# City of Bryant

## State of Arkansas

Adopted Annual Budget 12/19/2017 for Fiscal Year 2018



Prepared by: City of Bryant Finance Director

Table of Contents	2
Local Bio	3
Letter of Transmittal	4-6
Budget Timeline and Focus Areas	7
Adopting Resolution	8
City Organization Chart	9
City Policies for Purchasing, Accounting, Budgeting, Debt and Capital	10-12
Summary of 2017, Proposed 2018, and Category Totals for General Fund	13
Pie Charts Showing Where the Money comes from and where it goes	14
Summary of City's Debt, both Governmental and Business Type	15-17
Budgeted, Full Time Equivalent Employee Count Listing	18-19
Governmental Funds	20
Elected Officials - Mayor, City Clerk, and City Attorney	21
Staff Attorney	22
Human Resources	23
Finance	24
Administration Budget Numbers	25
Planning	26-27
Animal Control	28-30
Court	31-32
Parks and Recreation	33-38
Fire	39-41
Police	42-43
Code	44-45
All Non Major Governmental Funds 002-188	46-47
Public Works Org Chart and List of Special Utility Fund Descriptions	48-50
Street and Stormwater	51-53
Enterprise Funds	54
Water and Wastewater	55-60
All Non Major Business Type Funds 515-605	61-
Glossary	62
Major Vendor List	63
SWB (Salaries, Wages, and Benefits Calculation	64
NOTES	65

### LOCAL BIO:

The City of Bryant began as a very small township at the center of Arkansas just outside Little Rock, the state capital. Over the past couple of decades the population has ballooned to 20,000 and continues to grow. Bryant can attribute much of its growth to our strong school district which has grown well beyond the boundaries of the city limits. Due to this extended boundary many more than just 20,000 claim and identify with Bryant as their home town.

Organized youth and adult sports thrive in Bryant and are a large part of the fabric of our community as well as our tourism industry. Bryant hosts numerous sporting events for all ages including baseball, softball, swimming, soccer, football, disc golf and tennis. There is also a thirty year ongoing traditional Fall Fest in Bryant coupled with a growing regional BBQ contest. One of our greatest community events is the Salt Bowl. In September the two largest cities in Saline County, Bryant and Benton, come together to battle on the football field for the title of Salt Bowl Champion. It is the most attended high school football game in Arkansas, with approximately 30,000 fans attending. This event represents the friendly community wide rivalry that is joined in by numerous businesses, community sponsors, churches, and other organizations. Everyone in the County picks a side for that week.

As Bryant continues growing and maturing, a town center is desired - a more formalized gathering place than the football stadium or the baseball diamond. This will be a place for people to connect, do business, make memories - a mixed commercial and residential development that is scaled for pedestrians and well-connected to schools, parks and neighborhoods. The city applied for and received a \$2 million dollar grant to make pedestrian and traffic improvements in the Heart of Bryant. The Heart of Bryant is the original pre-planned township that boasts more than 16 developed square city blocks that are prime for a 21st century refresh. This revitalization is similar to what we are seeing across numerous American downtowns. Strong partnerships between the public and private sectors are imperative to making this a reality.

Bryant has several major employers with more than 100 employees. Two major employers are the city itself and the school district. Others are primarily in the retail and healthcare industries. Bryant has a thriving medical industry with some of the best health care professionals in the state and numerous retailers and restaurants. Bryant's commercial growth has been strong but can not keep pace with the demands created by the residential growth. New commercial development is needed. In 2016 two bond "refinancings" were passed by the City that allowed for the completion of a new on and off ramps at I30 and the construction of Bryant Parkway.

Arkansas' local economies are commonly supported by sales tax. Arkansas has a statewide sales tax of 6.5%. In Bryant, another 3% is collected and used by the city. This sales tax makes up approximately 60% of the general fund income.

I hope you enjoyed this brief Local Bio on the City of Bryant. Please continue reading to see how we blan to use the resources granted to us by the citizens for the calendar vear of 2018.

## Letter of Transmittal

### Dear Citizens of Bryant, AR,

The annual construction of a budget for the following year creates a road map and a mission for utilization of the resources allotted through sales tax, franchise fees, utility rates, fines, and fees to fulfill a long term vision for our city. It is the desire of the Mayor, Council and city employees to seek and create smart, positive, sustainable growth so that we can be a proven great American City that can sustain itself even after growth slows.

Under this main goal are several smaller goals that make reaching it possible. One of the most important of those is to keep our citizens and visitors feeling safe while in our community. You will see on page 3 that the focus area of Public Safety consumes a large amount of our resources and is implemented through several departments including Police, Fire, Courts, Code, and Animal Control. It should be noted that certain aspects of Public Utilities are necessary to keep citizens and visitors safe. Recent news, like events in Flint, Michigan, have brought this to the forefront of everyone's minds. The importance of safety is one reason why these areas of Police, Code, and Public Works have been some of the only departments to add personnel over the last three years. Please review the changes to the full time budgeted positions shown in this document.

It is our desire to be proactive toward our growth and avoid being reactive as much as possible. Creating smart, positive, well-connected growth takes very deliberate action, good policy and a long term plan that can be implemented one year at a time. As Bryant has grown so has its traffic concerns. Traffic congestion is frustrating, bad for businesses and diminishing to a good quality of life. We devote a substantial amount of our resources to creating a better connected community. We are also investing in long term city planning. Every year, we work to connect our parks, neighborhoods and schools through pedestrian and cycling connectivity. We will be connected to our neighboring communities and the southwest trail, on safe and protected trails that reach throughout central Arkansas.

During December of 2016 the citizens of Bryant voted a sixteen million bond refinancing to construct a new north/south traffic corridor called Bryant Parkway. Engineers have confirmed this additional access will greatly relieve the traffic congestion on Reynolds road, give alternate routes for school pick up and drop off, and create additional pedestrian and bicycle access to schools, neighborhoods and parks.

Our smart growth stormwater plan includes addressing current stormwater issues and guiding policy for new development that insures our growth creates no further stormwater issues. During 2017 we experienced a one hundred year flood event that devastated parts of the city. Many citizen's homes and property were damaged. This flooding event affected much of the entire state. In 2016 the Bryant City Council voted to charge \$3 on residential and \$6 on commercial utility accounts to deal exclusively with stormwater issues. This small fee only begins to address the current issues. We will be as aggressive as funds allow to improve our stormwater system.

Last, but definitely not least, is the focus area of the "Health and Quality of Life for the Citizens and Visitors to Bryant." All departments contribute to this goal in one way or another, but the department whose sole focus of this goal is Parks and Recreation. As Bryant has grown, it has struggled to balance its growth with its desires as a community. No other department feels this struggle more than Parks and Recreation.

When budget time rolls around Parks is often correctly seen as a "want" not a "need". It gets cut back in areas that do not allow the employees of that department to deliver the level of services desired by citizens and visitors. Because Bryant is centrally located and surrounded on many sides by larger cities, its parks are often compared to other city parks where their Advertising and Promotion Commission Tax devotes more resources to parks, appearance and programming. In recent years, the City Council has held numerous workshops to learn more about and to consider the implications of such a commission on the citizens and visitors of Bryant.

While the Council and the Parks Committee are examining the need for an Advertising and Promotion Commission Tax on hotels and restaurants, the Parks and Recreation department along with the Finance department continue to refine their management and make the "books" more transparent. The two departments together continue to show more of the hidden costs associated with Parks and Recreational programming. The Parks and Recreation management team continues to refine its mix of seasonal and part-time employees with full-time employees, all of which greatly affect Parks' budget.

The above areas have been the focus of the city since 2014 and will continue to be relevant over the next five years from this document's budget year. In part, because of the bond refinancing that was approved in 2016, public safety, specifically the Fire Department, will see two new fire stations to replace outdated and poorly located existing stations. The designs were completed in 2017 and construction will begin on both new fire stations in 2018. These two fire stations will be move in ready in the final quarter of 2018. Another long term project to be completed during the 2018 Budget year is the Dewatering Facility for the Wastewater Department. These two projects have spanned several budget years but 2018 should see their completion.

The biggest unplanned budget issue was health insurance. Like many corporations across America the city had to face the increased cost of health insurance. The city saw its healthcare costs increase from the Arkansas Municipal League Health Benefit Fund MLHBF) during 2016. The rating analysis is conducted by the League every six months and before the increase in 2016 the city of Bryant had not had an increase in a number of years. The rating is not going down in the foreseeable future and in preparation for the 2018 budget a permanent solution had to be found for the increase.

The Mayor and Council tasked a health insurance committee made up of two council members and seven city employees to devise solutions for council to consider. At the August 2017 Council meeting the health insurance committee recommended to Council to raise the deductible from \$500 to \$1200 per employee and for the city to use general funds from sales tax to cover the additional shortfall. This council approved action took the city back down one MLHBF rating and the Council plans to keep the committee in place to continue seeking better solutions to meet the rising cost of healthcare. Wellness plans, HSAs, and representation on the board of the Municipal Health Benefits Board are just a few ways the committee is being proactive.

A second major concern for the 2018 budget was the number of employee raises the council has not been able to give in recent years. Since 2014 employee evaluations have only been allowed to yield up to a max of 1% increase in pay. This is not in keeping with the surrounding

market. Every other year the city hires an outside firm to conduct a salary study. The JESAP (Job Evaluation and Salary Administration Program) study was conducted for 2016 and this year for the 2018 budget. The city of Bryant ranked significantly below the market on most positions both in 2016 and again in 2018. This proposed 2018 budget includes a 4% raise planned for those employees who feel below the minimum and a 3% for those in Quartiles 1 in the study. These raises only minimally address the current problem.

The only true solution to keep pace with market demands in payroll is growth in sales tax. Sales tax makes up the bulk of the General Fund Revenue sources in most Arkansas cities, including Bryant. This is why it is imperative there is a multifaceted approach to business retention, expansion, and recruitment to insure our businesses are successful so that in turn the city is successful. It is only by doing this that the city can hope to maintain the levels of services to which its citizens have become accustomed and maintain a city workforce that is competitive in the employee market.

With growth comes opportunities, change, and challenges. The Mayor, Council and city employees are looking forward to 2018 and serving you the very best we can with the resources you have entrusted to us. We hope you enjoy the following pages explaining the Budget process, department accomplishments, goals, and the accompanying resources dedicated to achieving those goals.

Sincerely, Joy Black City of Bryant, Finance Director

### 2018 Budget Process

The City of Bryant typically begins constructing the budget for the following year in August/September of the previous year. The Finance Director meets with the Department Heads and makes a listing of any anticipated notable large changes from one year to the next. The Finance Director opens up a draft in the city finance software and asks Department Heads to go in and input their budgets. Then the Finance Director pulls all of that detail out and puts it into a draft booklet for the Mayor to review. The Mayor makes any adjustments and a draft is then presented to Council for adoption, typically at the last Council meeting of the year.

While the audited financial statements of the City are prepared using a modified accrual method the budget is prepared using the cash method. The main difference between these two methods for the city of Bryant is the depiction of fixed assets and debt. For budgetary purposes fixed assets are shown as expenses that are approved by Council. These are shown as the 58XX series of accounts. However, in the audited financial statements these are converted via adjustments to the balance sheet. Similarly, during the year debt prinicipal and interest payments are shown as expenses and approved as such by Council in the budget but in the audited financial statements these two are converted via adjustment to balance sheet items.

During the year because the budget is adopted by line item by Council budget adjustments must be brought by the line for approval by Council. The Finance Department strives each year to group these required adjustments and take them minimally to Council; however, once quarterly is common, many times monthly is needed. For the first time in the history of Bryant for the proposed 2018 budget Council is considering adopting the budget by expense category in the major funds. Therefore budget adjustments will only need to be brought to Council for approval as they are adopted within this booklet between categories.

### 2018 Budget Timeline

Budget Workshop with Council - Impact Fees, A&P, Mills Tax and Health Insurance	Tuesday	8/15/2017
Budget Workshop with Council - Indepth discussion on health insuance	Thursday	9/7/2017
Budget started in Springbrook (General Ledger Software) by Dept Heads	Week	9/18/17 -
		9/22/17
Time slots set aside for Meetings between Finance Director and Dept Heads	Week	9/25/17 -
		9/29/17
Budget Deadline for all Dept Heads to have all issues worked out and numbers in	Monday	10/2/2017
Budget Workshop with Council - Presentation on All Department Budgets and Overview	Thursday	11/16/2017
Fullfilling ACA 14-58-201 Mayor to give Budget to Council by Dec 1st		
Budget Adopted by Ordinance at Council Meeting	Tuesday	12/19/2017

## 2018 Budget/City Strategic Focus Areas

Health and Quality of Life for the		*Current 2018 Year Debt Pay Shown Separately to the r					
Citizens and Visitors to Bryant		Governmental	Enterprise W/WW	Gov Debt	W/WW Debt		
Parks		\$2,347	, \$6,720	\$707	\$1,518		
Public Safety							
Fire, PD, Code, Animal, Court		\$9,669	\$6,720	\$708			
Connectivity							
Street, MS4		\$5,520		\$708			
Smart Growth							
Planning, Admin, IT		\$1,328					
	Total	\$18,864	\$13,440	\$2,123	\$1,518		

\*costs above are in millions, see Summary page as well

### RESOLUTION NO. 2017 -40 A RESOLUTION PROVIDING FOR THE ADOPTION OF A BUDGET FOR THE CITY OF BRYANT, ARKANSAS FOR THE TWELVE MONTH PERIOD BEGINNING JANUARY 1, 2018 AND ENDING DECEMBER 31, 2018

WHEREAS, the City Council has reviewed the proposed budget submitted by the Mayor and;

**WHEREAS**, it is the finding and conclusion of the City Council that the schedules and exhibits of anticipated revenues and expenditures for the calendar year appear appropriate for budgetary purposes.

#### NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF BRYANT, ARKANSAS THAT:

This resolution shall be known as the budget resolution for the City of Bryant, Arkansas, for the twelve (12) month period beginning January 1, 2018 and ending December 31, 2018. The attached

**Section 1.** budget, incorporated herein, reflects estimated revenues and expenditures as set forth on the succeeding pages.

Section 2. The respective funds for each item of expenditure proposed in the budget for 2018 are hereby approved and adopted for the operation of the City of Bryant, Arkansas, by the City Council on this date and constitute an appropriation of funds which are lawfully applicable to the items contained with the budget.

The Mayor or her duly authorized representative may approve for payment, out of funds appropriated by this budget or otherwise approved by the City Council for that purpose or may

**Section 3.** disapprove any bills, debts, or liabilities asserted as claims against the City up to a maximum amount allowed by Arkansas law and the payment or disapproval of any bills, debts, or liabilities exceeding that amount shall require the confirmation of this governing body.

#### PASSED AND APPROVED this 19 day of December, 2017.

APPROVED:

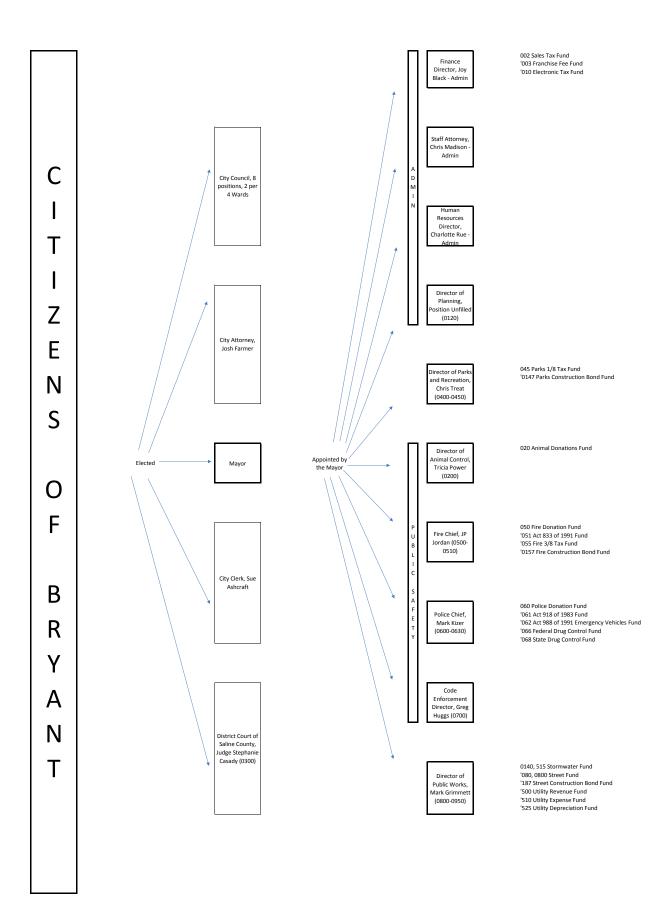
Jill Dabbs, Mayor

Approved as to Form:

ATTEST:

Sue Ashcraft, City Clerk

Richard Chris Madison, Staff Attorney



## PURCHASING/PURCHASE ORDER CITY POLICY

All Purchase Orders (PO) require Department Head or Department Head Delegate approvals. Any over \$250 require second level approval by either the Finance Director or the Mayor. All PO's over \$2500 require the Department Head to decide if the purchase is a Capital Asset (ie. long-term tangible piece of property that the City owns and uses and is not expected to be consumed or converted into cash any sooner than at least two year's time) All PO's for capital items must be coded to or from an account with the last four digits beginning

All PO's for capital items must be coded to or from an account with the last four digits beginning with 58XX.

Any PO over \$2500 requires three written quotes which are to be submitted in the PO for approval. Quotes are not required if the vendor is a sole source provider of the product or if the product was purchased using the State Contract or NPJA Contract. If the circumstances listed above are applicable they must be noted in the PO Description.

PO's over \$20,000 require sealed and advertised bids. PO's over \$20,000 also require specific budget approval by Council or must be presented to Council for approval during the year.

Emergencies, the exception, not common place by definition. Do action needed to prevent further problems but submit three written quotes after the fact.

## ACCOUNTING, AUDITING AND FINANCIAL REPORTING CITY POLICIES

The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and the standards set by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).

An independent public accounting firm will perform an annual audit. The auditor's opinion will be included with the City's published Annual Financial Reports.

The City's Budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resources.

Monthly Reports shall be prepared and presented to the Bryant City Council on a timely basis.

Balancing the budget - the state of Arkansas requires that a balanced budget be presented to Council by December 1st before the year of the budget proposed in State Statute ACA 14-58-201.

## DEBT MANAGEMENT CITY POLICIES

The City will seek to maintain and, if possible, improve its current bond rating in order to minimize borrowing costs and preserve access to credit. The City will encourage and maintain good relations with financial bond rating agencies and will follow a policy of full and open disclosure.

Every future bond issue proposal will be accompanied by an analysis showing how the new issue combined with current debt impacts the City's debt capacity and conformance with City debt policies.

Financing shall not exceed the useful life of the asset being acquired.

The City will not use long-term debt to finance current operations.

The general policy of the City is to fund capital projects (infrastructure) with new, dedicated streams of revenue or voter approved debt. Nonvoter approved debt may be utilized when a dedicated revenue source other than general revenue can be identified to pay debt service expenses.

Interest earnings on bond proceeds will be limited to: 1) funding the improvements specified in the authorizing bond ordinance; or 2) payment of debt service on the bonds.

Utility rates will be set to ensure debt service coverage exceeds the bond indenture requirement of 110%.

The City shall comply with the Internal Revenue Code Section 148 - Arbitrage Regulation for all taxexempt debt issued.

Proceeds from debt will be used in accordance with the purpose of the debt issue. Funds remaining after the project is completed will be used in accordance with the provisions stated in the bond ordinance that authorized the issuance of the debt.

## **CAPITAL MANAGEMENT CITY POLICIES**

A Capital Improvement Plan will be updated annually, including anticipated funding sources. Capital improvement projects are defined as infrastructure or equipment purchases or construction that results in a capitalized asset costing more than \$2,500 and having a useful life (depreciable life) of two (2) years or more, per Ordinance 2002-09.

Proposed capital projects will be reviewed by a cross-departmental team for accurate costing (design, capital, and operating), congruence with City objectives and prioritized by a set of deterministic criteria. Financing sources will be sought for the highest-ranking projects.

Capital improvement operating budget impacts will be coordinated with the development of the annual operating budget. Future operating, maintenance, and replacements costs will be considered.

Ordinance 2007-35, ACA 14-58-303 and ACA 14-58-306, outlines that the Mayor may sell city assets not exceeding \$6000 in fair market value without competitive bidding. The sale of city assets over \$6000 in fair market value must be brought to council for disposal approval and recommendations.

Ordinance 2014-01 ACA 14-43-501 provides for organization of the City Council meetings and approval of the financial report from the previous month as a new business item at each monthly council meeting.

