based on the overall trend



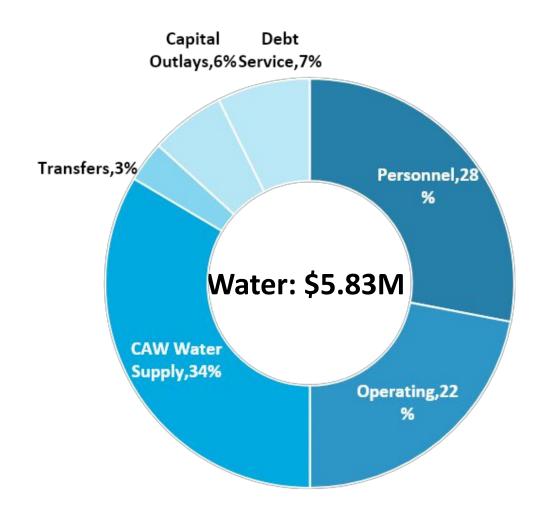
### **KEY ASSUMPTIONS DRIVING RATE PLAN**

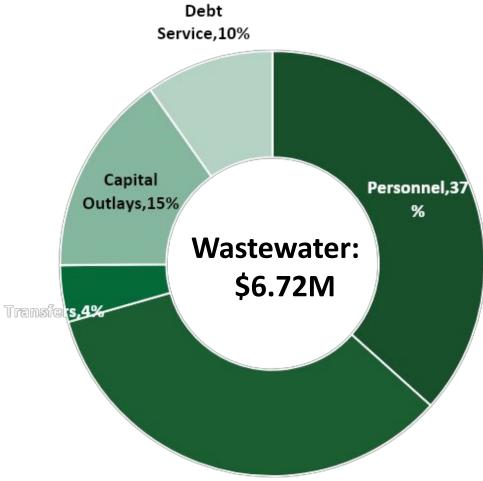


- Most operating expenses increase at 3% per year; certain expenses increase at a higher rate (e.g. insurance, fuel, chemicals, etc.)
- 1 FTE is added to water utility and 1 FTE to WW utility each year for the next 5 years
- Identified near- and mid-term Water CIP (2025-2030): \$61.80 million
- CIP primarily funded through long-term debt: 20-years, 4% int.
- 100% of system infrastructure fee revenue is used for debt payments

### **TEST YEAR 2025 COST OF SERVICE**

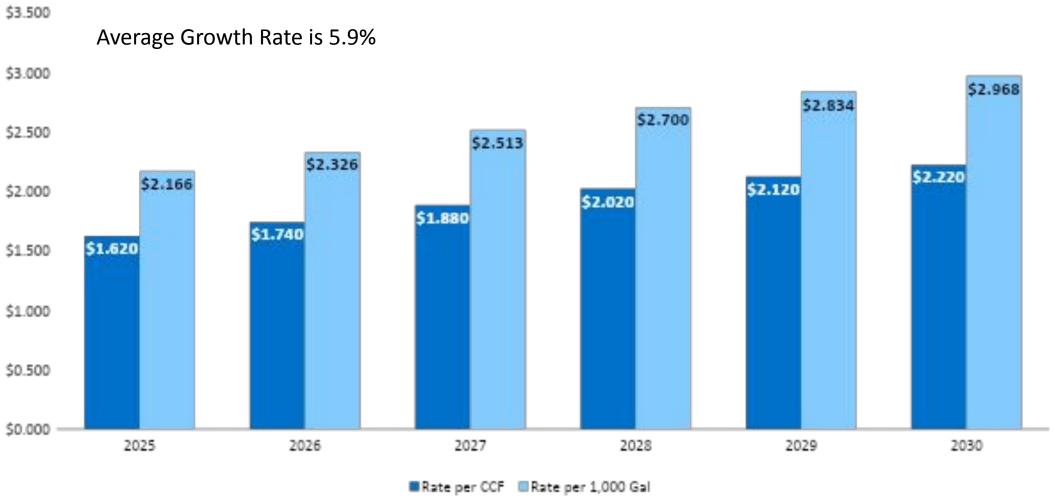






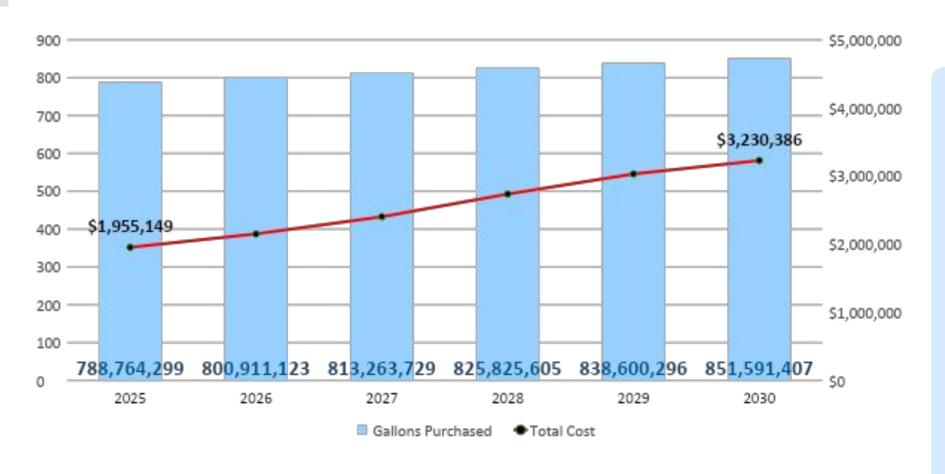
### **CENTRAL ARKANSAS WATER RATE FORECAST**





### **CAW FORECAST WATER COSTS**





CAW forecast water costs are increasing at a higher pace than purchased volumes due to a combination of CAW rate and CAW infrastructure fee increases

Volume Growth: 1.6%

CAW Rate Increase: 5.9%

CAW Infrastructure Fee Increase: 22.8%

CAW Watershed Protection Fee Increase: 0.0%

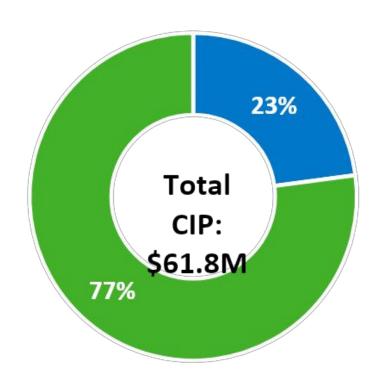
**CAW Total Water Costs Increase: 8.8%** 

## PROJECTED CAPITAL IMPROVEMENT PLAN (FY2025-2030)



WATER PROJECTS	
NEAR TERM (2025 – 2029)	
1.5M Gallon Tank @ N. Reynolds / High School	\$ 11,000,000
12" extension Boon Rd	1,300,000
System Transmission, Springhill, I-30 to Hwy 5N	1,000,000
Bryant Pkwy I-30 to Johnswood	740,000
Fireflow Improvemnet Project - N. Reynolds Rd at Rogers Rd.Crossig	40,000
Woody Dr to Steeplechase Cir	 80,000
Total	14,160,000

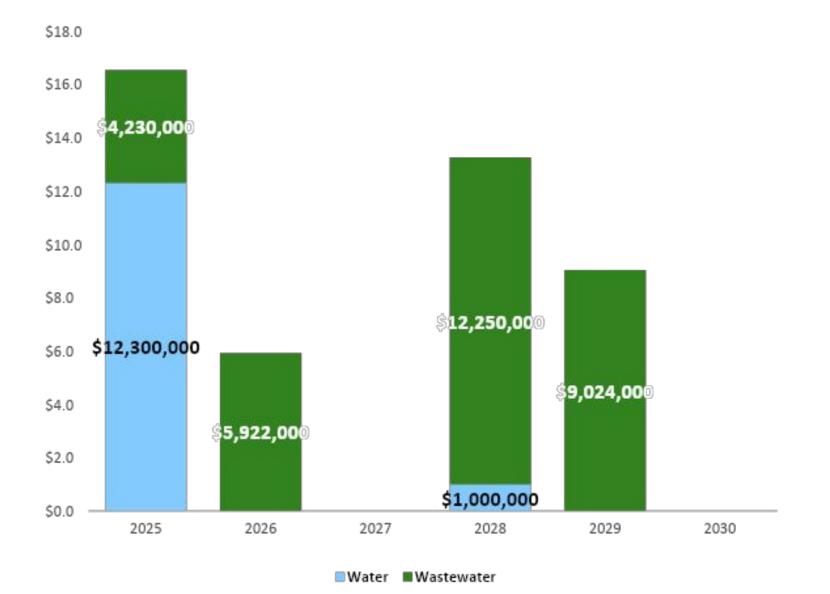
WASTEWATER PROJECTS		
NEAR TERM (2025 2029)	Φ.	4 222 222
Disinfection / Contact Basin / Dissolved Oxygen Basin Improvements	\$	4,230,000
Headworks & Grit Removal Improvements		5,922,000
Activated Sludge Process Improvements		12,250,000
Clarification Improvements / WAS / RAS		9,024,000
BR-04 Lift Station LS-05 Upgrade		8,625,000
Lift Station LS-05 Parallel Force Main		7,618,000
Total		47,669,000
TOTAL CIP	\$	61,829,000



■Water
■Wastewater

## **FORECAST DEBT ISSUES**



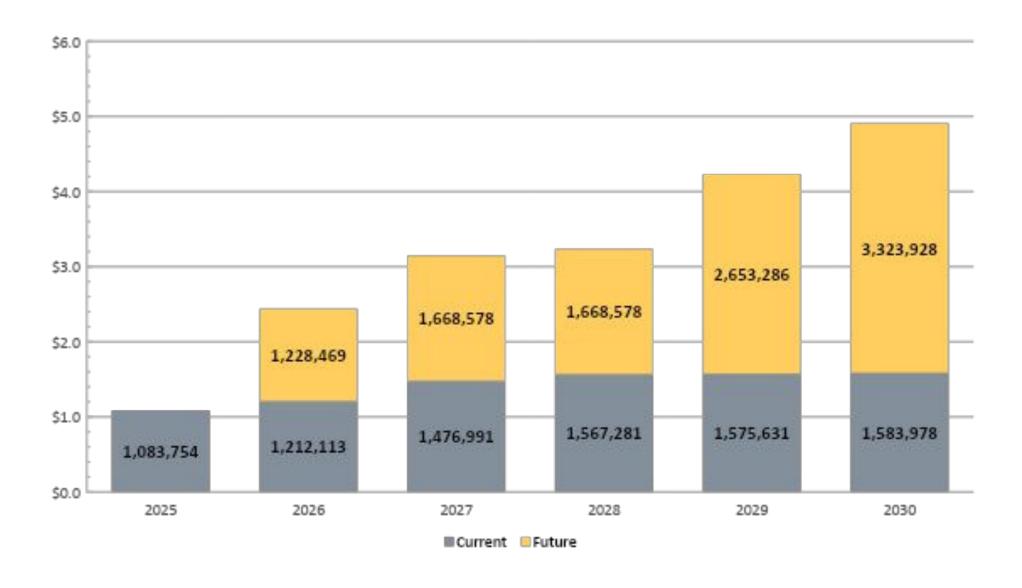


Water Debt: \$13,300,000 WW Debt: \$31,426,000

Total Debt: \$44,726,000

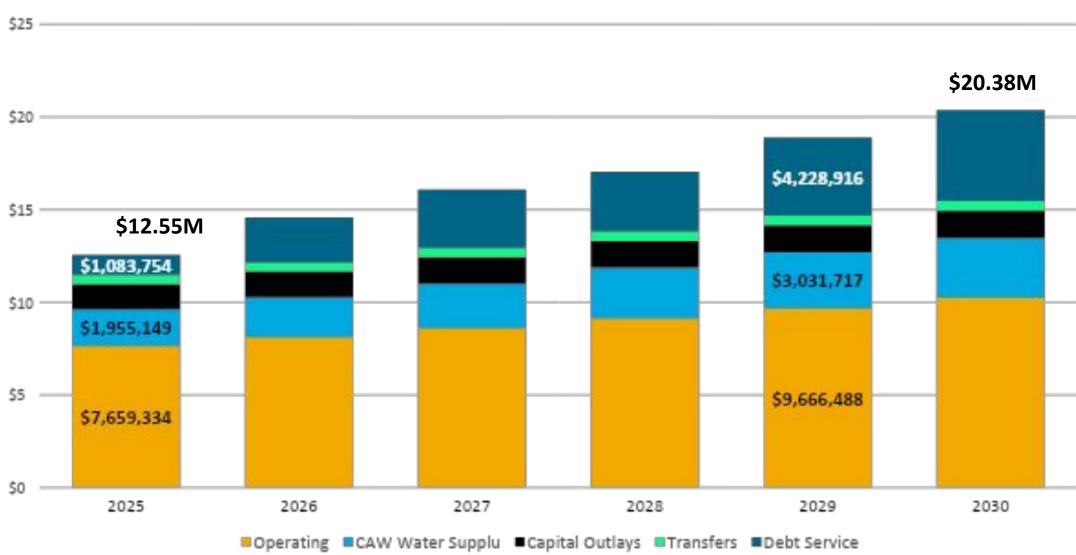
### FORECAST DEBT SERVICE PAYMENTS





# FORECAST WATER & WASTEWATER COST OF SERVICE







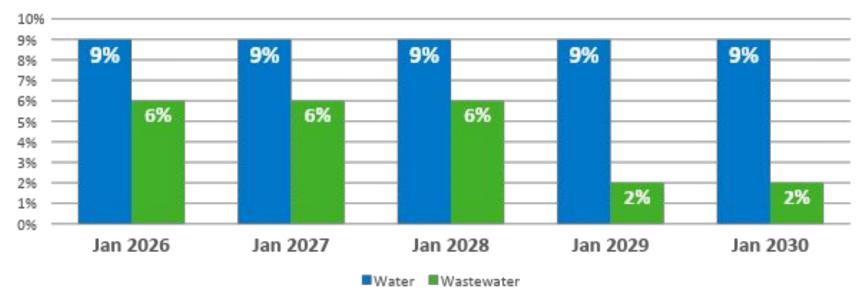
# RATE PROPOSAL | OVERVIEW

# OF BR

# Recommended rate adjustments for next 5 years:

- Annual Rate Adjustments in January of each year
- No change in the water and wastewater rate structure
- Uniform percentage adjustments for base volume charges
- Higher increases for water

#### Recommended Rate Increases



The rate plan is designed to fund all known aspects of the water and wastewater utility based on the existing market conditions and assumptions.

# RATE PROPOSAL | WATER



				Effective		
	Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
WATER	6					
Residential and Non Residential						
<b>Monthly Minimum Charge</b>						
5/8"	\$ 14.53	\$ 15.84	\$ 17.26	\$ 18.82 \$	20.51	22.36
1"	21.80	23.76	25.90	28.23	30.77	33.54
1 1/2"	36.33	39.60	43.16	47.05	51.28	55.90
2"	72.65	79.19	86.32	94.08	102.55	111.78
3"	116.24	126.70	138.10	150.53	164.08	178.85
4"	217.96	237.58	258.96	282.26	307.67	335.36
6"	726.53	791.92	863.19	940.88	1,025.56	1,117.86
Volume Rate Per 100 Gal						
2,000 Above	0.698	0.761	0.829	0.904	0.985	1.074

# RATE PROPOSAL | WASTEWATER



						<b>E</b> ffective		
		C	Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
WASTEWATER								
Residential & Non-Residen	tial Inside							
Monthly Minimum Charge		\$	20.70	\$ 21.94	\$ 23.26	\$ 24.65	\$ 25.15	\$ 25.65
Volume Rate/100 Gal (2,000-	-Above)		1.104	1.170	1.240	1.315	1.341	1.368
Salem/Quail Ridge	15 1							
Monthly Minimum Charge		\$	41.40	\$ 43.88	\$ 46.52	\$ 49.31	\$ 50.29	\$ 51.30
Volume Rate/100 Gal			1.104	1.170	1.240	1.315	1.341	1.368
Drain Water (County Landf	ield)							
Volume Rate/per Gallon			0.0575	0.0610	0.0646	0.0685	0.0699	0.0713
<b>WW Infrastructure Monthly</b>	ALCOHOLD DO STORY			**************************************				
(in addition to mthly chgs)	5/8"	\$	15.75	\$ 10.00	\$ 10.50	\$ 11.03	\$	\$ 12.16
	1"		52.50	55.13	57.88	60.78	63.81	67.00
	1 1/2"		105.00	110.25	115.76	121.55	127.63	134.01
	2"		168.00	176.40	185.22	194.48	204.21	214.42
	3" 4"		336.00 530.25	352.80 556.76	370.44 584.60	388.96	408.41 644.52	428.83 676.75
	4 6"					613.83		676.75 1 252 50
	8"		1,060.50 1,060.50	1,113.53 1,113.53	1,169.20 1,169.20	1,227.66 1,227.66	1,289.04 1,289.04	1,353.50 1,353.50
	0		1,000.50	1,113.33	1,109.20	1,221.00	1,209.04	1,353.50

# IMPACT OF RATE PLAN ON COMBINED MONTHLY CHARGES



					<b>E</b> ffective		
		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
Residential M	Ionthly Charges 5/8"						
2,000 Water	2,000 VWV	\$ 50.98	\$ 47.78	\$ 51.02	\$ 54.50	\$ 57.23 \$	60.16
	Increase \$		(3.20)	3.24	3.47	2.74	2.93
	Increase %		-6.3%	6.8%	6.8%	5.0%	5.1%
5,000 Water	5,000 VWV	105.04	105.71	113.11	121.06	127.03	133.42
	Increase \$		0.67	7.40	7.95	5.97	6.39
	Increase %		0.6%	7.0%	7.0%	4.9%	5.0%
10,000 Water	10,000 VWV	195.14	202.26	216.60	232.00	243.35	255.52
	Increase \$		7.12	14.34	15.40	11.35	12.17
	Increase %		3.7%	7.1%	7.1%	4.9%	5.0%
Commercial	Monthly Charges 2"						
25,000 Water	25,000 VWV	\$ 675.81	\$ 721.67	\$ 770.84	\$ 823.55	\$ 866.99 \$	913.50
	Increase \$		45.86	49.16	52.71	43.44	46.51
	Increase %		6.8%	6.8%	6.8%	5.3%	5.4%



# BENEFITS OF THE PROPOSED RATE PLAN



- The proposed rate plan enables the City to fully fund all water and wastewater costs and CIP over the next five years
- Will enable the Utility Fund to operate self-sufficiently with no need for subsidies from fund balance
- Enables the City to provide safe drinking water and effectively treat wastewater continually for forecast period





## **Disclosure**

Willdan Financial Services ("Willdan") is registered as a "municipal advisor" pursuant to Section 15B of the Securities Exchange Act and rules and regulations adopted by the United States Securities and Exchange Commission ("SEC") and the Municipal Securities Rulemaking Board ("MSRB"). The MSRB has made available on its website (www.msrb.org) a municipal advisory client brochure that describes the protections that may be provided by MSRB rules and how to file a complaint with the appropriate regulatory authority. As part of its SEC registration Willdan is required to disclose to the SEC information regarding criminal actions, regulatory actions, investigations, terminations, judgments, liens, civil judicial actions, customer complaints, arbitrations and civil litigation involving Willdan. Pursuant to MSRB Rule G-42, Willdan is required to disclose any legal or disciplinary event that is material to Client's evaluation of Willdan or the integrity of its management or advisory personnel. Willdan has determined that no such event exists. Copies of Willdan's filings with the United States Securities and Exchange Commission can currently be found by accessing the SEC's EDGAR system Company Search Page which is currently available at: https://www.sec.gov/edgar/searchedgar/companysearch.html and searching for either Willdan Financial Services or for our CIK number which is 0001782739.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the municipality with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the municipality, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the municipality, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, unless formally engaged to provide such information.



# City of Bryant, AR

2025 Water and Wastewater Rate Study



#### CITY OF BRYANT, ARKANSAS WATER AND WASTEWATER RATE STUDY TABLE OF CONTENTS

Executive Summary	3
Act 605 Compliance	8
Introduction and Demographic Profile	11
Background	11
Report Organization	12
Community Overview	12
Water and Wastewater Current Rates	13
Water and Wastewater Rate Comparison	14
Water & Wastewater Test Year and Forecast Volumes	16
Water and Wastewater Customers and Meters – Test Year & Ten-Year Forecast	16
Historical and Forecast Water Consumption	19
Peaking Factors	20
Water & Wastewater Forecast Revenue Requirement	22
Operating Expenses and Capital Outlays/Reserve Rqmt – Test Year and Forecast	22
Capital Improvement Plan	26
Existing and Forecast Debt Service	28
Non-Rate Revenues	29
Net Revenue Requirement	29
Water Utility Cost Functionalization	30
Water Utility Cost Classification	32
Water Utility Cost Allocation	33
Wastewater Utility Cost Functionalization and Classification	34
Wastewater Utility Cost Allocation	34
Water and Wastewater Rate Design	36
Impact of No Increase	40
Act 605 Compliance	41
Notes on Rate Recommendations	41

Appendix A – Water and Wastewater Rate Model Appendix B – Act 605 Compliance Checklist



# **Acknowledgements**

During the course of this rate study, several City of Bryant employees and engineer consultants expended considerable amounts of time and effort in assisting the project team. These employees included the Mayor and City Council, Mr. Tim Fournier, Mr. Troy Ellis, Ms. Moriah Winkle and Mr. Ted Taylor. The project team owes a debt of gratitude to the hard work, dedication and professionalism of these and other staff members, without whom this project would not have been successfully completed.

The project team has relied upon the extensive data supplied by the City of Bryant. Thus, the integrity of the study is largely dependent upon the accuracy of this financial and customer data. Every effort has been made by the project team to validate and confirm the information contained herein prior to the preparation of the final study documents. **This report presents no assurance or guarantee that the forecast contained herein will be consistent with actual results or performances**. These represent forecasts based on a series of assumptions about future behavior, and are not guarantees. Any changes in assumptions or actual events may result in significant revisions to the forecast and its conclusions. The cash flow projections and debt service coverage calculations are not intended to present overall financial positions, results of operations, and/or cash flows for the periods indicated, which is in conformity with guidelines for presentation of a forecast established by the American Institute of Certified Public Accountants.

Willdan Financial Services ("Willdan") is registered as a "municipal advisor" pursuant to Section 15B of the Securities Exchange Act and rules and regulations adopted by the United States Securities and Exchange Commission ("SEC") and the Municipal Securities Rulemaking Board ("MSRB"). The MSRB has made available on its website (www.msrb.org) a municipal advisory client brochure that describes the protections that may be provided by MSRB rules and how to file a complaint with the appropriate regulatory authority. As part of its SEC registration Willdan is required to disclose to the SEC information regarding criminal actions. regulatory actions, investigations, terminations, judgments, liens, civil judicial actions, customer complaints, arbitrations and civil litigation involving Willdan. Pursuant to MSRB Rule G-42, Willdan is required to disclose any legal or disciplinary event that is material to Client's evaluation of Willdan or the integrity of its management or advisory personnel. Willdan has determined that no such event exists. Copies of Willdan's filings with the United States Securities and Exchange Commission can currently be found by accessing the SEC's **EDGAR** system Company Search Page which is currently available https://www.sec.gov/edgar/searchedgar/companysearch.html and searching for either Willdan Financial Services or for our CIK number which is 0001782739.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the municipality with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the municipality, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the municipality, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, unless formally engaged to provide such information.





# **Executive Summary**

#### **Background**



In late 2024, the City of Bryant, Arkansas (the "City") engaged Willdan Financial Services to conduct a water and wastewater rate study and long-term financial plan. The City was interested in developing an updated comprehensive water and wastewater rate plan for FY 2026 and beyond. The objective is to develop a long-term rate plan that will enable the City to recover sufficient funds to meet operating expenses, capital outlays, debt service and coverage requirements, while at the same time minimizing the impact on ratepayers.

The City identified numerous objectives for this study, including but not limited to the following:

- A comprehensive analysis and evaluation of the water and wastewater systems' current cost of service and revenue requirements.
- A forecast of operating expenses over the next decade, taking into consideration salient factors such
  as cost of water and wastewater treatment, inflation, system growth, and increases in staffing levels.
- A thorough review of the water and wastewater systems' known capital improvement needs, as well
  as a determination of the need for funding capital requirements through the issuance of long-term
  debt for the existing identified capital improvements.
- An estimate of current and forecast accounts, volumes and billing units for the ten-year forecast period.
- A detailed analysis and comparison of the City's current and proposed rates to rates in other surrounding communities.
- A statement with supporting documentation affirming the rate study's compliance with Act 605.