#### SUMMARY OF THE 2017 BUDGET AS ADOPTED

	Admin	Planning	Animal Control	Court	Park	Police	Fire	Code	General TOTAL	Street	Water/WW
2017 Adopted BudRevenues	5,067,750	7,000	,	704,900	2,177,888	1,557,500	2,713,100	308,195	12,984,833	2,686,550	7,717,039
2017 Adopted BudExpenses	1,099,109	367,143	452,282	428,985	2,559,011	4,466,512	3,836,556	342,850	13,552,448	4,992,968	13,930,607
2017 Adopted Net	3,968,641	(360,143)	(3,782)	275,915	(381,123)	(2,909,012)	(1,123,456)	(34,655)	(567,615)	(2,306,418)	(6,213,568)
Project B List from 2017 Coun Bank Stops for Parks	•	Field C Left for	2018						Total Capital Stormwater Cap Street	2,748,113 500,000 2,248,113	7,384,000
	nknown at 11/1								2016 was	1,816,031	4,317,200
Planning Commissioner to attend DRC	2,500									_,,	.,,
Fire Personnel Issue	31,942								2017 Water Capital		2,152,000
	be determined	l							2017 WW Capital		5,232,000
2018 Capital List to Request Ap City Hall Mower Animal Covered Outside Kenne		of 2018 \$7,500 \$75,000									

#### SUMMARY OF THE 2018 BUDGET AS ADOPTED

	Admin	Planning	Animal Control	Court	Park	Police	Fire	Code	General TOTAL	Street	Water/WW
Proposed 2018 Revenues	5,707,250	7,000	477,500	719,420	1,922,268	1,549,000	2,680,420	294,045	13,356,903	2,822,445	7,648,459
Proposed 2018 Expenses	1,090,039	264,304	479,541	430,820	2,352,212	4,511,276	3,884,678	343,696	13,356,566	5,520,980	13,440,990
Proposed 2018 Net	4,617,211	(257,304)	(2,041)	288,600	(429,944)	(2,962,276)	(1,204,258)	(49,651)	337	(2,698,535)	(5,792,531)

Total Capital3,046,8966,029,780Stormwater Cap2,300,000Stormwater moved to a separate fund

 2018 Water Capital
 2,127,500

 2018 WW Capital
 3,902,280

#### 2018 ADOPTED BUDGET BY EXPENSE CATEGORY FOR GENERAL FUND

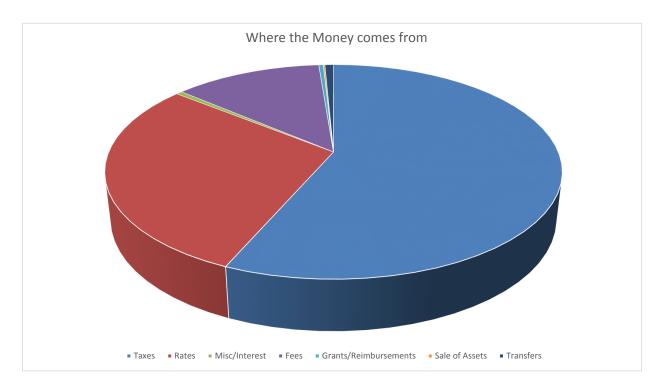
Personnel	511,699	135,034	327,846	386,030	1,409,739	3,571,346	3,502,580	289,656	10,133,929	75.9%
Building&Grounds	58,700	4,340	37,290	26,990	582,590	145,280	148,028	5,980	1,009,198	7.6%
Vehicle	3,400	0	10,200	0	61,000	226,750	118,000	10,500	429,850	3.2%
Supply	9,500	1,200	10,200	7,500	59,100	43,600	78,850	850	210,800	1.6%
Operations	51,000	20,100	70,500	3,000	49,600	7,900	1,000	8,200	211,300	1.6%
Professional Services	70,100	15,260	18,525	4,500	162,900	26,510	14,000	23,510	335,305	2.5%
Miscellaneous	320,640	88,370	4,980	2,800	13,192	143,590	12,220	5,000	590,792	4.4%
Contract/Donations	65,000	0			0	0	0		65,000	0.5%
Grant	0	0			9,000	4,500	10,000		23,500	0.2%
Fixed Assets	0	0			5,092	341,800			346,892	2.6% Loans
Total	1,090,039	264,304	479,541	430,820	2,352,213	4,511,276	3,884,678	343,696	13,356,566	100.0%

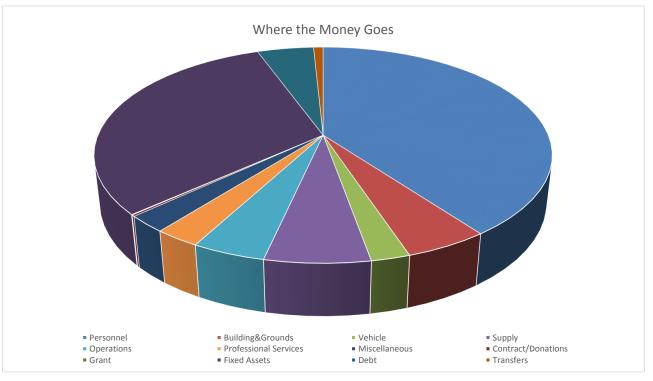
Each month the City receives 3% of sales tax back from the State of Arkansas. This 3% is mandated by the Citizens via vote to be spent on the following listed categories. Roughly each month for the last two years the city has averaged around \$1,000, 000 a month. You can see from the charts above and below what a large percentage Sales Taxes make up of the overall total Revenues for the General Fund.

FUND BALANCES for the three major funds are not expected to change by significant amounts. Any major differences between Revenues and Expenses are due to the addition of capital assets. Both the Street and the Water/Wastewater Funds are planning to finish quite a few large one time capital projects during 2018. Some one time capital projects are being considered for the General Fund as well but at the time of this budget passing Council is waiting to see how the year is closed out for General Fund before approving any capital spending.

The chart below shows how the 3% sales tax above is allocated.									
	Monthly	Annually							
1% GF	333,333	4,000,000							
1/8 Parks	41,667	500,000							
3/8 Fire	125,000	1,500,000							
4/8 Bond	166,667	2,000,000							
Animal 10%	33,333	400,000							
Parks 10%	33,333	400,000							
Fire 25%	83,333	1,000,000							
Police 25%	83,333	1,000,000							
Street 30%	100,000	1,200,000							
Total	1,000,000	12,000,000							

Divided by 3 333,333 4,000,000





Г	TOTAL CITY DEBT PAYMENTS										
Year	Total Govt	Tota Bus	Total City								
Original Par	39,380,000	20,245,000	59,625,000								
2018	2,121,531	1,516,742	3,638,273								
2019	2,120,256	1,608,758	3,729,015								
2020	2,121,856	1,609,158	3,731,015								
2021	2,119,681	1,609,358	3,729,040								
2022	2,117,469	1,614,358	3,731,827								
2023	2,123,044	1,233,543	3,356,587								
2024	2,117,569	1,230,498	3,348,067								
2025	2,115,588	1,236,873	3,352,461								
2026	2,117,063	1,232,998	3,350,061								
2027	2,116,613	1,233,736	3,350,348								
2028	2,121,425	1,234,336	3,355,761								
2029	2,115,675	1,234,386	3,350,061								
2030	2,121,613	1,234,286	3,355,898								
2031	2,120,788	1,228,817	3,349,605								
2032	2,120,272	1,233,348	3,353,620								
2033	2,121,988	1,232,336	3,354,323								
2034	2,116,597	1,019,894	3,136,491								
2035	2,117,966	235,919	2,353,884								
2036	2,117,806	233,744	2,351,550								
2037	2,120,263	236,131	2,356,394								
2038	2,115,225	233,156	2,348,381								
2039	2,118,434		2,118,434								
2040	2,119,734		2,119,734								
2041	1,480,750		1,480,750								
2042	1,483,550		1,483,550								
2043	1,480,150		1,480,150								
2044	1,480,700		1,480,700								
2045	1,480,050		1,480,050								
2046	1,483,200		1,483,200								
Total	57,626,854	23,482,376	81,109,229								

				Governm	ental Deb	t			
Series	2016					2016			Total Govt
Туре	Sales and Use Tax Bonds					Franchise Fee Rev Impro			
	12/1/2016					3/31/2016			
Original Par	28,755,000					10,625,000			39,380,000
Year	Annual Prin (12/1) Tax- Exempt	Annual Prin (12/1) Taxable	Interest Rate	Interest Tax- Exempt	Interest Taxable	Annual Prin (2/1)	Interest Rate	Interest	
2018	Lxempt	650,000	2.00%	686,932	146,406	325,000.00	2.000%	313,193.76	2,121,531
2010		660,000	2.00%	686,932	133,406	325,000.00	3.000%	304,918.76	2,121,331
2015		675,000	2.00%	686,932	120,206	345,000.00	3.000%	294,718.76	2,120,230
2020		690,000	2.125%	686,932	106,706	350,000.00	2.000%	286,043.76	2,121,650
2021		700,000	2.25%	686,931	92,044	360,000.00	2.250%	278,493.76	2,117,469
2022		720,000	2.375%	686,931	76,294	370,000.00	2.500%	269,818.76	2,123,044
2023		735,000	2.375%	686,931	59,194	375,000.00	2.000%	261,443.76	2,123,044
2024		750,000	2.375%	686,931	41,738	375,000.00	3.000%	251,918.76	2,117,509
2025		770,000	1.875%	686,931	23,925	395,000.00	2.500%	251,918.76	2,113,388
2020	95,000	690,000	1.375%/3.5%	686,931	9,488	405,000.00	3.000%	230,193.76	2,117,003
2027	800,000	090,000	1.375%/3.5% 3.50%	686,931	9,400	405,000.00	3.000%		2,116,613
2028	800,000		3.50%	655,606		420,000.00	3.000%	217,818.76 205,068.76	2,121,425
						430,000.00		191,943.76	
2030	860,000		3.75%	624,669		,	3.000%		2,121,613
2031	890,000		4.00%	592,419		460,000.00	3.000%	178,368.76	2,120,788
2032	925,000		4.00%	556,819		475,000.00	3.375%	163,453.13	2,120,272
2033	965,000		4.00%	519,819		490,000.00	3.375%	147,168.75	2,121,988
2034	1,000,000		3.125%	481,219		505,000.00	3.375%	130,378.13	2,116,597
2035	1,030,000		3.125%	449,969		525,000.00	3.375%	112,996.88	2,117,966
2036	1,065,000		3.125%	417,781		540,000.00	3.375%	95,025.00	2,117,806
2037	1,100,000		3.125%	384,500		560,000.00	3.625%	75,762.50	2,120,263
2038	1,130,000		3.125%	350,125		580,000.00	3.625%	55,100.00	2,115,225
2039	1,165,000		3.125%	314,813		605,000.00	3.625%	33,621.88	2,118,434
2040	1,205,000		3.125%	278,406		625,000.00	3.625%	11,328.13	2,119,734
2041	1,240,000		3.00%	240,750					1,480,750
2042	1,280,000		3.00%	203,550					1,483,550
2043	1,315,000		3.00%	165,150					1,480,150
2044	1,355,000		3.00%						1,480,700
2045	1,395,000		3.00%	85,050					1,480,050
2046	1,440,000		3.00%	43,200					1,483,200
Total	21,080,000	7,040,000		14,042,462	809,407	10,305,000		4,349,985	57,626,854
Insurance	No					No			
Current									
Rating	A+					A			19,201,854
Call									
Schedule	12/1/2026		Special Ele	ction 8/9/16		8/1/2021 @ 10	00		
Purpose	ks, Fire, and Street I	mpr	Amendme	nt 62		Street Impr			0.33
Security	.50 tax		Series A Taxa	ble; Series B Tax	-Exempt	Franchise Fees			
Refundable				I.5 mil in project structured 2006;		Advance Refur	idable		
City Fund #	110-114, 147, 15					185,186,187			
,	, , –					. , = .			
Amendment	t 78 Borrowing (A	pprox. total	of both Pri	ncipal and Inte	erest)	While the cit	v has no lee	gal debt limita	tions Council
Year	2017	2018	2019	2020	·,	reviews the de			
Police Fleet	342,000	342,000	342,000	356,000	1,382,000			wn here.	
. Shee neet			5.2,000	330,000	1,302,000	ł	43 5110	with the te.	
Fire Trucks	176,000	30,000							

				Busines	s Type/Ent	erprise De	ebt			
Series	2017			2011			2012			Tota Bus
	Water and									
Туре	Sewer			Water			Wastewater			
	Refunding									
	11/30/2017			10/15/2014			4/15/2015			
Original Par	5,245,000			6,500,000			8,500,000			20,245,000
Year	Annual Prin (12/1)	Interest Rate	Interest	Semi Annual (4/15, 10/15)	Interest and 1% Service Fee	Interest	Semi Annual (4/15, 10/15)	Interest and 1% Service Fee	Interest	
2018	380,000	2.00%	138,500	268,783	2.95%	163,789	346,374	2.95%	219,296	1,516,742
2019	480,000	2.00%	130,516	276,769	2.95%	155,803	356,667	2.95%	209,003	1,608,758
2020	490,000	2.00%	120,916	284,995	2.95%	147,577	367,267	2.95%	198,403	1,609,158
2021	500,000	2.00%	111,116	293,465	2.95%	139,107	378,181	2.95%	187,489	1,609,358
2022	515,000	2.10%	101,116	302,186	2.95%	130,386	389,420	2.95%	176,250	1,614,358
2023	145,000	2.10%	90,301	311,166	2.95%	121,406	400,992	2.95%	164,678	1,233,543
2024	145,000	2.50%	87,256	320,413	2.95%	112,159	412,909	2.95%	152,761	1,230,498
2025	155,000	2.50%	83,631	329,934	2.95%	102,638	437,814	2.95%	127,856	1,236,873
2026	155,000	2.75%	79,756	339,739	2.95%	92,833	437,814	2.95%	127,856	1,232,998
2027	160,000	2.75%	75,494	349,835	2.95%	82,737	450,825	2.95%	114,845	1,233,736
2028	165,000	3.00%	71,094	360,232	2.95%	72,340	464,224	2.95%	101,446	1,234,336
2029	170,000	3.00%	66,144	370,938	2.95%	61,634	478,019	2.95%	87,651	1,234,386
2030 2031	175,000 175,000	3.125% 3.125%	61,044	381,961 393,312	2.95% 2.95%	50,611	492,225	2.95% 2.95%	73,445	1,234,286
2031		3.25%	55,575 50,106		2.95%	39,260 27,573	506,853 521,914	2.95%	58,817	1,228,817
2032	185,000 190,000	3.25%	44,094	404,999	2.95%			2.95%	43,756	1,233,348
2033	200,000	3.50%	37,919	417,035 213,134	2.95%	15,537 3,144	537,424 553,422	2.95%	28,246 12,275	1,232,336 1,019,894
2034	205,000	3.50%	30,919	213,134	2.3376	5,144	555,422	2.9578	12,275	235,919
2035	210,000	3.625%	23,744							233,744
2030	220,000	3.625%	16,131							236,131
2038	225,000	3.625%	8,156							233,156
2039	==0,000	0102070	0,200							200)200
2040										
2041										
2042										
2043										
2044										
2045										
2046										
Total	5,245,000		1,483,529	5,618,896		1,518,534	7,532,344		2,084,073	23,482,376
Insurance	No			No			No			
Current										
Rating	Not Rated			Not Rated			Not Rated		Interest	5,086,136
Call										
Schedule	12/1/2022			10/15/2020						
Purpose	Current Refu	nd 2008A,B	5	Water			WW		Int % of Debt	0.22
Security	Water/WW			Water			WW			
	Not Advance	Refundable	5	Advance Ref	undable				city has no l	-
City Fund #	602-604			620			615	limitations Co totals each yea sl		

## HR, Personnel, and JESAP

The City of Bryant uses the Job Evaluation and Salary Administration Program known as JESAP. This system is provided by an independent vendor named DB Squared. DB Squared also provides these services for several other city's within Arkansas and for the Arkansas Municipal League. Each year when the budget process begins the most currently available JESAP study is reviewed by Council as well. Below some of the more recent items related to the budgeting process and JESAP are noted.

NOTE 1 - With the passing of the 2016 Budget the Council approved to move any employees below the ending 2015/beginning 2016 JESAP up to the minimum and adopt that JESAP. This was a critical step to maintaining the competitiveness of the City's salaries within the local market. At this time the City planned to review JESAP every other year to remain competitive.

NOTE II - In preparation for the 2017 Budget Book it was discovered that 10 of the Police Patrol Positions listed on the Full Time Equivalent City Budgeted Employee Listing were RES Voluntary Positions that were only paid LOPFI (Local Police and Fire Retirement) and Workers Comp so those 10 positions were removed from that chart.

NOTE III: In preparation for the 2018 budget book and in conjunction with the bi annual JESAP review it was discovered the city of Bryant had fallen even further away from the surrounding market in terms of wages. Council is now considering reviewing the JESAP study every year in order to prevent this from happening in the future. In this budget book all employees below the ending 2017/beginning 2018 JESAP Study were brought up to the minimum using a 4% raise and those in the 1st Quartile were given a 3% raise. Additionally, in a thorough review of budgeted positions that had remained unfilled six parks positions, 1.5 positions in Police and a previously Council frozen part time position in Code were removed from the budget. Public Works added three positions during 2018. With the passing of this 2018 Budget the Council approved and adopted the 2018 JESAP.

Full Time	e Equivalent City Budgeted E	Employees	by Functi	ion/Progra	am	
Function/Program	-	2014	2015	2016	2017	2018
General government	Staff attorney	1	1	1	1	1
	Elected attorney	0	(A) 1	1	1	1
	Mayor 's office	3	3	3	(B) 4	4
	Human resources	3	3	3	3	3
	Finance	4	4	4	4	4
	City clerk	1	1	1	1	1
	Office of Technology	1	1	1	1	1
Community development	Planning	2	2	2	2	2
	Code	4	4	4	(C.) 5	5
Animal Control		4	4	4	4	4
Court		8	8	8	8	8
Parks	Admin	6	6	6	4	4
	Parks	10	10	10	(C.) 13	14
	Recreation	8	8	8	10	(D) 3
Public Safety - Fire	Uniform	48	48	48	48	48
	Clerical	1	1	1	1	1
Public Safety - Police	Uniform (Patrol) (SAT)	21	21	21	(C.) 23	26
	Uniform (SRO)	7	7	7	7	7
	Uniform (K9)	2	2	2	2	2
	CID	4	4	4	4	4
	Communication (Dispatch)	10	10	10	10	10.5
	Admin/Warrants/Training	10	10	10	10	(D) 5
Public works	Admin (includes Customer Service 5 and new 2017					
	Project Management 4)	3	3	3	(C.) 5	13
	Stormwater (MS4)	3	3	3	3	3
	Street and drainage	15	15	15	14	14
Enterprise funds	Water	8	8	8	10	5
	Wastewater	14	14	14	13	13
Totals		201	202	202	211	198.5

Source: HR

(A) In 2015 for the first time an election was held for the City Attorney position.

(B) In 2017 a temporary multidepartment position was added in the Mayor's office to address one time software training items.

(C.) Also in 2017 a new code officer, two new police officers, three parks positions, and two public works positions were added. These positions had been requested for some time and when funding became available were added.

(D) in 2018 a review was made of the calculation of the Part Time Positions in Parks and new numbers were determined. Staff hopes to continue to refine this review during 2018. Also more careful review was given to the presentation of the Police sub departments.

### GOVERNMENTAL FUNDS

The City has two major Governmental Funds - the General Fund and the Street Fund. The General Fund includes the Sales Tax Fund 002, the Franchise Fee Tax Fund 003, the Fire and Police Donation Funds when it is shown in the audited financial statements. However, so that the individual budgeted lines can be viewed by Council those funds are broken out in this budget book and shown under the Non Major Governmental Funds section. General Fund includes the following departments as well. Administration which includes the Mayor, City Clerk, Staff Attorney, Human Resources, and Finance. 0100 is this department's code. Planning is department 0120. Animal Control is department 0200. The Court system is shown in department 0300. However, note that the Judge is elected and half of the Courts costs are borne by the city and half by the county. Parks and Recreation is shown by park in the following departments 0400 for Parks General, 0410 for Mills Park, 0420 for Midland Park, 0430 for Bishop Park and Center, 0440 for Alcoa Park and 0450 for Ashley Park. The city has a few more small parks but the expenses associated with these are shown under Parks General 0400. The Fire Department is in the General fund under 0500 and the reciprocal agreement the City has with Springhill Fire District is shown under department 0510. The Police Department is shown under Departments 0600 for General Patrol and Administration of PD. 0610 is the department that shows the costs and revenues associated with Dispatch and 911 calls. The 0620 department shows the costs and revenues associated with the School Resource Officer Program. The City and the School District split these costs. The K9 unit costs are shown under department 0630. The Code department is shown under department 0700. The General Fund accounts for all the City's financial resouces of the general government except those required to be accounted for in another fund.

The Street Fund is 080 and is a special revenue fund used to account for all activities associated with maintaining and constructing streets. Arkansas statutes that provide funding for street and drainage projects require that these activities be accounted for separately. The Street Fund is financed by state turnback funds and a portion of a state wide 1/2 cent sales tax.

While Street is a Governmental Fund it is managed under the Public Works Director with all the Enterprise Funds.

Other Governmental Funds are shown together and listed in this document as Non Major. These Non Major Funds include some Agency, Debt and Construction Funds.

## Elected Officials at City Hall - 210 SW 3rd St. Bryant,



The Mayor's office is responsible for overseeing departments and executing policies, including:

Assuring that all City services are delivered to the citizens of Bryant in an effective, efficient, and equitable manner and in compliance with City Council policy. Overseeing long-range planning and improvement of departmental management and service delivery. Serving as a catalyst for developing community-wide goals and mobilizing the resources to attain them. Serving as the primary outreach arm of the City government to other cities and other government entities.

Jill Dabbs, Mayor since 2011

Legal Assistant/Mayor's Secretary, Dana Poindexter Maintenance, Matt Wood



Temporary Software Implementation Position, Esther Todd

Mission Statement: To ensure the City's legislative processes are open and transparent by providing a bridge between citizens and government through the dissemination of information and to ensure the preservation, access and integrity of records required to be stored for legal and business purposes.

Goal: Work towards scanning and filing all electronically.

Sue Ashcraft, City Clerk since January of 2015

Elected City Attorney, Josh Farmer

## Staff Attorney at City Hall - 210 SW 3rd St. Bryant, AR 72022



Chris Madison, Staff Attorney since 2012

Mission Statement: To protect the City of Bryant from exposure to liability through effective risk analysis and providing effective legal guidance before, during and after city action.

2017 Accomplishments for Legal:

Resolved several of the pending Condemnation cases along Alcoa. Three remain.

Reached agreement on principles for intersection re-design at Target Shopping Center and Best Buy area.

Resolved several long pending cases against the city with either dismissal or completing of projects City wanted to accomplish before litigation.

Bond projects are moving forward, with completed contracts for engineers, architects, and construction management

Goals For Legal for 2018:

Want to complete all condemnation cases along Alcoa: they are as follows:

One will be resolved first quarter of 2018, on motions. Second is on appeal and will be decided third quarter 2018. Third is awaiting trial in 2018.

Want to resolve two water damage related cases. One revolves around flooding issues, and the second revolves around alleged water leak.

Will identify all legal files for destruction, storage, or ongoing matters and put in place rotation and SOP for future file destruction or retention.

## Human Resources Department at City

Hall - 210 SW 3rd St. Bryant, AR 72022

City Hall Receptionist, Michelle Milam

HR Generalist, Alisha Runnells



Human Resources Director, Charlotte Rue

Charlotte started at the City in Oct of 2015.

Mission Statement: The City of Bryant Human Resources Department is committed to providing all of our employees a stable and safe work environment with equal opportunity for learning, professional and personal growth. We strive to support our City's mission through the development of programs designed to help us recruit and retain the best of the best to serve our City. Through effective and consistent HR processes we are able to provide essential services to our employees.

2017 Accomplishments:

Implemented a City Wellness Program

Implemented initial use of Springbrook Employee Self Service (ESS) module

Partnered with Parks and Public Works to implement a Workforce Development program through Pulaski Tech

Conducted extensive insurance research and developed a city health insurance committee to continue to research solutions to the ongoing insurance rate concerns

2018 Goals:

Optimize our use of Springbrook, growing our HR modules, implementing ESS and building upon our intranet.

Streamline the evaluation process providing training to supervisors on the new process as well as how to effectively complete an eval

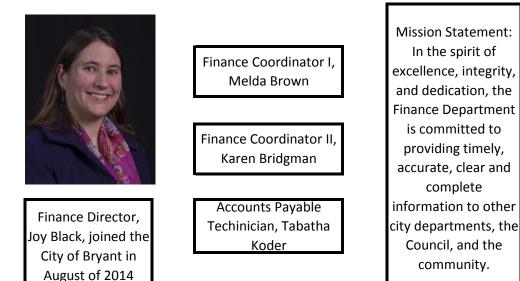
Continue to attract and retain qualified applicants and employees

Build upon our orientation program, developing new HR documents, market the benefits of working for the City and conduct basic process training.

Throughout 2018 we will be diligently working towards finding solutions to our ongoing insurance concerns. Rates will likely continue to increase and the HR department is dedicated to working closely with the city health insurance committee to find solutions that result in low impact to the employees. Maintaining the integrity of the benefits we offer as a City are of the utmost importance and will continue to be protected in all ways possible.

## Finance Department at City Hall -210 SW 3rd St.

## Bryant, AR 72022



Four-year Accomplishments:

- Completion of the 2013, 2014, 2015, and 2016 Water and Wastewater Audits - Completion of the 2013, 2014, and 2015 Governmental Audits

Completion of the 2013, 2014, and 2015 Schedule of Federal Assistance Audits
Refinanced all of the Governmental Debt to achieve better interest and bond ratings (moved from unrated debt first to an A rating and then to an A+)
Record Retention Policy approved by Council and maintained annually since 2015

- Updated the City Credit Card and Travel Policies

Goals:

1) Wrap up all the 2016 and 2017 Audits in a timely manner.

2) Refinance the 2008A&B Water.WW Bonds

3) Continue to evaluate the Finance Staff Position descriptions and work load, etc.

4) Get all Finance Related Policies into the Budget Book.

5) Continue to refine reports for the Committee and Council Meetings.

6) Continue to get quarterly reports done on time and develope a 5 year plan.

7) Implement the Fixed Asset Module in Springbrook.

8) Continue to document SOP (Standard Operating Procedures) for Payroll, Check Cutting, Taxes, processes, etc.

Fund	Dept	Account A	ccount Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
1	100	4150 State Turnba	ook.	Per AML Sept City & Town \$15.50 population of 16,688 rounded	\$258.000.00	\$248.000.00	\$266.536.85	\$263.965.85
1	100		ty Treas - Turnback	Based on 2016 and 2017 receipts	\$550.000.00	\$500.000.00	\$574,448.29	\$568,155.11
1	100	4600 Miscellaneo	-	Nothing planned	\$1,000.00	\$1,000.00	\$12,533.41	\$42,973.55
1	100	4627 Xfer from Sa		Based on 2% increase over YTD July 2017	\$4.452.000.00	\$3.873.000.00	\$3.873.000.00	\$3.834.999.96
1	100	4629 Xfer Franchi		Set Transfer amount from the Franchise Fee Fund 003	\$444,750.00	\$444.750.00	\$444.750.00	\$420.120.00
1	100	4850 Interest Rev		Estimate based on prior years cash balance	\$1,500.00	\$1.000.00	\$1,733.71	\$1,304.62
		Total Reven			\$5,707,250.00	\$5,067,750.00	\$5,173,002.26	\$5,131,519.09
		Total Persor	nel Expense		\$511,698.62	\$515,998.19	\$383,263.94	\$392,922.79
		Total Buildir	g and Grounds Expense		\$58,700.00	\$77,430.00	\$73,026.83	\$41,458.19
		Total Vehicle	e Expense		\$3,400.00	\$3,925.00	\$4,234.02	\$1,673.22
		Total Supply	Expense		\$9,500.00	\$9,500.00	\$8,034.27	\$5,941.75
		Total Operat	ions Expense		\$51,000.00	\$32,000.00	\$82,800.62	\$61,230.45
		Total Profes	sional Services Exp		\$70,100.00	\$96,386.00	\$47,325.54	\$77,864.62
		Total Miscel	laneous Expense		\$8,340.00	\$11,220.00	\$110.91	\$1,701.89
		Total Donati	on/Contract Expense		\$65,000.00	\$65,000.00	\$65,000.00	\$65,000.00
1	100	5816 Fixed Asse2	011 Ridg Prop Aquis	Lease paid off in 2016	\$0.00	\$0.00	\$0.00	\$0.00
1	100	5850 Interest Exp	ense	Lease paid off in 2016	\$0.00	\$0.00	\$1,239.81	\$4,283.08
1	110	5604 Hardware - I	New & Renewals		\$129,800.00	\$77,000.00	\$74,435.35	\$48,911.82
1	110	5606 IT Projects &	Labor		\$91,400.00	\$127,400.00	\$124,500.00	\$103,876.05
1	110	5608 Software - N	ew & Renewals		\$52,300.00	\$44,950.00	\$37,355.57	\$37,391.08
1	110	5610 Website			\$6,600.00	\$6,600.00	\$6,116.46	\$5,825.20
1	110	5612 IT Tools & S	upplies		\$1,000.00	\$1,000.00	\$448.57	\$409.88
1	110	5614 Copiers & M	aintenance		\$31,200.00	\$31,200.00	\$26,834.12	\$26,415.83
	110	Total IT Mise	c Expense		\$312,300.00	\$288,150.00	\$269,690.07	\$222,829.86
		Total Expen	ses		\$1,090,038.62	\$1,099,609.19	\$933,486.20	\$870,622.77

## Planning Department at City Hall - 210 SW 3rd St.

## Bryant, AR 72022

Assistant Planning Director/Intern Position Open as of 12.19.17 Truett Smith, Director of Planning and Community Development, effective 12.19.17

Mission: The Department of Planning and Community Development assists developers and city policy makers in guiding the current and future physical development of the city. The Department accomplishes this by making sure that the Comprehensive Plan and Zoning Ordinance are enforced. The Department staff works with various planning boards and commissions including the Development Review Committee, Planning Commission, Board of Zoning Adjustment and the City Council.



2017 Accomplishments: The Planning Department, with assistance from other departments, received approval from the Planning Commission and the City Council to adopt Walk, Bike, Drive: Bryant, the new Master Transportion Plan. This guide will help insure as Bryant develops, we build an inter connected multipmodal street, trail, and sidewalk

Goals for 2018

Activate and implement the Walk, Bike, Drive: Bryant

Maximize Civicplus in order to better connect with citizens.

Maximize Iworqs and GIS capabilities to improve workflows across numerous departments and for the purpose of Economic Development. (Planning, Code, Public Works, Parks & Public Safety)

Evaluate Comprehensive Plan and identify needed updates related to development, utilities and right of ways.

Fund	Dept	Account	Account Description	Budget Line Descriptio n	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
1	120	4206	Annex/Rezoning Fees		\$2,500.00	\$2,500.00	\$2,892.00	\$3,000.00
1	120	4250	Subdivision Plat & Filing Fees		\$4,500.00	\$4,500.00	\$10,732.00	\$5,118.00
			Total Revenues		\$7,000.00	\$7,000.00	\$13,624.00	\$8,118.00
			Total Personnel Expense		\$135,033.50	\$151,552.67	\$57,188.64	\$130,780.08
			Total Building and Grounds Expense	\$4,340.00	\$4,340.00	\$3,285.14	\$4,090.65	
			Total Supply Expense		\$1,200.00	\$1,200.00	\$2,365.23	\$1,122.13
		Total Operations Expense			\$20,100.00	\$20,100.00	\$17,067.66	\$31,664.66
		Total Professional Services Expense			\$15,260.00	\$22,400.00	\$20,305.82	\$20,216.97
			Total Miscellaneous Expense	\$88,370.00	\$167,550.00	\$54,314.39	\$6,142.82	
	Total Planning Expenses				\$264,303.50	\$367,142.67	\$154,526.88	\$194,017.31

## Animal Control and Adoption Center at

25700 Interstate 30 Bryant, AR 72022

Animal Control Officer, Beck Bennett

Animal Control Officer, Stacy Beasley Animal Control Director, Tricia Power, has been with the City of Bryant since 1999



Animal Control Officer, Jamie Woodell

Mission: The staff of Bryant Animal Control and Adoption Center is dedicated to the humane treatment of animals in Bryant and educating others about responsible pet ownership.

2017 Accomplishments:

1. Increased Live Release rate to 89%, an increase of 20% over 2016.

2. Integrated Spillman Software

3. Abandoned plans to connect to city sewer due to costs, but created a maintenance plan for the septic system with assistance from the Public Works Department.

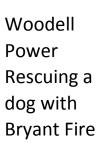
2018 Goals:

1. Re-Furbish outdoor kennel area to maintain a healthy and safe environment for the shelter dogs (Estimated cost \$75K not funded in this budget, to be requested out of savings in January 2018)

2. Re-establish the online pet licensing portal.

3. Create an online portal to apply for and renew animal establishment permits, wildlife permits, and collect donations online. (See volunteers at an Adoption Event Below)







Page 29 of 65

Becca Bennett celebrating with Jezi



Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
1	200	4202 Adon	tion Revenue	Typically \$15 per animal, occasionally more or less depending on the species and "specials" to clear long-term animals out of the shelter.	\$4.000.00	\$4.000.00	\$4.075.00	\$4.085.00
1	200		Revenue - Animal Control	Fees collected that do not fall into any other category.	\$8.000.00	\$8.000.00	\$9.302.08	\$7.598.48
1	200		License Fee	Permit Fees.	\$2.000.00	\$2.000.00	\$1,763.50	\$1,789.00
1	200		& Neuter Revenue	Fees collected to pay for spay/neuter of adopted pets.	\$12,500.00	\$12,500.00	\$10,260.00	\$12,480.00
1	200		al Control Fines	Impound & Boarding Fees.	\$6,000.00	\$6,000.00	\$7,310.50	\$5,640.97
1	200	4627 Xfer [	Designated Tax		\$445,000.00	\$416,000.00	\$415,999.92	\$382,999.92
1	200	4680 Dona	tion - Animal Shelter	projects for the shelter.	\$0.00	\$0.00	\$0.00	\$0.00
1	200	4682 Dona	tion - Dog Park		\$0.00	\$0.00	\$0.00	\$0.00
		Total	Revenues		\$477,500.00	\$448,500.00	\$448,711.00	\$414,593.37
		Total	Personnel Expense		\$327,845.66	\$306,692.45	\$254,326.34	\$279,947.75
		Total	Building and Grounds Expense		\$37,290.00	\$31,735.00	\$29,751.27	\$31,044.45
		Total	Vehicle Expense		\$10,200.00	\$9,050.00	\$4,922.93	\$6,306.28
		Total	Supply Expense		\$10,200.00	\$9,925.00	\$9,168.38	\$10,811.44
		Total	Operations Expense		\$70,500.00	\$71,375.00	\$779.79	\$1,016.90
		Total	Professional Services Expense		\$18,525.00	\$18,525.00	\$21,257.25	\$27,136.78
		Total	Miscellaneous Expense		\$4,980.00	\$4,980.00	\$15,897.00	\$5,859.37
		Total	Animal Expenses		\$479,540.66	\$452,282.45	\$336,102.96	\$362,122.97



Mission: To serve the people by efficient and accessible administration of justice for all, to treat everyone with integrity, fairness and respect.

Open Position, Trial Coordinator

STEPHANIE CASADY District Judge Lindsey Dinwiddle, District Court Clerk Deputy Court Clerks: Elliott Pate Melissa Zuber Parker Taylor

In Arkansas, district courts were formerly known as municipal courts before the passage of Amendment 80 to the Arkansas Constitution in 2000. Act 3 and Act 627 of 2009 created 25 pilot district judgeships in the state, two of which are in Saline County. The Saline County District Courts exercise countywide jurisdiction over misdemeanor criminal cases, preliminary felony cases, and in certain types of civil cases in matters of less than \$25,000. There are no jury trials in district court. In a district court trial, the judge makes both findings of fact and rulings of law.

A small claims division of the Saline County District Court is administered by the Bryant Department and presided over by Judge Casady of the Bryant Department. This small claims division provides the citizens of Saline County a forum in which citizens may represent themselves to resolve minor civil matters. No attorneys may take part in litigation in the small claims division. Deborah Midget, Executive Assistant to the Judge

Melanie Smith, Ancillary District Court Clerk

Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
1	300	4400	Act 316 of 1991 Revenue		\$200.00	\$200.00	\$217.44	\$236.74
1	300	4412	City Attorney Reim		\$26,000.00	\$26,000.00	\$26,288.16	\$26,249.42
1	300	4414	Court Fines		\$400,000.00	\$400,000.00	\$383,663.57	\$420,276.84
1	300	4416	District Court Reim		\$14,000.00	\$14,000.00	\$14,172.48	\$14,151.60
1	300	4424	Judge Retirement Reim		\$4,700.00	\$4,700.00	\$4,738.08	\$4,731.10
1	300	4426	Ordinance 89-15 Revenue		\$23,000.00	\$23,000.00	\$23,599.20	\$23,564.43
1	300	4428	Warrant Fees		\$65,000.00	\$65,000.00	\$59,811.50	\$72,203.90
1	300	4600	Miscellaneous Revenue	Interest Revenue and Shannon Hills and Bauxite money	\$26,520.00	\$12,000.00	\$12,140.16	\$5,080.58
1	300	4640	Saline County		\$160,000.00	\$160,000.00	\$157,516.20	\$150,026.68
			Total Revenues		\$719,420.00	\$704,900.00	\$682,146.79	\$716,521.29
			Total Personnel Expense		\$386,029.88	\$384,195.18	\$320,146.74	\$329,135.17
			Total Building and Grounds Exp	ense	\$26,990.00	\$26,990.00	\$21,582.11	\$17,974.49
			Total Supply Expense		\$7,500.00	\$7,500.00	\$5,268.44	\$4,875.19
			Total Operations Expense		\$3,000.00	\$3,000.00	\$1,608.41	\$1,895.51
			Total Professional Services Exp	ense	\$4,500.00	\$4,500.00	\$2,726.56	\$2,741.20
			Total Misellaneous Expense		\$2,799.90	\$2,799.90	\$17,923.43	\$15,937.53
			Total Expenses		\$430,819.78	\$428,985.08	\$369,255.69	\$372,559.09







. . . . . . . . . . . . . .





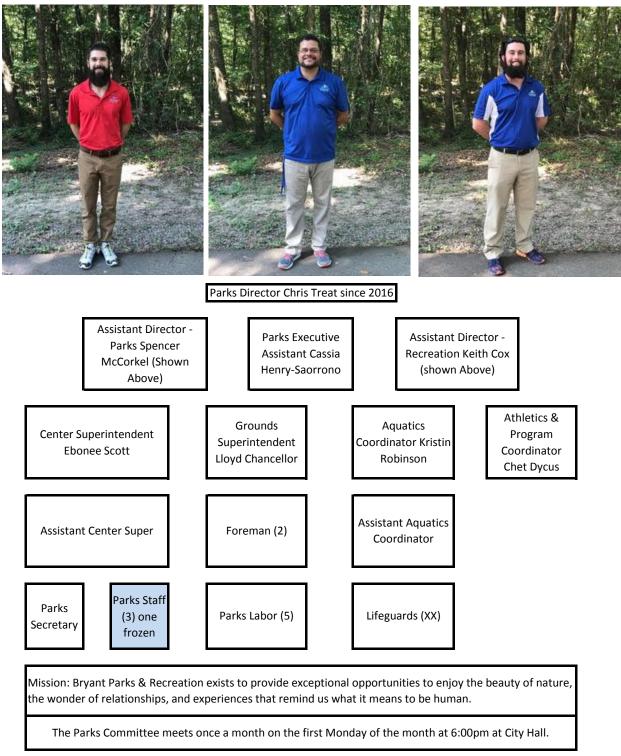








## Parks and Recreation Department at 6401 Boone Rd Bryant, AR 72022



# **Bryant Parks** *©*Recreation

### 2017 Accomplishments

- Finished design and started construction on inclusive park.
- Hired Grounds Superintendent, Assistant Center Superintendent, and Executive Assistant.
- Completed use agreements with partners in record time with unanimous support.
- Secured over \$75,000 in new sponsorship agreements.
- Repaired Bishop irrigation system
- Installed new back stops on 8 fields.
- Started successful adult kickball league.
- Prioritized Bishop Bond Projects for Strategic Growth
  - Finished Design of Center Remodel
  - Installed new shade structures
  - Designed and began construction on new offices and grounds building
  - Installed new bleachers in Aquatics center.
  - Finished pro quality disc golf course

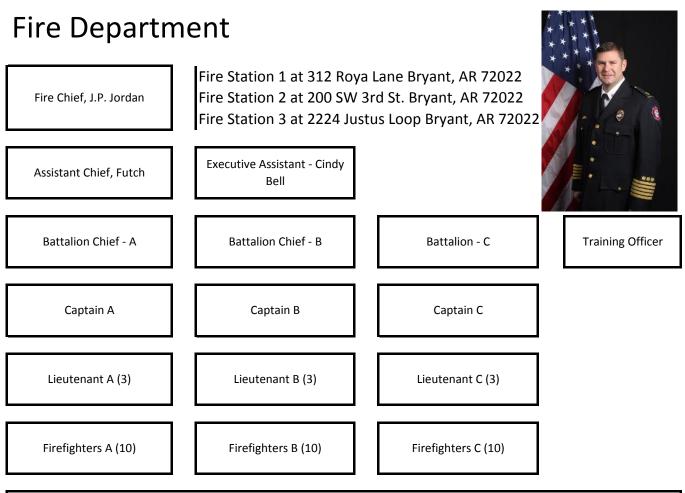
### 2018 Goals

- 1. Finish Bond Projects
  - a. Grounds Shop
  - b. Parks Offices
  - c. Center Remodel
  - d. Inclusive Playground & Bathrooms
  - e. Pavilion
- 2. Staff retention for organizational health
- 3. Implement long range equipment plan
- 4. Implement iWorq project cost analysis
- 5. Begin North Park improvement planning

Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
			Parks General					
1	400	4627	Xfer Designated Tax	Based on 2017 actuals + 2%	\$445,000.00	\$416,000.00	\$415,999.92	\$382,999.92
1	400	4629	Xfer Park 1/8 O & M	Based on 2017 actuals + 2%	\$556,500.00	\$521,000.00	\$520,999.92	\$480,000.00
			Total 0400 Parks General Revenu	es	\$1,001,500.00	\$937,000.00	\$936,999.84	\$862,999.92
			Total Personnel Expense for Parks	s General	\$655,752.36	\$654,456.35	\$506,504.47	\$472,411.62
			Total Building and Grounds Expen	se for Parks General	\$3,500.00	\$3,500.00	\$7,056.95	\$13,024.55
			Total Vehicle Expense for Parks G	eneral	\$18,000.00	\$18,000.00	\$13,168.85	\$19,003.27
			Total Supply Expense for Parks G	eneral	\$100.00	\$1,100.00	\$1,559.54	\$119,077.40
			Total Professional Services for Par	rks General	\$22,000.00	\$55,000.00	\$11,700.04	\$20,365.28
			Total Misellaeous Expense for Par	ks General	\$9,800.00	\$9,680.00	\$3,095.48	\$2,635.80
				New Ventrack attachment - capital for General Fund will				
1	400	5810	Fixed Assets - Equipment	be added in January	\$0.00	\$35,000.00	\$0.00	\$0.00
			Total General Parks Expense		\$709,152.36	\$776,736.35	\$543,085.33	\$646,517.92
			Mills Park					
1	410	4384	Tennis	Program discontinued	\$0.00	\$2,000.00	\$0.00	\$0.00
1	410	4500	Mills Pool-Admin/Concessions	based on 2017 actuals	\$50,000.00	\$65,000.00	\$66,686.90	\$65,686.15
1	410	4534	Pavillion Fees	based on 2017 actuals	\$5,000.00	\$5,000.00	\$4,932.50	\$6,262.50
1	410	4740	Sponsorship/Rebates		\$0.00	\$5,000.00	\$7,000.00	\$0.00
			Total Mills Park Revenues		\$55,000.00	\$77,000.00	\$78,619.40	\$71,948.65
			Total Mills Park Personnel Expens	e	\$14,541.50	\$19,831.00	\$2,824.00	\$30,000.82
			Total Mills Park Building and Group	nds Expense	\$17,850.00	\$19,430.00	\$21,639.61	\$24,942.76
			Total Mills Park Supply Expense		\$14,500.00	\$14,500.00	\$8,584.14	\$5,232.99
				TAP - AHTD CFDA20.205 Total \$45K Match \$9K Res				
1	410	5700	Grant Expense	2016-18 Trail Grant	\$9,000.00	\$9,000.00	\$0.00	\$0.00
1	410	5810	Fixed Assets - Equipment		\$0.00	\$0.00	\$0.00	\$0.00
1	420	4740	Midland Park	Needs to be renamed soccer participation fee based on 2017 actuals	\$25,000.00	\$25,250.00	\$5,000.00	\$0.00
1	420 420		Repairs & Maint - Grounds Utilities - Electric	need GL for water Midland Lights	\$25,000.00 \$10,000.00	\$28,500.00 \$0.00	\$18,688.36 \$0.00	\$2,886.21 \$0.00
I	420	5110		Widiana Lighto	\$10,000.00	\$0.00	\$0.00	\$0.00
			Bishop Park and Center					
1	430	4257	Uncorking Fee - Beer/Wine	based on 2017 actuals	\$0.00	\$1,000.00	\$200.00	\$0.00
1	430	4259	Uncorking Fee - Spirits	based on 2017 actuals	\$100.00	\$100.00	\$0.00	\$0.00
1	430		Parks Rental	based on 2017 actuals	\$0.00	\$100.00	\$0.00	\$0.00
1	430		Membership Family	based on 2017 actuals - 10%	\$97,000.00	\$180,000.00	\$169,447.84	\$202,292.87
1	430		Membership Senior	based on 2017 actuals - 10%	\$75,500.00	\$85,000.00	\$97,043.00	\$99,360.00
1	430		Membership Adults	based on 2017 actuals - 10%	\$30,000.00	\$45,000.00	\$44,083.00	\$52,105.00
1	430		Membership Youth	based on 2017 actuals - 10%	\$17,000.00	\$20,000.00	\$23,860.00	\$24,530.00
1	430		Membership Silver Sneakers	based on 2017 actuals - 10%	\$15,000.00	\$35,000.00	\$13,777.67	\$56,373.00
1	430		Silver & Fit Annual Fees	based on 2017 actuals	\$11,500.00	\$10,500.00	\$13,830.00	\$0.00
1	430		Membership 3 Mo Adult	based on 2017 actuals	\$2,500.00	\$1,530.00	\$180.00	\$50.00
1	430		Membership 3 Mo Youth	based on 2017 actuals	\$2,500.00	\$6,030.00	\$4,978.22	\$7,579.00
1	430		Membership 3 Mo Senior	based on 2017 actuals - 10% based on 2017 actuals - 10%	\$7,000.00	\$8,505.00	\$9,760.00	\$10,300.50
1	430		Membership 3 Mo Family	based on 2017 actuals - 10%	\$6,000.00	\$15,010.00	\$16,443.00	\$15,703.00
1	430		Membership 3 Mo College Membership 6 Mo College	based on 2017 actuals - 10%	\$1,300.00	\$1,500.00	\$1,716.00	\$471.00
1	430			based on 2017 actuals - 10%	\$700.00	\$1,020.00	\$924.00	\$180.00
	430		Membership 6 Mo Military	based on 2017 actuals - 10%	\$6,500.00	\$4,020.00	\$3,858.00	\$1,496.00
1	430 430		Membership Annual Adult Membership Annual Youth	based on 2017 actuals - 10% based on 2017 actuals - 10%	\$5,000.00 \$6,000.00	\$7,500.00 \$5,040.00	\$7,530.00 \$4,875.00	\$11,629.62 \$6,116.00
1	430 430		Membership Annual Youth	based on 2017 actuals - 10% based on 2017 actuals - 10%	\$6,000.00	\$5,040.00 \$40,080.00	\$4,875.00 \$41,977.00	\$6,116.00
1	430 430		Membership Annual Senior Membership Annual Family	based on 2017 actuals - 10% based on 2017 actuals - 10%	\$41,500.00	\$40,080.00 \$18,144.00	\$41,977.00 \$19,212.00	\$48,140.00 \$24,729.00
1			Equipment Rental	based on 2017 actuals	\$20,000.00	\$18,144.00	\$19,212.00	\$24,729.00 \$2,035.00
1	430 430		After Hours Charge Bishop	based on 2017 actuals based on 2017 actuals - 10%	\$1,500.00	\$1,000.00	\$1,340.00	\$2,035.00 \$542.50
1	430		Room Rental Large Room (both)	based on 2017 actuals - 10%	\$2,000.00	\$1,400.00	\$8,024.00	\$342.50 \$17,920.00
1	430		Room Rental Large Room	based on 2017 actuals - 10%	\$3,500.00	\$20,000.00	\$17,780.00	\$14,196.90
1	430		Room Rental Small Rooms (both)	based on 2017 actuals - 10%	\$3,200.00	\$20,000.00	\$3,940.00	\$3,315.00
1	430		Room Rental Small Room	based on 2017 actuals - 10%	\$7,500.00	\$6,000.00	\$5,345.00	\$6,060.00
1	430		Room Rental Party Room	based on 2017 actuals - 10%	\$16,250.00	\$30,000.00	\$28,485.00	\$24,505.00