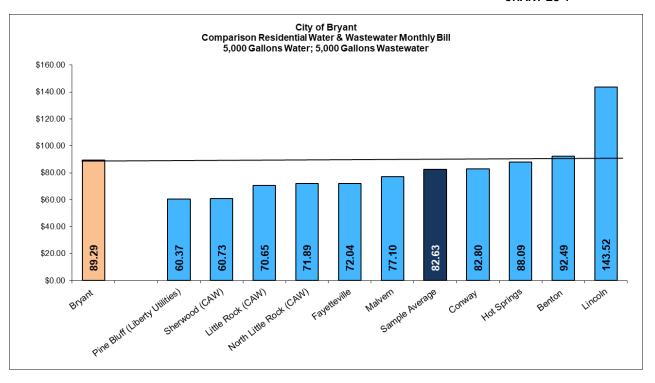
#### Water and Wastewater Rate Comparison

**Chart ES-1** compares Bryant's current monthly water and wastewater charges to those of nearby cities in Arkansas. A billing volume of 5,000 gallons for water and 5,000 gallons for wastewater was used for the residential comparison as it represents typical usage levels for an average household in the City. The rate data is based on published rates and ordinances posted by each municipality on their websites as of May 2025. These rates do not include sales tax, activation, infrastructure fee, or other charges beyond the basic



minimum and volume charges. The table reveals that the City's rates are only slightly higher when compared to most other cities in the region.

#### **CHART ES-1**



#### Water and Wastewater Customers and Meters – Test Year & Forecast

The majority of the water and wastewater accounts served by Bryant are inside city Residential and Non-Residential customers. **Table ES-2** on the next page presents total water and wastewater connections (customers) by customer class for the City for the test year and forecast period. As shown, overall water accounts are forecast to increase from **8,800** in the test year to **10,221** in FY 2034, an average annual increase of 1.7%. The City has a larger number of wastewater accounts as it provides sewer services to outside city customers. Wastewater accounts are expected to grow faster than water accounts as Bryant continues to expand sewer services to the County. Overall wastewater accounts are forecast to increase from **10,056** in the test year to **11,974** in FY 2034. The addition of these new connections will result in both non-recurring connection fees and increasing monthly water and wastewater revenues.



#### **TABLE ES-2**

		FORECAS	ST TOTAL CUSTO	DMERS			
		WAT	ER Customer Cla	sse s			
Fiscal Year	Residential & Non- Residential	Sprinkler Mu	•	arks & Wo	odland Hills	No Charge	Total
			·····			<b>9</b> -	
	WATER Total Custor	ners					
2023	8,223	334	100	7	1	9	8,64
2024	8,182	406	99	7	1	9	8,70
2025	8,376	308	99	7	1	9	8,80
2026	8,518	313	99	7	1	9	8,94
2027	8,663	318	99	7	1	9	9,09
2028	8,810	324	99	7	1	9	9,2
2029	8,960	329	99	7	1	9	9,40
2030	9,113	334	99	7	1	9	9,50
2031	9,267	340	99	7	1	9	9,72
2032	9,425	345	99	7	1	9	9,88
2033	9,585	351	99	7	1	9	10,0
2034	9,748	357	99	7	1	9	10,2
		5005040					
			T TOTAL CUST				
		WASTEWA	TER Customer	Classes			
					Drai	n Water	
	Residential & Non-	Salem Metered			(C	ounty	
	Residential	Sewer	Salem Sewer	Quail Ridg		ndfield)	Total
	WASTEWATER Tota	al Customers					
2023			390		19	_	9,23
	<b>WASTEWATER Tota</b> 7,647 7,717	1,180 1,307	390 653		19 46	- 1	9,23 9,72
2023 2024	7,647 7,717	1,180 1,307	653		46		9,72
2023 2024 2025	7,647 7,717 7,894	1,180 1,307 1,414	653 701		46 46	1	9,72 10,05
2023 2024 2025 2026	7,647 7,717 7,894 8,028	1,180 1,307 1,414 1,455	653 701 722		46 46 46	1 1	9,72 10,05 10,25
2023 2024 2025 2026 2027	7,647 7,717 7,894 8,028 8,165	1,180 1,307 1,414 1,455 1,498	701 722 743		46 46 46 46	1 1 1	9,72 10,05 10,25 10,45
2023 2024 2025 2026 2027 2028	7,647 7,717 7,894 8,028 8,165 8,303	1,180 1,307 1,414 1,455 1,498 1,541	701 722 743 765		46 46 46 46 46	1 1 1	9,72 10,05 10,25 10,45 10,65
2023 2024 2025 2026 2027 2028 2029	7,647 7,717 7,894 8,028 8,165 8,303 8,445	1,180 1,307 1,414 1,455 1,498 1,541 1,586	701 722 743 765 787		46 46 46 46 46 46	1 1 1 1	9,72 10,05 10,25 10,45 10,65 10,86
2023 2024 2025 2026 2027 2028 2029 2030	7,647 7,717 7,894 8,028 8,165 8,303 8,445 8,588	1,180 1,307 1,414 1,455 1,498 1,541 1,586 1,632	701 722 743 765 787 810		46 46 46 46 46 46 46	1 1 1 1 1	9,72 10,05 10,25 10,45 10,65 10,86 11,07
2023 2024 2025 2026 2027 2028 2029 2030 2031	7,647 7,717 7,894 8,028 8,165 8,303 8,445 8,588 8,734	1,180 1,307 1,414 1,455 1,498 1,541 1,586 1,632 1,680	701 722 743 765 787 810 834		46 46 46 46 46 46	1 1 1 1	9,72 10,05 10,25 10,45 10,65 10,86 11,07 11,29
2023 2024 2025 2026 2027 2028 2029 2030	7,647 7,717 7,894 8,028 8,165 8,303 8,445 8,588	1,180 1,307 1,414 1,455 1,498 1,541 1,586 1,632	701 722 743 765 787 810		46 46 46 46 46 46 46	1 1 1 1 1	9,72 10,05 10,25 10,45 10,65 10,86 11,07 11,29
2023 2024 2025 2026 2027 2028 2029 2030 2031	7,647 7,717 7,894 8,028 8,165 8,303 8,445 8,588 8,734	1,180 1,307 1,414 1,455 1,498 1,541 1,586 1,632 1,680	701 722 743 765 787 810 834		46 46 46 46 46 46 46 46	1 1 1 1 1	



#### **Net Revenue Requirement**

**Table ES-3** presents the City's forecast Net Revenue Requirement for the ten-year period FY2025 through FY2034. The table reveals that the total revenue requirement is expected to increase from **\$11,464,551** in FY2025 to **\$22,847,341** in FY2034. Detailed calculations are presented in the rate model contained in **Appendix A** of this report.

As shown in this table, Operating and Capital Outlay Expenses are by far the largest annual expense paid by Bryant's water and wastewater utilities. The second largest expense is the cost of water purchases from Central Arkansas Water ("CAW"). Any changes in forecast estimates used in determining the City's water and wastewater revenue requirement for this rate study could require significant changes to the rate plan presented in this report.

**TABLE ES-3** 

		CURR	ENT AND FO	RECAST NE	T REVENUE I	REQUIREME	NT	
	Operating & Capital	CAW	Cap Outlays/	Debt	Transfers &	Total Cost of	Less Non-Rate	Net Revenue
	Expenses	Costs	Reserve Rqmt	Service	Contingencies	Service	Revenues	Requirement
	WATER Revenue	Requirement						ı
2025	\$ 2,913,240 \$			\$ 427,392	\$ 187,500	\$ 5,828,281	\$ 1,088,702	\$ 4,739,579
2026	3,104,094	2,149,653	350,176	1,468,321	187,500	7,259,744	1,124,870	6,134,87
2027	3,311,516	2,405,360	355,429	1,720,714	187,500	7,980,519	1,195,608	6,784,910
2028	3,528,874	2,736,556	360,760	1,724,422	187,500	8,538,112	1,336,510	7,201,602
2029	3,756,619	3,031,717	366,171	1,802,372	187,500	9,144,380	1,481,843	7,662,538
2030	3,995,220	3,230,386	371,664	1,806,031	187,500	9,590,801	1,526,506	8,064,29
2031	4,123,758	3,458,036	377,239	1,808,413	187,500	9,954,946	1,572,418	8,382,528
2032	4,257,065	3,692,154	382,898	1,813,361	187,500	10,332,977	1,619,685	8,713,292
2033	4,395,354	3,932,326	388,641	1,816,988	187,500	10,720,809	1,667,769	9,053,040
2034	4,538,852	4,192,980	394,471	2,262,333	187,500	11,576,136	1,718,684	9,857,45
	WASTEWATER F	B						
2025	4,746,095	kevenue Req	1,033,015	656,362	289,500	6,724,972	_	6,724,972
2026	5,012,861	_	1,048,510	972,261	298,185	7,331,817	_	7,331,81
2027	5,297,939	_	1,064,238	1,424,855	307,131	8,094,163	_	8,094,163
2028	5,596,725	_	1,080,201	1,511,437	316,344	8,504,707	_	8,504,707
2029	5,909,869	_	1,096,404	2,426,544	325,835	9,758,652	_	9,758,652
2030	6,238,055	_	1,112,851	3,101,874	335,610	10,788,390	_	10,788,390
2031	6,457,134	-	1,129,543	3,102,619	345,678	11,034,974	_	11,034,974
2032	6,685,391	-	1,146,486	3,110,950	356,048	11,298,875	_	11,298,87
2033	6,923,290	_	1,163,684	3,115,210	366,730	11,568,913	_	11,568,91
2034	7,171,324	-	1,181,139	4,259,695	377,732	12,989,890	-	12,989,890
	TOTAL Revenue	Poquiromont						ı
2025	7,659,334	1,955,149	1,378,016	1,083,754	477,000	12,553,253	1,088,702	11,464,55
2026	8,116,955	2,149,653	1,398,686	2,440,583	485,685	14,591,562	1,124,870	13,466,692
2027	8,609,455	2,405,360	1,419,667	3,145,569	494,631	16,074,682	1,195,608	14,879,074
2028	9,125,599	2,736,556	1,440,962	3,235,859	503,844	17,042,819	1,336,510	15,706,309
2029	9,666,488	3,031,717	1,462,576	4,228,916	513,335	18,903,033	1,481,843	17,421,190
2030	10,233,275	3,230,386	1,484,515	4,907,905	523,110	20,379,191	1,526,506	18,852,68
2031	10,580,892	3,458,036	1,506,782	4,911,032	533,178	20,989,920	1,572,418	19,417,502
2032	10,942,456	3,692,154	1,529,384	4,924,310	543,548	21,631,852	1,619,685	20,012,167
2033	11,318,645	3,932,326	1,552,325	4,932,197	554,230	22,289,723	1,667,769	20,621,95
2034	11,710,176	4,192,980	1,575,610	6,522,028	565,232	24,566,026	1,718,684	22,847,341



#### **Capital Improvement Plan**

One of the key assumptions used in the development of the long-term revenue requirement is the City's Capital Improvement Plan. The City's near-term (2025-2029) CIP assumptions are summarized in **Table ES-4**. The table reveals that the City's CIP over the next five years is estimated to be \$14,160,000 for the water system and \$47,669,000 for the wastewater system. Bryant anticipates funding a portion of the CIP with impact fees, transfers and other sources available to the City. Additional funding is forecasted to come from long-term bond issues totaling \$44,726,000.

**TABLE ES-4** 

CAPITAL IMPROVEMENT PLAN FOR FUNDING THROUGH NEW FY 2020 - FY 2025	BOND ISS	SUES
SCENARIO: 2025 09 02 Scenario I Status Quo		Cost
WATER PROJECTS		
NEAR TERM (2025 2029)		
1.5M Gallon Tank @ N. Reynolds / High School	\$	11,000,000
12" extension Boon Rd		1,300,000
System Transmission, Springhill, I-30 to Hwy 5N		1,000,000
Bryant Pkwy I-30 to Johnswood		740,000
Fireflow Improvemnet Project N. Reynolds Rd at Rogers Rd.Crossig		40,000
Woody Dr to Steeplechase Cir		80,000
Total		14,160,000
WASTEWATER PROJECTS		
NEAR TERM (2025 2029)		
Disinfection / Contact Basin / Dissolved Oxygen Basin Improvements	\$	4,230,000
Headworks & Grit Removal Improvements		5,922,000
Activated Sludge Process Improvements		12,250,000
Clarification Improvements / WAS / RAS		9,024,000
BR-04 Lift Station LS-05 Upgrade		8,625,000
Lift Station LS-05 Parallel Force Main		7,618,000
Total		47,669,000
TOTAL CIP	\$	61,829,000

It should be noted that if the City materially revises its CIP, the rate plan may be subject to potentially significant revision.

#### Water and Wastewater Rate Design

Based on an extensive series of discussions with the City, the project team is presenting the following rate plan for the City Council to consider. The following is notable regarding the proposed rate plan:



- While the rate models present a forecast of rates for ten years, the project team recommends that the City adopts a 5-year rate plan, with rates to be automatically implemented annually on January 1, 2026 through January 1, 2030.
- Given the significant growth in the City and potential for unexpected events the project team
  recommends that the City periodically review these rates during the next five years, to incorporate
  any changes to costs, volumes or growth assumptions that may occur during that time.
- The most significant impact on rates will be the cost of operating expenses and Central Arkansas Water purchases. Should the City make material changes to its operating expenses and/or CIP, the City should undertake an immediate review of its rate plan.
- The second largest impact on rates will be debt issued to fund the CIP. The initial cost of service and
  rate proposal assumes that the Utility rate adjustments will be funded on a stand-alone basis,
  whereby debt service will be fully funded through rates.
- Future debt is assumed to have a 20-year term and 4.0% interest rate. If other credit terms become available, the recommended rate plan may require revision.
- Finally, the project team recommends the City continue using the existing water and wastewater rate structure. This rate structure is effective and easily understood by customers.

Uniform adjustments are applied to the water and wastewater's existing base and volumetric rates for each rate class. There is no change to the basic rate structure other than the uniform annual adjustments in the rate plan. As part of this rate proposal, a significant adjustment in wastewater infrastructure monthly charge is recommended for all wastewater customers served by a 5/8" water meter. The wastewater infrastructure charge for 5/8" meters is set to decrease from \$15.75 per month to \$10.00 per month starting in January 2026 and will automatically increase by 5% each year after that. Wastewater infrastructure charges for customers served by larger meters will remain unchanged (will also automatically increase by 5% each year). The rate plan and forecast revenues and expenses under this scenario are presented in **Appendix A**.

**Table ES-5** on the next page presents a summary of the rate plan proposed for water customers. **Table ES-6** presents a summary of the rate plan proposed for wastewater customers. **Table ES-7** presents the customer rate impact assuming the proposed rate plan is adopted by City Council.

#### **Act 605 Compliance**

This rate study was completed in compliance with Act 605 rules established by the Arkansas Natural Resources Commission as dictated by Ark. Code Ann. § 14-234-801 et. seq. These rules, and the rate study compliance thereof, are documented in **Appendix B** "Check List of Rules Implementing AR Act 605 of 2021". Willdan used this check list to certify Act 605 compliance as part of this rate study.

It should be noted that the City's asset management plan is contained in its comprehensive Master Plan, a separate document that will be made available upon request.

As stated throughout the rate study, **Appendix A** of the report presents the rate model worksheet summaries that detail the financial ratios, financial analysis and rate design prepared as part of the rate study. References to where each of the specific criteria is fulfilled is contained in the checklist in Appendix B.



**TABLE ES-5** 

					Effective		
	Current		Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
WATER							
Residential and Non Residential							
Monthly Minimum Charge							
5/8"	\$ 14.5		15.84	\$ 17.26	\$ 18.82	\$ 20.51	\$ 22.36
1"	21.8		23.76	25.90	28.23	30.77	33.54
1 1/2"	36.3		39.60	43.16	47.05	51.28	55.90
2"	72.6		79.19	86.32	94.08	102.55	111.78
3"	116.2		126.70	138.10	150.53	164.08	178.85
4"	217.9		237.58	258.96	282.26	307.67	335.36
6"	726.5	3	791.92	863.19	940.88	1,025.56	1,117.86
Volume Rate Per 100 Gal							
2,000 Above	0.69	3	0.761	0.829	0.904	0.985	1.074
	-		-	-	-	-	-
	-		-	-	-	-	-
Woodland Hills							
Monthly Minimum Charge	447.1	)	480.64	516.69	554.16	581.87	610.97
(Rate set by CAW)							
Volume Rate Per 1,000 Gal							
(Rate set by CAW)							
- Above	2.16	3	2.326	2.513	2.700	2.834	2.968
	-		-	-	-	-	-
	-		-	-	-	-	-

#### **TABLE ES-6**

								Effective				
		C	Current	Jan-26		Jan-27		Jan-28		Jan-29		Jan-30
WASTEWATER												
Residential & Non-Reside	n <mark>tial Inside</mark>		00.70	04.04	•	00.00	•	04.05	•	05.45	•	05.0
Monthly Minimum Charge		\$	20.70	\$ 21.94	\$	23.26	Ъ	24.65	\$	25.15	\$	25.6
Volume Rate/100 Gal (2,000	)-Above)		1.104	1.170		1.240		1.315		1.341		1.368
Salem/Quail Ridge												
Monthly Minimum Charge		\$	41.40	\$ 43.88	\$	46.52	\$	49.31	\$	50.29	\$	51.30
Volume Rate/100 Gal			1.104	1.170		1.240		1.315		1.341		1.36
Drain Water (County Land	field)		0.0575			0.0040		0.0005		0.000		0.074
Volume Rate/per Gallon			0.0575	0.0610		0.0646		0.0685		0.0699		0.0713
WW Infrastructure Month											_	
(in addition to mthly chgs)	5/8" 1"	\$	<b>15.75</b>	\$ 10.00 55.13	\$	10.50 57.88	\$	11.03 60.78	\$	11.58 63.81	\$	12.10
	1" 1 1/2"		52.50 105.00	55.13 110.25		57.88 115.76		121.55		127.63		67.0 134.0
	2"		168.00	176.40		185.22		121.55		204.21		214.4
	2 3"		336.00	352.80		370.44		388.96		408.41		428.8
	4"		530.25	556.76		584.60		613.83		644.52		676.7
	6"		1,060.50	1,113.53		1,169.20		1,227.66		1,289.04		1,353.50



#### **TABLE ES-7**

		IMPAC	I OF RA	ATE PLAN ON	МО	NIHLY CHAR	 -		
							Effective		
		Current		Jan-26		Jan-27	Jan-28	Jan-29	Jan-30
Residential N	Ionthly Charges 5/8"								
2,000 Water	2,000 WW	\$ 50.9	8 \$	47.78	\$	51.02	\$ 54.50 \$	57.23	\$ 60.16
	Increase \$			(3.20)		3.24	3.47	2.74	2.93
	Increase %			-6.3%		6.8%	6.8%	5.0%	5.1%
5,000 Water	5,000 WW	105.0	4	105.71		113.11	121.06	127.03	133.42
	Increase \$			0.67		7.40	7.95	5.97	6.39
	Increase %			0.6%		7.0%	7.0%	4.9%	5.0%
10,000 Water	10,000 WW	195.1	4	202.26		216.60	232.00	243.35	255.52
	Increase \$			7.12		14.34	15.40	11.35	12.17
	Increase %			3.7%		7.1%	7.1%	4.9%	5.0%
Commercial	Monthly Charges 2"								
25,000 Water	25,000 WW	\$ 675.8	1 \$	721.67	\$	770.84	\$ 823.55 \$	866.99	\$ 913.50
	Increase \$			45.86		49.16	52.71	43.44	46.51
	Increase %			6.8%		6.8%	6.8%	5.3%	5.4%





#### **SECTION I**

# Introduction and Demographic Profile

#### **Background**



In late 2024, the City of Bryant, Arkansas (the "City") engaged **Willdan Financial Services** to conduct a water and wastewater rate study and long-term financial plan. The City was interested in developing an updated comprehensive water and wastewater rate plan for FY 2026 and beyond. The objective of this study is to develop a long-term rate plan that will enable the City to recover sufficient funds to meet operating expenses, capital outlays, debt service and coverage requirements, while at the same time to the best extent possible minimizing the impact of any adjustments on ratepayers. Further, the purpose of this report is to provide documentary assurance that the City's rate plan complies with *Arkansas Oversight of Retail Water Providers Act* 605 of 2021 (Act 605).

The City identified numerous objectives for this study, including but not limited to the following:

- A comprehensive analysis and evaluation of the water and wastewater systems' current cost of service and revenue requirements.
- A forecast of operating expenses over the next decade, taking into consideration such factors as inflation, system growth, and increases in staffing levels.
- A thorough review of the water and wastewater systems' known capital improvement needs, as well
  as a determination of the need for funding capital requirements through the issuance of long-term
  debt for the existing identified capital improvements.
- An estimate of current and forecast accounts, volumes and billing units for the ten-year forecast period.
- An analysis of alternative multi-year water and wastewater rate plans that will distribute costs equitably.
- A detailed analysis and comparison of the City's current and proposed rates to rates in other surrounding communities.
- A statement and supporting documentation affirming the rate study's compliance with Act 605.



#### **Report Organization**

This report is organized into the following sections:

**Section I – Introduction and Community Profile** - outlines the background, objectives and scope of this rate study and long-term financial plan. It also presents the City's current rate structure and a community profile of the City of Bryant. This includes a comparison of the City's water and wastewater charges with other local communities.

**Section II – Water and Wastewater Test Year and Forecast Volumes** – analyzes the City's customer base, total accounts and current volumes of treated water and wastewater. This section presents totals for the current year and a forecast ten years into the future.

**Section III – Water and Wastewater Test Year and Forecast Revenue Requirement** – outlines the process of analyzing the City's current water and wastewater utility cost structure. The total current or "test year" revenue requirements are developed, and costs are functionalized between treatment, distribution/collection, administration and customer billing. Using the test year as a basis, costs are forecast for a ten-year period.

**Section IV – Water and Wastewater Rate Design** – presents rate recommendations for the City of Bryant City Council and Staff to consider which would enable it to meet its revenue requirements over the next decade. This section also presents an analysis of the impact of proposed rate plan on ratepayers.

**Appendix A** – presents a hard copy printout of the interactive Microsoft Excel spreadsheet model summary developed for the City of Bryant to calculate water and wastewater current and future revenue requirements. The model automatically generates all calculations based on a set of defined user inputs and has an executive dashboard for users to develop real-time "what-if" scenarios.

**Appendix B** – A project team check list designed to affirm rate study compliance with the rules developed by the Arkansas Natural Resources Commission implementing Act 605 in accordance with Ark. Code Ann. § 14-234-801 et. Seq.

#### **Community Overview**

The City of Bryant is located in the geographic center of Arkansas. The City is approximately 20.58 <sup>1</sup> square miles and has an estimated 2025 population of approximately 22,271 <sup>2</sup>. While precise official 2025 figures are unavailable, the city's population is projected to continue growing based on data from sources like the U.S. Census Bureau and organizations that track population changes The City is located in Saline County.

The City of Bryant has a Mayor-Council form of government in which the elected Mayor serves as the City's chief administrative officer. The City Council Members establish and adopt City policies. Those policies are then implemented by the Mayor and City Staff. The Bryant City Council consists of eight aldermen, two are elected by, and represent, each of the four City wards. The Mayor is elected at large.

The Mayor operates in much the same way as a Chief Executive Officer of a corporation. The Mayor's Office is responsible for the day-to-day administration of Bryant's City government, including managing the City's budget, departments and operations, and programs for communicating with residents and employees.

<sup>&</sup>lt;sup>2</sup> https://www.arkansas-demographics.com/cities\_by\_population



LLDAN Page: 12

<sup>&</sup>lt;sup>1</sup> Wikipedia - https://en.wikipedia.org/wiki/Bryant,\_Arkansas

#### **Water and Wastewater Current Rates**

**Table I-1A** summarizes the City of Bryant's current water and wastewater rate structure.

**TABLE I-1A** 

Water Rate				Wastewater Rates
water Rate	S			wastewater Rates
Residential & Non-F	Residentia	ıl		Residential & Non-Residential
Minimum Charge by Meter Size (Includes 2,000 Gallons in Base)	1 1/2"	\$	14.53 21.80 36.33	Minimum Charge \$ 20.70 (Includes 2,000 Gallons in Base)
	2" 3" 4"		72.65 116.24 217.96	Volume Rate (per 100 Gallons) 2,000 Above 1.104
	6"+		726.53	Salem Sewer**  Minimum Charge \$ 41.40  (Includes 2,000 Gallons in Base)
Volume Rate (per 100 Gallons) 2,000	Above	\$	0.698	Volume Rate (per 100 Gallons) 2,000 Above 1.104
COB Parks&F	Re c*			Quail Ridge**
Minimum Charge by Meter Size		\$	-	Minimum Charge \$ 41.40 (Includes 2,000 Gallons in Base)
Volume Rate (per 100 Gallons)	Above		0.2166	Volume Rate (per 100 Gallons) 1.104
Woodland Hi	lls*			Saline County Landfill
Minimum Charge by Meter Size	6" CMPD	\$	447.10	Minimum Charge by Meter Size \$ -  Volume Rate (per 1 Gallon) 0.0575
Volume Rate (per 100 Gallons) 2.000	Above		0.2166	. ,

Additionally, all wastewater accounts served by the City are charged a monthly System Infrastructure Fee based on the size of water meter. The Fee was adopted by the Council in 2023 and is used for repayment of sewer or water system bonds and loans. The Fee is charged in addition to all other water and sewer rates and charges.