1	430	4341 Room Rental Court Gym	based on 2017 actuals	\$2,500.00	\$5,000.00	\$6,424.92	\$6,950.00
1	430	4342 Room Rental Full Gym	based on 2017 actuals	\$3,500.00	\$2,000.00	\$4,575.00	\$4,250.00
1	430	4343 Room Rental Full Facility	based on 2017 actuals	\$0.00	\$1,000.00	\$0.00	\$5,000.00
1	430	4344 Room Rental Fitness Room	based on 2017 actuals	\$220.00	\$500.00	\$80.00	\$1,470.00
1	430	4345 Rental - Splash Pad	based on 2017 actuals	\$4,500.00	\$5,000.00	\$4,620.00	\$5,010.00
1	430	4347 Competitive Pool Fees	based on 2017 actuals	\$14,500.00	\$9,200.00	\$10,467.00	\$11,935.00
1	430	4348 Therapy Pool Fees	based on 2017 actuals	\$5,000.00	\$2,950.00	\$500.00	\$2,000.00
1	430	4350 Use Agreement Fees	based on 2017 actuals	\$4,000.00	\$1,800.00	\$3,250.00	\$1,750.00
1	430	4352 Rental - Outdoor Field Fees	based on 2017 actuals	\$600.00	\$29,500.00	\$4,187.50	\$37.50
1	430	4354 Tournaments	based on 2017 actuals - this is basketball and some baseball	\$35,854.00	\$69,000.00	\$17,013.00	\$24,906.76
1	430	4360 Aerobic Classes	based on 2017 actuals	\$20.00	\$1,000.00	\$80.00	\$0.00
1	430	4364 Basketball	based on 2017 actuals	\$40,000.00	\$50,000.00	\$66,151.35	\$63,070.00
1	430	4366 BASS Swim Program	based on 2017 actuals	\$55,604.00	\$42,000.00	\$65,537.17	\$51,569.25
1	430	4370 Flag Football	based on 2017 actuals	\$2,000.00	\$2,400.00	\$1,600.00	\$3,050.00
1	430	4374 Private Instruction	based on 2017 actuals	\$10,500.00	\$2,750.00	\$14,856.85	\$15,082.06
1	430	4376 Programs - Misc Activity	based on 2017 actuals	\$3,500.00	\$8,300.00	\$645.00	\$5,350.00
1	430 430	с ,	based on 2017 actuals	\$85,000.00	\$55,000.00	\$64,389.45	\$60,407.55
		4382 Pool Swim Lessons	based on 2017 actuals				
1	430	4384 Spec Prgms-Tennis Youth		\$0.00	\$0.00	\$1,573.25 \$0.00	\$2,949.24
1	430	4386 Track	based on 2017 estudio	\$0.00	\$1,000.00		\$1,155.00
1	430	4390 Volleyball Adult/Youth	based on 2017 actuals	\$6,000.00	\$10,000.00	\$11,985.00	\$11,835.00
1	430	4394 Disc Golf Project -Bishop Park		\$0.00	\$0.00	\$0.00	\$0.00
1	430	4500 Concessions - Bishop	based on 2017 actuals - 10%	\$37,880.00	\$60,000.00	\$36,129.14	\$43,979.56
1	430	4514 Daily Admissions Adults	based on 2017 actuals - 10%	\$6,100.00	\$20,004.00	\$26,231.00	\$26,610.00
1	430	4516 Daily Admissions Senior	based on 2017 actuals - 10%	\$1,600.00	\$1,000.00	\$1,755.00	\$1,561.00
1	430	4518 Daily Admissions Youth	based on 2017 actuals - 10%	\$20,000.00	\$20,000.00	\$29,532.00	\$26,051.00
1	430	4520 Multiple Adults	based on 2017 actuals - 10%	\$3,500.00	\$6,615.00	\$6,350.50	\$6,858.00
1	430	4522 Multiple Senior	based on 2017 actuals - 10%	\$1,140.00	\$1,500.00	\$1,254.00	\$485.00
1	430	4524 Multiple Youth	based on 2017 actuals - 10%	\$1,100.00	\$1,710.00	\$1,713.00	\$1,851.00
1	430	4530 Merchandise Sales	based on 2017 actuals - 10%	\$950.00	\$3,000.00	\$2,193.00	\$1,585.00
1	430	4532 Spectator Admissions	based on 2017 actuals	\$6,500.00	\$8,000.00	\$11,485.75	\$2,942.25
1	430	4534 Red Cross Programs	based on 2017 actuals	\$12,500.00	\$8,000.00	\$7,850.00	\$6,035.00
1	430	4600 Miscellaneous Revenue	Requested \$350K see notes	\$0.00	\$1,000.00	\$5,286.86	\$29,250.00
1	430	4700 Grant Revenue - Other		\$0.00	\$13,179.50	\$0.00	\$22,000.00
1	430	4702 Grant - Veterans		\$0.00	\$0.00	\$50,000.00	\$0.00
1	430	4740 Sponsorship/Rebates	based on Pepsi rebates from 2017	\$10,000.00	\$10,000.00	\$28,003.00	\$19,151.00
1	430	4742 Scoreboard Signage BP	based on currently held sponsorship agreements	\$65,000.00	\$110,000.00	\$46,542.50	\$54,087.24
		Total Bishop Park Revenues		\$840,518.00	\$1,116,787.50	\$1,071,444.97	\$1,149,852.80
		Total Bishop Park Personnel Exp	bense	\$739,443.73	\$808,212.23	\$622,470.03	\$607,340.48
		Total Building and Grounds Expe	ense for Bishop	\$500,940.00	\$495,900.00	\$549,139.52	\$475,067.54
		Total Vehicle Expense for Bishop	5	\$43,000.00	\$41,000.00	\$37,197.58	\$42,430.51
		Total Supply Expense for Bishop		\$44,500.00	\$67,450.00	\$67,059.32	\$64,266.71
		Total Operations Expense for Bis	shop	\$49,600.00	\$24,950.00	\$58,962.04	\$53,732.57
1	430	5485 Inspections & Monitoring	Misc. Exp Category	\$3,392.80	\$3,392.80	\$1,163.13	\$5,963.39
		Total Professional Services for B	ishop	\$140,900.00	\$159,329.00	\$141,945.05	\$122,566.82
1	430	5608 Software - New & Renewals		\$0.00	\$0.00	\$2,494.26	\$6,416.35
			Bond Money to be used for Grant Match on the				
1	430	5700 Grant Expense	Inclusive Playground no others planned at Bishop	\$0.00	\$10,179.50	\$347,367.48	\$33,807.01
1	430	5810 Fixed Assets - Equipment		\$0.00	\$0.00	\$0.00	\$85,000.00
	100		Placeholder for Capital Needs - adding in by Budget	<b>*</b> 0.00	<b>*</b> 50.000.00	¢0.00	<b>*</b> 0.00
1	430	5811 Other Assets-Bishop	adjustment capital requested \$100K	\$0.00	\$50,000.00	\$0.00	\$0.00
1	430	5816 Fixed Assets - Infrastructure		\$0.00	\$0.00	\$0.00	\$19,201.39
1	430	5850 Interest Expense	Placeholder for start to potential Amendment 78 costs	\$5,092.00	\$0.00	\$0.00	\$3,890.00
	400			\$0,00 <u>2</u> .00	<b>\$0.00</b>	<b>\$0.00</b>	\$0,000.00
		Alcoa Park					
1	440	4260 Parks Rental	based on 2017 actuals	\$750.00	\$500.00	\$0.00	\$0.00
1	440 440	4740 Sponsorship/Rebates		\$750.00	\$5,000.00	\$5,000.00	\$0.00
				φ0.00	ψ0,000.00	ψ0,000.00	ψ0.00
1	440	5104 Repairs & Maint - Grounds	based on 2017 actuals	\$5,000.00	\$5,000.00	\$9,609.01	\$0.00
4		•	based on 2017 actuals				
1	440	5110 Utilities - Electric	based on 2017 actuals based on 2017 actuals	\$8,300.00	\$5,200.00	\$12,111.09	\$1,332.79
1	440	5112 Utilities - Water	based off 2017 deludis	\$4,500.00	\$3,000.00	\$3,522.87	\$0.00

		Ashley Park					
1	450	4740 Sponship/Rebates		\$0.00	\$5,000.00	\$5,000.00	\$0.00
1	450	5104 Repairs & Maint - Grounds	based on 2017 actuals	\$3,500.00	\$5,000.00	\$2,014.38	\$0.00
1	450	5110 Utilities - Electric	based on 2017 actuals	\$4,000.00	\$3,400.00	\$4,415.16	\$0.00
1	450	5112 Utilities - Water	based on 2017 actuals	\$0.00	\$1,000.00	\$373.68	\$0.00
			Total Parks Revenues	\$1,922,768.00	\$2,156,537.50	\$2,092,064.21	\$2,084,801.37
			Total Parks Expenses	\$2,352,212.39	\$2,551,010.88	\$2,454,666.04	\$2,230,596.26
			Difference	(\$429,444.39)	(\$394,473.38)	(\$362,601.83)	(\$145,794.89)



Mission:

\*Reduce and prevent the loss of life and property damage through adequate, efficient, and timely response

\*Continue to strive for excellence by providing the highest quality of customer service through continued training and education \*Provide timely and effective life and fire safety education throughout our community and schools

\*Adapt to the ever changing needs of our community

\*Adequately plan and have a vision for progressive growth of our Fire Department within the community

2017 Accomplishments:

1. Began construction of replacement stations for Fire Stations 2 & 3.

2. Received Grant funding from the Arkansas Division of Rural Services for Personal Protective Equipment for our firefighters.

3. Placed order for a new Ladder Truck to replace Truck 3 which will have been in service for 19 years with the City of Bryant. The Fire Department should take delivery of this new apparatus Spring 2018.

4. Successfully completed audit from the Insurance Service Office (ISO) who establishes rates for property insurance.

2018 Goals:

1. Complete construction and put into service new Fire Stations 2 & 3.

2. Put new Ladder Truck 3 into service and sell current Truck 3.

3. Maintain and improve ISO rating.

4. Increase retention rate for personnel.

Saline County Emergency Preparedness Expo 2017



Fire Fest with Sparky in Oct of 2016

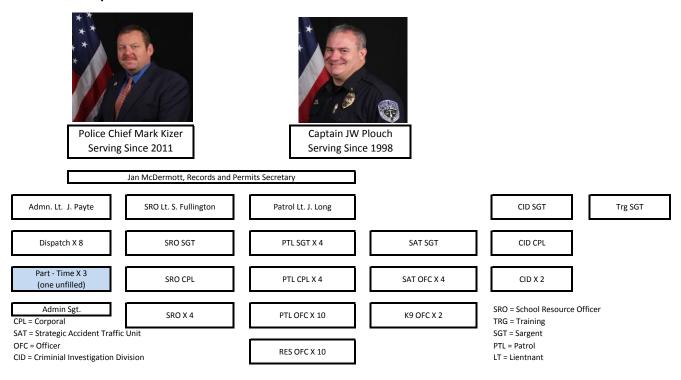






Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
				annual funds from county on				
1	500	4156	Fire Rescue Funds	boater registration	\$700.00	\$700.00	\$521.75	\$900.75
1	500		Miscellaneous Revenue		\$250.00	\$250.00	\$9,163.97	\$250,520.10
1	500	4627	Xfer Designated Tax		\$1,113,000.00	\$1,041,000.00	\$1,041,000.00	\$960,000.00
1	500		Xfer Fire Special Tax		\$1,493,470.00	\$1,562,000.00	\$1,561,999.92	\$1,440,000.00
1	500	4700	Grant Revenue - Other		\$10,000.00	\$150.00	\$7,349.44	\$0.00
1	500	4900	Sale of Fixed Assets	Sale of Mobile Homes ?	\$8,000.00	\$8,000.00	\$22,429.00	\$0.00
			Total Fire Revenues		\$2,625,420.00	\$2,612,100.00	\$2,642,464.08	\$2,651,420.85
			Total Fire Personnel Expense	e	\$3,502,580.05	\$3,411,682.07	\$2,888,423.22	\$2,829,326.61
			Total Building and Grounds E	Expense	\$148,028.00	\$138,900.00	\$131,480.49	\$122,342.77
			Total Vehicle Expense for Fir	ге —	\$118,000.00	\$118,623.46	\$306,709.75	\$102,865.47
			Total Supply Expense for Fire	e	\$53,850.00	\$53,850.00	\$59,721.47	\$50,375.29
1	500	5480	Dues & Subscriptions	Operations Expense	\$1,000.00	\$1,000.00	\$254.00	\$562.00
			Total Professtional Services	for Fire	\$14,000.00	\$14,000.00	\$11,097.54	\$11,218.82
			Total Miscellaneous Expense	e for Fire	\$12,220.00	\$25,000.00	\$61,512.27	\$19,193.82
1	500	5700	Grant Expense		\$10,000.00	\$0.00	\$7,289.44	\$212.22
1	500	5811	Other Assets-Fire		\$0.00	\$0.00	\$0.00	\$0.00
1	- 510	4152	Springhill VFD Assessment	revenue from springhill district	\$55,000.00	\$65,000.00	\$54,726.05	\$55,815.54
				items from springhill funds less				
1	510	5323	Material and Maint	than 2500	\$25,000.00	\$20,000.00	\$9,225.05	\$8,241.13
1	510	5800	Fixed Assets - Springhill		\$0.00	\$31,500.00	\$0.00	\$0.00
			Fire Total Expenses		\$3,884,678.05	\$3,814,555.53	\$3,475,713.23	\$3,144,338.13

## Police Department headquarters at 312 Roya Lane Bryant, AR 72022



#### Mission Statement

The mission of the Bryant Police Department is to work in harmony with all citizens of the community to create a safe and secure environment and to improve the quality of life for our residents with an emphasis on equality, fairness, integrity and professionalism.

#### 2017 Accomplishments

1) Added two Officers to the Traffic Division. 2) Received a perfect audit from the Federal LESO (Law Enfocement Support Office) program. 3) Trained two new K9's for patrol.

4) With the added Officers we changed patrol minimum staffing from three to four. 5) Filled all vacant postions.

6) Conducted several community events Drug Take Back, Cops & Bobbers, Putting kids feet first, and Santas with Badges.

#### 2018 Goals

1) Expand and Improve Community Programs. 2) Improving our Public Information Officer section. 3) Expand on departmental training. 4) Work jointly with other agencies on events, patrols, and training.





Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
1	600	4422	Intoximeter Revenue		\$800.00	\$800.00	\$805.68	\$804.49
1	600	4600	Miscellaneous Revenue	Placeholder for Transfer from Animal for Dispatch Use	\$70,000.00	\$70,000.00	\$79.75	\$5,346.96
1	600	4627	Xfer Designated Tax		\$1,113,000.00	\$1,041,000.00	\$1,041,000.00	\$960,000.00
1	600	4700	Grant - Police DUI/Step		\$26,700.00	\$26,700.00	\$13,340.95	\$13,687.58
1	600	4702	Grant - Body Armor		\$2,000.00	\$2,000.00	\$0.00	\$6,351.01
1	600		Grant - JAG Equip		\$2,500.00	\$3,500.00	\$0.00	\$4,200.00
1	600		Sale of Fixed Assets		\$25,000.00	\$104,500.00	\$0.00	\$19,223.92
			Total Police General Revenues		\$1,240,000.00	\$1,248,500.00	\$1,055,226.38	\$1,009,613.96
			Total Police General Personnel Ex	pense	\$2,590,742.68	\$2,518,502.81	\$2,300,171.76	\$2,247,553.62
			Total Police General Building and	•	\$100,280.00	\$158,100.00	\$103,673.57	\$98,718.04
			Total General Police Vehicle Expe		\$226,750.00	\$234,150.00	\$208,336.80	\$201,950.77
			Total General Police Supply Exper		\$41,800.00	\$41,800.00	\$40,755.20	\$37,565.14
			Total General Police Operations E		\$7,900.00	\$7,900.00	\$7,530.11	\$6,351.14
			Total General Police Professional		\$19,560.00	\$19,560.00	\$13,739.89	\$33,314.38
			Total General Police Miscellaneou		\$74,610.00	\$68,000.00	\$85,480.17	\$67,949.94
1	600		Grant Expense		\$4,500.00	\$11,445.00	\$0.00	\$4,200.00
	000	0,00			ψ-1,000.00	ф11,110.00	φ0.00	ψ-1,200.00
				Per Amortization Schedule for				
1	600	5840	Principal Loan - Vehicles	Police Car Lease	\$320,300.00	\$301,000.00	\$0.00	\$0.00
				Per Amortization Schedule for the				
1	600	5850	Interest Expense	Police Car Lease	\$21,500.00	\$43,300.00	\$5,742.45	\$11,283.51
1	610	4650	Emerg Telephone Service Rev		\$75,000.00	\$75,000.00	\$72,507.92	\$96,416.63
			T-1-1 D	Disestal	¢457.050.00		¢205 020 00	¢200 107 00
1	610		Total Personnel Expense for 911/	Dispatch	\$457,952.86	\$425,553.56	\$395,930.60	\$386,107.20
-			Prof Services - Dispatch		\$1,950.00	\$1,950.00	\$0.00	\$0.00
1	610	5606	IT Projects & Labor		\$2,500.00	\$2,500.00	\$151.70	\$0.00
1	610	5650	Emerg Telephone Service Exp	spillman payment of 63,980.00	\$63,980.00	\$88,980.00	\$101,447.12	\$27,376.45
1	620	4640	Bryant School - SRO Reim		\$234,000.00	\$234,000.00	\$238,750.00	\$219,061.53
			Total Personnel Expense for Scho		\$522,650.46	\$519,470.21	\$402,293.98	\$392,666.10
1	620	5116	Communication Exp - Cellular	Verizon \$2500 each month, ACIC \$1250 each month	\$45,000.00	\$12,000.00	\$8,090.50	\$5,717.30
1	620	5608	Software - New & Renewals		\$2,500.00	\$2,500.00	\$2,500.00	\$0.00
1	630	5306	Supplies - Food Allowance		\$1,800.00	\$1,800.00	\$1,492.27	\$1,000.00
1	630		K9 Training		\$2,500.00	\$5,500.00	\$3,000.00	\$1,052.54
1	630		Prof Services - Veterinarian		\$2,500.00	\$2,500.00	\$2,041.19	\$1,958.46
					,		,_,	
				Total Police Revenues	\$1,549,000.00	\$1,557,500.00	\$1,366,484.30	\$1,325,092.12
				Total Police Expenses	\$4,511,276.00	\$4,466,511.58	\$3,682,377.31	\$3,524,764.59
				<b>-</b>		. ,		

# Code Enforcement Department at 321 Roya Lane

Bryant, AR 72022

Records and Permits Secretary, Cathy Ramsey

Code Enforcement Officer, Doug Smith Code Enforcement Officer, Allen Carver

**Code Enforcement** 

Director, Greg Huggs



Code Enforcement Officer, Joe Thomas

Mission Statement: To safeguard the citizens of Bryant, protecting their health, safety, and welfare through proactive enforcement methods.

2017 Accomplishments:

The review of the service contracts is on going at 11/8/17 and is planned to be completed by 1/31/2018.

Productivity in permitting was increased by the addition of one more position within the Code

2018 Goals:

1) Continue to improve productivity of the department with the new position that was added in 2017.

Review and revise administrative permit processes to meet the changes and increases with regards to construction matters.

3) Provide the training needed to accomplish Code Enforcement Duties.