**Table I-1B** summarizes the System Infrastructure Fee for different meter sizes.



**TABLE I-1B** 

SYS	STEM INFRAST	RUCTUREF	EE
	Wastewa	ater	
	All Custor	mers	
Meter Size			
	5/8"	\$	15.75
	1"		52.50
	1 1/2"		105.00
	2"		168.00
	3"		336.00
	4"		530.25
	6"		1,060.50
	6"+		1,060.50

The City of Bryant last adjusted its water and wastewater rates by 2% in January 2025. The current water rate structure assesses a base charge that increases based on meter size for all rate classes except COB Parks&Rec meters and Woodland Hills. COB Parks&Rec and Woodland Hills accounts are charged the CAW water rate. All other water customers are charged a uniform volume rate set by the City for all metered water consumption in excess of 2,000 gallons that are included in the base.

Residential and Non-Residential wastewater accounts are billed a base charge and uniform rate per 100 gallons of metered water consumed. Outside city customers pay 2x times inside city base charge and the same volume rate. The City has a contract with the Saline County landfill to treat leachate trucked from the landfill. The City charges a uniform rate per gallon to treat the waste delivered to its wastewater treatment facility.

#### Water and Wastewater Rate Comparison

**Chart I-2 and Table I-3** compare the City's monthly water and wastewater charges to surrounding communities in Arkansas. Volumes of 5,000 gallons for water and 5,000 gallons for wastewater were used for the residential comparison as it represents typical usage levels for an average household in Bryant. The comparison is based on inside residential rates for neighboring communities. The rate data is based on published rates and ordinances posted by each municipality on their website. These rates do not include sales tax, activation or other charges beyond the basic minimum and volume charges.

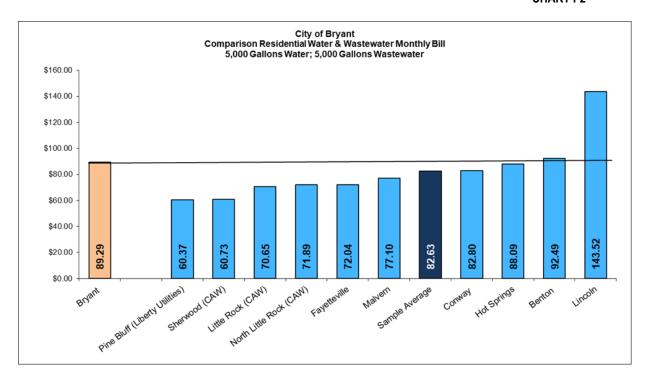
The following points are also notable:

Many cities do not assess rates that recover the full cost of service, choosing instead to subsidize
their water and wastewater utilities with other revenues or to defer needed repairs and maintenance
at the expense of system reliability and integrity.



 Some cities use tax bonds to fund water/wastewater system construction. This results in lower rates but higher ad valorem taxes.

CHART I-2



**TABLE I-3** 

MONTHLY RESIDENTIAL CHARGES 5,000 GALLONS WATER; 5,000 GALLONS WASTEWATER								
	Water		Wastewater		Total			
Bryant	\$	35.47	\$	53.82	\$	89.29		
Benton		35.81		56.68		92.49		
Hot Springs		30.71		57.38		88.09		
Pine Bluff (Liberty Utilities)		38.29		22.07		60.37		
Fayetteville		23.77		48.27		72.04		
Conw ay		30.73		52.07		82.80		
Lincoln		97.22		46.30		143.52		
Sherw ood (CAW)		25.64		35.09		60.73		
Little Rock (CAW)		25.64		45.01		70.65		
North Little Rock (CAW)		25.64		46.25		71.89		
Malvern		32.10		45.00		77.10		
Sample Average		36.46		46.18		82.63		





**SECTION II** 

### Water & Wastewater Test Year and Forecast Volumes



In order to accurately forecast future revenues and expenses, it is necessary to examine current water and wastewater utility conditions. The first step in developing cost of service rates is to analyze patterns of usage, both for the system as a whole, and for specified customer classes.

For the City of Bryant, monthly water and wastewater records were reviewed for the period February 2023 through January 2025. These records provided summary information on the monthly water volumes distributed system-wide as well as the number of accounts for each period by defined customer class and the associated revenues. Additionally, these records provided the number of accounts and revenues monthly for all classifications of wastewater customers.

According to standard utility ratemaking methodology, in order to allocate revenue requirements equitably among system users, customers must be classified into relatively homogeneous groups with similar usage characteristics or service demands. Costs are then allocated to the customer classes in proportion to the usage characteristics of each class. For the water system, costs are typically allocated to customers based on their average and peak water demands. For the wastewater system, costs are allocated to customers based on their estimated wastewater flows, and in some cases, based on wastewater strengths.

After thoroughly examining volume and customer data, the project team made no revisions to the City's existing rate classifications. The project team finds these customer class distinctions to be reasonable and appropriate, meeting the criteria of homogenous groups with similar usage patterns.

In this section, the City's functional customer classes and test year usage patterns will be thoroughly analyzed. A ten-year projection of customers and usage will also be presented. These forecasts, along with the revenue requirements, will form the basis of the proposed rate designs.

#### Water and Wastewater Customers and Meters – Test Year & Ten-Year Forecast

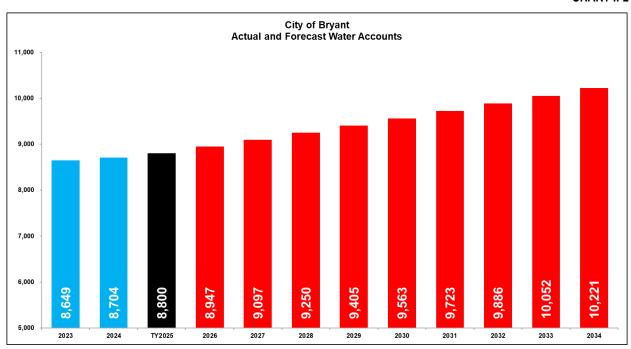
The majority of the water accounts served by Bryant are residential and non-residential accounts, with the balance being sprinkler, multi-family, COB Parks&Recs, and special contract customers. **Table II-1** and **Chart II-2** present total water accounts for the City for the test year and forecast period.



**TABLE II-1** 

		FORE	CAST TOTAL	CUSTOMERS				
	WATER Customer Classes							
Fiscal Year	Residential & Non- Residential	Sprinkler	Multi-Family	Wholesale (COB Parks & Rec)	Woodland Hills	No Charge	Total	
	WATER Total Cus	tomers						
2023	8,223	334	100	7	1	9	8,64	
2024	8,182	406	99	7	1	9		
2025	8,376	308	99	7	1	9	8,80	
2026	8,518	313	99	7	1	9	8,94	
2027	8,663	318	99	7	1	9	9,09	
2028	8,810	324	99	7	1	9	9,25	
2029	8,960	329	99	7	1	9	9,40	
2030	9,113	334	99	7	1	9	9,563	
2031	9,267	340	99	7	1	9	9,723	
2032	9,425	345	99	7	1	9	9,886	
2033	9,585	351	99	7	1	9	10,052	
2034	9,748	357	99	7	1	9	10,221	

#### **CHART II-2**



For each of the historical years, the average number of accounts for the year is shown and the growth reflects the difference from one fiscal year end to the next. Overall water accounts are forecast to increase from **8,800** in the test year to **10,221** in FY 2034, an average annual increase of 1.7% for water customers. The number of multi-family and special contract accounts are not expected to grow during the rate plan period.

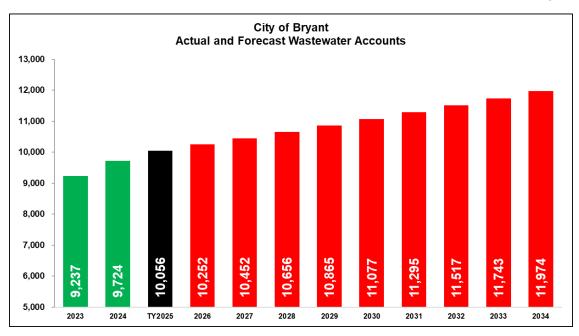


**Table II-3** and **Chart II-4** present the project team's ten-year forecast of wastewater account growth. Wastewater accounts are forecast to increase **10,056** in the test year to **11,974** in FY 2034, an average annual increase of 2.0% for wastewater customers. The City has a larger number of wastewater accounts due to the fact that it provides sewer services to outside city customers. Wastewater accounts are expected to grow faster than water accounts as Bryant continues to expand sewer services to the County.

**TABLE II-3** 

		FORECAS 1	T TOTAL CUST	OMERS				
	WASTEWATER Customer Classes							
	Residential & Non- Residential	Salem Metered Sewer	Salem Sewer	Quail Ridge	Drain Water (County Landfield)	Total		
	WASTEWATER Total	l Customers						
2023	7,647	1,180	390	19	-	9,23		
2024	7,717	1,307	653	46	1	9,724		
2025	7,894	1,414	701	46	1	10,05		
2026	8,028	1,455	722	46	1	10,252		
2027	8,165	1,498	743	46	1	10,452		
2028	8,303	1,541	765	46	1	10,650		
2029	8,445	1,586	787	46	1	10,86		
2030	8,588	1,632	810	46	1	11,07		
2031	8,734	1,680	834	46	1	11,29		
2032	8,883	1,729	858	46	1	11,51		
2033	9,034	1,779	884	46	1	11,743		
2034	9,187	1,831	910	46	1	11,974		

#### **CHART II-4**





#### **Historical and Forecast Water Consumption**

Total water system consumption data was analyzed over the same time period as customer data. A combination of consumption over the past 12 months and historical trends was used as the basis for the development of the forecast water and wastewater usage within the rate model.

The project team prepared a ten-year forecast of water usage based on the same principles on which customer accounts were projected. The results of this forecast for water usage are presented in **Table II-5** and **Chart II-6**.

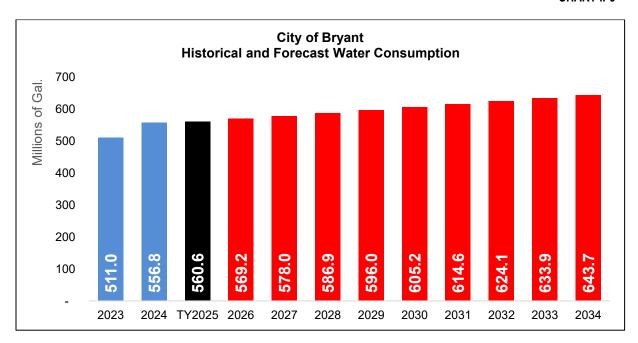
Water usage is expected to increase at an average annual rate of approximately 1.55% over the next decade. By FY 2034 total water consumption is expected to reach **643,731,475** gallons.

**TABLE II-5** 

		FO	RECAST BILI	LED CONSUMP	TION			
	WATER Customer Classes							
	Wholesale Residential & (COB Parks & Woodland							
	Non-Residential	Sprinkler	Multi-Family	Rec)	Hills	No Charge	Total	
	WATER Historical \	/olume						
2023	399,502,400	37,925,300	2,319,000	619,600	32,985,375	1,810,800	510,998,575	
2024	446,228,600	60,263,200	2,887,700	1,016,200	44,922,871	1,443,700	556,762,271	
	WATER Forecast V	olume						
2025	449,305,278	60,296,438	2,828,900	1,010,000	45,824,455	1,295,300	560,560,371	
2026	456,942,813	61,291,429	2,828,900	1,010,000	45,824,455	1,295,300	569,192,897	
2027	464,710,175	62,302,839	2,828,900	1,010,000	45,824,455	1,295,300	577,971,669	
2028	472,609,571	63,330,938	2,828,900	1,010,000	45,824,455	1,295,300	586,899,164	
2029	480,643,245	64,376,003	2,828,900	1,010,000	45,824,455	1,295,300	595,977,904	
2030	488,813,480	65,438,314	2,828,900	1,010,000	45,824,455	1,295,300	605,210,449	
2031	497,122,597	66,518,154	2,828,900	1,010,000	45,824,455	1,295,300	614,599,406	
2032	505,572,957	67,615,813	2,828,900	1,010,000	45,824,455	1,295,300	624,147,425	
2033	514,166,961	68,731,586	2,828,900	1,010,000	45,824,455	1,295,300	633,857,201	
2034	522.907.050	69.865.770	2.828.900	1,010,000	45,824,455	1,295,300	643,731,475	



#### **CHART II-6**



#### **Peaking Factors**

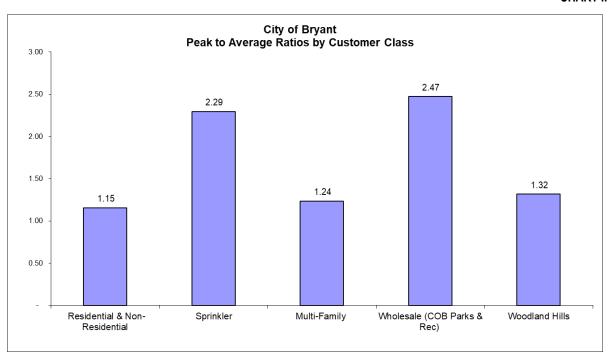
The cost of providing water to customers depends not only on the amount of water each class uses, but also on how that usage occurs over time. The maximum-day and maximum-hour peaking requirements of a water utility's customers are an important influence on the utility's costs. Because water utilities attempt to meet all of the demands of their customers, water systems are sized to meet customers' peak requirements. Therefore, during off-peak periods, there are usually significant costs associated with the unused capacity of the system. These costs must be allocated to customers in proportion to the contribution of each customer class to the system peak, in order to develop equitable cost-based rates. Thus, it is necessary to determine the peak rate of use relative to the average rate of use for each class. This ratio is called a **Peaking Factor**.

The calculation of peaking factors for individual classes relies on available pumping and consumption information as well as professional judgment. If customer meters could record daily flow rates for each customer, more refined information could be obtained on peaking factors. This is not feasible because of the enormous cost that would be imposed on the utility. Therefore, it is accepted practice in the water industry to develop peaking factor estimates based on standard formulas using system peak day information and monthly customer class usage records. This is a conservative methodology, since customer class peaking factors based on peak months will inevitably be lower than the system-wide peaking factor, which is based on the peak day.

Based on AWWA guidelines, the customer class peaking factors calculated in this study are for non-coincidental peaks. The peaking factors developed for this analysis are based on the annualized water consumption by customer class for Test Year Ending January 2025. The calculations of the peaking factors by class are presented graphically in **Chart II-7**.



#### **CHART II-7**







**SECTION III** 

# Water & Wastewater Forecast Revenue Requirement



In this section of the water and wastewater rate study and long-term financial plan, the City of Bryant's test year and forecast water and wastewater utility revenue requirements are developed. The test year consists of the City's fiscal year, January 1, 2025 through December 31, 2025. The estimates presented in this section are based on the City's proposed budget for FY 2025.

The calculation of a revenue requirement differs from a utility's budget in that it represents only that amount that must be raised through the City's user rates. This means that non-rate revenue (such as reconnection fees, late payment charges and interest) must be subtracted from the budgeted operating and capital expenditures to

determine the net revenue requirement to be raised from rates.

As is typical for publicly owned utilities, the City of Bryant's system revenue requirements were developed using the cash basis of ratemaking. Under the cash basis, as defined by the AWWA Manual M-1, system revenue requirements consist of cash expenditures and other financial commitments (such as debt service coverage or reserves) that must be met through system operating revenues and other revenue sources.

All data used in the development of the revenue requirements was obtained from the financial statements, budgets and other information provided by the City. Detailed calculations are presented in the rate model contained in **Appendix A** of this report. For rate design purposes, revenue requirements are developed separately for the water and wastewater systems.

The assumptions utilized in this expense forecast will be thoroughly detailed in this section of the report. These assumptions are critical to the development of both the revenue requirement and the ultimate rate recommendation. The project team reviewed these assumptions with the City staff and considers all to be consistent with staff recommendations.

In this section, current and forecast Operating Costs, Capital Outlays, Transfers, and Debt Service will be examined first. Non-rate revenues will be subtracted from the total to yield the Net Revenue Requirement.

# Operating Expenses and Capital Outlays/Reserve Rqmt – Test Year and Forecast

**Table III-1** on the following page summarizes the test year FY 2025 water system operating expenses and capital outlays in detail by expense category item. **Table III-2** presents the test year FY 2025 operating expenses and capital outlays in detail by expense category item for the wastewater system.



The following is noteworthy about these tables:

- There are two (2) departments within the City's Water Operating Fund (510), each with their own budget: Water Department (510-0900) and Wastewater Department (510-0950).
- Each department's budget includes one or more of the following expense categories:
  - Personnel, which includes all personnel costs, such as salary and benefit expenses, and payroll taxes.
  - Building and Grounds Expense, includes utility costs and repair and maintenance of buildings and grounds.
  - Supply Expense, which includes postage, office and operating supplies, chemicals, and the cost of water purchased from Central Arkansas Water (CAW).
  - Operations Expense, which captures administrative expenses associated with the management of the water and wastewater system, such as dues and subscriptions, permit fees and sales tax expense.
  - Vehicle Expense includes fuel, repairs and insurance expenses for department vehicles.
  - Professional Services, these expenses include such items as financial audits, engineering services and other consulting.
  - o Miscellaneous Expense includes computer hardware and software expense and depreciation.
  - Capital Expenses include bond principal and interest payments and improvement projects and equipment purchased with rate revenues.

**Tables III-1** and **III-2** also allocate water and wastewater operating expenses between the water and wastewater functions based on function and general ratemaking principles.

The tables also present Capital Outlays/Reserve Requirements as estimated by the City in the test year.

As the tables show, total operating expenses, transfers, and capital outlays in the test year are \$11,469,499 of which \$5,400,889 is for the water utility and \$6,068,610 is for the wastewater utility. it should be noted that for the purposes of State Law 605, expenses that are defined as Capital Outlays by AWWA Cash Basis ratemaking methodology should be defined as Refurbishment and Replacement Reserve. These are expenditures specifically designated to be used for system replacement and maintenance. As will be shown later in this study, the funds designated by the City for this reserve requirement exceed Act 605's guideline of 5.0% of gross revenues each year of the forecast.



**TABLE III-1** 

	TEST YEA	R WAT	ER BUDGE	T			
ARIO: 2025 10 03 - Scenario I Sta	 et Budget	Т	reatment		Distribution	Admin	ıstomer Billing
Operating & Maintenance							
Personnel Svcs	\$ 1,633,049	\$	-	\$	1,469,744	\$ -	\$ 163,305
Building & Grounds Exp	141,024		-		104,002	30,695	6,327
Supply Expense	155,000		-		144,000	9,000	2,000
Operations Expense	503,200		-		6,000	430,000	67,200
Professional Services	330,652		-		256,000	19,650	55,002
Miscellaneous Expense	36,534		-		32,881	-	3,653
Vehicle Expense	113,781		-		56,891	28,445	28,445
CAW Water Supply	 1,955,149		1,955,149			 	 _
Total Operating & Maintenance	4,868,388		1,955,149		2,069,517	517,790	325,933
Transfers	187,500		-		-	187,500	-
Cap Outlays/Reserve Rqmt	345,001		-		345,001	-	-
Total WATER Operating Expenses,							
Transfers and Capital Outlays	\$ 5,400,889	\$	1,955,149	\$	2,414,518	\$ 705,290	\$ 325,933

#### **TABLE III-2**

ARIO: 2025 10 03 Scenario I S		TEST YEAR W	VASTEV	VATER BUD	GET			
	N	et Budget	Т	reatment		Collection	Admin	Customer Billing
Operating & Maintenance								
Personnel Svcs	\$	2,463,234	\$	1,108,455	\$	1,108,455	\$ -	\$ 246,323
Building & Grounds Exp		726,208		481,304		206,842	36,260	1,802
Supply Expense		870,000		685,000		175,000	8,500	1,500
Vehicle Expense		253,769		-		253,769	-	-
Operations Expense		89,200		3,500		3,500	15,000	67,200
Professional Services		294,150		94,000		143,000	21,150	36,000
Miscellaneous Expense		49,534		12,000		12,000	12,384	13,151
Total Operating & Maintenance		4,746,095		2,384,259		1,902,566	93,294	365,976
Transfers		289,500		-		289,500	-	-
Cap Outlays/Reserve Rqmt		1,033,015		125,006		908,009	-	-
Total WASTEWATER Operating Expe	nses,							
Transfers and Capital Outlays	\$	6,068,610	\$	2,509,265	\$	3,100,075	\$ 93,294	\$ 365,976

**Table III-3** and **Chart III-4** present the water and wastewater utility operating expense, transfers, and capital outlay/reserve requirement forecast for the ten-year period FY 2025 – FY 2034. Details behind these calculations can be found in the rate model contained in **Appendix A**. This forecast is based on the following set of assumptions:



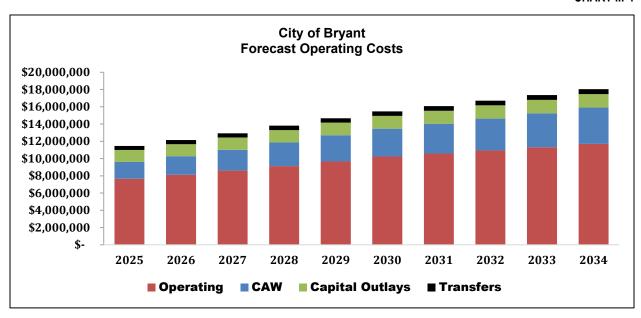
- Most operating costs are expected to increase at an annual rate of 3.0%, which is approximately
  equivalent to the rate of inflation.
- Certain expenses will increase at above-inflation rates, to reflect the rapid rate of increase of these costs. These expenses include chemicals, workers compensation, Medicare, and insurance.
- Personnel expenses will increase at higher rates to reflect the forecast growth in number of employees.
- CAW projected rate is based on a published CAW 10-year rate forecast for 2022 2032.

**TABLE III-3** 

Y OF BRYAI	,,	FORE	CΔ	ST OPERATING	} F	YPENSES AND	CA	PITAL OUTLAY	S	
ENARIO:		1011	-07	OI OI LIVAIIIN	_	IXI EIIOEO AIID	<b>U</b>	IIIAL OOILAI	•	
	Scenar	io I Status Quo								
		Operating		CAW		Cap Outlays/		Transfers &		<b>Total Operating</b>
		Expenses		Payments		Reserve Rqmt		Contingencies		& Capital Exp.
	WATE	R Revenue Req		nont.						
	WAIE	K Kevenue Keq	uirer	nent						
2025	\$	2,913,240	\$	1,955,149	\$	345,001	\$	187,500	\$	5,400,889
2026		3,104,094		2,149,653		350,176		187,500		5,791,423
2027		3,311,516		2,405,360		355,429		187,500		6,259,804
2028		3,528,874		2,736,556		360,760		187,500		6,813,690
2029		3,756,619		3,031,717		366,171		187,500		7,342,008
2030		3,995,220		3,230,386		371,664		187,500		7,784,770
2031		4,123,758		3,458,036		377,239		187,500		8,146,533
2032		4,257,065		3,692,154		382,898		187,500		8,519,617
2033		4,395,354		3,932,326		388,641		187,500		8,903,822
2034		4,538,852		4,192,980		394,471		187,500		9,313,803
	WAST	TEWATER Reve	nue l	Requirement						
2025	\$	4,746,095	\$	-	\$	1,033,015	\$	289,500	\$	6,068,610
2026		5,012,861		-		1,048,510		298,185		6,359,556
2027		5,297,939		-		1,064,238		307,131		6,669,308
2028		5,596,725		-		1,080,201		316,344		6,993,271
2029		5,909,869		-		1,096,404		325,835		7,332,108
2030		6,238,055		-		1,112,851		335,610		7,686,515
2031		6,457,134		-		1,129,543		345,678		7,932,355
2032		6,685,391		-		1,146,486		356,048		8,187,926
2033		6,923,290		-		1,163,684		366,730		8,453,704



**CHART III-4** 



As shown in these charts, operating charges are by far the largest annual expense paid by Bryant's water and wastewater utilities. Labor and equipment charges used to accomplish capital improvement projects "inhouse" in lieu of retaining contractors are included in the budgeted operating expenses. If the projects require significantly more effort than budgeted or the City is compelled to retain outside contractor services, this could change the costs included in the rate study. Any changes in the operating forecast estimates used in determining the City's water and wastewater revenue requirement for this rate study could require significant changes to the rate plan presented in this report.

# **Capital Improvement Plan**

The City has developed a comprehensive long-term capital improvements plan for the next five years. The purpose of the CIP is to rehabilitate and maintain the existing system, expand the system and to service new growth. In addition, the project team consulted with City Staff to forecast CIP through the end of the rate plan period.

The capital improvement plan is an integral part of any long-term rate and financing plan. The City finances its capital improvements through a combination of impact fees revenues, reserves, and revenue-funded long-term debt.

**Table III-5** on the following pages summarizes the City's CIP. The water CIP includes a new water tank and water lines extensions, wastewater CIP includes wastewater collection system improvements, lift station upgrades, and activated sludge process improvements.

**Table III-6** reveals that over the next five years the City is forecast to issue long-term debt totaling **\$44,726,000** to finance the CIP.



**TABLE III-5** 

CITY OF BRYANT, AR		
CAPITAL IMPROVEMENT PLAN FOR FUNDING THROUGH NEW B	BOND ISS	UES
FY 2020 - FY 2025		
SCENARIO: 2025 09 02 Scenario I Status Quo		Cost
WATER REGIS		
WATER PROJECTS		
NEAR TERM (2025 2029)		
1.5M Gallon Tank @ N. Reynolds / High School	\$	11,000,000
12" extension Boon Rd		1,300,000
System Transmission, Springhill, I-30 to Hwy 5N		1,000,000
Bryant Pkwy I-30 to Johnswood		740,000
Fireflow Improvemnet Project N. Reynolds Rd at Rogers Rd.Crossig		40,000
Woody Dr to Steeplechase Cir		80,000
Total		14,160,000
WASTEWATER PROJECTS		
NEAR TERM (2025 2029)		
Disinfection / Contact Basin / Dissolved Oxygen Basin Improvements	\$	4,230,000
Headworks & Grit Removal Improvements		5,922,000
Activated Sludge Process Improvements		12,250,000
Clarification Improvements / WAS / RAS		9,024,000
BR-04 Lift Station LS-05 Upgrade		8,625,000
Lift Station LS-05 Parallel Force Main		7,618,000
Total		47,669,000
TOTAL CIP	\$	61,829,000

### **TABLE III-6**

		FORECAST	BON	D ISSUES	
SCENARIO:	2025 09	002 Scenario I	Status	Quo	
		Water	V	/astewater	Total
Year					
2025	\$	12,300,000	\$	4,230,000	\$ 16,530,000
2026		-		5,922,000	5,922,000
2027		-		-	-
2028		1,000,000		12,250,000	13,250,000
2029		-		9,024,000	9,024,000
2030		-		-	-
Total	\$	13,300,000	\$	31,426,000	\$ 44,726,000



# **Existing and Forecast Debt Service**

**Table III-7** presents current and forecast debt service assuming that the City issues \$44,726,000 in new water and/or wastewater revenue bonds from FY 2025 through FY 2029 to fund the CIP. The City currently has five bond issues outstanding. These bonds were issued to fund both water and wastewater system improvements and meter replacement. Debt service on these issues is currently being paid from Utility System Revenue. For FY 2025 forward, it is projected that bonds will also be repaid entirely with Utility System Revenues. Future revenue debt is assumed to have a 20-year term, 4.0% interest rate and level principal and interest payments.

As shown **Table III-6**, the City is assumed to issue approximately **\$44,726,000** in wastewater-related debt over the next five years. The timing and amount of debt issues can vary based on many factors, but the totals listed in this study are sufficient for the purpose of setting a long-term rate plan.

These assumptions are preliminary in nature and subject to change. Should the City Council choose to issue more or less revenue debt than assumed in this study or should different financing terms be available at the time the debt is issued, then the rate plans contained in this study may require revision.

**TABLE III-7** 

		CURF	REN'	T AND FORE	CAST	DEBT SE	RVIC	E	
SCENARIO:	202	25 09 02	Scer	nario I Status Quo	)				
		V	Vate			Waste	w ate	r	
Year	(	Current	l	Forecast	C	urrent	Fo	recast	Total
2025	\$	427,392	\$	-	\$	656,362	\$	-	\$ 1,083,754
2026		554,215		914,106		657,898		314,363	2,440,583
2027		806,608		914,106		670,383		754,472	3,145,569
2028		810,316		914,106		756,965		754,472	3,235,859
2029		813,948		988,424		761,682	1	1,664,862	4,228,916
2030		817,607		988,424		766,370	2	2,335,504	4,907,905
2031		819,989		988,424		767,115	2	2,335,504	4,911,032
2032		824,937		988,424		775,446	2	2,335,504	4,924,310
2033		828,564		988,424		779,706	2	2,335,504	4,932,197
2034		632,511		1,629,821		787,682	3	3,472,013	6,522,028



#### **Non-Rate Revenues**

Although sales revenues constitute the majority of the revenue received by the City of Bryant for water and wastewater service, a certain amount of revenue is accrued from non-rate sources. These revenues include other penalties, credit card fees, miscellaneous charges, sales tax receipts, and CAW Infrastructure and Watershed Fees. These non-rate revenues are subtracted from the overall budget to determine the revenue requirement to be raised from rates. The only non-rate revenues forecast to increase in the next ten years are CAW related fees that are set to increase in accordance with CAW's published rate schedule forecast. Annual non-rate revenue totals are presented in **Table III-8**.

**TABLE III-8** 

TY OF BRYA SCENARIO 2025 09 02	):	R ORECAST N enario I Statu		ATE REVE	ENUES	
		Water	Wast	ewater	Total	Water & WW
2025	\$	1,088,702	\$	_	\$	1,088,702
2026		1,124,870		-		1,124,870
2027		1,195,608		-		1,195,608
2028		1,336,510		-		1,336,510
2029		1,481,843		-		1,481,843
2030		1,526,506		-		1,526,506
2031		1,572,418		-		1,572,418
2032		1,619,685		-		1,619,685
2033		1,667,769		-		1,667,769
2034		1,718,684		_		1,718,684

# **Net Revenue Requirement**

**Table III-9** presents the test year and ten-year forecast for the City's net revenue requirement to be raised from rates for the water and wastewater utility for the test year 2025 and forecast period. Combined water and wastewater net revenue requirements are expected to increase from **\$11,464,551** in FY 2025 to **\$22,847,341** in FY 2034.



**TABLE III-9** 

		CURR	ENT AND FO	RECAST NE	T REVENUE	REQUIREME	NT	
	Operating					Total	Less	Net
	& Capital	CAW	Cap Outlays/	Debt	Transfers &	Cost of	Non-Rate	Revenue
	Expenses	Costs	Reserve Rqmt	Service	Contingencies	Service	Revenues	Requirement
								_
	<b>WATER Revenue</b>							
2025	\$ 2,913,240 \$					\$ 5,828,281		
2026	3,104,094	2,149,653	350,176	1,468,321	187,500	7,259,744	1,124,870	6,134,875
2027	3,311,516	2,405,360	355,429	1,720,714	187,500	7,980,519	1,195,608	6,784,910
2028	3,528,874	2,736,556	360,760	1,724,422	187,500	8,538,112	1,336,510	7,201,602
2029	3,756,619	3,031,717	366,171	1,802,372	187,500	9,144,380	1,481,843	7,662,538
2030	3,995,220	3,230,386	371,664	1,806,031	187,500	9,590,801	1,526,506	8,064,295
2031	4,123,758	3,458,036	377,239	1,808,413	187,500	9,954,946	1,572,418	8,382,528
2032	4,257,065	3,692,154	382,898	1,813,361	187,500	10,332,977	1,619,685	8,713,292
2033	4,395,354	3,932,326	388,641	1,816,988	187,500	10,720,809	1,667,769	9,053,040
2034	4,538,852	4,192,980	394,471	2,262,333	187,500	11,576,136	1,718,684	9,857,451
	WASTEWATER	Revenue Req						
2025	4,746,095	-	1,033,015	656,362	289,500	6,724,972	-	6,724,972
2026	5,012,861	-	1,048,510	972,261	298,185	7,331,817	-	7,331,817
2027	5,297,939	-	1,064,238	1,424,855	307,131	8,094,163	-	8,094,163
2028	5,596,725	-	1,080,201	1,511,437	316,344	8,504,707	-	8,504,707
2029	5,909,869	-	1,096,404	2,426,544	325,835	9,758,652	-	9,758,652
2030	6,238,055	-	1,112,851	3,101,874	335,610	10,788,390	-	10,788,390
2031	6,457,134	-	1,129,543	3,102,619	345,678	11,034,974	-	11,034,974
2032	6,685,391	-	1,146,486	3,110,950	356,048	11,298,875	-	11,298,875
2033	6,923,290	-	1,163,684	3,115,210	366,730	11,568,913	-	11,568,913
2034	7,171,324	-	1,181,139	4,259,695	377,732	12,989,890	-	12,989,890
	T0741 D							
2025	TOTAL Revenue			4 000 754	477.000	40 FF2 050	4 000 700	44 464 554
2025	7,659,334	1,955,149	1,378,016	1,083,754	477,000	12,553,253	1,088,702	11,464,551
2026	8,116,955	2,149,653	1,398,686	2,440,583	485,685	14,591,562	1,124,870	13,466,692
2027	8,609,455	2,405,360	1,419,667	3,145,569	494,631	16,074,682	1,195,608	14,879,074
2028	9,125,599	2,736,556	1,440,962	3,235,859	503,844	17,042,819	1,336,510	15,706,309
2029	9,666,488	3,031,717	1,462,576	4,228,916	513,335	18,903,033	1,481,843	17,421,190
2030	10,233,275	3,230,386	1,484,515	4,907,905	523,110	20,379,191	1,526,506	18,852,685
2031	10,580,892	3,458,036	1,506,782	4,911,032	533,178	20,989,920	1,572,418	19,417,502
2032	10,942,456	3,692,154	1,529,384	4,924,310	543,548	21,631,852	1,619,685	20,012,167
2033	11,318,645	3,932,326	1,552,325	4,932,197	554,230	22,289,723	1,667,769	20,621,953
2034	11,710,176	4,192,980	1,575,610	6,522,028	565,232	24,566,026	1,718,684	22,847,341

# **Water Utility Cost Functionalization**

Once the total water and wastewater system costs have been identified, the next step in the rate development process is to isolate the costs associated with each system function. Some of these expenditures are a function of base water demand; others are based on the peak demands placed on the system. Certain costs are associated with serving customers regardless of the volume of water use or wastewater discharge. The basic steps used to allocate the City's water revenue requirements include the following:

1. Each system's costs (revenue requirements) are categorized by utility function (i.e. treatment, distribution, administrative, customer). This process is known as *functionalization*.



- 2. Functionalized costs are classified based on the service characteristics or the types of demand served by the utility (base and maximum day). This process is known as *classification*.
- 3. Costs by service characteristic are allocated to customer classes in proportion to the service demands demonstrated by each class.

This three-step process allows for the allocation of system costs in the same terms as customer classes. The approaches described in this section follow standard industry practices. Water system costs are allocated to the following functions:

*Treatment* – the process by which raw water is converted to potable water

*Distribution* – the lines that carry water to individual customers' properties

Administration – miscellaneous overhead and other non-operating costs

Customer Billing – the processes involved in billing and providing other services to customers

The project team allocated operating budget line-item expenses individually to system functions based on general guidelines, specific research and input from the City of Bryant staff. The results of the allocation process for the test year are summarized in **Table III-10**.

**TABLE III-10** 

CITY OF BRYANT, AR  TEST YEAR WAT  SCENARIO: 2025 09 02 Scenario			LIZATION
Function	-	Revenue quirement	Percent
Treatment	\$	1,589,934	33.5%
Distribution		2,311,051	48.8%
Administration		573,545	12.1%
Customer		265,050	<u>5.6%</u>
Total		4,739,579	100.0%



# Water Utility Cost Classification

The allocation of functionalized water system costs to service characteristics follows the base-extra capacity cost allocation method recommended by AWWA. Using this method, costs are segregated into the following categories:

Base costs – capital costs and O&M expenses associated with service to customers under average demand conditions. This category does not include any costs attributable to variations in water use resulting from peaks in demand. Base costs tend to vary directly with the total quantity of water used.

Maximum Day/Extra Capacity costs – costs attributable to facilities that are designed to meet peaking requirements. These costs include capital and operating charges for additional plant and system capacity beyond that required for average usage.

Customer Billing costs – costs associated with any aspect of customer service, including billing, accounting, and meter services. These costs are independent of the amount of water used and the size of the customer's meter and are not subject to peaking factors.

According to AWWA Manual M-1, in the base-extra capacity method, care must be taken in separating costs between those devoted to base capacity and those devoted to extra capacity. The peak to average factor is calculated by dividing the volume on the peak day of the year by the average daily volume. Facilities designed to meet maximum-day requirements, such as the treatment and distribution functions, are allocated 78.7% (1/1.27) to base, and 21.3% to extra capacity (Max Day). This means that facilities designed to meet maximum-day requirements, such as the treatment and distribution functions, are allocated 78.7% to base, and 21.3% to extra capacity.

All customer service-related costs are allocated 100% to customer billing. Administration costs are generally not directly assignable to individual classifications. Therefore, it is standard rate-making practice to allocate these costs on an indirect basis to service characteristics.

The system-wide costs by service characteristic are shown in **Table III-11**. As with cost functionalization, these percentages are not expected to change significantly in the forecast period.

CITY OF BRYANT, AR TEST YEAR WATER COST CLASSIFICATION SCENARIO: 2025 09 02 -- Scenario I Status Quo 2025 Revenue **Function** Requirement Percent Base 3,491,904 73.68% Maximum Day 942,814 19.89% Customer 304.861 6.43% 4,739,579 100.0%

**TABLE III-11** 



# **Water Utility Cost Allocation**

Allocation of costs by service characteristic to customer classes is based on the proportionate use levels of each characteristic by each class. The total water utility costs by customer class for the test year are summarized in **Table III-12** and for the ten-year forecast period in **Table III-13**.

**TABLE III-12** 

CITY OF BRYANT, AR			
TEST YEAR WAT	TER C	OST ALLOCA	TION
SCENARIO: 2025 09 02 Scenario I St	atus Q	uo	
		2025	
		Revenue	
Function	Re	quirement	Percent
Residential & Non-Residential	\$	3,451,156	72.8%
Sprinkler		827,395	17.5%
Multi-Family		24,454	0.5%
Wholesale (COB Parks & Rec)		14,936	0.3%
Woodland Hills		367,992	7.8%
No Charge		19,281	0.4%
Senior Citizen Discount Water		34,365	0.7%
		4,739,579	100.0%

**TABLE III-13** 

CENARIO	: 202	5 09 02 Sce	ena	rio I Status Q	uo	FORECAS	ST W	ATER COS	T AL	LOCATION				
		esidential & n-Residential		Sprinkler	Μι	ulti-Family		/holesale DB Parks & Rec)	V	/oodland Hills	No	o Charge	nior Citizen Discount Water	Total
2025	\$	3,451,156	\$	827,395	\$	24,454	\$	14,936	\$	367,992	\$	19,281	\$ 34,365	\$ 4,739,57
2026		4,474,038		1,072,425		31,170		19,045		469,158		24,586	44,453	6,134,87
2027		4,955,617		1,187,634		33,947		20,749		511,048		26,785	49,130	6,784,91
2028		5,267,844		1,262,218		35,481		21,694		534,246		28,006	52,113	7,201,60
2029		5,613,290		1,344,726		37,175		22,737		559,846		29,352	55,411	7,662,53
2030		5,916,204		1,417,012		38,524		23,571		580,278		30,429	58,277	8,064,29
2031		6,158,496		1,474,747		39,430		24,133		594,031		31,155	60,536	8,382,52
2032		6,410,559		1,534,795		40,357		24,709		608,094		31,897	62,882	8,713,29
2033		6,669,808		1,596,533		41,286		25,285		622,197		32,642	65,289	9,053,04
2034		7,272,440		1,740,419		44,262		27,117		667,165		35,007	71,041	9,857,45



# Wastewater Utility Cost Functionalization and Classification

Wastewater system costs are allocated to the following functions:

*Treatment -- Volume –* the costs associated with treating wastewater volume discharges

Collection – the lines that transport wastewater from customers' properties to the wastewater treatment plant

Administration - miscellaneous overhead and other non-operating costs

Customer Billing – the processes involved in billing and other services to customers

As was the case for the water system, wastewater utility operating budget line item expenses are allocated individually to functions. The results of the allocation process are presented on **Table III-14**. As with the water utility, these percentages are not forecast to change significantly during the next ten years.

**TABLE III-14** 

TY OF BRYANT, AR TEST YEAR WASTEV	VATER CO	ST FUNCTION	NALIZATION
SCENARIO:			
2025 09 02 Scenario I	Status Quo		
	ı	2025 Boyonyo	
Function		Revenue quirement	Percent
	- 1.0	4	
Treatment	\$	2,837,446	42.2%
Collection		3,428,256	51.0%
Administration		93,294	1.4%
		30,201	1.170
Customer		365,976	<u>5.4</u> %
Total		6,724,972	100.0%

# **Wastewater Utility Cost Allocation**

Allocation of wastewater utility costs by service characteristic to customer classes is performed in the same manner as described for the water utility. The total wastewater utility costs by customer class for the test year are summarized in **Table III-15** and for the ten-year forecast period in **Table III-16**.



**TABLE III-15** 

CITY OF BRYANT, AR	ED C	2007 ALL COAT	TON.
TEST YEAR WASTEWAT	ER C	COST ALLOCAT	ION
SCENARIO:			
2025 09 02 Scenario I Status Quo			
2025 09 02 Scenario i Status Quo			
		2025	
		Revenue	
Function	F	Requirement	Percent
Residential & Non-Residential	\$	5,115,154	76.1%
Salem Metered Sew er		1,307,194	19.4%
Salem Sew er		12,650	0.2%
Quail Ridge		40,540	0.6%
Drain Water (County Landfield)		59,775	0.9%
System Infrastructure Fee		142,686	2.1%
System Infrastructure Fee - Salem Sew er		25,535	0.4%
Senior Citizen Discount Sew er		20,175	0.3%
Senior Citizen Discount Salem Sew er		1,263	0.0%
Total		6,724,972	100.0%

### TABLE III-16

					FO	REC	CAST W	AS	<b>TEWATE</b>	R C	OST ALLO	CA	TION				
ENARIO: 25 09 02 -	- Scen	ario I Status	Que	•													
Year		sidential & Non- esidential	Sale	em Metered Sewer	Salem Sewer		Quail Ridge	(	ain Water County andfield)		System rastructur e Fee		rastructure ee - Salem Sewer	 nior Citizen Discount Sewer	Di	nior Citizen iscount em Sewer	Total
2025	\$	5,115,154	\$	1,307,194	\$ 12,650	\$	40,540	\$	59,775	\$	142,686	\$	25,535	\$ 20,175	\$	1,263	\$ 6,724,
2026		5,569,928		1,440,768	13,490		43,418		64,060		150,328		27,223	21,256		1,347	\$ 7,331,
2027		6,143,206		1,608,575	14,393		47,101		69,556		158,454		29,036	22,406		1,436	\$ 8,094,
2028		6,439,717		1,706,222	15,358		48,547		71,684		167,049		30,976	23,622		1,532	\$ 8,504,
2029		7,388,803		1,982,306	16,363		54,803		81,050		175,836		32,994	24,865		1,632	\$ 9,758,
2030		8,159,313		2,215,851	17,435		59,525		88,105		185,100		35,146	26,176		1,738	\$ 10,788,
2031		8,324,443		2,287,424	18,230		59,710		88,360		191,210		36,739	27,041		1,817	\$ 11,034,
2032		8,501,600		2,363,734	19,065		59,957		88,708		197,560		38,412	27,940		1,899	\$ 11,298,
2033		8,682,070		2,442,455	19,943		60,201		89,052		204,164		40,169	28,874		1,986	\$ 11,568,
2034		9,743,998		2,775,449	20,843		66,469		98,461		210,809		41,971	29,815		2,075	\$ 12,989,



#### **SECTION IV**

# Water and Wastewater Rate Design



Rate design involves determining charges for each class of customers that will generate a desired level of revenue in accordance with AWWA and other industry cost of service rate-making principles. The water and wastewater rates developed in this section are designed to recover the test year and forecast revenue requirements while providing funding for the identified capital improvements and existing debt service.

Based on an extensive series of discussions with the City, the project team is presenting the following rate plan for the City Council to consider. The following is notable regarding the proposed rate plan:

- While the rate models present a forecast of rates for ten years, the project team recommends that the City adopt a 5-year rate plan, with rates to be automatically implemented annually on January 1, 2026 through January 1, 2030.
- Given the significant growth in the City and potential for unexpected events the project team recommends that the City periodically review these rates during the next five years, to incorporate any changes to costs, volumes or growth assumptions that may occur during that time.
- The most significant impact on rates will be the cost of operating expenses and Central Arkansas Water purchases. Should the City make material changes to its operating expenses and/or CIP, the City should undertake an immediate review of its rate plan.
- The second largest impact on rates will be debt issued to fund the CIP. The initial cost of service and
  rate proposal assumes that the Utility rate adjustments will be funded on a stand-alone basis,
  whereby debt service will be fully funded through rates.
- Future debt is assumed to have a 20-year term and 4.0% interest rate. If other credit terms become available, the recommended rate plan may require revision.
- Finally, the project team recommends the City continue using the existing water and wastewater rate structure. This rate structure is effective and easily understood by customers.



Uniform adjustments are applied to the water and wastewater's existing base and volumetric rates for each rate class. There is no change to the basic rate structure other than the uniform annual adjustments in the rate plan.

As part of this rate proposal, a significant adjustment in wastewater infrastructure monthly fee is recommended for all wastewater customers served by a 5/8" water meter. The wastewater infrastructure charge for 5/8" meters is recommended to decrease from \$15.75 per month to \$10.00 per month in January 2026 and will automatically increase by 5% each year afterwards. Wastewater infrastructure charges for customers served by larger meters will remain unchanged in 2026, and will also automatically increase by 5% each subsequent year. The rate plan and forecast revenues and expenses under this scenario is presented in **Appendix A**.

**Table IV-1** presents a summary of the rate plan proposed for water customers. **Table IV-2** presents a summary of the rate plan proposed for wastewater customers. **Table IV-3** presents the customer rate impact assuming the proposed rate plan is adopted by the City Council. **Table IV-4** presents a forecast of revenues and expenses for the next five years.

Details behind these calculations can be found in the rate model presented in **Appendix A**.