Fund	Dept	Account	ACCOUNT Description	udget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
1	700	4200	Act 474 Commercial Surcharge		\$5,000.00	\$5,000.00	\$5,903.56	\$8,209.18
1	700	4204	Amusement Game Fees		\$120.00	\$120.00	\$100.00	\$240.00
1	700	4208	Business License		\$90,250.00	\$90,250.00	\$79,113.15	\$67,929.50
1	700	4210	Commercial Remodel Permits		\$2,200.00	\$2,200.00	\$2,305.40	\$5,570.79
1	700	4212	Drainage Fees		\$4,000.00	\$4,000.00	\$5,100.00	\$3,643.53
1	700	4214	Electrical Permits		\$40,000.00	\$40,000.00	\$51,137.71	\$45,174.34
1	700	4216	Electrical Reinspection		\$1,600.00	\$1,600.00	\$2,280.00	\$1,852.93
1	700	4218	Fence Permits		\$300.00	\$300.00	\$472.60	\$450.00
1	700	4220	HVACR Permits		\$22,100.00	\$22,100.00	\$24,921.24	\$23,797.91
1	700	4226	Mobile Home Permits		\$3,000.00	\$1,150.00	\$1,700.00	\$825.00
1	700	4228	New Commercial Permits		\$20,000.00	\$30,000.00	\$13,856.00	\$17,376.68
1	700	4230	Permits - Other		\$2,500.00	\$2,500.00	\$3,114.00	\$2,755.60
1	700	4232	Plumbing/Gas Inspections		\$15,000.00	\$15,000.00	\$21,074.04	\$20,792.73
1	700	4234	Re-Inspection Fees		\$1,000.00	\$1,000.00	\$1,440.00	\$1,260.00
1	700	4236	Residential Building Permits		\$20,000.00	\$20,000.00	\$26,100.62	\$13,507.06
1	700	4238	Residential Remodel Permits		\$1,000.00	\$1,000.00	\$1,296.26	\$1,054.80
1	700	4240	Sanitation License		\$175.00	\$175.00	\$275.00	\$175.00
1	700	4242	Sign Permits		\$6,500.00	\$6,500.00	\$6,594.20	\$7,103.00
1	700	4244	Solicitation Permits		\$500.00	\$500.00	\$615.00	\$1,680.00
1	700	4248	Storage Building Permits		\$1,000.00	\$1,000.00	\$1,106.24	\$720.61
1	700	4252	Swimming Pool Permits		\$300.00	\$300.00	\$360.00	\$600.00
1	700	4258	Alcohol Permits - Revenue		\$22,000.00	\$22,000.00	\$21,028.00	\$13,927.13
1	700	4560	Vacant Home Cleanup - Revenue		\$500.00	\$500.00	\$130.00	\$430.00
1	700	4656	Alcohol Sales Tax Collected		\$35,000.00	\$35,000.00	\$44,613.91	\$35,334.80
			Total Code Revenues		\$294,045.00	\$302,195.00	\$314,636.93	\$274,410.59
			Total Code Personnel Expense		\$289,656.44	\$282,259.67	\$230,122.29	\$225,569.19
			Total Code Building and Grounds Exp	pense	\$5,980.00	\$5,980.00	\$5,953.58	\$5,331.25
			Total Code Vehicle Expense		\$10,500.00	\$7,500.00	\$12,066.70	\$7,591.47
			Total Code Supply Expense		\$850.00	\$600.00	\$869.65	\$196.07
			Total Code Operations Expense		\$8,200.00	\$8,150.00	\$8,532.66	\$14,605.00
			Total Code Professional Services Exp	oense	\$23,510.00	\$24,760.00	\$17,693.09	\$17,105.72
			Total Code Miscellaneous Expense		\$5,000.00	\$9,000.00	\$14,874.04	\$4,041.00
			Total Code Expenses		\$343,696.44	\$338,249.67	\$290,112.01	\$274,439.70

## All Other Non Major Governmental Funds

Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	Two Year Budget	Three Year Budget	2016 Final Actuals	2015 Final Actuals
				2% increase estimated for 2018 over						
2	100		One Cent Sales Tax	July 2017 #'s	\$4,452,000.00	\$3,873,000.00	\$3,873,000.00	\$3,835,000.00	\$4,190,343.96	\$4,160,971.50
2	100		nterest Revenue		\$250.00	\$250.00	\$250.00	\$200.00	\$430.20	\$258.17
2 3	100 100		(fer to General \T&T / SW Bell Franchise Fee		\$4,452,000.00 \$150,000.00	\$3,873,000.00 \$150,000.00	\$3,873,000.00 \$125,000.00	\$3,835,000.00 \$125,000.00	\$3,873,000.00 \$145,466.12	\$3,834,999.96 \$164,389.23
3	100		Centerpoint Energy Franchise Fee		\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$143,400.12	\$212,377.84
3	100		idelity Franchise Fee		\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$14,185.61	\$11,918.51
3	100		Comcast Cable Franchise Fee		\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$77,096.27	\$77,182.60
3	100	4526 E	Entergy Franchise Fee		\$600,000.00	\$600,000.00	\$625,000.00	\$500,000.00	\$600,840.04	\$607,239.97
3	100	4528 F	First Electric Franchise Fee		\$275,000.00	\$275,000.00	\$294,000.00	\$250,000.00	\$293,233.75	\$289,256.32
3	100	4564 V	Vindstream Franchise Fee		\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	\$15,185.09	\$57,732.16
3	100	4850 li	nterest Revenue		\$300.00	\$300.00	\$250.00	\$420.00	\$429.12	\$318.22
3	100	5620 X	(fer to General		\$444,750.00	\$444,750.00	\$444,750.00	\$420,120.00	\$444,750.00	\$420,120.00
3	100	5622 X	(fer to Street	No longer transfered	\$0.00	\$444,750.00	\$444,750.00	\$360,000.00	\$87,323.76	\$350,630.85
3	800	5622 X	(fer to Fund 185	First Security Bond for On/off ramps	\$721,200.00	\$641,750.00	\$537,450.00	\$0.00	\$537,400.53	\$0.00
3	400	5626 ×	(fer to Other	No longer transfered	\$0.00	\$444,750.00	\$444,750.00	\$385,000.00	\$87,344.30	\$356,795.30
5	200	4100 E	Designated Tax - AC		\$445,000.00	\$416,000.00	\$416,000.00	\$383,500.00	\$385,636.71	\$419,520.84
5	400	4100 E	Designated Tax - Park		\$445,000.00	\$416,000.00	\$416,000.00	\$383,500.00	\$385,636.71	\$419,520.85
5	500	4100 E	Designated Tax - Fire		\$1,113,000.00	\$1,041,000.00	\$1,041,000.00	\$960,000.00	\$964,091.77	\$1,048,802.56
5	600		Designated Tax - Police		\$1,113,000.00	\$1,041,000.00	\$1,041,000.00	\$960,000.00	\$964,091.74	\$1,048,802.51
5	800		Designated Tax - Street		\$1,336,000.00	\$1,250,000.00	\$1,250,000.00	\$1,150,500.00	\$1,156,910.03	\$1,258,562.40
5	100		nterest Revenue		\$700.00	\$700.00	\$500.00	\$700.00	\$873.03	\$749.50
5	200		(fer to General - AC		\$445,000.00	\$416,000.00	\$416,000.00	\$383,000.00	\$415,999.92	\$382,999.92
5 5	400 500		(fer to General - Park		\$445,000.00	\$416,000.00	\$416,000.00 \$1,041,000.00	\$383,000.00 \$960,000.00	\$415,999.92 \$1,041,000.00	\$382,999.92
5	600		(fer to General - Fire (fer to General - Police		\$1,113,000.00 \$1,113,000.00	\$1,041,000.00 \$1,041,000.00	\$1,041,000.00	\$960,000.00	\$1,041,000.00	\$960,000.00 \$960,000.00
5	800		(fer to Street		\$1,336,000.00	\$1,250,000.00	\$1,250,000.00	\$1,073,000.00	\$1,249,999.92	\$1,072,999.92
10	0		axable Clothing Expense		\$0.00	\$0.00	\$0.00	\$0.00	\$3.00	\$0.00
10	0		axable Clothing Expense		\$0.00	\$0.00	\$0.00	\$0.00	\$3.00	\$0.00
20	200		Donation Revenue		\$2,500.00	\$2,500.00	\$0.00	\$4,500.00	\$0.00	\$3,964.97
20	200		Donations Dog Park		\$1,000.00	\$1,000.00	\$5,000.00	\$5,000.00	\$0.00	\$20.00
20	200	4850 li	nterest Revenue		\$5.00	\$5.00	\$5.00	\$5.00	\$9.98	\$6.97
20	200	5580 A	AC Donation Expense		\$3,505.00	\$5,000.00	\$9,500.00	\$9,500.00	\$379.82	\$3,992.66
30	300	4404 A	Act 1256 Civil Division		\$71,250.00	\$71,250.00	\$71,250.00	\$71,250.00	\$82,425.00	\$68,055.00
30	300	4406 A	Act 1256 District Court Rev		\$360,000.00	\$360,000.00	\$360,000.00	\$360,000.00	\$278,851.93	\$302,876.80
30	300	5072 A	Act 1256 Judge Retirement		\$5,200.00	\$5,200.00	\$5,200.00	\$5,200.00	\$4,738.08	\$4,731.10
30	300	5400 A	Act 316 of 1991 Expense		\$250.00	\$250.00	\$250.00	\$250.00	\$217.44	\$237.14
30	300		Act 918 of 1983 Expense		\$17,500.00	\$17,500.00	\$17,500.00	\$17,500.00	\$16,111.68	\$16,087.94
30	300		Act 1256 Co Admin of Justice		\$140,500.00	\$140,500.00	\$140,500.00	\$140,500.00	\$128,899.20	\$128,709.27
30	300		Act 1256 Court Costs		\$15,250.00	\$15,250.00	\$15,250.00	\$15,250.00	\$14,172.48	\$14,151.60
30	300		Act 1256 City Attorney		\$28,500.00 \$197.250.00	\$28,500.00	\$28,500.00	\$28,500.00	\$26,288.16	\$26,249.42
30 30	300 300		Act 1256 DFA (State) Act 1256 Ordinance 89-15		\$197,250.00 \$26,000.00	\$197,250.00 \$26,000.00	\$197,250.00 \$26,000.00	\$197,250.00 \$26,000.00	\$146,444.91 \$23,599.20	\$156,416.43 \$23,564.43
30	300		Act 1256 Untoximeter Expense		\$26,000.00	\$28,000.00	\$26,000.00	\$26,000.00 \$900.00	\$23,599.20 \$805.68	\$23,564.43 \$804.49
31	300		Act 1809 of 2001 Revenue		\$26,000.00	\$26,000.00	\$26,000.00	\$27,310.00	\$31,526.25	\$35,594.60
31	300		nterest Revenue		\$20.00	\$20.00	\$20.00	\$25.00	\$32.70	\$29.52
31	300		/lisc Exp Act 1809		\$0.00	\$0.00	\$60.00	\$0.00	\$55.08	\$0.00
				Repeated here but amounts listed						
31	300	5608 S	Software - New & Renewals	under IT entry	\$0.00	\$64,676.00	\$32,250.00	\$32,250.00	\$26,864.60	\$32,104.18
31	300		Software - New & Renewals		\$32,250.00	\$64,676.00	\$32,250.00	\$32,250.00	\$26,864.60	\$32,104.18
45	400		Park 1/8 Sales Tax		\$556,500.00	\$521,000.00	\$521,000.00	\$480,000.00	\$523,793.00	\$520,245.80
45	400		nterest Revenue	T ( , 001 0400 4000	\$30.00	\$30.00	\$30.00	\$25.00	\$44.55	\$31.94
45 50	400 500		(fer to General Donation Revenue	Transfers to 001-0400-4629 donations received from public	\$556,500.00 \$1,000.00	\$521,000.00 \$1,000.00	\$521,000.00 \$1,000.00	\$480,000.00 \$1,000.00	\$520,999.92 \$1,637.07	\$480,000.00 \$1,292.59
50	500		nterest Revenue	donations received from public	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,057.07	\$1.45
50	500		Donations Expense Fire	donations received from public	\$1,000.00	\$1,000.00	\$1,900.00	\$1,000.00	\$1,887.22	\$634.24
				funds received from Act 833 program						
51 51	500 500		State Turnback nterest Revenue		\$15,000.00 \$15.00	\$15,000.00 \$15.00	\$15,000.00 \$15.00	\$15,000.00 \$15.00	\$21,200.05 \$10.09	\$21,287.16 \$17.80
51	500	4650 1	nterest Revenue		\$15.00	\$15.00	\$15.00	\$15.00	\$10.09	\$17.80
				used for replacement of firefighter gear, turnouts, helmets, boots, gloves,						
51	500	5410 A	Act 833 Expense	etc	\$15,015.00	\$15,000.00	\$40,000.00	\$15,000.00	\$39,202.19	\$10,595.68
55	500		Fire 3/8 Sales Tax		\$1,669,500.00	\$1,562,000.00	\$1,562,000.00	\$1,440,000.00	\$1,445,990.99	\$1,573,243.44
55	500		nterest Revenue		\$100.00	\$100.00	\$100.00	\$100.00	\$73.78	\$129.51
55	500	5620 X	(fer to General		\$1,493,470.00	\$1,562,000.00	\$1,562,000.00	\$1,440,000.00	\$1,561,999.92	\$1,440,000.00
55	500	5814 F	ixed Assets - Fire Trucks		\$169,000.00	\$173,000.00	\$169,000.00	\$165,000.00	\$0.00	\$0.36
55	500	5850 li	nterest Expense		\$7,030.00	\$3,030.00	\$7,030.00	\$11,010.27	\$7,026.09	\$9,942.88
60	600	4680 E	Donation Revenue		\$1,000.00	\$1,000.00	\$500.00	\$1,000.00	\$637.07	\$0.00
60	600		nterest Revenue		\$5.00	\$5.00	\$5.00	\$1.00	\$1.05	\$0.86
60	600	5600 N	liscellaneous Expense		\$1,005.00	\$750.00	\$550.00	\$1,000.00	\$545.77	\$0.00

61	600	4410 Admin of Justice Revenue		\$15,000.00	\$15,000.00	\$20,000.00	\$20,000.00	\$16,111.68	\$16,087.94
61	600	4850 Interest Revenue		\$10.00	\$10.00	\$10.00	\$15.00	\$10.72	\$14.79
61	600	5808 Fixed Assets - Vehicles		\$15,010.00	\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$0.00
62	600	4402 Act 988 of 1991 Revenue		\$12,000.00	\$12,000.00	\$20,000.00	\$20,000.00	\$10,746.00	\$13,456.00
62	600	4850 Interest Revenue		\$10.00	\$10.00	\$10.00	\$15.00	\$3.33	\$11.23
62	600	5420 Act 988 Expense	Maybe a camera or two	\$12,010.00	\$12,000.00	\$12,090.00	\$31,540.00	\$0.00	\$31,539.00
62	600	5808 Fixed Assets - Vehicles		\$0.00	\$0.00	\$7,921.00	\$0.00	\$7,920.60	\$0.00
66	600	4850 Interest Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$1.28	\$1.68
66	600	5600 Miscellaneous Expense		\$0.00	\$2,515.00	\$850.00	\$220.00	\$1,660.26	\$218.47
68	600	4418 Drug Seizure Revenue		\$2,500.00	\$2,500.00	\$10,000.00	\$10,300.00	\$3,126.59	\$10,517.85
68	600	4850 Interest Revenue		\$5.00	\$5.00	\$5.00	\$5.00	\$6.77	\$5.39
68	600	5600 Miscellaneous Expense	State Drug Account	\$2,500.00	\$10,000.00	\$10,005.00	\$5,000.00	\$6,947.78	\$2,212.13
147	400	5900 Construction Projects		\$2,000,000.00	\$2,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
157	500	5900 Construction Projects		\$2,000,000.00	\$2,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
185	800	4610 Loan - Street Bond 2016		\$0.00	\$0.00	\$10,461,177.90	\$0.00	\$10,461,177.90	\$0.00
			First Security Bond Payment on on /of						
185	800	4627 Xfer from Other	ramps secured by Franchise Fees in fund 003	\$648,000.00	\$0.00	\$477,000.00	\$0.00	\$537,959.57	\$0.00
185	800	4850 Interest Rev		\$0.00	\$0.00	\$0.00	\$0.00	\$473.28	\$0.00
185	800	4852 Dividend Rev		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
185	800	4855 Gain on Investment		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
185	800	5626 Xfer to Other		\$0.00	\$0.00	\$2,358,067.52	\$0.00	\$2,358,067.52	\$0.00
185	800	5722 Bond Principal Pmt		\$648,000.00	\$320,000.00	\$8,127,871.40	\$0.00	\$0.00	\$0.00
			Monthly paid to Trustee First Security						
185	800	5724 Bond Fee	Monthly paid to Trustee First Security	\$1,200.00	\$0.00	\$85,488.97	\$0.00	\$85,906.72	\$0.00
185	800	5750 Interest Expense		\$420,000.00	\$165,000.00	\$0.00	\$0.00	\$0.00	\$0.00
185	800	5755 Loss on Investment		\$0.00	\$0.00	\$417.75	\$0.00	\$0.00	\$0.00
187	800	5900 Construction Projects		\$2,000,000.00	\$2,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
188	800	5900 Construction Projects		\$0.00	\$1,462,000.00	\$574,000.00	\$0.00	\$574,000.00	\$0.00
			Total Revenues	\$13,616,600.00					

Total Expenses \$19,8

\$13,616,600.00 \$19,878,795.00 (\$6,262,195.00)

NOTE: Most of the \$6 million difference between revenues and expenses is made up of the \$6 million budgeted to finish out Bond Construction Projects started (and money received) in 2016.

# Public Works Department

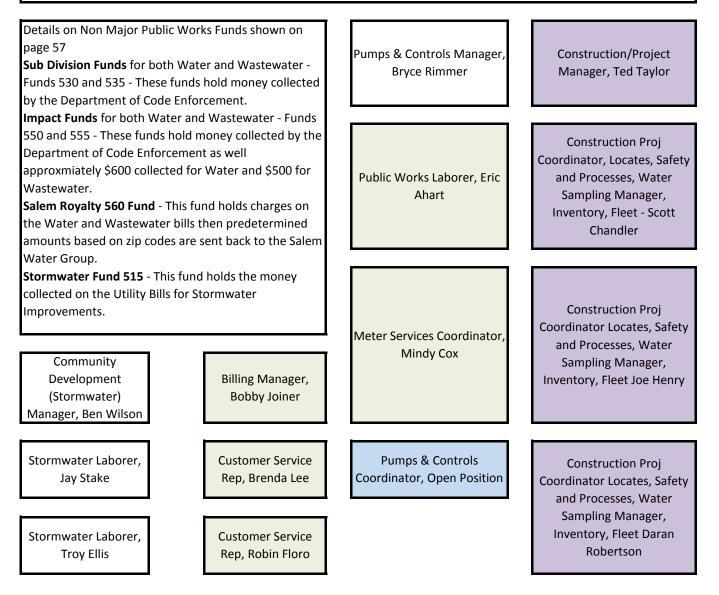
## - Office at 1017 SW 2nd Street Bryant, AR 72202

Public Works oversees the Street, Stormwater, Water and Wastewater functions of the City.

Public Works Director, Mark Grimmett started with the City in April of 2016

Administrative Assistant, Nancy Addante

Mission Statement: Provide quality of life to residents by building and maintaining Public Works infrastructure to protect the health and welfare of the city residents, businesses, and visitors along with the environment. We will also provide superior customer service in a timely and efficient manner. The department works to provide these services, as well as to support economic growth and development, with the teamwork and trust of highly qualified and skilled personnel.



#### 2017 PUBLIC WORKS ACCOMPLISHMENTS

#### **Construction/Project Management**

- Established Construction Management/Inspection Department
- Currently managing 41 projects
- Developed procedures for logging new construction projects including archiving past Construction Projects (As-Builts)
- Created a Network Operations Center (NOC) Anticipated full implementation 2018
- Implemented Work Order System and Tracking (iWorq) partial entry of Entire City Infrastructure (Water, WW, Streets, SW)
- Developing Standardize Construction Checklist (End of 2017)
- Implemented a New GIS System (Edge) to be maintained and updated by PWD
- Developing Updated Stormwater Ordinance and Manual
- Implemented New Master Streets (Walk, Bike, Drive) Specifications
- Developed Master Streetlight Standards (Dec-2017)

#### Pumps and Controls

- Upgraded LS 03 and LS 17.
- Significant implementation of Lift Station monitoring (SCADA) 90% complete. Lift Stations 10, 11, 13, 14, 19 and 20 added to SCADA.
- LS 08, 10, 20 and 22 added backup power.
- Added VFDs to LS 21.
- Added 26 E-One Stations and 1 Flygt low pressure station.
- Added New Crane Truck to fleet.
- Completed rate increase for Maintenance on E-One Stations

#### **Meter Services**

- Implementation of Water Meter Telemetry Upgrades (AMI)
- Completed Rate Increase
- Upgraded MiNet system from hydrant repeaters to DC repeaters.
- Reduced number of manual reads improving from 92% to +99%.
- Implemented new inventory control policy for meters and hardware.
- Reduced the footprint of the system while maintaining same network reach.
- Added new service truck to fleet.
- Implemented Collection Timeline and engaged 3<sup>rd</sup> Party Collection Agency for Write Off amounts.

#### WATER/WASTEWATER

- Bond refinancing produced cash flow savings for the City in the amount of \$1.1M
- Wastewater Treatment Dewatering Facility Construction (Completion estimated in February-2018)
- Completed Collection System Evaluation and developed Capital Improvement Plan for Consent Action Order from ADEQ
- Completed design and bid out of Highway 5 Widening Utility Relocation Project. Start date was November 13<sup>th</sup> with an estimated completion in May 2018.
  - Cleaned and Inspected over 150k feet of Collection System Pipeline
  - Put New Vactron Excavator in Service Freeing up Repair Crew
  - 4,000 ft. of Pipe Bursting Completed off Pine Chapel to Address Inflow & Infiltration of Collection System
  - 900 ft. of Force Main Installed in Andres Gardens Subdivision
- New CAT Skid Steer Bush Hog put in service allowing us to access and clear over 30 Right of Ways that had not been cleared since construction for Cleaning and Inspection of Lines
  - Easement Reel Put in Service Allowing Us to Clean and Inspect Lines in Right of Ways Not Previously Accessible by Large Equipment
  - Easement Inspection Camera put in Service enabling inspection of lines not ever previously inspected
  - 3,500 ft. of Line Replaced by Pipe Bursting on Stivers to replace problematic infrastructure

#### **STREETS**

- Awarded Bid for Heart of Bryant Highway 183 improvements. Construction to be completed in 2018
- Cleared Right of Way on Snooks Lane for construction of Bryant Parkway connection from Highway 5 to Hilldale Road
- Completed contract for Bryant Parkway Construction Engineering Services for Project 1 (I-30 to Shobe Road). Project design is currently 90% and will bid in Q1 2018
- Complete contract for Bryant Parkway Construction Engineering Services for Project 2 (Shobe Road to Highway 183). Project design will complete in 2018 and construction will complete in 2019
- Completed contract for Bryant Parkway Construction Engineering Services for Project 3 (Highway 5 to Hilldale/Hilltop Road). Project design is currently 30% and will bid in Q1 2018
  - Widened road at Bethel School Intersection on Northlake Road
  - Cleared Right Of Way for new road from Debswood to Evans Loop
  - Cleared area at Alcoa 40 Park for Dog Park and put up fence
  - Put bridges in at Bishop Park
  - Removed and Replaced Stoneybrook bridge railings

#### STORMWATER

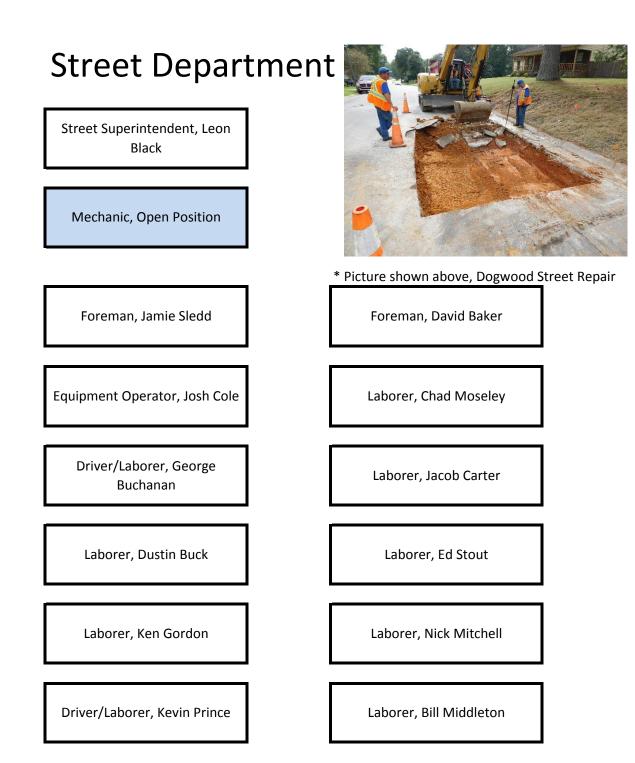
- Stormwater Utility fee put into action in 2017 for flood mitigation
- One Stormwater improvement project completed in Augusta Cove and another one is in construction phase for Richland Park/Carrywood area
  - Schematic Design completed in Northwest Forest Cove/Stillman Loop area and Cambridge Place Subdivision
  - Flood mitigation study is near completion for the large Stoneybrook basin
- Additional work completed this year in flood mitigation with stormwater easement cleanout throughout the city and drain inlet and culvert replacement/repair
- Implemented new modules in iWorq in Public Outreach, employee training, Code Enforcement action within Stormwater Department and construction inspections
- Improvements made to the Stormwater page on the City website including updated information, public training and a kid's activity
  page including coloring sheets and cartoons related to Stormwater Pollution Prevention
  - Through the inspection process, we keep a close control on construction in Bryant on a weekly basis

#### CERTIFICATIONS/LICENSE

Employee	Wastewater Operator	Water Distribution	Other
Mike Keene	Class I		
Dallas Robertson	Class I		
Lane Mahoney	Class I		
Michael Palacios	Class II		
Ricky Robinson	Class II		
Mark Grimmett	Class II		Profession
Austin Anders	Class III		
Casey Caudle	Class III		
Ted Taylor	Class III		Profession
Daran Robertson	Class III	Grade I	

#### GOALS FOR 2018

- Bryant Parkway Construction for Project 3 (Highyway 5 to Hilldale/Hilltop Road).
- Bryant Parkway Project 1 (I-30 to Shobe Road) bid in March
- Bryant Parkway Project 2 (Shobe Road to Highway 183) bid
- Heart of Bryant Highway 183 Construction Improvements
- Inventory Street Assets and start development of Streets Asset Management Plan
- Create roadway construction team in Street Department
- In-house Collection system evaluation through cleaning and inspection for basin tbd for Consent Action Order
- Continue Lift Station Upgrades
- Revision and implementation of all fees in Streets, Water and Wastewater
- Highway 5 Widening Utility Relocation Project. Start date was November 13<sup>th</sup> with an estimated completion in May 2018
- Water and Wastewater Rate Increase
- Water and Wastewater Specification Standards Revision
- Implementation of New Fleet Management Program
- Complete Stormwater Fee revision and implement



City of Bryant Public Works - Stormwater Department 2017 Fixed Asset Budget Proposal October 24, 2017

	Fixed Assets - Equipment 515-0140-5808	Inflation Factor	2018	2019	2020	2021	2022
1	Mini excavator	101.5%	\$ 25,000	\$ 25,375	\$ 25,756	\$ 26,142	\$ 26,534
2							
	Sub-Total		\$ 70,000	\$ 71,050	\$ 72,116	\$ 73,197	\$ 74,295
	Fixed Assets - Infrastructure 515-0140-5816						
1	Cambridge Place SW Flood Mitigation	101.5%	\$ 500,000	\$ 507,500	\$ 515,113	\$ 522,839	\$ 530,682
2	Dogwood Place	101.5%	\$ 300,000	\$ 304,500	\$ 309,068	\$ 313,704	\$ 318,409
3	Stillman	101.5%	\$ 1,200,000	\$ 1,218,000	\$ 1,236,270	\$ 1,254,814	\$ 1,273,636
4	Stoneybrook	101.5%	\$ 250,000	\$ 253,750	\$ 257,556	\$ 261,420	\$ 265,341
5	Various Small Projects	101.5%	\$ 50,000	\$ 50,750	\$ 51,511	\$ 52,284	\$ 53,068
	Sub-Total		\$ 2,300,000	\$ 2,334,500	\$ 2,369,518	\$ 2,405,060	\$ 2,441,136
	TOTAL		\$ 2,370,000	\$ 2,405,550	\$ 2,441,633	\$ 2,478,258	\$ 2,515,432

City of Bryant Public Works - Street Department 2017 Fixed Asset Budget Proposal

October 24, 2017

Fixed Assets - Vehicles 080-0800-5808	Inflation Factor	2018		2019		2020		2021	2022
1 Dodge 2500 4x4 Pickup truck @ \$44,500 (includes upfitting) - Replace Street Fleet Vehicle	101.5%	\$ 44,500	\$	45,168	\$	45,845	\$	46,533	\$ 47,231
Sub-Total		\$ 44,500	\$	45,168	\$	45,845	\$	46,533	\$ 47,231
Fixed Assets - Equipment 080-0800-5810									
1 Jetter Machine to clean stormwater drains	101.5%	\$ 90,000	\$	91,350	\$	92,720	\$	94,111	\$ 95,523
2 Replace 2006 CAT Backhoe	101.5%	\$ 100,000	\$	101,500	\$	103,023	\$	104,568	\$ 106,136
3 New tractor to replace 1997 Ford tractor for mowing VIN #29549	101.5%	\$ 40,000	\$	40,600	\$	41,209	\$	41,827	\$ 42,455
4 Survey Equipment	101.5%	\$ 30,000	\$	30,450	\$	30,907	\$	31,370	\$ 31,841
5 Trailer to haul heavy equipment	101.5%	\$ 70,000	\$	71,050	\$	72,116	\$	73,197	\$ 74,295
Sub-Total		\$ 330,000	\$	334,950	\$	339,974	\$	345,074	\$ 350,250
Fixed Assets - Infrastructure 080-0800-5816									
1 Sidewalks	101.5%	\$ 125,000	\$	126,875	\$	128,778	\$	130,710	\$ 132,670
Sub-Total		\$ 125,000	\$	126,875	\$	128,778	\$	130,710	\$ 132,670
Fixed Assets - Projects 080-0800-5828									
1 Alcoa Rd. Condemnation Case	101.5%	\$ 200,000	\$	203,000	\$	206,045	\$	209,136	\$ 212,273
Alcoa Rd. Project 061297 with Benton- Weaver Bailey Construction contract os \$14.9 mil total and 20% is \$2.98 mil for Benton/Bryant/Saline Cty and Bryant is 15.35% of that = \$460k, with \$9.5M remaining on project our portion is \$290k 2	101.5%	\$ 290,396	\$	294,752	\$	299,173	\$	303,661	\$ 308,216
Aloca Rd Project 061297 with Benton - McClelland Engrg Contract is \$1.439M with \$1.004M to be billed , Bryant, Benton, Saline Cty share is 20% = \$200.8K and Bryant's share is 15.35% = \$31K	101.5%	\$ 31,000	\$	31,465	\$	31,937	\$	32,416	\$ 32,902
Roundabout - Metro Plan funding \$504,000 with local matching 4 funding of \$126,000	101.5%	\$ 126,000	\$	127,890	\$	129,808	\$	131,755	\$ 133,732
5 Bryant Parkway Extension from Hwy 5 to Hilldale/Hilltop	101.5%	\$ 1,500,000	\$	1,522,500	\$	1,545,338	\$	1,568,518	\$ 1,592,045
Jump Start Project 061470 Match 20% of 2.2 million. Garver contract is for \$327,891 and we have included a contingency for any utility for contract of the start	101.5%	\$ 400,000	\$	406,000	\$	412,090	\$	418,271	\$ 424,545
Sub-Total		\$ 2,547,396	\$	2,585,607	\$	2,624,391	\$	2,663,757	\$ 2,703,714
TOTAL		\$ 3,046,896	Ś	3,092,600	Ś	3,138,989	Ś	3,186,074	\$ 3,233,865

Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
		:	Stormwater Operations Not Capita	I				
		-	Total Stormwater Personnel Expe	ense	\$150,092.04	\$163,127.68	\$114,844.08	\$126,625.33
		-	Fotal Stormwater Building and Gr	ounds Expense	\$4,152.00	\$4,700.00	\$2,016.32	\$1,346.65
		-	Total Stormwater Vehicle Expens	e	\$11,000.00	\$9,250.00	\$7,583.25	\$7,111.97
		-	Total Stormwater Supply Expense	9	\$9,500.00	\$8,000.00	\$7,504.94	\$1,643.77
		-	Total Stormwater Professional Se	rvices Expense	\$120,450.00	\$84,500.00	\$27,204.10	\$24,674.99
80	140	5808 H	Fixed Assets - Vehicles/Other	Moved to Stormwater Fund 515	\$0.00	\$70,000.00	\$0.00	\$0.00
80	140	5816 H	Fixed Assets - Infrastructure	Moved to Stormwater Fund 515	\$0.00	\$430,000.00	\$0.00	\$0.00
		-	Fotal Stormwater Operational Exp	penses Funded by Street	\$295,194.04	\$769,577.68	\$159,152.69	\$161,402.71
80	800	4150 \$	State Turnback		\$752,295.04	\$752,400.00	\$763,794.64	\$776,368.31
80	800	4151 \$	Saline County Treasurer		\$332,400.00	\$332,400.00	\$453,515.48	\$448,542.48
80	800	4152	1/2 Cent Sales Tax		\$326,000.00	\$326,000.00	\$338,585.43	\$323,516.61
80	800	4600 1	Miscellaneous Revenue		\$25,000.00	\$25,000.00	\$283,148.18	\$276,627.40
80	800	4627 2	Kfer Designated Tax - Street	2% increase Moved received back from Reciprocal	\$1,336,000.00	\$1,250,000.00	\$1,249,999.92	\$1,073,099.92
80	800	4640 I	Reimbursement Revenue	Agreements with the State, Benton, etc.	\$50,000.00	\$85,400.00	\$85,813.63	\$0.00
80	800	4850 I	nterest Revenue		\$750.00	\$750.00	\$862.87	\$2,926.95
			Total Street Revenues		\$2,822,445.04	\$2,771,950.00	\$3,175,720.15	\$2,901,081.67
		-	Total Street Personnel Expense		\$828,687.20	\$813,687.28	\$683,432.20	\$746,295.14
		-	Fotal Street Building and Grounds	Expense	\$70,730.16	\$61,350.00	\$43,616.69	\$45,927.12
		-	Total Street Vehicle Expense		\$183,750.00	\$160,850.00	\$300,435.57	\$155,228.30
			Total Street Operations Expense		\$455,250.00	\$445,250.00	\$339,569.78	\$279,019.79
			Total Street Professional Services	s Expense	\$297,500.00	\$186,620.00	\$133,392.92	\$145,826.17
		-	Total Street Miscellaneous Expen		\$64,675.00	\$51,675.00	\$181,033.29	\$35,389.50
				Replace VIN 1GTHK29U15E294758 with 2500 Dodge Ram Diesel				
80	800	5808 I	Fixed Assets - Vehicles/Other	Replace backhoe VIN # 0420DCFDP26304 \$100k, Jetter \$90k, Trailer \$70k, Tractor VIN #UV29549 \$40k, Survey Equip \$30k	\$44,500.00	\$37,933.43	\$0.00	\$360,909.75
80	800	5810 F	Fixed Assets - Equipment		\$330,000.00	\$268,500.00	\$167,160.32	\$5,477.99
80	800	5816 I	Fixed Assets - Infrastructure	\$65.5 in Grant Matches Sidewalks N. Elm and N. Walnut Res. 2016-22	\$125,000.00	\$672,879.07	\$0.00	\$105,476.94
				Bryant Pkwy N. \$1.5M, HOB Jumpstart Hwy 183 \$400k, Alcoa Rd \$521k, Roundablout Grant \$126 Matching				
80	800	5828 I	Projects	······································	\$2,547,396.24	\$1,286,400.00	\$0.00	\$336,916.18
80	800	5898 I	Fix Asset Contra Act	Ward 1 \$236k, Ward 2 \$322k, Ward 3 \$367k, Ward 4 \$249k not all funded	\$0.00	\$0.00	\$0.00	\$808,780.86
80	800	5910 F	Projects - Overlays		\$573,491.28	\$302,846.01	\$559,948.92	\$422,843.27
		-	Fotal Street Projects/Capital		\$3,620,387.52	\$2,568,558.51	\$727,109.24	\$2,040,404.99
				Total Street Expenses	\$5,520,979.88	\$4,287,990.79	\$2,408,589.69	\$3,448,091.01

### ENTERPRISE FUNDS

The City has one major Enterprise Fund called the Water Revenue Fund shown as number 0500. This fund started out housing the collections of the Water payments on the Utility bills; however, now both Stormwater and Wastewater funds are collected through this fund as well. Any Enterprise Fund revenues are collected through this fund and then distributed out to their separate funds via Transfers.

Additionally Fund 0510 Water Operating shows both the Water Expenses and the Wastewater Expenses just in two separate departments respectively 0900 and 0950. The Water expenses are derived from the treatment and distrution of water to approximately 9000 customers. The Water Department receives its water from the Central Arkansas Water Authority in Little Rock, Arkansas. The expense to pay for the water is listed under the Supplies category.

In 2016 the City added a new Enterprise fund, one for Stormwater costs. The city collects on the Utility bills \$3.00 for all residential customers and \$6.00 for all commercial customers to help fund Capital Projects associated with Stormwater issues.



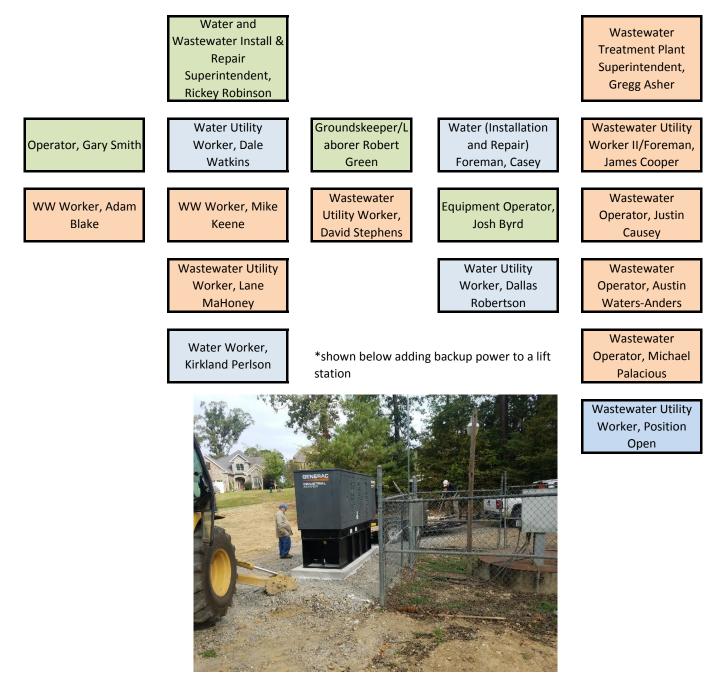
\* Shown to the right, the Richland Park Stormwater Project underway

Other Governmental Funds are shown together and listed in this document as Non Major. These Non Major Funds include some Agency, Debt and Construction Funds.

## Water and Wastewater Departments

- The Wastewater Plant is located at 1019 SW 2nd Street

The Water and Wastewater Committee meets once a month on the same night that Council meets. Council meets at 7:00pm and the Water and Wastewater Committee meets before that at 5:30pm.



#### City of Bryant Public Works - Water Distribution Department 2017 Fixed Asset Budget Proposal October 24, 2017

	Fixed Assets - Vehicles 510-0900-5808	Inflation Factor		2018		2019		2020		2021		2022
1	Dodge Ram 2500 replacement - Moving some of the fleet to diesel for emergency response	101.5%	\$	44,500	\$	45,168	\$	45,845	\$	46,533	\$	47,231
	Sub-Total		\$	46,518	\$	47,187	\$	47,865	\$	48,554	\$	49,253
	Fixed Assets - Infrastructure 510-0900-5816											
1	Waterline Replacement Sunset Lane	101.5%	Ś	34,000	Ś	34.510	Ś	35.028	Ś	35,553	Ś	36.086
2	Waterline Replacement Lowery Lane	101.5%		170,000	· ·	172,550	÷ \$	175,138	<u> </u>	177,765		180,432
3	Waterline Replacement Debswood	101.5%	· ·	76,000	· ·	77,140	\$	78,297		79,472		80,664
4	Utility Relocation for Hwy 5 Widening for box culvert replacement between Stoneybrook and Foxridge	101.5%	\$	250,000	\$	253,750	\$	257,556	\$	261,420	\$	265,341
5	Indian Springs 6" Main Replacement - \$500k	101.5%	\$	500,000	\$	507,500	\$	515,113	\$	522,839	\$	530,682
6	HWY 5 Widening Project 061355 split 50/50 with WW. Constr Phase Agreement identifies ESTIMATED Total cost at \$1,975,101.32 with \$1,134,498.20 borne by City. That is \$567,249.10 ea. with a contingency of \$132,750.90 each.	101.5%	Ş	700,000	\$	710,500	Ş	721,158	\$	731,975	Ş	742,954
7	Bryant Parkway Waterline	101.5%	\$	250,000	\$	253,750	\$	257,556	\$	261,420	\$	265,341
8	Replace old Hydrants without shutoff valves (\$3k ea *16 units)	101.5%	\$	48,000	\$	48,720	\$	49,451	\$	50,193	\$	50,945
	Sub-Total		\$	2,028,000	\$	4,957,795	\$	5,032,162	\$	5,107,644	\$	5,184,259
	Fixed Assets - Other Equipment 510-0900-5821											
1	Boring machine to replace failing mole/compressor bore tools for service lines	101.5%	\$	55,000	\$	55,825	\$	56,662	\$	57,512	\$	58,375
	Sub-Total		\$	55,000	\$	55,825	\$	56,662	\$	57,512	\$	58,375
	TOTAL		\$	2,129,518	\$	5,159,780	\$	5,237,177	\$	5,315,734	\$	5,395,470

#### City of Bryant Public Works - Wastewater Department 2017 Fixed Asset Budget Proposal October 24, 2017

	Fixed Assets - Vehicles 510-0950-5808	Inflation Factor		2018		2019		2020		2021		2022
1	Dodge 2500 4x4 diesel Pickup truck @ \$44,500 (includes upfitting) - Replace Vehicle	101.5%	\$	44,500	\$	45,168	\$	45,845	\$	46,533	\$	47,231
2	Dumptruck replacement @ \$65,000	101.5%	\$	65,000	\$	65,975	\$	66,965	\$	67,969	\$	68,989
	Sub-Total		\$	111,518	\$	113,162	\$	114,830	\$	116,523	\$	118,241
	Fixed Assets - Equipment 510-0950-5810											
1	WWTP Pressure Washer	101.5%	\$	5,000	\$	5,075	\$	5,151	\$	5,228	\$	5,307
2	Vermeer Vac Truck to replace 10 year old Vac Truck	101.5%	\$	195,000	\$	197,925	\$	200,894	\$	203,907	\$	206,966
3	Retro fit 10 year Ques CCTV Unit with new equipment	101.5%	\$	125,000	\$	126,875	\$	128,778	\$	130,710	\$	132,670
4	Replacement Pumps and Gensets	101.5%	\$	30,000	\$	30,450	\$	30,907	\$	31,370	\$	31,841
5	Kubota ZD 1510 mower for ROWs and Lift Stations	101.5%	\$	22,000	\$	22,330	\$	22,665	\$	23,005	\$	23,350
6	e monitoring equipment for gas detection in Chemical Room for Chlorine Injection	101.5%	\$	8,500	\$	8,628	\$	8,757	\$	8,888	\$	9,022
7	Diaphram Pump and Compressor	101.5%	\$	30,000	\$	30,450	\$	30,907	\$	31,370	\$	31,841
8	DeWatering Facility Ice Machine, Shelving, furniture	101.5%	\$	10,000	\$	10,150	\$	10,302	\$	10,457	\$	10,614
	Sub-Total		\$	425,500	\$	431,883	\$	438,361	\$	444,936	\$	451,610
	Fixed Assets - Infrastructure 510-0950-5816	404 50	ć	175 000	ć	477.005	ć	100.200	ć	102.004	<i>~</i>	105 700
1	Remove solids from sand filters, remove old storage	101.5%	-	175,000	\$	177,625	· ·	180,289	· ·	182,994	\$	185,739
2	Lift Station Rehab, install SCADA for 8 Lift Stations @ \$25k each, add backup power	101.5%		275,000	\$	279,125		283,312		287,562	\$	291,875
3	HWY 5 Widening Project 061355 split 50/50 with WW. Constr Phase Agreement identifies ESTIMATED Total cost at \$1,975,101.32 with \$1,134,498.20 borne by City. That is \$567,249.10 ea. with a contingency of \$132,750.90 each.	101.5%	\$	700,000	\$	710,500	\$	721,158	\$	731,975	\$	742,954
4	Capital improvements to abate SSO's - CAO	101.5%	\$	2,500,000	\$	2,537,500	\$	2,575,563	\$	2,614,196	\$	2,653,409
5	Blower Rebuilds in WWTP	101.5%	\$	45,000	\$	45,675	\$	46,360	\$	47,056	\$	47,761
6	5 Year Plan to Address CAO - SSES, Design and Construction	101.5%	\$	325,000	\$	329,875	\$	334,823	\$	339,845	\$	344,943
7	Remove and relocate screening at inlet structure to mitigate deteriat	101.5%	\$	75,000	\$	76,125	\$	77,267	\$	78,426	\$	79,602
	Sub-Total		\$	4,095,000	\$	4,156,425	\$	4,218,771	\$	4,282,053	\$	4,346,284
	Fixed Assets - Project 510-0950-5819						$\vdash$					
1	WWTP Dewatering Facility	101.5%	\$	1,000,000	\$	1,015,000	\$	1,030,225	\$	1,045,678	\$	1,061,364
	Sub-Total		\$	1,000,000	\$	1,015,000	\$	1,030,225	\$	1,045,678	\$	1,061,364
	TOTAL		\$	5,632,018	Ś	5,716,469	ć	5,802,187	\$	5,889,190	\$	5,977,499