**TABLE IV-1** 

				Effective		
	Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
WATER						
Residential and Non Residential						
Monthly Minimum Charge						
5/8"	\$ 14.53	\$ 15.84	\$ 17.26	\$ 18.82	\$ 20.51	\$ 22.36
1"	21.80	23.76	ψ 17.20 25.90	28.23	30.77	33.54
1 1/2"	36.33	39.60	43.16	47.05	51.28	55.90
2"	72.65	79.19	86.32	94.08	102.55	111.78
3"	116.24	126.70	138.10	150.53	164.08	178.85
4"	217.96	237.58	258.96	282.26	307.67	335.36
6"	726.53	791.92	863.19	940.88	1,025.56	1,117.86
Volume Rate Per 100 Gal						
2,000 Above	0.698	0.761	0.829	0.904	0.985	1.074
	-	-	-	-	-	-
	-	-	-	-	-	-
Woodland Hills						
Monthly Minimum Charge (Rate set by CAW)	447.10	480.64	516.69	554.16	581.87	610.97
Volume Rate Per 1,000 Gal						
(Rate set by CAW)						
- Above	2.166	2.326	2.513	2.700	2.834	2.968



## **TABLE IV-2**

P	KUPUSED	WAIER	AND WAS I	EVV	ATER RATE P	LAN				
								Effective		
		С	urrent		Jan-26		Jan-27	Jan-28	Jan-29	Jan-30
WASTEWATER										
Residential & Non-Resider	ntial Inside									
Monthly Minimum Charge		\$	20.70	\$	21.94	\$	23.26	\$ 24.65	\$ 25.15	\$ 25.6
Volume Rate/100 Gal (2,000	-Above)		1.104		1.170		1.240	1.315	1.341	1.36
Salem/Quail Ridge										
Monthly Minimum Charge		\$	41.40	\$	43.88	\$	46.52	\$ 49.31	\$ 50.29	\$ 51.3
Volume Rate/100 Gal			1.104		1.170		1.240	1.315	1.341	1.36
Drain Water (County Land)	fie Id)									
Volume Rate/per Gallon			0.0575		0.0610		0.0646	0.0685	0.0699	0.071
WW Infrastructure Monthl	v Charge									
(in addition to mthly chgs)	5/8"	\$	15.75	\$	10.00	\$	10.50	\$ 11.03	\$ 11.58	\$ 12.1
	1"		52.50		55.13		57.88	60.78	63.81	67.0
	1 1/2"		105.00		110.25		115.76	121.55	127.63	134.0
	2"		168.00		176.40		185.22	194.48	204.21	214.4
	3"		336.00		352.80		370.44	388.96	408.41	428.8
	4"		530.25		556.76		584.60	613.83	644.52	676.7
	6"		1,060.50		1,113.53		1,169.20	1,227.66	1,289.04	1,353.5

# **TABLE IV-3**

		IMPACT	of Ra	TE PLAN ON	MC	NTHLY CHAR	RGE	S		
								Effective		
		Current		Jan-26		Jan-27		Jan-28	Jan-29	Jan-30
Residential M	Ionthly Charges 5/8"									
2,000 Water	2,000 WW	\$ 50.98	\$	47.78	\$	51.02	\$	54.50 \$	57.23	\$ 60.16
	Increase \$			(3.20)		3.24		3.47	2.74	2.93
	Increase %			-6.3%		6.8%		6.8%	5.0%	5.19
5,000 Water	5,000 WW	105.04		105.71		113.11		121.06	127.03	133.42
	Increase \$			0.67		7.40		7.95	5.97	6.39
	Increase %			0.6%		7.0%		7.0%	4.9%	5.09
10,000 Water	10,000 WW	195.14		202.26		216.60		232.00	243.35	255.52
	Increase \$			7.12		14.34		15.40	11.35	12.17
	Increase %			3.7%		7.1%		7.1%	4.9%	5.09
Commercial	Monthly Charges 2"									
25,000 Water	25,000 WW	\$ 675.81	\$	721.67	\$	770.84	\$	823.55 \$	866.99	\$ 913.50
	Increase \$			45.86		49.16		52.71	43.44	46.5
	Increase %			6.8%		6.8%		6.8%	5.3%	5.49



Table IV-4

	CITY OF UTILITY REVENUE A	F BRYANT, AR AND EXPENSE FOR	RECAST		
	2025	2026	2027	2028	2029
Fund Balance, Revenues and Expenses					
Beginning Fund Balance	\$ 2,266,603 \$	3,964,671 \$	4,244,992 \$	4,281,512 \$	4,818,160
Revenues and Expenses					
Water Rate Revenues	4,054,618	4,471,954	4,958,139	5,496,219	6,089,280
WW Rate Revenues	7,138,057	7,738,787	8,366,550	9,045,427	9,437,590
WW System Infrastructure Fee (Fund 620)	1,969,945	1,536,271	1,590,905	1,701,311	1,819,408
Non-Rate Revenues	1,088,702	1,124,870	1,195,608	1,336,510	1,481,843
Total Revenues	14,251,321	14,871,882	16,111,203	17,579,467	18,828,121
Operating Expenses	9,614,483	10,266,608	11,014,815	11,862,155	12,698,206
Net Revenues for Transfers, Capital Outlays and Debt	4,636,838	4,605,274	5,096,387	5,717,312	6,129,915
Capital Outlays/Refurbish-Replacement Reserve	1,378,016	1,398,686	1,419,667	1,440,962	1,462,576
Percent of Gross Revenues	9.7%	9.4%	8.8%	8.2%	7.8%
Debt Service					
Current Debt Service	1,083,754	1,212,113	1,476,991	1,567,281	1,575,631
Future Debt Service	<u>-</u> _	1,228,469	1,668,578	1,668,578	2,653,286
Total Debt Service	1,083,754	2,440,583	3,145,569	3,235,859	4,228,916
Total Contingencies & Transfers	477,000	485,685	494,631	503,844	513,335
Total Cost of Service	12,553,253	14,591,562	16,074,682	17,042,819	18,903,033
Net Revenues	1,698,068	280.320	36.521	536.648	(74,912)
Percent of COS	13.5%	1.9%	0.2%	3.1%	-0.4%
Debt Coverage					
Excluding Transfers, CO, Debt	4.28	1.89	1.62	1.77	1.45
All Inclusive	2.57	1.11	1.01	1.17	0.98
Ending Water & Sewer Combined Fund Balance	3,964,671	4,244,992	4,281,512	4,818,160	4,743,248
Unrestricted/Capital Fund Balance from CIP Funding	2,289,269	2,312,162	2,335,283	2,358,636	2,382,223
One Day Operating Expenditures (Op.Exp+Det Svc)	30.617	36.145	40.151	42.745	47.782
Days of Operating Expenditures	129	117	107	113	99

Finally, it should be noted that for the purposes of State Law 605, expenses that are defined as Capital Outlays by AWWA Cash Basis ratemaking methodology should be defined as Refurbishment and Replacement Reserve. These are expenditures specifically designated to be used for system replacement and maintenance. Table IV-4 reveals that the City is forecast to devote between 7.7% and 11.0% of the cost of service to funding these expenditures over each of the next five years. This exceeds Act 605's guideline of 5.0% of Gross Revenues every year of the forecast. The Table also reveals that the combined fund balance is forecast to increase from \$3.9 million to \$4.7 million over the same period. Both of these factors place the City in compliance with the requirements of Act 605.



# **Impact of No Increase**

In accordance with the requirements of Act 605, the project team prepared an additional scenario forecasting total utility revenues and expenses should the City not adopt either the proposed rate plan or any rate adjustments in the next five years. The result of this analysis is summarized in **Table IV-5** below. The table reveals that under this scenario revenues would remain stagnant while expenses would continue to increase. Net revenues would be negative in FY 2026 and years afterwards, and the Utility Fund Balance would be negative beginning in FY 2028. The City would fail to meet debt coverage requirements after FY 2026.

Clearly the failure to implement rate adjustments would lead to significant financial hardship for the Utility fund.

Table IV-5

	UTILITY REVENU	OF BRYANT, AR E AND EXPENSE FO IO RATE ADJUSTM			
	2025	2026	2027	2028	2029
Fund Balance, Revenues and Expenses					
Beginning Fund Balance	\$ 2,266,603	\$ 3,964,671	\$ 3,502,240 \$	1,901,724 \$	(191,549)
Revenues and Expenses					
Water Rate Revenues	4,054,618	4,135,672	4,212,410	4,290,417	4,367,189
WW Rate Revenues	7,138,057	7,332,318	7,475,242	7,621,308	7,770,589
WW System Infrastructure Fee (Fund 620)	1,969,945	1,536,271	1,590,905	1,701,311	1,819,408
Non-Rate Revenues	1,088,702	1,124,870	1,195,608	1,336,510	1,481,843
Total Revenues	14,251,321	14,129,131	14,474,165	14,949,546	15,439,028
Operating Expenses	9,614,483	10,266,608	11,014,815	11,862,155	12,698,206
Net Revenues for Transfers, Capital Outlays and Debt	4,636,838	3,862,523	3,459,350	3,087,392	2,740,823
Capital Outlays/Refurbish-Replacement Reserve	1,378,016	1,398,686	1,419,667	1,440,962	1,462,576
Percent of Gross Revenues	9.7%	9.9%	9.8%	9.6%	9.5%
Debt Service					
Current Debt Service	1,083,754	1,212,113	1,476,991	1,567,281	1,575,631
Future Debt Service		1,228,469	1,668,578	1,668,578	2,653,286
Total Debt Service	1,083,754	2,440,583	3,145,569	3,235,859	4,228,916
Total Contingencies & Transfers	477,000	485,685	494,631	503,844	513,335
Total Cost of Service	12,553,253	14,591,562	16,074,682	17,042,819	18,903,033
Net Revenues	1.698.068	(462,431)	(1,600,517)	(2,093,273)	(3,464,005)
Percent of COS	13.5%	-3.2%	-10.0%	-12.3%	-18.3%
1 010011101 000	13.576	-5.2 /6	-10.070	-12.370	-10.370
Debt Coverage					
Excluding Transfers, CO, Debt	4.28	1.58	1.10	0.95	0.65
All Inclusive	2.57	0.81	0.49	0.35	0.03
	2.01	3.01	5.45	0.00	5.10
Ending Water & Sewer Combined Fund Balance	3,964,671	3,502,240	1,901,724	(191,549)	(3,655,554)
Inrestricted/Capital Fund Balance from CIP Funding	2,289,269	2,312,162	2,335,283	2,358,636	2,382,223
One Day Operating Expenditures (Op.Exp+Det Svc)	30,617	36,145	40,151	42,745	47,782
Days of Operating Expenditures	129	97	47	(4)	(77)



# Act 605 Compliance

This rate study was completed in compliance with Act 605 rules established by the Arkansas Natural Resources Commission as dictated by Ark. Code Ann. § 14-234-801 et. seq. These rules, and the rate study compliance thereof, are documented in **Appendix B** "Check List of Rules Implementing AR Act 605 of 2021". Willdan used this check list to certify Act 605 compliance as part of this rate study.

It should be noted that the City's asset management plan is contained in its comprehensive Master Plan, a separate document that will be made available upon request.

As stated throughout the rate study, **Appendix A** of the report presents the rate model worksheet summaries that detail the financial ratios, financial analysis and rate design prepared as part of the rate study. References to where each of the specific criteria is fulfilled is contained in the checklist in Appendix B.

#### **Notes on Rate Recommendations**

The forecast and recommendations presented in this study represent a combination of the best information available from the City of Bryant and the project team's expertise. However, this forecast relies in part on assumptions about future events and events beyond the control of the project team (such as account growth rates within the City). The forecast and recommendations contained in this study may be subject to revision if any of the following events occurs:

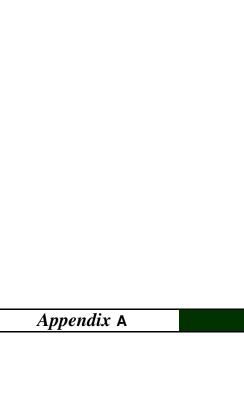
- Actual growth in accounts and consumed volumes is less than (or significantly greater than) forecast.
- Capital improvement plan funding costs increase significantly due to the rising cost of materials or other factors such as unforeseen construction schedule changes.
- CAW costs increase or decrease significantly from costs used in developing the rate plan.
- An unforeseen event impacts the City, such as an extended recession, natural catastrophe or terrorist attack.
- Significant and long-lasting changes in weather patterns.
- Increases or decreases in interest rates, coverage requirements, or reserve requirements for longterm debt.
- The City of Bryant budget levels or priorities change significantly from those forecast in this study.

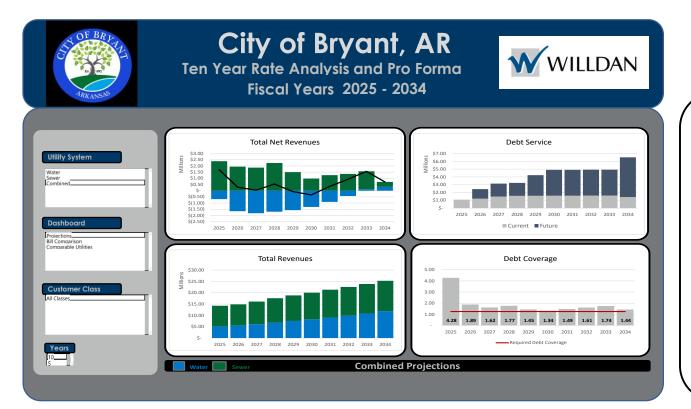
It should be noted that none of these events are foreseen by the project team or the City of Bryant at this time.

If any of these events occur, the City may be compelled to consider further adjustments to its water and wastewater rates.









	Water Future E		
	Alternative		Proposed
2025		\$	12,300,000
2026		\$	-
2027		\$	-
2028		\$	1,000,000
2029		\$	-
2030		\$	-
2031		\$	-
2032		\$	-
2033		\$	8,630,500
2034	Sewer Future I	\$  Bond Iss	ues
2034	Sewer Future I	Bond Iss	ues Proposed
		Bond Iss	
2025		Sond Iss	Proposed
2025 2026		Sond Iss	Proposed 4,230,000
2025 2026 2027		\$ \$ \$ \$	Proposed 4,230,000
2025 2026 2027 2028 2029		\$ \$ \$ \$ \$ \$ \$ \$ \$	Proposed 4,230,000 5,922,000 -
2025 2026 2027 2028 2029		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Proposed 4,230,000 5,922,000 - 12,250,000
2025 2026 2027 2028 2029 2030 2031		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Proposed 4,230,000 5,922,000 - 12,250,000
2025 2026 2027 2028 2029 2030 2031 2032		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Proposed 4,230,000 5,922,000 - 12,250,000 9,024,000 - -
2025 2026 2027 2028 2029 2030 2031		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Proposed 4,230,000 5,922,000 - 12,250,000

ater Rate Adjustments	•	Adopted									
Meter Charae		0.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%
Melei Cilaige			7.00/6	7.00/6			7.00/6	7.00/6	7.00/6	7.00/6	7.00/
		_	•	•	•	•	•	•	•	_	_
		-	•	•	<u> </u>	•	· ·	•	•	7	•
Volume Charge		0.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%
		_	•	•	•	•	•	•	•	•	•
		-	-	-	-	-	-	-	-	-	•
		129	117	107	113	99	85	89	103	127	12
war Bata Adjustments											
ewer Rate Adjustments	i	0.000	4.000	4.000	4.000	0.00%	0.000	0.000	0.007	0.000	
ewer Rate Adjustments Base Charge	i	0.00%	6.00%	6.00%	6.00%	2.00%	2.00%	2.00%	0.00%	0.00%	
	<b>i</b>	0.00%	6.00%	6.00%	6.00%	2.00%	2.00%	2.00%	0.00%	0.00%	
	i	0.00%			6.00%		2.00%		0.00%	0.00%	
Base Charge	i. Residential	÷	<b>:</b>	<b>:</b>	:	;	:	:	<b>‡</b>	<b>;</b>	0.00%
		0.00%	<b>:</b>		6.00%	;	2.00%		<b>‡</b>	<b>;</b>	0.00%
Base Charge		0.00%	<b>:</b>	<b>:</b>	6.00%	2.00%	:	:	<b>‡</b>	<b>;</b>	0.00%
Base Charge	Residential	0.00%	6.00%	6.00%	6.00%	2.00%	2.00%	2.00%	0.00%	0.00%	0.00%
Base Charge		0.00% 0.00%	6.00%	6.00%	6.00%	2.00% 2.00%	:	:	0.00% 0.00%	0.00% 0.00%	0.00%
Base Charge	Residential	0.00%	6.00%	6.00%	6.00%	2.00%	2.00%	2.00%	0.00%	0.00%	0.00%



							١	VATE	CIT ER/WASTEW	BRYANT COST OF		DEL				
			ı	Prior	Effective Jan-25	Effective Jan-26	Effective Jan-27	•	Effective Jan-28	ffective Jan-29	Effective Jan-30		Effective Jan-31	Effective Jan-32	Effective Jan-33	iffective Jan-34
	City Rate Plan 10 Ye Scen: 2025 10 03 S															
1	Water Monthly Rates and C	harges														
	CITY Water Rate and Charg	es														
W1	Residential & Non-Resident	tial														
	Monthly Minimum Charge	5/8" 1" 1 1/2" 2"	\$	14.24 21.37 35.61 71.23	\$ 14.53 21.80 36.33 72.65	\$ 15.84 23.76 39.60 79.19			18.82 28.23 47.05 94.08	20.51 30.77 51.28 102.55	\$ 22.36 33.54 55.90 111.78	\$	24.37 36.56 60.93 121.84	\$ 26.56 39.85 66.41 132.81	\$ 28.95 43.44 72.39 144.76	\$ 31.56 47.35 78.90 157.79
	Volume Rate/100 Gal 2,000	Above	\$	0.685	\$ 0.698	\$ 0.761	\$ 0.8	329 \$	0.904	\$ 0.985	\$ 1.074	\$	1.171	\$ 1.276	\$ 1.391	\$ 1.516
W2	Sprinkler															
	Monthly Minimum Charge	5/8" 1" 1 1/2" 2" 3" 4" 6"	\$	14.24 21.37 35.61 71.23 113.97 213.69 712.29	\$ 14.53 21.80 36.33 72.65 116.24 217.96 726.53	\$ 15.84 23.76 39.60 79.19 126.70 237.58 791.92	25	.16 .32 .10 .96	18.82 28.23 47.05 94.08 150.53 282.26 940.88	20.51 30.77 51.28 102.55 164.08 307.67 1,025.56	\$ 22.36 33.54 55.90 111.78 178.85 335.36 1,117.86	\$	24.37 36.56 60.93 121.84 194.95 365.54 1,218.46	\$ 26.56 39.85 66.41 132.81 212.49 398.44 1,328.13	\$ 28.95 43.44 72.39 144.76 231.62 434.30 1,447.66	\$ 31.56 47.35 78.90 157.79 252.46 473.39 1,577.95
	Volume Rate/100 Gal 2,000	Above		0.685	0.698	0.761	3.0	329	0.904	0.985	1.074		1.171	1.276	1.391	1.516
W3	Multi-Family															
	Monthly Minimum Charge	5/8" 1" 1 1/2" 2" 8"	\$	14.24 21.37 35.61 71.23 712.29	\$ 14.53 21.80 36.33 72.65 726.53	\$ 15.84 23.76 39.60 79.19 791.92	\$ 17 25 43 86 863	.16 .32	18.82 28.23 47.05 94.08 940.88	\$ 20.51 30.77 51.28 102.55 1,025.56	\$ 22.36 33.54 55.90 111.78 1,117.86	\$	24.37 36.56 60.93 121.84 1,218.46	\$ 26.56 39.85 66.41 132.81 1,328.13	\$ 28.95 43.44 72.39 144.76 1,447.66	\$ 31.56 47.35 78.90 157.79 1,577.95
	Volume Rate/100 Gal 2,000	Above		0.685	0.698	0.761	3.0	329	0.904	0.985	1.074		1.171	1.276	1.391	1.516



#### CITY OF BRYANT, AR WATER/WASTEWATER COST OF SERVICE MODEL **Effective Effective Effective Effective Effective Effective Effective Effective Effective Effective** Prior Jan-25 Jan-26 Jan-27 Jan-28 Jan-29 Jan-30 Jan-31 Jan-32 Jan-33 Jan-34

City Rate Plan -- 10 Year Summary Scen: 2025 10 03 -- Scenario I Status Quo

2 Wastewater Monthly Ra	tes and Charges	S										
Residential & Non-Residential	dential											
Monthly Minimum Charg	20											
Monthly William Oners	All Meters	\$ 20.29 \$	20.70 \$	21.94 \$	23.26 \$	24.65 \$	25.15 \$	25.65 \$	26.16 \$	26.16 \$	26.16 \$	26.16
Volume Rate/100 Gal		4.000		4.470	4.040			4.000	4.005	4.005	4.005	4.005
2,000 Ab	oove	1.082	1.104	1.170	1.240	1.315	1.341	1.368	1.395	1.395	1.395	1.395
Salem Metered Sewer												
Monthly Minimum Charg	ne											
<u></u>	All Meters	20.29	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
Volume Rate/100 Gal												
2,000 Ab	oove	1.08	1.10	1.17	1.24	1.31	1.34	1.37	1.40	1.40	1.40	1.40
Salem Sewer												
Monthly Minimum Charg	<b>70</b>											
Monthly Minimum Charg	All Meters	20.29	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
Volume Rate/100 Gal												
2,000	Above	1.08	1.10	1.17	1.24	1.31	1.34	1.37	1.40	1.40	1.40	1.40
2,000	Above	1.08	1.10	1.17	1.24	1.31	1.34	1.37	1.40	1.40	1.40	1.40
Quail Ridge												
Monthly Minimum Charg	ae											
	5/8"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
	1"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
	1 1/2"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
	2"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
	3"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
	4"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
	6"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
	8"	40.58	41.40	43.88	46.52	49.31	50.29	51.30	52.33	52.33	52.33	52.33
Volume Rate/100 Gal		,	4.4-		4.5.		4.5.					
2,000	Above	1.08	1.10	1.17	1.24	1.31	1.34	1.37	1.40	1.40	1.40	1.40 · · · 0
2,000	Above	1.08	1.10	1.17	1.24	1.31	1.34	1.37	1.40	1.40	_/	
Intellectual Prope	πy of Willdan	Group Inc Not								30	<b>V V V V V V V V V V</b>	MAN

to be used without express written permission



				WA		Y OF BRYANT, ATER COST OF	AR SERVICE MOI	DEL			
	Prio	Effective r Jan-25	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30	Effective Jan-31	Effective Jan-32	Effective Jan-33	Effective Jan-34
City Rate Plan 10 Year Scen: 2025 10 03 Sce		Quo									
Drain Water (County Landfield	)										
Monthly Minimum Charge											
	5/8"		-	-	-	-	-	-	-	-	-
	1"	-	-	-	-	-	-	-	-	-	-
1	1/2"	-	-	-	-	-	-	-	-	-	-
	2"	-	· -	-	-	-	-	-	-	-	-
	3"	-	· -	-	-	-	-	-	-	-	-
	4"	-	· -	-	-	-	-	-	-	-	-
	6"	-	-	-	-	-	-	-	-	-	-
	8"	-	<del>-</del>	-	-	-	-	-	-	-	-
Volume Rate/100 Gal											
			.75 6.10		6.85	6.99	7.13	7.27	7.27	7.27	7.27
- A	bove	5.75 5.	.75 6.10	6.46	6.85	6.99	7.13	7.27	7.27	7.27	7.27



					WAT		Y OF BRYANT, ITER COST OF		DEL			
		Prior	Effective Jan-25	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30	Effective Jan-31	Effective Jan-32	Effective Jan-33	Effective Jan-34
City Rate Plan 10 Scen: 2025 10 03												
Other6												
Monthly Minimum Charge												
	5/8" 1"	-	-	-	-	-	-	-	-	-	-	-
	1 1/2"	-	-	-	-	-	-	-	-	-	-	-
	2" 3"	-	-	-	-	-	-	-	-	-	-	-
	4"	-	-	-	-	-	-	-	-	-	-	-
	6" 8"	-	-	-	-	-	-	-	-	-	-	-
	O											
Volume Rate/1,000 Gal	Above	_	_	-	_	_	_	_	_	_	_	_
-	Above	-	-	-	-	-	-	-	-	-	-	-
System Infrastructure Fe	е											
Monthly Minimum Charge		45.00	45.75	40.00	40.50	44.00	44.50	10.10	40.70	40.40	44.0=	
	5/8" 1"	15.00 50.00	15.75 52.50	10.00 55.13	10.50 57.88	11.03 60.78	11.58 63.81	12.16 67.00	12.76 70.36	13.40 73.87	14.07 77.57	14.77 81.44
	1 1/2"	100.00	105.00	110.25	115.76	121.55	127.63	134.01	140.71	147.75	155.13	162.89
	2" 3"	160.00 320.00	168.00 336.00	176.40 352.80	185.22 370.44	194.48 388.96	204.21 408.41	214.42 428.83	225.14 450.27	236.39 472.79	248.21 496.43	260.62 521.25
	4"	505.00	530.25	556.76	584.60	613.83	644.52	676.75	710.59	746.11	783.42	822.59
	6" 8"	1,010.00 1,010.00	1,060.50 1,060.50	1,113.53 1,113.53	1,169.20 1,169.20	1,227.66 1,227.66	1,289.04 1,289.04	1,353.50 1,353.50	1,421.17 1,421.17	1,492.23 1,492.23	1,566.84 1,566.84	1,645.18 1,645.18
Volume Rate/1,000 Gal												
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
System Infrastructure Fe	e - Salem Sewe	er										
Monthly Minimum Charge	e											
	5/8"	15.00	10.00	10.50	11.03	11.58	12.16	12.76	13.40	14.07	14.77	15.51
	1" 1 1/2"	50.00 100.00	52.50 105.00	55.13 110.25	57.88 115.76	60.78 121.55	63.81 127.63	67.00 134.01	70.36 140.71	73.87 147.75	77.57 155.13	81.44 162.89
	2"	160.00	168.00	176.40	185.22	194.48	204.21	214.42	225.14	236.39	248.21	260.62
	3" 4"	320.00 505.00	336.00 530.25	352.80 556.76	370.44 584.60	388.96 613.83	408.41 644.52	428.83 676.75	450.27 710.59	472.79 746.11	496.43 783.42	521.25 822.59
	6"	1,010.00	1,060.50	1,113.53	1,169.20	1,227.66	1,289.04	1,353.50	1,421.17	1,492.23	1,566.84	1,645.18
	8"	1,010.00	1,060.50	1,113.53	1,169.20	1,227.66	1,289.04	1,353.50	1,421.17	1,492.23	1,566.84	1,645.18
Volume Rate/1,000 Gal	A I											
<del>-</del> -	Above Above	-	-	-	-	-	-	-	-	-	117411	-
Intellectual Propert	ty of Willdan										WIL	LDAN
to be used without	express writ	ten permissior	n			Page: 6					VVIL	

					WAT		OF BRYANT,	AR SERVICE MOD	EL			
		Prior	Effective Jan-25	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30	Effective Jan-31	Effective Jan-32	Effective Jan-33	Effective Jan-34
City Rate Plan 10 Year Scen: 2025 10 03 Sce		•										
Senior Citizen Discount Sew	ver er											
	5/8" 1" 1/2" 2" 3" 4" 6" 8"	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)
	bove bove	- -	- -	<del>-</del> -	- -	- -	- -	<del>-</del> -	- -	- -	- -	- -
Senior Citizen Discount Sale	em Sewer											
	5/8" 1" 1/2" 2" 3" 4" 6" 8"	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)	(4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00) (4.00)
	bove bove	-	- -	- -		- -	-	- -		- -		- -
Residential Monthly Charges -	- WATER											
5,000 Gallons 3/4" Meter Total Dollar Inc Percent Inc	\$	34.79 \$	35.47 0.68 2.0%	\$ 38.66 3.19 9.0%	\$ 42.14 3.48 9.0%	\$ 45.93 3.79 9.0%	\$ 50.07 4.13 9.0%	\$ 54.57 \$ 4.51 9.0%	59.49 4.91 9.0%	\$ 64.84 5 5.35 9.0%	\$ 70.68 5.84 9.0%	\$ 77.04 6.36 9.0%
10,000 Gallons 3/4"" Meter Total Dollar Inc Percent Inc		69.04	70.37 1.33 1.9%	76.70 6.33 9.0%	83.61 6.90 9.0%	91.13 7.52 9.0%	99.33 8.20 9.0%	108.27 8.94 9.0%	118.02 9.74 9.0%	128.64 10.62 9.0%	140.22 11.58 9.0%	152.84 12.62 9.0%

WILLDAN

			[	WAT		OF BRYANT, TER COST OF		DEL			
	Prior	Effective Jan-25	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30	Effective Jan-31	Effective Jan-32	Effective Jan-33	Effective Jan-34
City Rate Plan 10 Year Sumn Scen: 2025 10 03 Scenario I											
20,000 Gallons 3/4" Meter Total Dollar Inc Percent Inc	137.54	140.17 2.63 1.9%	152.79 12.62 9.0%	166.54 13.75 9.0%	181.52 14.99 9.0%	197.86 16.34 9.0%	215.67 17.81 9.0%	235.08 19.41 9.0%	256.24 21.16 9.0%	279.30 23.06 9.0%	304.43 25.14 9.0%
30,000 Gallons 3/4" Meter Total Dollar Inc Percent Inc	206.04	209.97 3.93 1.9%	228.87 18.90 9.0%	249.47 20.60 9.0%	271.92 22.45 9.0%	296.39 24.47 9.0%	323.06 26.68 9.0%	352.14 29.08 9.0%	383.83 31.69 9.0%	418.38 34.55 9.0%	456.03 37.65 9.0%
4 Commercial Monthly Charges WATE	ER .										
20,000 Gallons 1 1/2" Meter Total Dollar Inc Percent Inc	137.54	140.17 2.63 1.9%	152.79 12.62 9.0%	166.54 13.75 9.0%	181.52 14.99 9.0%	197.86 16.34 9.0%	215.67 17.81 9.0%	235.08 19.41 9.0%	256.24 21.16 9.0%	279.30 23.06 9.0%	304.43 25.14 9.0%
40,000 Gallons 1 1/2" Meter Total Dollar Inc Percent Inc	274.54	279.77 5.23 1.9%	304.95 25.18 9.0%	332.39 27.45 9.0%	362.31 29.92 9.0%	394.92 32.61 9.0%	430.46 35.54 9.0%	469.20 38.74 9.0%	511.43 42.23 9.0%	557.46 46.03 9.0%	607.63 50.17 9.0%



				WATE		OF BRYANT, A		EL			
	Prior	Effective Jan-25	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30	Effective Jan-31	Effective Jan-32	Effective Jan-33	Effective Jan-34
City Rate Plan 10 Year Summ Scen: 2025 10 03 Scenario I											
5 Residential Monthly Charges WASTE	WATER										
5,000 Gallons 3/4" Meter  Total 3/4" S  Dollar Inc  Percent Inc	\$ 52.75	53.82 \$ 1.07 2.0%	57.05 3.23 6.0%	\$ 60.47 \$ 3.42 6.0%	64.10 S 3.63 6.0%	\$ 65.38 \$ 1.28 2.0%	66.69 1.31 2.0%	\$ 68.02 1.33 2.0%	\$ 68.02 - 0.0%	\$ 68.02 - 0.0%	\$ 68.02 - 0.0%
10,000 Gallons 3/4" Meter Total 3/4" Dollar Inc Percent Inc	106.85	109.02 2.17 2.0%	115.56 6.54 6.0%	122.49 6.93 6.0%	129.84 7.35 6.0%	132.44 2.60 2.0%	135.09 2.65 2.0%	137.79 2.70 2.0%	137.79 - 0.0%	137.79 - 0.0%	137.79 - 0.0%
15,000 Gallons 3/4" Meter Total 3/4" Dollar Inc Percent Inc	160.95	164.22 3.27 2.0%	174.07 9.85 6.0%	184.52 10.44 6.0%	195.59 11.07 6.0%	199.50 3.91 2.0%	203.49 3.99 2.0%	207.56 4.07 2.0%	207.56 - 0.0%	207.56 - 0.0%	207.56 - 0.0%
20,000 Gallons 3/4" Meter Total 3/4" Dollar Inc Percent Inc	215.05	219.42 4.37 2.0%	232.59 13.17 6.0%	246.54 13.96 6.0%	261.33 14.79 6.0%	266.56 5.23 2.0%	271.89 5.33 2.0%	277.33 5.44 2.0%	277.33 - 0.0%	277.33 - 0.0%	277.33 - 0.0%
6 Commercial Monthly Charges WASTE  20,000 Gallons 1 1/2" Meter  Total 1 1/2" S  Dollar Inc	<b>EWATER</b> \$ 215.05 \$	\$ 219.42 \$ 4.37	3 232.59 13.17	\$ 246.54 \$ 13.96	6 261.33 ( 14.79	\$ 266.56 \$ 5.23	5 271.89 5.33	\$ 277.33 5.44	\$ 277.33	\$ 277.33	\$ 277.33
Percent Inc  40,000 Gallons 1 1/2" Meter  Total 1 1/2"	431.45	2.0% 440.22	6.0% 466.63	6.0% 494.63	6.0% 524.31	2.0% 534.80	2.0% 545.49	2.0% 556.40	0.0% 556.40	0.0% 556.40	0.0% 556.40
Dollar Inc Percent Inc		8.77 2.0%	26.41 6.0%	28.00 6.0%	29.68 6.0%	10.49 2.0%	10.70 2.0%	10.91 2.0%	0.0%	0.0%	0.0%



# CITY OF BRYANT, AR UTILITY REVENUE AND EXPENSE FORECAST

	2025	2026	2027	2028	2029
Fund Balance, Revenues and Expenses					
Beginning Fund Balance	\$ 2,266,603 \$	3,964,671 \$	4,244,992 \$	4,281,512	\$ 4,818,160
Revenues and Expenses					
Water Rate Revenues	4,054,618	4,471,954	4,958,139	5,496,219	6,089,280
WW Rate Revenues	7,138,057	7,738,787	8,366,550	9,045,427	9,437,590
WW System Infrastructure Fee (Fund 620)	1,969,945	1,536,271	1,590,905	1,701,311	1,819,408
Non-Rate Revenues	1,088,702	1,124,870	1,195,608	1,336,510	1,481,843
Total Revenues	14,251,321	14,871,882	16,111,203	17,579,467	18,828,121
Operating Expenses	9,614,483	10,266,608	11,014,815	11,862,155	12,698,206
Net Revenues for Transfers,Capital Outlays and Debt	4,636,838	4,605,274	5,096,387	5,717,312	6,129,915
Capital Outlays/Refurbish-Replacement Reserve	1,378,016	1,398,686	1,419,667	1,440,962	1.462.576
Percent of Gross Revenues	9.7%	9.4%	8.8%	8.2%	7.8%
Debt Service					
Current Debt Service	1,083,754	1,212,113	1,476,991	1,567,281	1,575,631
Future Debt Service		1,228,469	1,668,578	1,668,578	2,653,286
Total Debt Service	1,083,754	2,440,583	3,145,569	3,235,859	4,228,916
Total Contingencies & Transfers	477,000	485,685	494,631	503,844	513,335
Total Cost of Service	12,553,253	14,591,562	16,074,682	17,042,819	18,903,033
Net Revenues	1,698,068	280,320	36,521	536,648	(74,912)
Percent of COS	13.5%	1.9%	0.2%	3.1%	-0.4%
Debt Coverage					
Excluding Transfers, CO, Debt	4.28	1.89	1.62	1.77	1.45
All Inclusive	2.57	1.11	1.01	1.17	0.98
Ending Water & Sewer Combined Fund Balance	3,964,671	4,244,992	4,281,512	4,818,160	4,743,248
Inrestricted/Capital Fund Balance from CIP Funding	2,289,269	2,312,162	2,335,283	2,358,636	2,382,223
One Day Operating Expenditures (Op.Exp+Det Svc)	30,617	36,145	40,151	42,745	47,782
Days of Operating Expenditures	129	117	107	113	99

				\A/A T	CITY C ER/WASTEWATE	OF BRYANT, AR	SVICE MODE!				
				VVAII	LK/VVA3 IEVVA IE	ER COST OF SEI	VAICE MIODEL				
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
·	Revenue Summary										
		0 03 Scenario	Status Quo								
	WATER Revenues Total										
W1	Residential & Non-Residential \$	.,,	3,863,535 \$	4,282,839 \$	4,747,649 \$	5,262,903 \$	5,834,078 \$	6,467,241 \$		7,947,174 \$	8,809,668
W2	Sprinkler	467,252	514,954	570,562	632,175	700,442	776,080	859,886	952,743	1,055,626	1,169,620
W3 W4	Multi-Family	31,303	33,941	36,995	40,325	43,954	47,910	52,222	56,922	62,045	67,629
W5	Wholesale (COB Parks & Rec) Woodland Hills	2,169 103,743	2,336 111,711	2,523 120,616	2,712 129,640	2,851 136,312	2,986 142,786	3,146 150,400	3,308 158,135	3,470 166,185	3,644 174,885
W6	No Charge	103,743	-	120,010	129,040	130,312	142,700	130,400	130,133	100,103	174,005
W10	Senior Citizen Discount Water	(53,664)	(54,523)	(55,395)	(56,281)	(57,182)	(58,097)	(59,026)	(59,971)	(60,930)	(61,905)
	Total Rate Revenue	4,054,618	4,471,954	4,958,139	5,496,219	6,089,280	6,745,743	7,473,869	8,280,257	9,173,569	10,163,540
	Non-Rate Revenue	1,088,702	1,124,870	1,195,608	1,336,510	1,481,843	1,526,506	1,572,418	1,619,685	1,667,769	1,718,684
	Total Revenue	5,143,319	5,596,824	6,153,747	6,832,729	7,571,123	8,272,249	9,046,286	9,899,942	10,841,338	11,882,225
14/4	Water Revenues Additional		250 704	440.202	404.040	E4E 0EE	574.475	000 400	704.070	770.050	000 404
W1 W2	Residential & Non-Residential Sprinkler		359,721 47,702	419,303 55,608	464,810 61,613	515,255 68,267	571,175 75,638	633,163 83,806	701,879 92,856	778,053 102,884	862,494 113,994
W3	Multi-Family		2,637	3,055	3,330	3,629	3,956	4,312	4,700	5,123	5,584
W4	Wholesale (COB Parks & Rec)		167	187	189	140	135	160	162	162	174
	Total Rate Revenue	_	417,337	486,185	538,080	593,062	656,463	728,126	806,388	893,312	989,971
	Non-Rate Revenue	<u> </u>	36,168	70,738	140,902	145,332	44,664	45,911	47,268	48,084	50,915
	Total Revenue		453,505	556,923	678,982	738,394	701,126	774,037	853,656	941,396	1,040,887
	WASTEWATER Revenues Total										
WW1 WW2	Residential & Non-Residential \$ Salem Metered Sewer		5,294,053 \$	5,707,087 \$	6,152,345 \$	6,401,833 \$	6,640,868 \$	6,888,828 \$		7,136,680 \$	7,257,993
WW3	Salem Sewer	1,574,960 333,459	1,743,993 378,201	1,902,450 412,667	2,075,304 450,274	2,185,183 474,232	2,293,774 497,923	2,407,762 522,797	2,481,912 539,031	2,554,166 554,862	2,628,523 571,157
WW4	Quail Ridge	50,193	53,041	56,224	59,597	60,978	62,197	63,441	63,545	63,545	63,545
WW5	Drain Water (County Landfield)	310,457	327,533	347,185	368,016	376,539	384,069	391,751	392,392	392,392	392,392
WW6	Other6	-	-	-	-	-	-	-	-		-
WW7	System Infrastructure Fee	1,793,070	1,353,523	1,393,437	1,487,938	1,588,848	1,696,602	1,811,663	1,934,527	2,065,724	2,205,819
8WW	System Infrastructure Fee - Salem Se	176,875	182,749	197,468	213,373	230,560	249,130	269,196	290,879	314,308	339,624
WW9	Senior Citizen Discount Sewer	(53,664)	(54,576)	(55,504)	(56,448)	(57,407)	(58,383)	(59,376)	(60,385)	(61,412)	(62,456)
WW10	Senior Citizen Discount Salem Sew	(3,360)	(3,457)	(3,558)	(3,661)	(3,767)	(3,876)	(3,989)	(4,104)	(4,223)	(4,346)
	Total Rate Revenue Non-Rate Revenue	9,108,002	9,275,058	9,957,455	10,746,738	11,256,998	11,762,304	12,292,073	12,655,192	13,016,042	13,392,252
	Total Revenue	9,108,002	9,275,058	9,957,455	10,746,738	11,256,998	11,762,304	12,292,073	12,655,192	13,016,042	13,392,252
\Anatz	WASTEWATER Revenues Additional		200 044	440.004	445.050	040 400	220 225	047.000	400 500	440.005	404.040
WW1 WW2	Residential & Non-Residential Salem Metered Sewer		368,041 169,033	413,034 158,457	445,258 172,854	249,489 109,879	239,035 108,591	247,960 113,988	128,566 74,150	119,285 72,254	121,313 74,357
WW3	Salem Sewer		44,743	34,466	37,607	23,958	23,691	24,874	16,235	72,254 15,831	74,357 16,296
*****	Total Rate Revenue	_	167,056	682,397	789,283	510,259	505,306	529,770	363,118	360,850	376,210
	Non-Rate Revenue Total Revenue	_	167,056	682,397	789,283	510,259	505,306	529,770	363,118	360,850	376,210



# CITY OF BRYANT, AR WATER/WASTEWATER COST OF SERVICE MODEL 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034

Revenue and Expense Summary

Scen: 2025 10 03 -- Scenario I Status Quo

1	TOTAL Revenues and Expenses CASH BA	SIS									
	Beginning Fund Balance	\$ 2,266,603	\$ 3,964,6	71 \$ 4,244,992	2 \$ 4,281,512	\$ 4,818,160	\$ 4,743,248	4,398,610	\$ 4,747,050 \$	5,670,331 \$	7,237,989
	Rate Revenues										
	Water Rate Revenue										
W1	Residential & Non-Residential	\$ 3,503,814	\$ 3,863,5	35 \$ 4,282,839	9 \$ 4,747,649	\$ 5,262,903	\$ 5,834,078	6,467,241	7,169,120 \$	7,947,174 \$	8,809,668
W2	Sprinkler	467,252	514,9	54 570,562	632,175	700,442	776,080	859,886	952,743	1,055,626	1,169,620
W3	Multi-Family	31,303	33,9	41 36,995	5 40,325	43,954	47,910	52,222	56,922	62,045	67,629
W4	Wholesale (COB Parks & Rec)	2,169	2,3	36 2,523	3 2,712	2,851	2,986	3,146	3,308	3,470	3,644
W5	Woodland Hills	103,743	111,7	11 120,616	129,640	136,312	142,786	150,400	158,135	166,185	174,885
W6	No Charge							<u> </u>		<u> </u>	-
	Total	4,054,618	4,471,9	54 4,958,139	5,496,219	6,089,280	6,745,743	7,473,869	8,280,257	9,173,569	10,163,540
	Wastewater Rate Revenue										
WW1	Residential & Non-Residential	4,926,011	5,294,0	5,707,087	6,152,345	6,401,833	6,640,868	6,888,828	7,017,395	7,136,680	7,257,993
WW2	Salem Metered Sewer	1,574,960	1,743,9	93 1,902,450	2,075,304	2,185,183	2,293,774	2,407,762	2,481,912	2,554,166	2,628,523
WW3	Salem Sewer	333,459	378,2	01 412,667	450,274	474,232	497,923	522,797	539,031	554,862	571,157
WW4	Quail Ridge	50,193	53,0	41 56,224	59,597	60,978	62,197	63,441	63,545	63,545	63,545
WW5	Drain Water (County Landfield)	310,457	327,5	33 347,185	368,016	376,539	384,069	391,751	392,392	392,392	392,392
WW6	Other6	-	-	-	-	-	-	-	-	-	-
WW7	System Infrastructure Fee	1,793,070	1,353,5	23 1,393,437	1,487,938	1,588,848	1,696,602	1,811,663	1,934,527	2,065,724	2,205,819
WW8	System Infrastructure Fee - Salem Sewer	176,875	182,7	49 197,468	213,373	230,560	249,130	269,196	290,879	314,308	339,624
WW9	Senior Citizen Discount Sewer	(53,664			1) (56,448)	(57,407)	(58,383)	(59,376)	(60,385)	(61,412)	(62,456)
WW10	Senior Citizen Discount Salem Sewer	(3,360	) (3,4	57) (3,558	3,661)	(3,767)	(3,876)	(3,989)	(4,104)	(4,223)	(4,346)
	Total	9,108,002	9,275,0	58 9,957,455	10,746,738	11,256,998	11,762,304	12,292,073	12,655,192	13,016,042	13,392,252
	Non-Rate Revenues	1,088,702	1,124,8	70 1,195,608	3 1,336,510	1,481,843	1,526,506	1,572,418	1,619,685	1,667,769	1,718,684
	Total Revenues	14,251,321	14,871,8	82 16,111,203	17,579,467	18,828,121	20,034,553	21,338,360	22,555,134	23,857,380	25,274,477



					CITY	OF BRYANT, AF	₹				
				WA		TER COST OF SE					
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Revenue and Expense Summary										
	Scen: 2025 10 03 Scenario I S	Status Quo									
	Cost of Service										
4	Cost Center Code	4 000 202	E 252 747	E 746 070	6 265 420	6 700 227	7 225 606	7 504 704	7.040.040	0.227.604	0.704.000
1 2	Water Expenses Wastewater Expenses	4,868,388 4,746,095	5,253,747 5,012,861	5,716,876 5,297,939	6,265,430 5,596,725	6,788,337 5,909,869	7,225,606 6,238,055	7,581,794 6,457,134	7,949,219 6,685,391	8,327,681 6,923,290	8,731,832 7,171,324
2	Total	9,614,483	10,266,608	11,014,815	11,862,155	12,698,206	13,463,661	14,038,927	14,634,610	15,250,971	15,903,156
100	Budget Code Personnel Svcs	4,096,282	4,444,278	4,823,280	5,221,906	5,641,106	6,081,877	6,298,985	6,525,378	6,761,558	7,008,056
200	Building & Grounds Exp	867,232	4,444,276 894,161	921,944	950,608	980,183	1,010,697	1,042,183	1,074,671	1,108,195	1,142,789
300	Supply Expense	1,025,000	1,064,450	1,105,519	1,148,276	1,192,795	1,239,154	1,287,432	1,337,714	1,390,087	1,444,644
700	Vehicle Expense	756,969	780,478	804,732	829,756	855,575	882,215	909,702	938,065	967,333	997,535
400	Operations Expense	419,852	429,118	438,661	448,491	458,616	469,044	479,785	490,849	502,244	513,982
500	Professional Services	330,684	335,425	340,330	345,407	350,662	356,101	361,731	367,560	373,594	379,841
700	Vehicle Expense	113,781	117,194	120,710	124,332	128,062	131,903	135,860	139,936	144,134	148,458
600	Miscellaneous Expense	49,534	51,851	54,278	56,823	59,489	62,283	65,212	68,281	71,499	74,871
CAW	CAW Water Supply	1,955,149	2,149,653	2,405,360	2,736,556	3,031,717	3,230,386	3,458,036	3,692,154	3,932,326	4,192,980
	Total	9,614,483	10,266,608	11,014,815	11,862,155	12,698,206	13,463,661	14,038,927	14,634,610	15,250,971	15,903,156
	Total Operating Expenses	9,614,483	10,266,608	11,014,815	11,862,155	12,698,206	13,463,661	14,038,927	14,634,610	15,250,971	15,903,156
	Net Revenues for Transfers,CO and Debt Service	4,636,838	4,605,274	5,096,387	5,717,312	6,129,915	6,570,892	7,299,432	7,920,524	8,606,409	9,371,320
	Capital Outlays/Reserve Requirement	1,378,016	1,398,686	1,419,667	1,440,962	1,462,576	1,484,515	1,506,782	1,529,384	1,552,325	1,575,610
	Debt Service										
	Debt Service Current	1,083,754	1,212,113	1,476,991	1,567,281	1,575,631	1,583,978	1,587,105	1,600,383	1,608,270	1,420,194
	Debt Service Future	-	1,228,469	1,668,578	1,668,578	2,653,286	3,323,928	3,323,928	3,323,928	3,323,928	5,101,834
	Total Debt Service	1,083,754	2,440,583	3,145,569	3,235,859	4,228,916	4,907,905	4,911,032	4,924,310	4,932,197	6,522,028
	Net Revenues for Contingencies & Transfers	2,175,068	766,005	531,151	1,040,492	438,423	178,472	881,618	1,466,830	2,121,887	1,273,683
	Total Contingencies & Transfers	477,000	485,685	494,631	503,844	513,335	523,110	533,178	543,548	554,230	565,232
	Total Cost of Service	12,553,253	14,591,562	16,074,682	17,042,819	18,903,033	20,379,191	20,989,920	21,631,852	22,289,723	24,566,026
	Total Good of Gel Vice	12,000,200	14,551,502	10,014,002	17,042,019	10,303,033	20,313,131	20,303,320	21,001,002	22,203,123	24,500,020
	Net Revenues	1,698,068	280,320	36,521	536,648	(74,912)	(344,638)	348,440	923,281	1,567,657	708,451
	Percent of COS	11.9%	1.9%	0.2%	3.1%	-0.4%	-1.7%	1.6%	4.1%	6.6%	2.8%
	Ending Fund Balance	3,964,671	4,244,992	4,281,512	4,818,160	4,743,248	4,398,610	4,747,050	5,670,331	7,237,989	7,946,440
	Revenue Adequacy Tests										
	Total Operating + Debt Service + Transfers	11,175,237	13,192,876	14,655,015	15,601,858	17,440,457	18,894,676	19,483,138	20,102,468	20,737,398	22,990,416
	Expenses Per Day	30,617	36,145	40,151	42,745	47,782	51,766	53,378	55,075	56,815	62,987
	Days of Operating Expenses	129	117	107	113	99	85	89	103	127	126
	Debt Coverage										
	Excluding Cap Outlays, G/F Transfers	4.28	1.89	1.62	1.77	1.45	1.34	1.49	1.61	1.74	1.44
	All Inclusive	2.57	1.11	1.01	1.17	0.98	0.93	1.07	1.19	1.32	1.11