100         100         468 Sommerster Rev - Residencial         \$224,000.00         \$373,230.00         \$100         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,130.00         \$107,142.00         \$107,130.00         \$107,142.00         \$107,100,00         \$112,452.00         \$107,100,00         \$112,452.00         \$107,100,00         \$112,452.00         \$107,100,00         \$112,450.00         \$107,100,00         \$112,450.00         \$107,100,00         \$112,450.00         \$107,100,00         \$112,450.00         \$107,100,00         \$112,450.00	Fund	Dept	Account	Account Description	Budget Line Description	2018 Budget Proposed	2017 Budget Adopted thu 10/5/17	2016 Final Actuals	2015 Final Actuals
100         140         488 Summaries Tex- Business         228.500.00         528.500.00         517.422.00         500         500           500         140         562 Xitr to Fund 515         528.800.00         517.422.00         517	500	140	4567	Stormwater Rev Fees		\$5,500.00	\$5,500.00	\$1,500.00	\$0.00
State         State <th< td=""><td>500</td><td>140</td><td>4568</td><td>Stormwater Rev - Residental</td><td></td><td>\$234,000.00</td><td>\$234,000.00</td><td>\$138,822.00</td><td>\$0.00</td></th<>	500	140	4568	Stormwater Rev - Residental		\$234,000.00	\$234,000.00	\$138,822.00	\$0.00
500         140         562         XHer to Fund S15         5288,000.00         4132,865,000         4132,865,000         400           500         900         4524         CAW Watershed         Payment Convenience Fees         \$27,000,00         \$24,000,00         \$27,636,00         \$22,888,000,00         \$24,000,00         \$27,636,00         \$22,888,000,00         \$24,000,00         \$27,636,00         \$22,888,000,00         \$24,000,00         \$27,636,00         \$22,888,000,00         \$24,000,00         \$27,636,00         \$22,888,000,00         \$24,000,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00         \$148,444,00,00         \$12,260,00         \$22,000,00         \$22,000,00         \$22,000,00         \$22,000,00         \$22,000,00         \$22,000,00         \$22,7,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,277,735,33         \$27,27,735,33         \$27,277,7	500	140	4569	Stormwater Rev - Business		\$28,500.00	\$28,500.00	\$17,130.00	\$0.00
500         500         4514         CAW Watershed         Payment Convenience Frees ability of outstanding ladarce due ability of o				Stormwater Revenues		\$268,000.00	\$268,000.00	\$157,452.00	\$0.00
Formation         Payment Conventions Paris         S27,000.00         \$24,000.00         \$27,836.00         \$22,800.00         \$22,800.00         \$22,200.00         \$119,964.00         \$113,956.00         \$31,356.00	500	140	5622	Xfer to Fund 515		\$268,000.00	\$268,000.00	\$132,865.00	\$0.00
Formation         Payment Conventions Paris         S27,000.00         \$24,000.00         \$27,836.00         \$22,800.00         \$22,800.00         \$22,200.00         \$119,964.00         \$113,956.00         \$31,356.00									
10% of utstanding balance due 3016 yf ut run rate down \$1k.mo         5185,000,00         \$140,000,00         \$154,481,09         \$148,434, \$22,250,00           500         900         4536 Penalities         \$72 per check         \$185,000,00         \$140,000,00         \$154,481,09         \$22,250, \$22,250,00         \$22,000,00         \$22,72,725,33         \$22,72,726,73,580,17         \$22,550,000         \$22,550,000         \$22,550,000 <td>500</td> <td>900</td> <td>4504</td> <td>CAW Watershed</td> <td>Payment Convenience Fees</td> <td>\$47,000.00</td> <td>\$47,000.00</td> <td>\$46,004.48</td> <td>\$45,171.08</td>	500	900	4504	CAW Watershed	Payment Convenience Fees	\$47,000.00	\$47,000.00	\$46,004.48	\$45,171.08
after the 25th of each month,           500         900         4536 Penalties         \$185,000.00         \$140,000.00         \$154,481.09         \$144,434,           500         900         4537 Insufficient Check Fee         \$25 per check         \$1,650.00         \$3,000.00         \$32,200.00         \$22,200.00         \$32,200.00         \$32,200.00         \$31,956,773,53.30         \$22,200.00         \$31,956,773,53.33         \$27,272           500         900         4540 Sales - CAW System Devet         Federal State Dinking Water Art 50.30         \$28,000.00         \$22,000.00         \$51,957,35.33         \$27,272           500         900         4542 Sales - FSDWA         Federal State Dinking Water Art 50.30         \$28,000.00         \$58,201.88         \$83,195.           500         900         4544 Water Misc Income         \$22,000.00         \$24,000.00         \$25,200.00         \$22,520.00         <	500	900	4532	One Time Charge		\$27,000.00	\$24,000.00	\$27,636.00	\$22,888.00
500         900         4537 Insufficient Check Fee Based on Metry acts SUP = S0 4:6 0 7478 Subs, 1" = 50 68 0 222 Subs, etc.         51,650.00         53,000.00         \$3,200.00         \$3,200.00         \$2,250.           500         900         4540 Sales - CAW System Devel Patto State, etc.         \$22,000.00         \$22,000.00         \$22,000.00         \$22,000.00         \$22,000.00         \$27,735.33         \$27,227. Sale Set Scharge, road bores, spinkler meters install, resi meter install, adjustments         \$22,000.00         \$24,000.00         \$25,200.00         \$27,735.33         \$27,227. Sale Set Scharge, road bores, 5pinkler meters install, resi meter install, adjustments         \$22,000.00         \$24,000.00         \$25,500.00         \$22,5					after the 25th of each month,				
Cons         Cons <thcons< th="">         Cons         Cons         <thc< td=""><td>500</td><td>900</td><td>4536</td><td>Penalties</td><td></td><td>\$185,000.00</td><td>\$140,000.00</td><td>\$154,481.09</td><td>\$148,434.40</td></thc<></thcons<>	500	900	4536	Penalties		\$185,000.00	\$140,000.00	\$154,481.09	\$148,434.40
Sold & Gr / 278 Subs, IT = 50.8 (model)         S22,000.00         S22,000.00         S19,954.00         S13,155.           500         900         4540 Sales - CAW System Devel         Forderal State Drinking Water Act 50.30         S22,000.00         S25,000.00         S25,000.00         S25,000.00         S25,000.00         S25,000.00         S25,000.00         S22,000.00         S22,000.00<	500	900	4537	Insufficient Check Fee	\$25 per check	\$1,650.00	\$3,000.00	\$3,200.00	\$2,250.00
500         900         4542 Sales - FSDWA         Federal State Drinking Water Act \$0.30         S28,000.00         \$22,735.33         \$27,735.33         \$27,237.35           500         900         4544 Water Misc Income         \$28,000.00         \$28,000.00         \$28,000.00         \$28,000.00         \$27,735.33         \$27,237.35           500         900         4544 Water Misc Income         \$28,000.00         \$84,000.00         \$58,201.88         \$83,159.           500         900         4548 Sales - Pump Maintenance         \$23,000.00         \$27,617.09.00         \$25,650.00         \$25,650.00         \$25,670.00         \$25,717.10         \$25,670.00         \$25,771.10         \$2,671.09.00         \$2,673.060.10         \$2					\$0.45 @ 7478 Subs, 1" = \$0.68				
500         900         4542         Sales - FSDWA         Act 50:30         S28,000.00         \$22,735:33         \$22,7297           500         900         4544         Water Misc Income         \$22,000.00         \$84,000.00         \$85,201.88         \$83,159.           500         900         4548         Sales - Pump Maintenance         \$22,000.00         \$1,000.00         \$7,338.00         \$1,155.           500         900         4548         Sales - Vetter         See Rate Analysis         \$22,761,709.00         \$2,761,709.00         \$2,761,709.00         \$2,761,709.00         \$2,761,709.00         \$2,761,709.00         \$2,771,709.00         \$2,700.00         \$2,700.00         \$2,771,709.00         \$2,700.00         \$2,700.00         \$2,700.00         \$2,700.00         \$2,700.00	500	900	4540	Sales - CAW System Devel		\$22,000.00	\$22,000.00	\$19,954.00	\$13,155.50
500         900         4548         Sales - Pump Maintenance         \$23,000.00         \$1,000.00         \$7,338.00         \$1,185.           500         900         4555         Sales - Water         Sae Rate Analysis         \$2,761,709.00         \$2,573,060.17         \$2,594,642.           500         900         4556         Sales - Water         Connection Fee         \$2,90,000         \$2,000.00         \$2,673,060.17         \$2,544,642.           500         900         4565         Sales - Water Connection Fee         \$2,90,000         \$2,500.00         \$2,52,000.00         \$2,52,000.00         \$2,52,000.00         \$2,52,000.00         \$2,52,000.00         \$2,52,000.00         \$2,52,000.00         \$2,653,867.35         \$2,655,500         \$2,653,867.35         \$2,655,500         \$2,653,867.35         \$2,655,867.35         \$2,653,867.35         \$2,653,867.35         \$2,653,867.35         \$2,653,867.35         \$2,650,000         \$2,500,00         \$2,653,867.35         \$2,653,867.35         \$2,653,867.35         \$2,000.00         \$4,682.418.00         \$5,624,855.500         \$3,461,644.52         \$3,307.077.500.00         \$2,000.00         \$2,000.00         \$2,000.00         \$2,000.00         \$2,000.00         \$2,000.00         \$2,000.00         \$2,000.00         \$3,461,664.52         \$3,307.077.500.00         \$2,000.00	500	900	4542	Sales - FSDWA	Act \$0.30 Past Due \$25 charge, road bores, sprinkler meters install,	\$28,000.00	\$28,000.00	\$27,735.33	\$27,297.08
500         900         4548         Sales - Pump Maintenance         \$23,000.00         \$1,000.00         \$2,5338.00         \$25,230.           500         900         4555         Sales - Water         See Rate Analysis         \$2,761,709.00         \$2,673,060.17         \$2,594,642.           500         900         4556         Sales - Water Connection Fee         \$2,80,000.00         \$2,500.00         \$2,573,060.17         \$2,594,642.           500         900         4565         Sales - Water Connection Fee         \$2,500.00         \$2,550,00.00         \$2,524,631.32         \$2,47,290.           500         900         4562         Sales Tax Revenue         \$2,500.00         \$2,500.00         \$2,653,861.32         \$2,653,861.33         \$2,000.00         \$2,000.00         \$2,000.00         \$2,000.00         \$2,000.00	500	900	4544	Water Misc Income		\$92,000,00	\$84,000,00	\$85 201 88	\$83 159 21
500         900         4550         Sales - Service Charges         \$28,000.00         \$25,000.00         \$25,950.00         \$22,596.00         \$22,596.00         \$22,596.00         \$22,596.00         \$22,596.00         \$22,596.00         \$22,596.00         \$22,596.00         \$22,571.70         \$00         \$456         Sales - Water Connections         Connection Fee         \$29,000.00         \$22,500.00         \$22,570.00         \$20,570.00         \$20,570.00         \$20,570.00         \$20,570.00         \$20,570.00         \$20,570.00         \$20,570.00         \$20,570.00         \$20,570									
500         900         4554         Sales - Water         See Rate Analysis         \$2,761,709.00         \$2,673,060.17         \$2,594,642.           500         900         4556         Sales - Water         Connection Fee         \$29,000.00         \$30,000.00         \$40,030.00         \$27,711.           500         900         4565         Sales Tax Revenue         \$255,000.00         \$2255,000.00         \$22,653.65         \$22,712.00           500         900         4566         Woodland Hills Watershed         \$2,500.00         \$22,653.65         \$22,653.55           500         900         4630         Xfer to Water Impact         \$60,000.00         \$80,000.00         \$84,18.00         \$62,839.00           500         900         4630         Xfer to Subdivision Impact Wr         \$2,000.00         \$2,000.00         \$643.66         \$51,050.00           500         900         4500         Kasets         \$50.00         \$2,000.00         \$54,61.664.52         \$3,307.077.00           500         900         5620         Xfer to Subdivision Impact Wr         \$2,000.00         \$643.68         \$55,76.40           500         900         5620         Xfer to Subdivision Impact Wr         \$2,000.00         \$64.68         \$55,87.40									
Sol         Sol <td></td> <td></td> <td></td> <td>-</td> <td>See Rate Analysis</td> <td></td> <td></td> <td></td> <td></td>				-	See Rate Analysis				
303         4503         304         4504         30404         450404         454004         454004         454004         454004         5254         527					-				
500         900         4562 Swimming Pool Fill         \$0.00 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
500         900         4566         Woodland Hills Watershed         \$2,500.00         \$2,653.65         \$2,655.50           500         900         4629         Xfer to Water Impact         \$60,000.00         \$60,000.00         \$86,148.00         \$62,888.           500         900         4632         Xfer to Salem Royalty         \$1,000.00         \$1,000.00         \$643.50         \$919.           500         900         4632         Xfer to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$6,997.00         \$1,050.           500         900         5405         \$0.00         \$0.									
500         900         4629         Xfer to Water Impact         \$60,00.00         \$60,00.00         \$86,148.00         \$62,888.           500         900         4630         Xfer Salem Royalty         \$1,000.00         \$1,000.00         \$6,997.00         \$1,050.           500         900         4630         Xfer Salem Royalty         \$2,000.00         \$2,000.00         \$6,997.00         \$1,050.           500         900         4900         Sale of Fixed Assets         \$3,000         \$3,000.00         \$5,000.00         \$5,416.64.52         \$3,307.077.           500         900         5475         Credit Card Fees         \$60,000.00         \$70,000.00         \$644.31         \$133.           500         900         5624         Xfer to Water         Moving Revenues into the Operating Expense Fund 510         \$7,200,000.00         \$42,200,000.00         \$250,000.00         \$4,612,956           500         900         5632         Xfer to Water Impact         \$60,000.00         \$1,000.00         \$83,148.00         \$59,738.           500         900         5632         Xfer to Subdivision Impact Wtr         \$2,000.00         \$4,000,000         \$4,01,60,515.00         \$3,951,255.           500         900         5632         Xfer to Subdivision				-					
500         900         4630         Xier Salem Royalty         \$1,000.00         \$1,000.00         \$1,000.00         \$6,97.00         \$1,050.           500         900         4632         Xier to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$6,97.00         \$1,050.           500         900         4300         Sale of Fixed Assets         \$0.00         \$0.00         \$0.00         \$0.00           701         Water Billing Revenues         \$3,564,859.00         \$3,461,664.52         \$3,307,077.           500         900         5620         Mixel Gard Fees         \$60,000.00         \$70,000.00         \$6443.41         \$133.513.513.510.00.00         \$5448.68         \$58,400.00.510.00.00         \$644.31         \$133.513.510.00.00         \$6461.82         \$53.307,077.513.510.510.513.513.513.513.513.550.500         \$900         5624         Xfer to Water Impact         Moving Revenues into the Operating Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$4,612,956.500.500.550.500         \$4,612,956.500.550.500.550.500.550.500         \$60,97.00         \$1,000.00         \$60,000.00         \$6,697.00         \$1,050.550.500.550.500.550.500.550.500.511.550.550									
500         900         4632         Xfer to Subdivision Impact Wtr         \$2,000.00							. ,		
500         900         4900         Sale of Fixed Assets         \$0.00									
Total Water Billing Revenues         \$3,564,859.00         \$3,461,664.52         \$3,307,077.           500         900         5475         Credit Card Fees         \$60,000.00         \$70,000.00         \$65,486.68         \$58,640.           500         900         5600         Miscellaneous Expense         \$1,000.00         \$1,000.00         \$644.31         \$133.           500         900         5624         Xfer to Water         Moving Revenues into the Operating Expense Fund 510         \$7,200,000.00         \$42,200,000.00         \$250,000.00         \$4,612,956           500         900         5629         Xfer to Water Impact         \$60,000.00         \$60,000.00         \$83,148.00         \$59,738.           500         900         5632         Xfer to Salem Royalty         \$1,000.00         \$1,000.00         \$646.00         \$959.           500         900         5632         Xfer to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$60,097.00         \$1,050.           500         900         5722         Bond Principal Pmt         \$0.00         \$0.00         \$0.00         \$0.00         \$0.00         \$0.00         \$0.00         \$0.00         \$12,400.         \$406,021.99         \$4,733,477.         \$500         \$55         \$458				•					
500         900         5475         Credit Card Fees         \$60,000.00         \$70,000.00         \$66,486,68         \$58,640.           500         900         5600 Miscellaneous Expense         \$1,000.00         \$1,000.00         \$644.31         \$133.           500         900         5624 Xfer to Water         Moving Revenues into the Operating Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$250,000.00         \$4,612,956           500         900         5629         Xfer to Water Impact         \$60,000.00         \$60,000.00         \$83,148.00         \$59,738.           500         900         5630         Xfer to Salem Royalty         \$1,000.00         \$1,000.00         \$646.00         \$959.           500         900         5632         Xfer to Subdivision Impact Wr         \$2,000.00         \$2,000.00         \$6,097.00         \$1,050.           500         900         5722         Bond Principal Pmt         \$0.00 </td <td>500</td> <td>900</td> <td>4900</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0.00</td>	500	900	4900						\$0.00
500         900         5600 Miscellaneous Expense         \$1,000.00         \$1,000.00         \$644.31         \$133.           500         900         5624 Xfer to Water         Moving Revenues into the Operating Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$250,000.00         \$4,612,956           500         900         5629 Xfer to Water Impact         \$60,000.00         \$60,000.00         \$83,148.00         \$59,738.           500         900         5630 Xfer to Salem Royalty         \$1,000.00         \$1,000.00         \$646.00         \$959.           500         900         5632 Xfer to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$6,097.00         \$1,050.           500         900         5722 Bond Principal Pmt         \$0.00         \$0.00         \$4,033,477.           500         950         4552 Sales - Wastewater         See Rate Analysis         \$4,025,000.00         \$4,175,126.00         \$4,076,751.50         \$3,951,255.           500         950         4558 Sales - WW Connections         See Rate Analysis         \$16,500.00         \$13,204.00         \$22,850.00         \$12,400.           500         950         4653 Xfer to Subdivision Impact WW         \$2,000.00         \$4,000.00         \$4,000.00         \$4,000.00         \$									
500         900         5624         Xfer to Water         Moving Revenues into the Operating Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$250,000.00         \$4,612,956           500         900         5629         Xfer to Water Impact         \$60,000.00         \$60,000.00         \$83,148.00         \$59,738.           500         900         5630         Xfer to Salem Royalty         \$1,000.00         \$1,000.00         \$646.00         \$959.           500         900         5632         Xfer to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$6,097.00         \$1,050.           500         900         5722         Bond Principal Pmt         \$0.00 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
Operating Expense Fund 510           500         900         5629         Xfer to Water Impact         \$60,000.00         \$60,000.00         \$83,148.00         \$59,738.           500         900         5630         Xfer to Salem Royalty         \$1,000.00         \$1,000.00         \$646.00         \$959.           500         900         5632         Xfer to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$6,097.00         \$1,050.           500         900         5722         Bond Principal Pmt         \$0.00<				· ·	Moving Povonuos into the				\$133.34
500         900         5630         Xfer to Salem Royalty         \$1,000.00         \$1,000.00         \$646.00         \$959.           500         900         5632         Xfer to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$6,097.00         \$1,050.           500         900         5722         Bond Principal Pmt         \$0.00	500	900	5024		•	φ7,200,000.00	\$4,200,000.00	φ230,000.00	φ4,012,930.24
500         900         5632         Xfer to Subdivision Impact Wtr         \$2,000.00         \$2,000.00         \$6,097.00         \$1,050.           500         900         5722         Bond Principal Pmt         \$0.00 </td <td>500</td> <td>900</td> <td>5629</td> <td>Xfer to Water Impact</td> <td></td> <td>\$60,000.00</td> <td>\$60,000.00</td> <td>\$83,148.00</td> <td>\$59,738.00</td>	500	900	5629	Xfer to Water Impact		\$60,000.00	\$60,000.00	\$83,148.00	\$59,738.00
500         900         5722         Bond Principal Pmt         \$0.00	500	900	5630	Xfer to Salem Royalty		\$1,000.00	\$1,000.00	\$646.00	\$959.05
Total Water Expenses in the Revenue Fund         \$7,324,000.00         \$4,334,000.00         \$406,021.99         \$4,733,477.           500         950         4552         Sales - Wastewater         See Rate Analysis         \$4,025,000.00         \$4,175,126.00         \$4,076,751.50         \$3,951,255.           500         950         4558         Sales - WW Connections         See Rate Analysis         \$16,500.00         \$13,204.00         \$22,850.00         \$12,400.           500         950         4600         Miscellaneous Revenue         \$100.00         \$500.00         \$12,336.00         \$395.           500         950         4631         Xfer Wastewater Impact         \$40,000.00         \$40,000.00         \$74,800.00         \$46,750.           500         950         4632         Xfer to Subdivision Impact WW         \$2,000.00         \$2,000.00         \$6,997.00         \$1,050.           500         950         4632         Xfer to Subdivision Impact WW         \$2,000.00         \$4,230,830.00         \$4,193,734.50         \$4,011,851.           500         950         5624         Xfer to Water         Moving Revenues into the Opearting Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$4,647,447           500         950         5631         Xfer	500	900	5632	Xfer to Subdivision Impact Wtr		\$2,000.00	\$2,000.00	\$6,097.00	\$1,050.00
500         950         4552         Sales - Wastewater         See Rate Analysis         \$4,025,000.00         \$4,175,126.00         \$4,076,751.50         \$3,951,255.           500         950         4558         Sales - WW Connections         See Rate Analysis         \$16,500.00         \$13,204.00         \$22,850.00         \$12,400.           500         950         4600         Miscellaneous Revenue         \$100.00         \$500.00         \$12,336.00         \$395.           500         950         4631         Xfer Wastewater Impact         \$40,000.00         \$40,000.00         \$74,800.00         \$46,750.           500         950         4632         Xfer to Subdivision Impact WW         \$2,000.00         \$2,000.00         \$6,997.00         \$1,050.           500         950         4632         Xfer to Subdivision Impact WW         \$2,000.00         \$4,230,830.00         \$4,193,734.50         \$4,011,851.           500         950         5624         Xfer to Water         Moving Revenues into the Opearting Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$4,647,447           500         950         5631         Xfer to Wastewater Impact         \$40,000.00         \$40,000.00         \$72,800.00         \$4,647,447	500	900	5722	Bond Principal Pmt		\$0.00	\$0.00	\$0.00	\$0.00
500       950       4558 Sales - WW Connections       See Rate Analysis       \$16,500.00       \$13,204.00       \$22,850.00       \$12,400.         500       950       4600 Miscellaneous Revenue       \$100.00       \$500.00       \$12,336.00       \$395.         500       950       4631 Xfer Wastewater Impact       \$40,000.00       \$40,000.00       \$74,800.00       \$46,750.         500       950       4632 Xfer to Subdivision Impact WW       \$2,000.00       \$2,000.00       \$6,997.00       \$1,050.         500       950       4632 Xfer to Subdivision Impact WW       \$4,083,600.00       \$4,230,830.00       \$4,193,734.50       \$4,011,851.         500       950       5624 Xfer to Water       Moving Revenues into the Opearting Expense Fund 510       \$7,200,000.00       \$40,000.00       \$250,000.00       \$4,647,447         500       950       5631 Xfer to Wastewater Impact       \$40,000.00       \$40,000.00       \$250,000.00       \$4,647,447				Total Water Expenses in the Re-	venue Fund	\$7,324,000.00	\$4,334,000.00	\$406,021.99	\$4,733,477.59
500       950       4558 Sales - WW Connections       See Rate Analysis       \$16,500.00       \$13,204.00       \$22,850.00       \$12,400.         500       950       4600 Miscellaneous Revenue       \$100.00       \$500.00       \$12,336.00       \$395.         500       950       4631 Xfer Wastewater Impact       \$40,000.00       \$40,000.00       \$74,800.00       \$46,750.         500       950       4632 Xfer to Subdivision Impact WW       \$2,000.00       \$2,000.00       \$6,997.00       \$1,050.         500       950       4632 Xfer to Subdivision Impact WW       \$4,083,600.00       \$4,230,830.00       \$4,193,734.50       \$4,011,851.         500       950       5624 Xfer to Water       Moving Revenues into the Opearting Expense Fund 510       \$7,200,000.00       \$40,000.00       \$250,000.00       \$4,647,447         500       950       5631 Xfer to Wastewater Impact       \$40,000.00       \$40,000.00       \$250,000.00       \$4,647,447	500	950	4552	Sales - Wastewater	See Rate Analysis	\$4,025,000.00	\$4,175,126.00	\$4,076,751.50	\$3,951,255.63
500       950       4600 Miscellaneous Revenue       \$100.00       \$500.00       \$12,336.00       \$395.         500       950       4631 Xfer Wastewater Impact       \$40,000.00       \$40,000.00       \$74,800.00       \$46,750.         500       950       4632 Xfer to Subdivision Impact WW       \$2,000.00       \$2,000.00       \$6,997.00       \$1,050.         500       950       4632 Xfer to Subdivision Impact WW       \$4,083,600.00       \$4,230,830.00       \$4,193,734.50       \$4,011,851.         500       950       5624 Xfer to Water       Moving Revenues into the Opearting Expense Fund 510       \$7,200,000.00       \$40,000.00       \$250,000.00       \$4,647,447         500       950       5631 Xfer to Wastewater Impact       \$40,000.00       \$40,000.00       \$72,800.00       \$45,250.	500	950	4558	Sales - WW Connections	See Rate Analysis	\$16,500.00	\$13,204.00	\$22,850.00	\$12,400.00
500         950         4631 Xfer Wastewater Impact         \$40,000.00         \$40,000.00         \$74,800.00         \$46,750.           500         950         4632 Xfer to Subdivision Impact WW         \$2,000.00         \$2,000.00         \$6,997.00         \$1,050.           500         950         4632 Xfer to Subdivision Impact WW         \$4,083,600.00         \$4,230,830.00         \$4,193,734.50         \$4,011,851.           500         950         5624 Xfer to Water         Moving Revenues into the Opearting Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$250,000.00         \$4,647,447           500         950         5631 Xfer to Wastewater Impact         \$40,000.00         \$40,000.00         \$72,800.00         \$45,250.									\$395.89
500         950         4632         Xfer to Subdivision Impact WW         \$2,000.00         \$2,000.00         \$6,997.00         \$1,050.           Total Wastewater Billing Revenues         \$4,083,600.00         \$4,230,830.00         \$4,193,734.50         \$4,011,851.           500         950         5624         Xfer to Water         Moving Revenues into the Opearting Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$250,000.00         \$4,647,447           500         950         5631         Xfer to Wastewater Impact         \$40,000.00         \$40,000.00         \$72,800.00         \$45,250.00									\$46,750.00
Total Wastewater Billing Revenues         \$4,083,600.00         \$4,230,830.00         \$4,193,734.50         \$4,011,851.           500         950         5624 Xfer to Water         Moving Revenues into the Opearting Expense Fund 510         \$7,200,000.00         \$4,200,000.00         \$250,000.00         \$4,647,447           500         950         5631 Xfer to Wastewater Impact         \$40,000.00         \$40,000.00         \$72,800.00         \$45,250.00	500	950				\$2,000.00		\$6,997.00	\$1,050.00
Opearting Expense Fund 510           500         950         5631 Xfer to Wastewater Impact         \$40,000.00         \$40,000.00         \$72,800.00         \$45,250.					Jes				\$4,011,851.52
	500	950	5624	Xfer to Water		\$7,200,000.00	\$4,200,000.00	\$250,000.00	\$4,647,447.12
	500	950	5631	Xfer to Wastewater Impact		\$40.000.00	\$40.000.00	\$72.800.00	\$45,250.00
500 950 5632 Xfer to Subdivision Impact WW \$2,000.00 \$2,000.00 \$6,097.00 \$1,050.	500	950				\$2,000.00	\$2,000.00	\$6,097.00	\$1,050.00