# CITY OF BRYANT, AR WATER/WASTEWATER COST OF SERVICE MODEL 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034

Revenue and Expense Summary

Scen: 2025 10 03 -- Scenario I Status Quo

2	WATER Revenues and Expenses CASH BASIS										
-											
	Water Revenues										
	Water Rate Revenue						= 00 t 0 = 0		= 400 400 0		
W1	Residential & Non-Residential	\$ 3,503,814		4,282,839 \$	4,747,649 \$	5,262,903 \$	5,834,078 \$	6,467,241 \$	7,169,120 \$	7,947,174 \$	8,809,668
W2	Sprinkler	467,252	514,954	570,562	632,175	700,442	776,080	859,886	952,743	1,055,626	1,169,620
W3	Multi-Family	31,303	33,941	36,995	40,325	43,954	47,910	52,222	56,922	62,045	67,629
W4	Wholesale (COB Parks & Rec)	2,169	2,336	2,523	2,712	2,851	2,986	3,146	3,308	3,470	3,644
W5	Woodland Hills	103,743	111,711	120,616	129,640	136,312	142,786	150,400	158,135	166,185	174,885
W6	No Charge										
		4,054,618	4,471,954	4,958,139	5,496,219	6,089,280	6,745,743	7,473,869	8,280,257	9,173,569	10,163,540
	Non-Rate Revenues	1,088,702	1,124,870	1,195,608	1,336,510	1,481,843	1,526,506	1,572,418	1,619,685	1,667,769	1,718,684
	Total Revenues	5,143,319	5,596,824	6,153,747	6,832,729	7,571,123	8,272,249	9,046,286	9,899,942	10,841,338	11,882,225
	Water Cost of Service										
	Cost Center Code										
1	Water Expenses	4,868,388	5,253,747	5,716,876	6,265,430	6,788,337	7,225,606	7,581,794	7,949,219	8,327,681	8,731,832
2	Wastewater Expenses	-		<u> </u>	<u> </u>		<u> </u>	<u> </u>		<u> </u>	-
	Total	4,868,388	5,253,747	5,716,876	6,265,430	6,788,337	7,225,606	7,581,794	7,949,219	8,327,681	8,731,832
	Budget Code										
100	Personnel Svcs	1,633,049	1,787,567	1,957,500	2,136,179	2,324,015	2,521,436	2,607,482	2,696,942	2,789,985	2,886,790
200	Building & Grounds Exp	141,024	145,255	149,612	154,101	158,724	163,485	168,390	173,442	178,645	184,004
300	Supply Expense	155,000	159,650	164,440	169,373	174,454	179,687	185,078	190,630	196,349	202,240
400	Operations Expense	503,200	519,096	535,509	552,456	569,956	588,027	606,689	625,962	645,866	666,424
500	Professional Services	330,652	337,242	344,029	351,020	358,220	365,637	373,276	381,144	389,249	397,596
600	Miscellaneous Expense	36,534	38,090	39,716	41,414	43,189	45,044	46,983	49,008	51,126	53,339
700	Vehicle Expense	113,781	117,194	120,710	124,332	128,062	131,903	135,860	139,936	144,134	148,458
CAW	CAW Water Supply	1,955,149	2,149,653	2,405,360	2,736,556	3,031,717	3,230,386	3,458,036	3,692,154	3,932,326	4,192,980
	Total	4,868,388	5,253,747	5,716,876	6,265,430	6,788,337	7,225,606	7,581,794	7,949,219	8,327,681	8,731,832
	Total Operating Expenses	4,868,388	5,253,747	5,716,876	6,265,430	6,788,337	7,225,606	7,581,794	7,949,219	8,327,681	8,731,832



			WAT		OF BRYANT, AR ER COST OF SE					
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Revenue and Expense Summary Scen: 2025 10 03 Scenario I S	Status Quo									
Net Revenues for Transfers,CO and Debt Service	274,931	343,077	436,871	567,299	782,786	1,046,643	1,464,493	1,950,723	2,513,658	3,150,39
Capital Outlays/Reserve Requirement	345,001	350,176	355,429	360,760	366,171	371,664	377,239	382,898	388,641	394,47
Debt Service										
Debt Service Current	427,392	554,215	806,608	810,316	813,948	817,607	819,989	824,937	828,564	632,51
Debt Service Future		914,106	914,106	914,106	988,424	988,424	988,424	988,424	988,424	1,629,82
Total Debt Service	427,392	1,468,321	1,720,714	1,724,422	1,802,372	1,806,031	1,808,413	1,813,361	1,816,988	2,262,33
Net Revenues for Contingencies & Transfers	(497,462)	(1,475,420)	(1,639,271)	(1,517,883)	(1,385,757)	(1,131,052)	(721,159)	(245,535)	308,029	493,589
Total Contingencies & Transfers	187,500	187,500	187,500	187,500	187,500	187,500	187,500	187,500	187,500	187,50
Total Cost of Service	5,828,281	7,259,744	7,980,519	8,538,112	9,144,380	9,590,801	9,954,946	10,332,977	10,720,809	11,576,13
Net Revenues	(684,962)	(1,662,920)	(1,826,771)	(1,705,383)	(1,573,257)	(1,318,552)	(908,659)	(433,035)	120,529	306,08
Percent of COS	-13.3%	-29.7%	-29.7%	-25.0%	-20.8%	-15.9%	-10.0%	-4.4%	1.1%	2.6
Debt Coverage	0.64	0.23	0.25	0.33	0.43	0.58	0.81	1.08	1.38	1.3



# CITY OF BRYANT, AR WATER/WASTEWATER COST OF SERVICE MODEL 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034

Revenue and Expense Summary

	Scen: 2025 10 03 Scena	rio I Sta	tus Quo									
3	WASTEWATER Revenues and Expenses C	CASH BAS	IS									
	Wastewater Revenues											
WW1	Wastewater Rate Revenue Residential & Non-Residential	\$	4.926.011 \$	5,294,053 \$	5.707.087 \$	6,152,345 \$	6,401,833 \$	6,640,868 \$	6.888.828 \$	7.017.395 \$	7.136.680 \$	7.257.993
WW2	Salem Metered Sewer	Ÿ	1,574,960	1,743,993	1,902,450	2,075,304	2,185,183	2,293,774	2,407,762	2,481,912	2,554,166	2,628,523
WW3	Salem Sewer		333,459	378,201	412,667	450,274	474,232	497,923	522,797	539,031	554,862	571,157
WW4	Quail Ridge		50,193	53,041	56,224	59,597	60,978	62,197	63,441	63,545	63,545	63,545
WW5	Drain Water (County Landfield)		310,457	327,533	347,185	368,016	376,539	384,069	391,751	392,392	392,392	392,392
WW6	Other6		-	-	-	-	-	-	-	-	-	-
WW7	System Infrastructure Fee		1,793,070	1,353,523	1,393,437	1,487,938	1,588,848	1,696,602	1,811,663	1,934,527	2,065,724	2,205,819
WW8	System Infrastructure Fee - Salem Sewer		176,875	182,749	197,468	213,373	230,560	249,130	269,196	290,879	314,308	339,624
WW9	Senior Citizen Discount Sewer		(53,664)	(54,576)	(55,504)	(56,448)	(57,407)	(58,383)	(59,376)	(60,385)	(61,412)	(62,456)
WW10	Senior Citizen Discount Salem Sewer		(3,360)	(3,457)	(3,558)	(3,661)	(3,767)	(3,876)	(3,989)	(4,104)	(4,223)	(4,346)
			9,108,002	9,275,058	9,957,455	10,746,738	11,256,998	11,762,304	12,292,073	12,655,192	13,016,042	13,392,252
	Non-Rate Revenues		-	-	-	-	-	-	-	-	-	-
	Total Revenues	· <u></u>	9,108,002	9,275,058	9,957,455	10,746,738	11,256,998	11,762,304	12,292,073	12,655,192	13,016,042	13,392,252
	Wastewater Cost of Service											
	Cost Center Code											
1	Water Expenses		-	-	-	-	-	-	-	-	-	-
2	Wastewater Expenses		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,324
	Total		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,324
	Budget Code											
100	Personnel Svcs		2,463,234	2,656,711	2,865,780	3,085,727	3,317,092	3,560,441	3,691,503	3,828,436	3,971,573	4,121,266
200	Building & Grounds Exp		726,208	748,907	772,332	796,508	821,459	847,212	873,793	901,229	929,550	958,785
300	Supply Expense		870,000	904,800	941,079	978,903	1,018,342	1,059,467	1,102,354	1,147,084	1,193,738	1,242,404
700	Vehicle Expense		253,769	261,382	269,224	277,300	285,619	294,188	303,013	312,104	321,467	331,111
400	Operations Expense		89,200	91,876	94,632	97,471	100,395	103,407	106,509	109,705	112,996	116,386
500	Professional Services		294,150	297,335	300,615	303,993	307,473	311,057	314,749	318,551	322,468	326,502
600	Miscellaneous Expense	_	49,534	51,851	54,278	56,823	59,489	62,283	65,212	68,281	71,499	74,871
	Total		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,324
	Total Operating Expenses		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,324



			WA		OF BRYANT, AF TER COST OF SE					
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2
Revenue and Expense Summary										
Scen: 2025 10 03 Scenario I S	Status Quo									
Net Revenues for Transfers,CO and Debt Service	4,361,907	4,262,197	4,659,516	5,150,013	5,347,129	5,524,249	5,834,940	5,969,801	6,092,752	
Capital Outlays/Reserve Requirement	1,033,015	1,048,510	1,064,238	1,080,201	1,096,404	1,112,851	1,129,543	1,146,486	1,163,684	
Debt Service										
Debt Service Current	656,362	657,898	670,383	756,965	761,682	766,370	767,115	775,446	779,706	
Debt Service Future	656,362	314,363 972,261	754,472 1,424,855	754,472 1,511,437	1,664,862 <b>2,426,544</b>	2,335,504 3,101,874	2,335,504 3,102,619	2,335,504 3,110,950	2,335,504 3,115,210	
	•	·								
Net Revenues for Contingencies & Transfers	2,672,530	2,241,426	2,170,423	2,558,375	1,824,180	1,309,524	1,602,777	1,712,365	1,813,858	
Total Contingencies & Transfers	289,500	298,185	307,131	316,344	325,835	335,610	345,678	356,048	366,730	
Total Cost of Service	6,724,972	7,331,817	8,094,163	8,504,707	9,758,652	10,788,390	11,034,974	11,298,875	11,568,913	
Net Revenues	2,383,030	1,943,241	1,863,292	2,242,031	1,498,345	973,914	1,257,099	1,356,317	1,447,128	
Percent of COS	26.2%	21.0%	18.7%	20.9%	13.3%	8.3%	10.2%	10.7%	11.1%	
Debt Coverage	6.65	4.38	3.27	3.41	2.20	1.78	1.88	1.92	1.96	



			WAT		OF BRYANT,	AR SERVICE MODE	<b>EL</b>			
Current	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034

Model Summary

Scenario: 2025 10 03 -- Scenario I Status Quo

ı	Water	and	Wastewater	Rates

Water Rates R	tesidential											
Monthly Minimu	ım Charge3/4"	\$ 14.24 \$	14.53 \$	15.84 \$	17.26 \$	18.82 \$	20.51 \$	22.36 \$	24.37 \$	26.56 \$	28.95 \$	31.56
Volume Rate Pe 2,000		0.685	0.698	0.761	0.829	0.904	0.985	1.074	1.171	1.276	1.391	1.516
Wastewater Rat  Monthly Minimum  Volume Rate Per	n Charge	\$ 20.29 \$ 1.082	20.70 \$ 1.104	21.94 \$ 1.170	23.26 \$ 1.240	24.65 \$ 1.315	25.15 \$ 1.341	25.65 \$ 1.368	26.16 \$ 1.395	26.16 \$ 1.395	26.16 \$ 1.395	26.16 1.395
2 Residential Star	ndard Monthly Bill											
5,000 Gal Water & WW	Total Increase \$ Increase %	\$ 87.54 \$	89.29 \$ 1.75 2.0%	95.71 \$ 6.42 7.2%	102.61 \$ 6.90 7.2%	110.04 \$ 7.42 7.2%	115.45 \$ 5.42 4.9%	121.27 \$ 5.81 5.0%	127.51 \$ 6.25 5.2%	132.86 \$ 5.35 4.2%	138.70 \$ 5.84 4.4%	145.06 6.36 4.6%
10,000 Gal Water; 5K WW	Total Increase \$ Increase %	121.79	124.19 2.40 2.0%	133.75 9.56 7.7%	144.08 10.33 7.7%	155.23 11.15 7.7%	164.72 9.48 6.1%	174.96 10.25 6.2%	186.04 11.08 6.3%	196.66 10.62 5.7%	208.24 11.58 5.9%	220.86 12.62 6.1%
15,000 Gal Water; 5K WW	Total Increase \$ Increase %	156.04	159.09 3.05 2.0%	171.79 12.70 8.0%	185.54 13.75 8.0%	200.43 14.88 8.0%	213.98 13.55 6.8%	228.66 14.68 6.9%	244.57 15.91 7.0%	260.46 15.89 6.5%	277.78 17.32 6.6%	296.66 18.88 6.8%
30,00 Gal Water; 5K WW	Total Increase \$ Increase %	\$ 258.79 \$	263.79 \$ 5.00 1.9%	285.92 \$ 22.13 8.4%	309.94 \$ 24.02 8.4%	336.02 \$ 26.08 8.4%	361.77 \$ 25.75 7.7%	389.76 \$ 27.98 7.7%	420.16 \$ 30.41 7.8%	451.86 \$ 31.69 7.5%	486.40 \$ 34.55 7.6%	524.06 37.65 7.7%



# CITY OF BRYANT, AR WATER/WASTEWATER COST OF SERVICE MODEL

Current 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034

Model Summary

Scenario: 2025 10 03 -- Scenario I Status Quo

3 Fund Balance, Revenues and Expenses											
Beginning Fund Balance	\$ 2,266,603	\$ 3,964,671	\$ 4,244,992 \$	4,281,512	\$ 4,818,160	\$ 4,743,248 \$	4,39	8,610	\$ 4,747,050 \$	5,670,331	7,237,989
Revenues and Expenses											
Water Rate Revenues	\$ 4,054,618	\$ 4,471,954	\$ 4,958,139 \$	5,496,219	\$ 6,089,280	\$ 6,745,743 \$	,	3,869	, , . ,	9,173,569	
WW Rate Revenues	7,138,057	7,738,787	8,366,550	9,045,427	9,437,590	9,816,572	10,21		10,429,786	10,636,010	10,846,809
WW System Infrastructure Fee (Fund 620)	1,969,945	1,536,271	1,590,905	1,701,311	1,819,408	1,945,732		0,859	2,225,406	2,380,032	2,545,443
Non-Rate Revenues	 1,088,702	 1,124,870	 1,195,608	1,336,510	 1,481,843	 1,526,506		2,418	1,619,685	1,667,769	1,718,684
Total Revenues	14,251,321	14,871,882	16,111,203	17,579,467	18,828,121	20,034,553	21,33		22,555,134	23,857,380	25,274,477
Increase in revenue		620,561	1,239,320	1,468,265	1,248,653	1,206,432	1,30	3,807	1,216,774	1,302,246	1,417,097
Operating Expenses	9,614,483	10,266,608	11,014,815	11,862,155	12,698,206	13,463,661	14,03	8,927	14,634,610	15,250,971	15,903,156
Net Revenues for Transfers, Capital Outlays and Debt	4,636,838	4,605,274	5,096,387	5,717,312	6,129,915	6,570,892	7,29	9,432	7,920,524	8,606,409	9,371,320
Capital Outlays/Reserve Requirement	1,378,016	1,398,686	1,419,667	1,440,962	1,462,576	1,484,515	1,50	6,782	1,529,384	1,552,325	1,575,610
Debt Service											
Current Debt Service	1,083,754	1,212,113	1,476,991	1,567,281	1,575,631	1,583,978		7,105	1,600,383	1,608,270	1,420,194
Future Debt Service	 	 1,228,469	 1,668,578	1,668,578	 2,653,286	 3,323,928	3,32	3,928	3,323,928	3,323,928	5,101,834
Total Debt Service	1,083,754	2,440,583	3,145,569	3,235,859	4,228,916	4,907,905	4,91	1,032	4,924,310	4,932,197	6,522,028
Total Contingencies & Transfers	477,000	485,685	494,631	503,844	513,335	523,110	53	3,178	543,548	554,230	565,232
Total Cost of Service	12,553,253	14,591,562	16,074,682	17,042,819	18,903,033	20,379,191	20,98	9,920	21,631,852	22,289,723	24,566,026
Net Revenues	1,698,068	280,320	36,521	536,648	(74,912)	(344,638)	34	8,440	923,281	1,567,657	708,451
Percent of COS	13.5%	1.9%	0.2%	3.1%	-0.4%	-1.7%		1.7%	4.3%	7.0%	2.9%
Debt Coverage											
Excluding Transfers, CO, Debt	4.28	1.89	1.62	1.77	1.45	1.34		1.49	1.61	1.74	1.44
All Inclusive	2.57	1.11	1.01	1.17	0.98	0.93		1.07	1.19	1.32	1.11
Ending Water & Sewer Combined Fund Balance	3,964,671	4,244,992	4,281,512	4,818,160	4,743,248	4,398,610	4,74	7,050	5,670,331	7,237,989	7,946,440
Unrestricted/Capital Fund Balance from CIP Funding	2,289,269	2,312,162	2,335,283	2,358,636	2,382,223	2,406,045	2,43	0,105	2,454,406	2,478,950	2,503,740
One Day Operating Expenditures (Op.Exp+Det Svc)	30,617	36,145	40,151	42,745	47,782	51,766	5	3,378	55,075	56,815	62,987
Days of Operating Expenditures	129	117	107	113	99	85		89	103	127	126
Fund Balance Goal Days 60	1,837,025	2,168,692	2,409,044	2,564,689	2,866,924	3,105,974		2,708	3,304,515	3,408,887	3,779,246
Over (Short) of Requirement	2,127,646	2,076,300	1,872,469	2,253,471	1,876,324	1,292,636	1,54	4,342	2,365,816	3,829,101	4,167,193



				WA		OF BRYANT, A					
	Current	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Model Summary Scenario: 2025 10 03 -	- Scenario I S	Status Quo									
5 Total Accounts											
Water Accounts Total Accounts New Accounts Avg. Annual Growth Rate		9,918 -	10,083 165 1.67%	10,251 168 1.67%	10,422 171 1.67%	10,596 174 1.67%	10,773 177 1.67%	10,953 180 1.67%	11,136 183 1.67%	11,322 186 1.67%	11,511 189 1.67%
Wastewater Accounts Total Accounts New Accounts Avg. Annual Growth Rate		20,566	20,958 392 1.91%	21,358 400 1.91%	21,767 408 1.91%	22,183 417 1.91%	22,609 425 1.92%	23,042 434 1.92%	23,485 443 1.92%	23,937 452 1.92%	24,398 461 1.93%
6 Annual Volume											
Water Volume Residential & Non-Residential Sprinkler Total System		449,305,278 60,296,438 560,560,371	456,942,813 61,291,429 569,192,897	464,710,175 62,302,839 577,971,669	472,609,571 63,330,938 586,899,164	480,643,245 64,376,003 595,977,904	488,813,480 65,438,314 605,210,449	497,122,597 66,518,154 614,599,406	505,572,957 67,615,813 624,147,425	514,166,961 68,731,586 633,857,201	522,907,050 69,865,770 643,731,475
<u>Wastewater Billing Units</u> Residential & Non-Residential Salem Metered Sewer Total System		449,305,278 115,805,159 574,097,697	456,942,813 119,176,488 585,106,562	464,710,175 122,645,964 596,343,399	472,609,571 126,216,443 607,813,275	480,643,245 129,890,867 619,521,372	488,813,480 133,672,260 631,473,000	497,122,597 137,563,738 643,673,595	505,572,957 141,568,505 656,128,722	514,166,961 145,689,859 668,844,079	522,907,050 149,931,194 681,825,503



								W	ATER	CIT' R/WASTEW		BRYANT, COST OF	RVICE MO	DEL				
				Р	rior	2025	2026	2027		2028	2	2029	2030	2031		2032	2033	2034
	Water Summ Scen:	ary 2025 10 03 -	- Scenario	l Stat	us Quo													
1	Water Monthly R	lates and Charges																
	Residential & No	n-Residential																
	Monthly Minimus Base Charge	m Charge	1" 1 1/2" 2"	\$	14.24 21.37 35.61 71.23	\$ 14.53 21.80 36.33 72.65	\$ 15.84 23.76 39.60 79.19	\$ 17.2\\ 25.9\\ 43.1\\ 86.3\	6	18.82 28.23 47.05 94.08	\$	20.51 30.77 51.28 102.55	\$ 22.36 33.54 55.90 111.78	\$ 24.3 36.5 60.9 121.8	3	26.56 \$ 39.85 66.41 132.81	28.95 \$ 43.44 72.39 144.76	31.56 47.35 78.90 157.79
	Volume Rate/1,0	00 Gal Per 100 G 2,000	Above		0.685	0.698	0.761	0.82	9	0.904		0.985	1.074	1.17	1	1.276	1.391	1.516
	Multi-Family	2,000	Above		0.000	0.030	0.701	0.02		0.304		0.500	1.074	1.17		1.270	1.001	1.010
	Monthly Minimu	5/8" 1" 1 1/2" 2" 8"		\$	14.24 21.37 35.61 71.23 712.29	\$ 14.53 21.80 36.33 72.65 726.53	\$ 15.84 23.76 39.60 79.19 791.92	\$ 17.2 25.9 43.1 86.3 863.1	6 2	18.82 28.23 47.05 94.08 940.88	\$	20.51 30.77 51.28 102.55 1,025.56	\$ 22.36 33.54 55.90 111.78 1,117.86	\$ 24.3 36.5 60.9 121.8 1,218.4	3 4	26.56 \$ 39.85 66.41 132.81 1,328.13	28.95 \$ 43.44 72.39 144.76 1,447.66	31.56 47.35 78.90 157.79 1,577.95
	Volume Rate/1,0	00 Gal Per 100 G																
		2,000	Above	\$	0.685	\$ 0.698	\$ 0.761	\$ 0.82	9 \$	0.904	\$	0.985	\$ 1.074	\$ 1.17	1 \$	1.276	1.391 \$	1.516
2.1	Residential Mon																	
	5,000 Gallons	Total Dollar Inc Percent Inc		\$	34.79	\$ 35.47 0.68 2.0%	3.19	3.4		45.93 3.79 9.0%	\$	50.07 4.13 9.0%	\$ 54.57 4.51 9.0%	\$ 59.4 4.9 9.0		64.84 \$ 5.35 9.0%	5 70.68 \$ 5.84 9.0%	77.04 6.36 9.0%
	10,000 Gallons	Total Dollar Inc Percent Inc			69.04	70.37 1.33 1.9%	76.70 6.33 9.0%	83.6 6.9 9.0	0	91.13 7.52 9.0%		99.33 8.20 9.0%	108.27 8.94 9.0%	118.0 9.7 9.0	4	128.64 10.62 9.0%	140.22 11.58 9.0%	152.84 12.62 9.0%
	20,000 Gallons	Total Dollar Inc Percent Inc			137.54	140.17 2.63 1.9%	152.79 12.62 9.0%	166.5 13.7 9.0	5	181.52 14.99 9.0%		197.86 16.34 9.0%	215.67 17.81 9.0%	235.0 19.4 9.0	1	256.24 21.16 9.0%	279.30 23.06 9.0%	304.43 25.14 9.0%
	30,000 Gallons	Total Dollar Inc Percent Inc			206.04	209.97 3.93 1.9%	228.87 18.90 9.0%	249.4 20.6 9.0	0	271.92 22.45 9.0%		296.39 24.47 9.0%	323.06 26.68 9.0%	352.1 29.0 9.0	8	383.83 31.69 9.0%	418.38 34.55 9.0%	456.03 37.65 9.0%
3	<b>Total Accounts</b>																	
	Total Accounts New Accounts Avg. Annual Grow	vth Rate				9,918	<b>10,083</b> 165 1.67%	<b>10,25</b> 16 1.67	8	<b>10,422</b> 171 1.67%		<b>10,596</b> 174 1.67%	<b>10,773</b> 177 1.67%	<b>10,95</b> 18 1.67	0	<b>11,136</b> 183 1.67%	<b>11,322</b> 186 1.67%	<b>11,511</b> 189 1.67%
4	Annual Water Co	onsumption																
W.1 W.2 W.3 W.4	Residential & Nor Sprinkler Multi-Family Wholesale (COB Total System	n-Residential				449,305,278 60,296,438 2,828,900 1,010,000 560,560,371	456,942,813 61,291,429 2,828,900 1,010,000 569,192,897	464,710,17: 62,302,83: 2,828,90: 1,010,00: 577,971,66:	9 0 0	472,609,571 63,330,938 2,828,900 1,010,000 586,899,164	6	30,643,245 64,376,003 2,828,900 1,010,000 95,977,904	88,813,480 65,438,314 2,828,900 1,010,000 05,210,449	497,122,59 66,518,15 2,828,90 1,010,00 <b>614,599,40</b>	4 0 0	505,572,957 67,615,813 2,828,900 1,010,000 624,147,425	514,166,961 68,731,586 2,828,900 1,010,000 633,857,201	522,907,050 69,865,770 2,828,900 1,010,000 643,731,475