#### Payments on new 2017 refinanced 2008A&B Water and WW Bonds Prin and Int

500	950	5722 Bond Principal Pmt		\$518,500.00	\$720,000.00	\$708,691.13	\$718,415.85
000	000	Total Wastewater Expense	s in the Revenue Fund	\$7,760,500.00	\$4,962,000.00	\$1,037,588.13	\$5,412,162.97
			-				
510	900	4600 Miscellaneous Revenue		\$0.00	\$0.00	\$7,573.68	\$5,304.95
510	900	4625 Xfer from Water	See above Receiving Revenues from Utilities Revenue Fund 0500	\$7,200,000.00	\$4,200,000.00	\$250,000.00	\$4,612,956.24
		Total Water Personnel Exp	enses	\$686,797.81	\$727,571.87	\$592,724.08	\$577,325.61
		Total Water Building and G	rounds Expense	\$102,870.00	\$98,000.00	\$78,876.58	\$87,977.00
		Total Water Vehicle Expen	se	\$52,500.00	\$40,350.00	\$40,404.58	\$38,358.32
		Total Water Suppy Expens	e	\$1,392,000.00	\$1,369,350.00	\$1,221,418.23	\$1,138,869.43
		Total Water Operating Exp	ense	\$321,000.00	\$322,300.00	\$328,559.26	\$350,878.46
		Total Water Professional S	ervice Expense	\$65,250.00	\$78,750.00	\$29,107.97	\$72,746.85
		Total Water Miscellaneous	Expense	\$93,565.00	\$81,925.00	\$87,515.47	\$41,894.90
			Transfers from Water for Depreciation Fund made by Customer Service Manager 6K				
510	900	5626 Xfer Depreciation Fd - Wate	Monthly er \$22.5K a month paid to ADFA	\$67,000.00	\$80,000.00	\$107,130.19	\$85,866.42
510	900	5722 Bond Principal Pmt	Dodge Ram 2500 replacement VIN 1GC1KVCGXBF115077 - Moving some of the fleet to diesel for emergency response	\$270,000.00	\$303,000.00	\$0.00	\$0.37
510	900	5808 Fixed Assets - Vehicles	Hwy 5 Widening \$700k, Indian Springs Repl \$500k, Bryant Parkway Waterline \$250k, Hwy 5 Widening @ Foxridge \$250k, Waterline Repl @ Sunset Lane/Lowery Ln/Debswood \$280k	\$44,500.00	\$98,671.00	\$0.00	\$0.00
510	900	5816 Fixed Assets - Infrastructur	e	\$2,028,000.00	\$1,543,829.00	\$0.00	\$0.07
510	900	5819 AMI Meter Reading Expense	se	\$0.00	\$0.00	\$0.00	\$0.00
			Boring Machine to replace Mole/Compressor bore tools for service lines				
510	900	5821 Other Equipment		\$55,000.00	\$130,000.00	\$0.00	\$0.00
510	900	5822 COE Degray Project		\$95,000.00	\$95,000.00	\$0.00	\$22,141.87
510	900	5823 COE Degray O&M		\$30,000.00	\$30,000.00	\$2,499.06	\$1,854.99
510	900	5824 Depreciation Expense		\$0.00	\$0.00	\$623,816.00	\$592,713.00
510	900	5828 Projects		\$0.00	\$0.00	\$0.00	\$0.00
510	900	5850 Interest Expense	\$15K a month to ADFA	\$180,000.00	\$175,000.00	\$270,105.38	\$294,797.27
		Total Water Expenses in th	e Operational Fund	\$5,483,482.81	\$5,173,746.87	\$3,382,156.80	\$3,305,424.56
510	950	4600 Miscellaneous Revenue		\$0.00	\$0.00	\$4,873.00	\$5,564.71
510	950	4625 Xfer from Sewer Sales	See above Receiving Revenue from Utility Fund 0500	\$7,200,000.00	\$4,200,000.00	\$250,000.00	\$4,647,546.12
010	000			\$7,200,000.00	ψ1,200,000.00	\$200,000.00	\$1,017,010.12
		Total Wastewater Personne	•	\$1,170,789.37	\$979,840.32	\$845,192.64	\$847,961.62
		Total Wastewater Building		\$445,808.00	\$329,900.00	\$315,593.19	\$282,989.98
		Total Wastewater Vehicle B		\$79,450.00	\$88,150.00	\$83,468.75	\$57,476.99
		Total Wastewater Suppy E		\$433,450.00	\$361,450.00	\$305,364.21	\$273,063.31
		Total Wastewater Operatio		\$383,500.00	\$360,800.00	\$66,708.17	\$57,645.19
		Total Professional Services		\$76,500.00	\$56,750.00	\$30,808.67	\$46,769.22
		Total Wastewater Miscellar	neous Expense	\$112,230.00	\$99,970.00	\$88,082.08	\$48,712.64

510	950	5626	Xfer to Other	Transfers to Depreciation Fund made by Customer Service Manager 10K Monthly \$30K paid monthly to ADFA	\$90,000.00	\$110,000.00	\$108,370.65	\$117,178.88
510	950	5722	Bond Principal Pmt	2500 Dodge Ram replacement diesel for VIN 1GCSKREA5AZ230177, Replace VIN 1GDE4C1216F404325 Dump Truck \$65k	\$360,000.00	\$375,000.00	\$0.00	\$0.14
510	950	5808	Fixed Assets - Vehicles	WWTP Pressure Washer \$5k, Vac Truck Repl \$195k, CCTV Unit Retro Fit \$125k, Rpl Pumps \$30k, Kubota Mower \$22k, eMonitoring Equip for Chlorine Chamber \$8.5k, Diaphram Pump \$30k, DeWater Facility Equipment \$10k	\$109,500.00	\$152,239.13	\$0.00	\$0.00
510	950	5810	Fixed Assets - Equipment	Decommissioning of old sand filters \$175k, Hwy 5 Widening \$700k, Lift Station Rehab \$275k, Capital Imprtovements CAO \$772k, Blower Rebuilds \$45k, 5 Yr Plan SSES \$325k, Relocate Screening Structure \$75k	\$425,500.00	\$329,760.87	\$0.00	\$0.46
510	950	5816	Fixed Assets - Infrastructure	Max Foote and Crist Engineers	\$2,367,280.00	\$1,902,000.00	\$0.00	\$0.22
510	950	5819	Project - Dewatering Facility		\$1,000,000.00	\$2,573,000.00	\$0.00	\$0.18
510	950	5824	Depreciation Expense		\$0.00	\$0.00	\$827,632.00	\$798,578.00
510	950	5850	Interest Expense	\$18K a month to ADFA	\$219,000.00	\$175,000.00	\$210,278.58	\$186,282.77
			Total Wastewater Expenses in t	he Operation Fund	\$7,273,007.37	\$7,893,860.32	\$2,053,866.94	\$1,918,081.60
			Total Water.Wastewater Revenu	ues with Transfers Removed	\$7,648,459.00	\$7,717,039.00	\$7,655,399.02	\$7,318,929.19
			Total Water.Wastewater Exper	ses with Transfers Removed	\$13,440,990.18	\$13,963,607.19	\$6,379,633.86	\$6,108,644.36

## All Other Non Major Public Works Funds

				Budget Line Description		2017 Budget				
Fund	Dept	Account	Account Description		2018 Budget Proposed	Adopted thu 10/5/17	Two Year Budget	Three Year Budget	2016 Final Actuals 2	2015 Final Actuals
515	140	4600 M	liscellaneous Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$2.00	\$0.00
615	950	4610 C	WRLF Loan		\$0.00	\$0.00	\$1,435,585.78	\$1,518,724.00	\$11.15	\$1.28
515	140	4625 X	fer from Water Revenue Fund	Move approx \$22K each month	\$264,000.00	\$140,000.00	\$140,000.00	\$0.00	\$135,315.00	\$0.00
520	900	4625 X	fer from Water		\$0.00	\$0.00	\$80,000.00	\$90,000.00	\$0.00	\$0.00
				Transfers from Water for Depreciation Fund						
525	950	4625 X	fer from Water	made by Customer Service Manager	\$157,000.00	\$125,000.00	\$113,500.00	\$109,000.00	\$215,500.84	\$203,045.30
530	900	4625 X	fer from Water		\$2,000.00	\$2,000.00	\$1,900.00	\$0.00	\$6,097.00	\$1,050.00
535	950	4625 X	fer from Water		\$2,000.00	\$2,000.00	\$1,900.00	\$0.00	\$6,097.00	\$1,050.00
550	900	4625 X	fer from Water		\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$83,148.00	\$59,738.00
555	950	4625 X	fer from Water		\$40,000.00	\$40,000.00	\$44,000.00	\$44,000.00	\$72,800.00	\$91,000.00
560	900	4625 X	fer from Water		\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$646.00	\$959.05
600	900	4625 X	fer from Water		\$518,500.00	\$720,000.00	\$720,000.00	\$720,000.00	\$770,114.80	\$783,753.32
515	140	4627 X	fer from Other		\$0.00	\$0.00	\$0.00	\$0.00	\$65.00	\$0.00
515	140	4850 In	nterest Rev		\$60.00	\$0.00	\$0.00	\$0.00	\$14.40	\$0.00
525	950	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$250.00	\$461.26	\$322.00
530	900	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$3.04	\$0.48
535	950	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$1.68	\$0.21
550	900	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$15.00	\$102.94	\$30.73
555	950	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$20.00	\$106.18	\$39.59
560	900	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$20.00	\$21.77	\$22.03
600	900	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$100.00	\$150.16	\$149.90
601	900	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$1,600.00	\$1,062.97	\$1,902.68
605	900	4850 In	nterest Revenue		\$0.00	\$0.00	\$0.00	\$2,000.00	\$1,362.73	\$2,432.76
601	900	4855 G	ain on Investment		\$0.00	\$0.00	\$0.00	\$2,000.00	\$315.92	\$895.10
605	900	4855 G	ain on Investment		\$0.00	\$0.00	\$0.00	\$2,500.00	\$405.13	\$1,133.38
560	900	5602 R	loyalty Payment		\$1,000.00	\$1,000.00	\$1,040.00	\$1,250.00	\$1,039.40	\$1,202.80
601	900	5626 X	fer to Other		\$2,000.00	\$2,000.00	\$1,062.97	\$2,000.00	\$1,062.97	\$1,902.68
605	900	5626 X	fer to Other		\$2,000.00	\$2,000.00	\$1,362.73	\$2,500.00	\$1,362.73	\$2,432.76
				on new refinanced 2017 - 2008 A&B Bonds						
600	900	5722 B	ond Principal Pmt		\$720,000.00	\$720,000.00	\$718,335.00	\$715,000.00	\$0.00	\$0.00
600	900	5724 B	ond Fee	Mini Excavator \$25k, 14ET - 20BK Big Tex	\$0.00	\$0.00	\$3,867.50	\$5,000.00	\$3,867.50	\$4,052.00
515	140	5808 Fi	ixed Assets - Vehicles	Trailer \$4k SW Mitigation-Stillman \$1.2M, Cambridge \$500k, Dogwood Place \$300k, Stoneybrook \$250k, Misc \$50k	\$29,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
515	140	5816 F	ixed Assets - Infrastructure	42000, mbc 4000	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
615	950	5835 F.	A - ANRC - 12" Force Main		\$0.00	\$0.00	\$1,435,596.93	\$2,343,540.00	\$0.00	\$0.00
600	900	5850 In	terest Expense		\$325,000.00	\$325,000.00	\$0.00	\$0.00	\$293,335.00	\$309,135.00
601	900	5855 L	oss on Investment		\$0.00	\$0.00	\$775.96	\$2,500.00	\$775.96	\$0.00
605	900	5855 L	oss on Investment		\$0.00	\$0.00	\$993.42	\$3,200.00	\$993.42	\$0.00

# **Glossary:**

ACIC stands for 'Arkansas Crime Information Center' and is used by the Police Department.

Act 474 Sur Charge is paid by the Code Department to the State.

ADFA stands for the Arkansas Department of Finance and Administration.

ANRC - Arkansas Natural Resource Commission

APERS stands for the Arkansas Public Employees Retirement System.

AWWA stands for the American Water Works Association.

B&G stands for Building and Grounds.

BAC stands for Blood Alchol Content.

CAPPD stans for Central Arkansas Planning Development District. This District works with the City of Bryant to acquire grants.

CAW stands for Central Arkansas Water Authority. The City of Bryant currently receives their Water via a Contract with CAW.

COE stands for the Corp of Engineers. The City of Bryant has a contract with the COE for future water access from Lake DeGray.

A Dewatering Facility is a Wastewater Treatment Plant option. The City of Bryant has decided to implement this option and hopes to go online with the Facility in 2018.

The Federal Drinking Water Loan Program is operated by the Arkansas Natural Resources Commission.

FICA is a payroll cost and stands for the Federal Insurance Contributions Act.

GFOA stands for the Govermental Finance Officers Association.

GIS stands for the geographic information system and is a system designed to capture, store, manipulate, analyze, manage, and present all types of spatial or geographical data.

I&I stands for Inflow and Infiltration.

MSI/Virtual Justice is computer software used by the Courts system.

M&R stands for Maintenance and Repair.

PRAC stands for the Parks and Recreation Alliance Council and was established during the 2017 by the Parks Director.

Profit Star is computer software used for the Water, Wastewater and Stormwater bills.

ROCIC is a government company used by Police Department for intelligence gathering and equipment loans.

SCADA stands for the supervisory control and data acquisition and is a system that operates with coded signals over communication channels so as to provide control of remote equipment (using typically one communication channel per remote station).

SWB stands for Salaries, Wages, and Benefits and is an allocation methodology used by the City of Bryant to allocate Administrative costs to the other departments specifically Animal, Parks, Water and Wastewater and Street.

TLO is a software package used by Police Department for investigating phone numbers and addresses.

Watchguard is the Police Department's software for the in car video.

WEA stands for the Water Environmental Association.

WEFTEC stands for the Water Environment Federation Technical Conference.

# Major Vendor List

- \* Under Contract or Sole Source
- \* ACIC
- \* Activenet
- \* Arkansas Municipal League
- \* AT&T
- \* Baldwin Shell
- \* Bonds BOO, Regions, First Security
- \* Boys & Girls Club
- \* Baptist Health Clinic
- \* Canon
- \* Centerpoint
- \* CDW Sole Source for IT
- \* Central Arkansas Water Utility Billing Servic
- \* Civis Plus
- \* Clifford
- \* County Special Elections Cranford
- \* Crews
- \* Crist
- \* Cruse Uniforms (PD)
- \* DeGray
- \* Dell
- Dusty Mop
- \* Eliant Solutions Inc. Employee Assistance Plan
- \* Entergy
- \* First Electric
- \* Friday, Eldridge & Clark
- \* Garver
- \* Historic Society
- Humane Society of Saline County
- \* Iworqs
- \* IT on the Go (Courts)

- \* Jcon BID OUT Concrete
- \* JWCK
- \* Leases BOO, First Security, Kansas State Bank Martin Marietta
- \* Middleton Moore
- \* More than Software
- \* Motorola
- \* MSI
- \* Mueller
- \* Open Gov
- \* Pitney Bowes Pro Chem
- \* Regions Fuel, Credit Cards,
- \* Republic Services
- \* SAF Coat for Parks Regional Sole Source
- \* Salem Water
- Saline Courier
- \* SA2 Solutions Inc.
- \* Senior Center
- \* Shred It
- \* Spillman
- \* Springbrook/Accela
- \* State Sales Tax and Surcharge
- \* Stephens
- \* SunBelt
- \* Thomas & Thomas
- \* Verizon
- \* Waste Management
- \* Watch Guard Sole Source for IT for PD
- \* West Law
- \* Windstream Winwater

### SWB Allocation Review (Salaries, Wages, and Benefits of Admin Staff)

Prior to the 2018 Proposed Budget the SWB Allocation was computed by asking the Leads in each of the following departments HR (3 people) Finance (4 people) Attorneys (2 people) Mayor (4 people) City Clerk (1 people) IT (1 person) How their time was allocated by percentage across the following departments. 100 Admin 200 Animal 300 Courts 400+ Parks 500+ Fire 600+ Police 700+ Code 800+140 Street and Stormwater 900 Water 950 ww Then these comparisons each year were compared to the prior year's allocation and no changes were made. In 2018 This process was simplied by the Admin staff using standard percentages to allocate. 54% of the total spent on Admin salaries or \$610,000 was allocated to the following

	Allocation Proposed for 2018	Allocation in 2017				
AC	53,375	0.09	43,600			
Pks	160,125	0.26	174,400			
Street	132,167	0.22	109,000			
Water	132,167	0.22	109,000			
WW	132,166	0.22	109,000			
Total	610,000	1.00	545,000			

Several citizens and council members questioned why Fire and Police have traditionally not been allocated to. Note if Parks, Fire, Police, and Animal were all charged equally 9% then the current numbers would remain the same in total for General Fund.