					WATER		F BRYANT, AF	R ERVICE MODE	L			
	Prior		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Water Summary											
	Scen: 2025 10 03 Scenario I Status Que	)										
	Revenues and Expenses CASH BASIS											
	Water Revenues Water Rate Revenue											
	Residential & Non-Residential	\$	3,503,814 \$	3,863,535 \$	4,282,839 \$	4,747,649 \$	5,262,903 \$	5,834,078 \$	6,467,241 \$	7,169,120 \$	7,947,174 \$	8,809,6
1.2	Sprinkler		467,252	514,954	570,562	632,175	700,442	776,080	859,886	952,743	1,055,626	1,169,
	Multi-Family		31,303	33,941	36,995	40,325	43,954	47,910	52,222	56,922	62,045	67,
	Wholesale (COB Parks & Rec)		2,169	2,336	2,523	2,712	2,851	2,986	3,146	3,308	3,470	3,
	Woodland Hills		103,743	111,711	120,616	129,640	136,312	142,786	150,400	158,135	166,185	174,
	No Charge Other7		-	-	-	-	-	-	-	-	-	
	Other8		-	-	-	-	-	-	-	-	-	
	Other9		-	-	-	-	-	-	-	_	-	
/.10	Senior Citizen Discount Water		(53,664)	(54,523)	(55,395)	(56,281)	(57,182)	(58,097)	(59,026)	(59,971)	(60,930)	(61,
			4,054,618	4,471,954	4,958,139	5,496,219	6,089,280	6,745,743	7,473,869	8,280,257	9,173,569	10,163,
	New Date Devices		1 000 700	1 124 970	1 105 609	1 226 E10	1 401 042	1 526 506	1 570 410	1 610 695	1 667 760	1 710
	Non-Rate Revenues Total Revenues	_	1,088,702 5,143,319	1,124,870 5,596,824	1,195,608 <b>6,153,747</b>	1,336,510 6,832,729	1,481,843 7,571,123	1,526,506 8,272,249	1,572,418 9,046,286	1,619,685 9,899,942	1,667,769 10,841,338	1,718, <b>11,882</b> ,
	Total Nevertues		3, 143,3 13	3,330,024	0,133,747	0,032,723	7,371,123	0,212,243	3,040,200	3,033,342	10,041,330	11,002,
	Water Cost of Service											
	Cost Center Code											
	Water Expenses	\$	4,868,388 \$	5,253,747 \$	5,716,876 \$	6,265,430 \$	6,788,337 \$	7,225,606 \$	7,581,794 \$	7,949,219 \$	8,327,681 \$	8,731,
	Wastewater Expenses		-	-	-	-	-	-	-	-	-	
	Total		4,868,388	5,253,747	5,716,876	6,265,430	6,788,337	7,225,606	7,581,794	7,949,219	8,327,681	8,731,
	Budget Code											
100	Personnel Svcs	\$	1,633,049 \$	1,787,567 \$	1,957,500 \$	2,136,179 \$	2,324,015 \$	2,521,436 \$	2,607,482 \$	2,696,942 \$	2,789,985 \$	2,886,
200	Building & Grounds Exp		141,024	145,255	149,612	154,101	158,724	163,485	168,390	173,442	178,645	184,
300	Supply Expense		155,000	159,650	164,440	169,373	174,454	179,687	185,078	190,630	196,349	202,
400	Operations Expense		503,200	519,096	535,509	552,456	569,956	588,027	606,689	625,962	645,866	666,
500	Professional Services		330,652	337,242	344,029	351,020	358,220	365,637	373,276	381,144	389,249	397,
600	Miscellaneous Expense		36,534	38,090	39,716	41,414	43,189	45,044	46,983	49,008	51,126	53,
700	Vehicle Expense		113,781	117,194	120,710	124,332	128,062	131,903	135,860	139,936	144,134	148,
CAW	CAW Water Supply		1,955,149	2,149,653	2,405,360	2,736,556	3,031,717	3,230,386	3,458,036	3,692,154	3,932,326	4,192,
	Total		4,868,388	5,253,747	5,716,876	6,265,430	6,788,337	7,225,606	7,581,794	7,949,219	8,327,681	8,731,
	Total Operating Expenses		4,868,388	5,253,747	5,716,876	6,265,430	6,788,337	7,225,606	7,581,794	7,949,219	8,327,681	8,731,
	Net Revenues for Transfers,Capital Outlays and Debt Service		274,931	343,077	436,871	567,299	782,786	1,046,643	1,464,493	1,950,723	2,513,658	3,150,
	Capital Outlays/Reserve Requirement		345,001	350,176	355,429	360,760	366,171	371,664	377,239	382,898	388,641	394,
	Debt Service											
	Debt Service Current		427,392	554,215	806,608	810,316	813,948	817,607	819,989	824,937	828,564	632
	Debt Service Future			914,106	914,106	914,106	988,424	988,424	988,424	988,424	988,424	1,629,
	Total Debt Service	_	427,392	1,468,321	1,720,714	1,724,422	1,802,372	1,806,031	1,808,413	1,813,361	1,816,988	2,262,
			,	.,,	.,.==,	-,,	.,00=,0.=	.,000,00.	.,000,	.,0.0,00.	.,0.0,000	_,,
	Net Revenues for Contingencies & Transfers		(497,462)	(1,475,420)	(1,639,271)	(1,517,883)	(1,385,757)	(1,131,052)	(721,159)	(245,535)	308,029	493,5

187,500

11,576,136 TRUE 306,089 2.6%

187,500

7,980,519

(1,826,771)

TRUE

-29.7%

0.25

(0.06)

187,500

8,538,112

(1,705,383)

TRUE

-25.0%

0.33

0.01

187,500

9,144,380

(1,573,257)

TRUE

-20.8%

0.43

0.13

187,500

9,590,801 TRUE

(1,318,552)

-15.9%

0.58

0.27

187,500

9,954,946

TRUE

(908,659)

-10.0%

0.81

0.50

187,500

TRUE

(433,035)

-4.4%

1.08

0.76

10,332,977

187,500

TRUE

120,529

1.1%

10,720,809

187,500

5,828,281

TRUE

(684,962)

-13.3%

0.64

(0.60)

**Total Contingencies & Transfers** 

**Total Cost of Service** 

Percent of COS

 187,500

7,259,744

(1,662,920)

TRUE

-29.7%

0.23

(0.13)

						w		TY OF BRYANT, ATER COST OF	AR SERVICE MODE	L			
		С	urrent	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Wastewater Scen:	Summary 2025 10 03 Scen	nario I St	atus Qu	o									
	onthly Rates and Charges												
	Non-Residential												
Monthly Minimu	-	\$	20.29										
Volume Rate/10	00 Gallons		1.082	1.104	1.170	1.240	1.315	1.341	1.368	1.395	1.395	1.395	1.395
Salem Sewer													
Monthly Minimu	ım Charge	\$	20.29	\$ 41.40	\$ 43.88	\$ 46.52	\$ 49.31	\$ 50.29	\$ 51.30	\$ 52.33	\$ 52.33 \$	52.33 \$	52.33
Volume Rate/10	00 Gallons	\$	1.082	\$ 1.104	\$ 1.170	\$ 1.240	\$ 1.315	\$ 1.341	\$ 1.368	\$ 1.395	\$ 1.395 \$	1.395 \$	1.395
2.1 Residential Mo	onthly Charge												
5,000 Gallons	Total	\$	52.75	\$ 53.82	\$ 57.05	\$ 60.47	\$ 64.10	\$ 65.38	\$ 66.69	\$ 68.02	\$ 68.02 \$	68.02 \$	68.02
	Dollar Inc Percent Inc			1.07 2.0%	3.23 6.0%	3.42	3.63	1.28 2.0%	1.31	1.33 2.0%	0.0%	0.0%	0.0%
10,000 Gallons	Total Dollar Inc		106.85	109.02 2.17	115.56 6.54	122.49 6.93	7.35	132.44 2.60	2.65	137.79 2.70	137.79 -	137.79	137.79 -
	Percent Inc			2.0%	6.0%	6.0%	6.0%	2.0%	2.0%	2.0%	0.0%	0.0%	0.0%
20,000 Gallons			215.05	219.42	232.59	246.54		266.56		277.33	277.33	277.33	277.33
	Dollar Inc Percent Inc			4.37 2.0%	13.17 6.0%	13.96 6.0%		5.23 2.0%		5.44 2.0%	0.0%	0.0%	0.0%
30,000 Gallons	Total		323.25	329.82	349.61	370.59	392.82	400.68	408.69	416.86	416.86	416.86	416.86
30,000 Gallons	Dollar Inc Percent Inc		323.25	6.57 2.0%	19.79 6.0%	20.98	22.24	7.86 2.0%	8.01	8.17 2.0%	410.66 - 0.0%	416.86 - 0.0%	410.00 - 0.0%
3 Total Accounts				2.0 %	0.076	0.07	0 0.070	2.0%	2.076	2.076	0.076	0.076	0.0%
Total Accounts				20,566	20,958	21,358	21,767	22,183	22,609	23,042	23,485	23,937	24,398
New Accounts Avg. Annual Gr				20,000	392 1.91%	400	408	417	425	434 1.92%	443 1.92%	452 1.92%	461 1.93%
· · · · g · · · · · · · · · ·													
4 Annual Waster	vater Billing Units												
WW.1 Residential & N WW.2 Salem Metered				449,305,278 115,805,159	456,942,813 119,176,488	464,710,175 122,645,964		480,643,245 129,890,867		497,122,597 137,563,738	505,572,957 141,568,505	514,166,961 145,689,859	522,907,050 149,931,194
WW.3 Salem Sewer WW.4 Quail Ridge				3,588,000	3,588,000	3,588,000		3,588,000		3,588,000	3,588,000	3,588,000	3,588,000
WW.5 Drain Water (Co WW.6 Other6				5,399,260	5,399,260	5,399,260	-	5,399,260	5,399,260	5,399,260	5,399,260	5,399,260	5,399,260
	ucture Fee - Salem Sewer			-	-	-	-	-	-	-	-	-	-
WW.9 Senior Citizen I WW.1( Senior Citizen I	Discount Sewer Discount Salem Sewer								<u> </u>	<u>-</u>		- -	- -
Total System				574,097,697	585,106,562	596,343,399	607,813,275	619,521,372	631,473,000	643,673,595	656,128,722	668,844,079	681,825,503



				WATE		OF BRYANT, AR ER COST OF SE					
Cı	urrent	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Wastewater Summary											
Scen: 2025 10 03 Scenario I Sta	atus Quo										
5 Revenues and Expenses CASH BASIS											
Wastewater Revenues											
Wastewater Rate Revenue WW.1 Residential & Non-Residential		4,926,011	5,294,053	5,707,087	6,152,345	6,401,833	6,640,868	6,888,828	7,017,395	7,136,680	7,257,9
WW.2 Salem Metered Sewer		1,574,960	1,743,993	1,902,450	2,075,304	2,185,183	2,293,774	2,407,762	2,481,912	2,554,166	2,628,5
WW.3 Salem Sewer		333,459	378,201	412,667	450,274	474,232	497,923	522,797	539,031	554,862	571,1
NW.4 Quail Ridge		50,193	53,041	56,224	59,597	60,978	62,197	63,441	63,545	63,545	63,5
WW.5 Drain Water (County Landfield)		310,457	327,533	347,185	368,016	376,539	384,069	391,751	392,392	392,392	392,39
WW.6 Other6 WW.7 System Infrastructure Fee		1,793,070	1,353,523	1,393,437	1,487,938	1,588,848	1,696,602	1,811,663	1,934,527	2,065,724	2,205,81
WW.8 System Infrastructure Fee - Salem Sewer		176,875	182,749	197,468	213,373	230,560	249,130	269,196	290,879	314,308	339,62
WW.9 Senior Citizen Discount Sewer		(53,664)	(54,576)	(55,504)	(56,448)	(57,407)	(58,383)	(59,376)	(60,385)	(61,412)	(62,45
WW.1( Senior Citizen Discount Salem Sewer		(3,360)	(3,457)	(3,558)	(3,661)	(3,767)	(3,876)	(3,989)	(4,104)	(4,223)	(4,34
Non-Rate Revenues		9,108,002	9,275,058	9,957,455	10,746,738	11,256,998	11,762,304	12,292,073	12,655,192	13,016,042	13,392,25
Total Revenues		9,108,002	9,275,058	9,957,455	10,746,738	11,256,998	11,762,304	12,292,073	12,655,192	13,016,042	13,392,25
Wastewater Cost of Service											
Cost Center Code											
1 Water Expenses	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
2 Wastewater Expenses		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,32
Total		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,32
Budget Code											
100 Personnel Svcs	\$	2,463,234 \$	2,656,711 \$	2,865,780 \$	3,085,727 \$	3,317,092 \$	3,560,441 \$	3,691,503 \$	3,828,436 \$	3,971,573 \$	4,121,26
200 Building & Grounds Exp		726,208	748,907	772,332	796,508	821,459	847,212	873,793	901,229	929,550	958,78
300 Supply Expense		870,000	904,800	941,079	978,903	1,018,342	1,059,467	1,102,354	1,147,084	1,193,738	1,242,40
700 Vehicle Expense		253,769	261,382	269,224	277,300	285,619	294,188	303,013	312,104	321,467	331,11
400 Operations Expense		89,200	91,876	94,632	97,471	100,395	103,407	106,509	109,705	112,996	116,38
500 Professional Services		294,150	297,335	300,615	303,993	307,473	311,057	314,749	318,551	322,468	326,50
600 Miscellaneous Expense		49,534	51,851	54,278	56,823	59,489	62,283	65,212	68,281	71,499	74,87
Total		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,32
Total Operating Expenses		4,746,095	5,012,861	5,297,939	5,596,725	5,909,869	6,238,055	6,457,134	6,685,391	6,923,290	7,171,32
Net Revenues for Transfers, Capital Outlays and Debt	Service	4,361,907	4,262,197	4,659,516	5,150,013	5,347,129	5,524,249	5,834,940	5,969,801	6,092,752	6,220,92
Capital Outlays/Reserve Requirement		1,033,015	1,048,510	1,064,238	1,080,201	1,096,404	1,112,851	1,129,543	1,146,486	1,163,684	1,181,13
Debt Service											
Debt Service Current		656,362	657,898	670,383	756,965	761,682	766,370	767,115	775,446	779,706	787,68
Debt Service Future			314,363	754,472	754,472	1,664,862	2,335,504	2,335,504	2,335,504	2,335,504	3,472,01
Total Debt Service		656,362	972,261	1,424,855	1,511,437	2,426,544	3,101,874	3,102,619	3,110,950	3,115,210	4,259,69
Net Revenues for Contingencies & Transfers		2,672,530	2,241,426	2,170,423	2,558,375	1,824,180	1,309,524	1,602,777	1,712,365	1,813,858	780,09
Total Contingencies & Transfers		289,500	298,185	307,131	316,344	325,835	335,610	345,678	356,048	366,730	377,73
Total Cost of Service		6,724,972	7,331,817	8,094,163	8,504,707	9,758,652	10,788,390	11,034,974	11,298,875	11,568,913	12,989,89
Net Revenues		2,383,030	1,943,241	1,863,292	2,242,031	1,498,345	973,914	1,257,099	1,356,317	1,447,128	402,36
Percent of COS		26.2%	21.0%	18.7%	20.9%	13.3%	8.3%	10.2%	10.7%	11.1%	3.0
Debt Coverage Ial Pr <b>epart</b> een Will clans Group drect ranketrs		6.65	4.00	2.27	2.44	2.20	4 70	4.00	4.00		•
an Prepadesoleminoamouspanctranstars ed withblutespress written permission		6.65 4.63	4.38 3.00	3.27 2.31	3.41 2.48	2.20 1.62	1.78 1.31	1.88 1.41	1.92 1.44		WILLI
sa wiawawakheese wiilleli hellillissioli		4.03	3.00		2.40	1.02	1.31	1.41	1.44		VVILLL

As of: 10/03/2025

"Complete" or "na" (Grey = no action required by Willdan)

Requirement Item: Comment

# **Overview/General Considerations**

Complete	1. Determine applicability: ACA 14-234-802 applies to <u>all retail water providers, except</u> : a. A water system regulated by the Arkansas Public Service Commission as a public utility under §23-1-101 (which generally covers investor-owned utilities <u>and specifically excludes</u> from the definition of regulated "public utility" water and sewer systems owned by cities, towns, property owner's associations, and improvement districts - meaning that <u>these water and sewer systems are subject to §14-234-802</u> ). (§14-234-807(1))	Bryant Water Utility is subject to ACA 14-234-802
na	b. Water and sewer systems that are owned or operated by a municipality that provides retail electric service. (§14-234-807(2))	na
na	c. Privately owned provider that supplies the majority of its retail water service to nonresidential customers. (§14-234-807(3))	na
na	d. Water systems operated jointly between two (2) municipalities in which each municipality is located in a different state. (§14-234-807(4))	na
na	2. Retail water providers shall obtain rate studies pursuant to the requirements in Ark. Code An14-234-802; 500 or less customers must have a rate study by July 1, 2024; 501 - 1,000 customers by July 1, 2025; more than 1,000 customers by July 1, 2026.	na

Complete

3. A Provider that plans to undertake a major development project, as defined above and in Ark. Code Ann. § 14-234-802(h)(2), shall obtain a rate study or amend the Provider's existing rate study before beginning the major development project to include consideration of the financial impact of the major development project on the fiscal sustainability of the provider.

Water Rate Study initiated to fund increasing operating expenses and forecast \$61.8 million in water and wastewater Capital Improvement Projects

As of: 10/03/2025

"Complete" or "na" (Grey = no

action required by Willdan)	Requirement Item:	Comment
Complete	4. Rate studies shall be based on the guidelines of the American Water Works Association and Water Environment Federation.	Report repeatedly references AWWA Manual M-1 which serves as the basis for the cost of service calculations and rate model.
Complete	5. Rate studies for providers that operate a joint and integrated water and sewer system shall analyze the total System.	Water and wastewater separate fund. Rate study examines both funds separately and together
Complete	6. Rate studies performed shall be an objective and unbiased review of the provider's fiscal status.	Report was completed by Willdan Financial Services, an independent company on the state's approved list of rate study providers.
	7. <b>NOTE:</b> The Commission will maintain a list of approved entities to conduct rate studies as required under Ark. Code Ann. § 14-	

234-802(f)(1). The Commission may remove an approved entity from its list of approved entities if it determines that an entity violated Arkansas law or Commission rules in performing a rate study.

As of July 2022 Willdan is on the state's list of approved rate study providers.

As of: 10/03/2025

"Complete" or		
"na" (Grey = no		
action required by		
Willdan)		

Requirement Item: Comment

#### The rate studies shall include:

#### 1. Reports containing the following information for the current year and projections for the next five years:

A comprehensive cost analysis, including:

	Complete	a. Operations and maintenance (O&M) expenses from most recent approved budget;	
	Complete	b. Current and future financing expenses, including but not limited to debt service payments, bond issuance costs, and commercial paper fees, if applicable;	
	Complete c. Any required cash reserves unavailable to pay for expenses, including but not limited to the <b>annual refurbishment are replacement account deposit</b> requirement as set out in Ark. Code Ann. § 14-234-802(e);		
Complete d. Obtain and evaluate/review depreciation schedules to determine appropri		d. Obtain and evaluate/review depreciation schedules to determine appropriateness of annual depreciation expenses;	
Complete e. Future capital expenses, CIP and CIP funding requirements;		e. Future capital expenses, CIP and CIP funding requirements;	
Complete f. Expenses required for an annual audit or agreed-upon procedures and compilation report;		f. Expenses required for an annual audit or agreed-upon procedures and compilation report;	
Complete g. Expenses required for rate studies required under Ark. Code Ann. § 14-234-802;		g. Expenses required for rate studies required under Ark. Code Ann. § 14-234-802;	
	Complete	h. Any other expenses not accounted for in items (a) through (g), above, e.g., wholesale purchased water, WW treatment agreements, etc.	

Test Year based on FY2025 Budget. See pp. 22-30, Appendix A.

See p. 28.

Annual Refurbishment and Replacement account deposits included in revenue requirement. See pp. 23-24.

See pp. 29-30. Note that per AWWA guidelines, depreciation expense is not included in the Cash Basis cost of service. It is only included in the Utility Basis.

Rate study focuses on impact of \$61.8 million CIP for water and ww system. CIP projects are outlined on p.27, debt service impact on rates on p. 28.

Included in City operating budget. Line item contained in Rate Model summarized in report and Appendix A.

Included in City operating budget. Line item contained in Rate Model summarized in report and Appendix A.

All expense items from City Budget included in operating cost calculations summarized in pp. 22-26 and in Appendix A.

As of: 10/03/2025

"Complete" or
"na" (Grey = no
action required by
Willdan)

Willdan) Requirement Item: Comment

	A comprehensive revenue earnings analysis, including:	
Complete	a. Available and Proforma Cash balance;	See Appendix A, Revenue Expense Summary Spreadsheet
Complete	b. Non-rate revenue;	See Appendix A, Revenue Expense Summary Spreadsheet and report P. 28
Complete	c. Rate revenue without recommended increases;	See Report Table IV-5, p. 40
Complete	For the five projected years, recommended rate increases and the projected additional revenue derived therefrom;	See Report pp. 36-39 and Appendix A
Complete	Debt Service Coverage Ratios of at least 1.1x or required by bond covenant (whichever is higher);	See Table IV-4 and Appendix A, Revenue Expense Summary Spreadsheet
Complete	The number of days that the available cash balance could cover O&M expenses without additional revenue;	See Table IV-4 and Appendix A, Revenue Expense Summary Spreadsheet
Complete	Annualized revenue requirement forecast for at least five years.	See Appendix A, Revenue Expense Summary Spreadsheet and report pp. 30

As of: 10/03/2025

"Complete" or
"na" (Grey = no
action required by
Willdan)

an) Requirement Item: Comment

### 2. The Provider's asset management plan, including:

1. Inventory of essential assets and for each essential asset, without limitation, the following information:

Complete	a. Asset type;	See City's approved Master Plan dated August 2024, which contains line by line descriptions of all data required in this section. All CIP, replacement and operating costs are folded into the City's budget and CIP estimates as used in this rate study.
Complete	b. Annual maintenance costs;	See 2.1.a
Complete	c. Year installed;	See 2.1.a
Complete	d. Vendor-specified useful life, if available;	See 2.1.a
Complete	e. Anticipated date of replacement;	See 2.1.a
Complete	f. Installation or replacement cost estimate;	See 2.1.a
Complete	g. Projected consequence of failure.	See 2.1.a
Complete	2. The provider's plan for replacement of essential assets.	See 2.1.a
	_	

Complete

3. Proposed changes in rates should be based on achieving and maintaining a Debt Service Coverage Ratio of 1.1 or higher.

Criteria is met by proposed rate plan. See Table IV-4 and Appendix A, Revenue Expense Summary Spreadsheet which contains a Debt Coverage Calculation

Complete

4. Include an explanation of the provider's chosen rate design;

See report p. 36-39.

na

5. Recommendations for any changes to the provider's operations, including a plan on how the changes should be implemented.

No recommendations necessary.

As of: 10/03/2025

"Complete" or "na" (Grey = no action required by Willdan)

action required by			
Willdan)	Requirement Item:	Comment	
Complete	6. Certification by the entity performing the rate study that such study complies with Ark. Code Ann. § 14-234-801 et. seq. and these Rules.	See report p. 41.	
	7. Rate studies shall be provided to the Department at the time it is provided to Arkansas Legislative Audit under Ark. Code Ann. § 14-234-802(i).		
	8. The Commission may request further information necessary to determine a Provider's fiscal status, and Providers shall cooperate with the Commission's requests.		
	9. The Commission may waive any one or more requirement listed above, upon written request.		

As of: 10/03/2025

Comment

"Complete" or	
"na" (Grey = no	
action required by	
Willdan)	Requirement Item:
-	

#### V. Determination of Fiscal Distress

a. Fails to obtain a Rate Study as required

1. A provider will be in Fiscal Distress if the Provider:

f. Fails to make any bond, loan or lease payment

g. Fails to comply with administrative orders of USEPA, ADOH or ADEQ

	Does Not Fail	b. Fails to implement the rates contained in the completed rate study within one 1 or 2 years if increased by 50% or more as provided under ACA 14-234-802©(2)(B)(ii)-(iii)	City Council passed rate plan first reading on September 30 2025. Second and Third readings scheduled for October and November 2025.
	Does Not Fail	c. Fails to Meet a debt Service Coverage Ratio	Water system meets/exceeds debt service coverage ratio requirements. See Table IV-4 and Appendix A, Revenue Expense Summary spreadsheet.
_		2. A Provider may be determined to be in fiscal distress if the Provider	
		a. Does not comply with required training;	
		b. Fails to file an audit report or agreed-upon procedures	
	Does Not Fail	c. Fails to maintain unincumbered cash or cash equivalents in an amount equal to 1/12 of the total expenses from the most	Water system meets/exceeds ratio requirements.
	DOCS NOT I all	recent year	See Appendix A, Revenue Expense Summary
		d. Fails to adopt budget before the beginning of the fiscal year	

e. Fails to make all required payments to the US Treasury, Arkansas Dept. of Finance and Admission, or Arkansas Dept. of Health



5500 Democracy Drive, Suite 130 Plano, TX 75024 972.378.6588

www.willdan.com

